



CITY OF  
**ST AUGUSTINE**  
EST. 1565



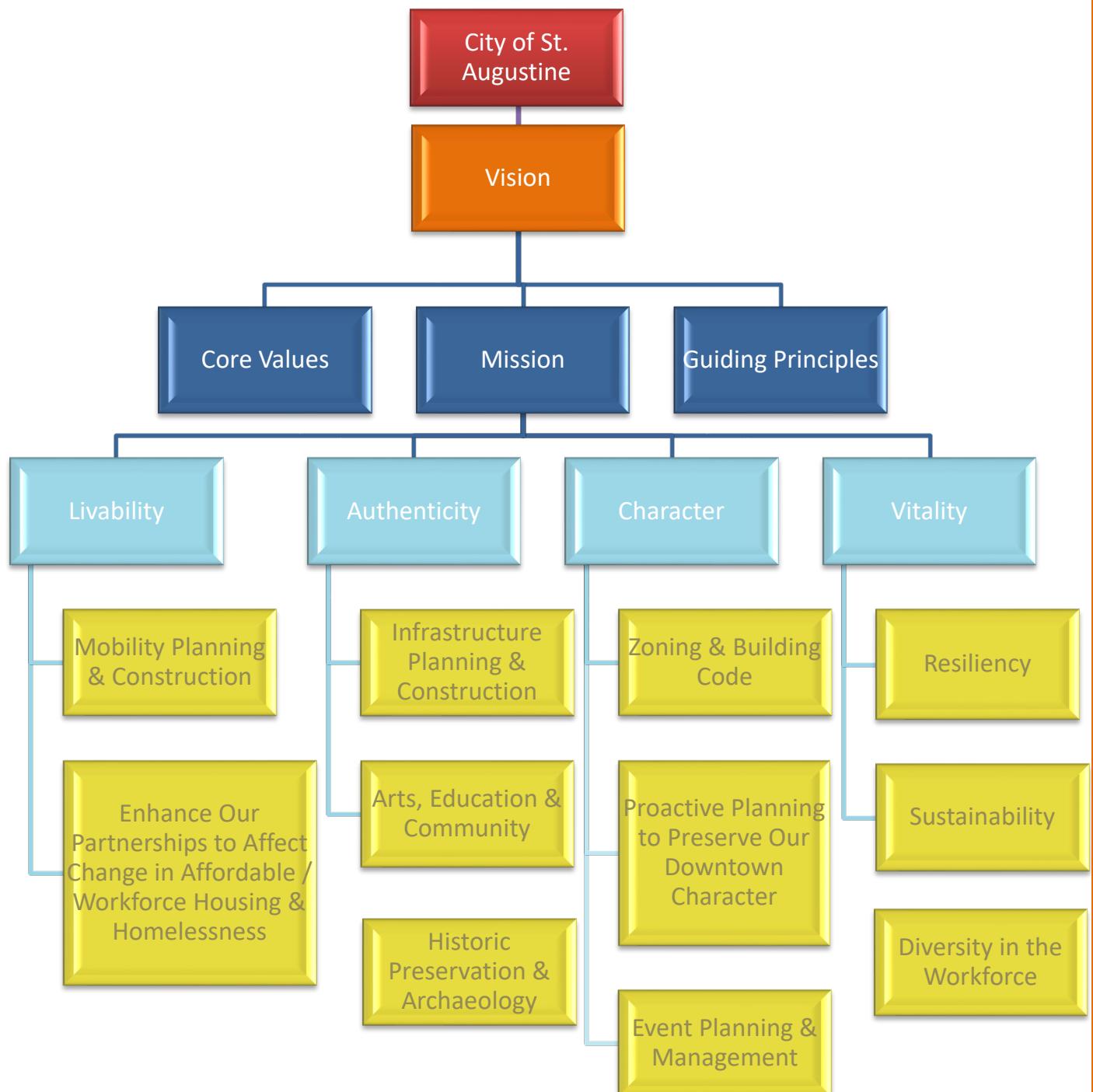
# 2025 Proposed Budget

*City of St. Augustine*

## Table of Contents

City of St. Augustine Strategic Plan	1
FY 2025 Budget: City Wide	2
FY 2025 Personnel Summary	5
FY 2025 Budget: General Fund	6
FY 2025 Budget: Utility Fund	11
FY 2025 Budget: Stormwater Fund	15
FY 2025 Budget: Solid Waste Fund	18
FY 2025 Budget: Marina Fund	21
FY 2025 Budget: Visitor Information Center Fund	24
Historic Preservation Fund Transfers	27
FY 2025 Budget: Historic Area CRA	28
FY 2025 Budget: Lincolnville CRA	30
Strategic Action Items for FY 2025	32
Capital Improvement Plan Update FY 2024- FY 2028	Attachment

# City of St. Augustine Strategic Plan



## Financial Highlights of the FY 2025 Budget

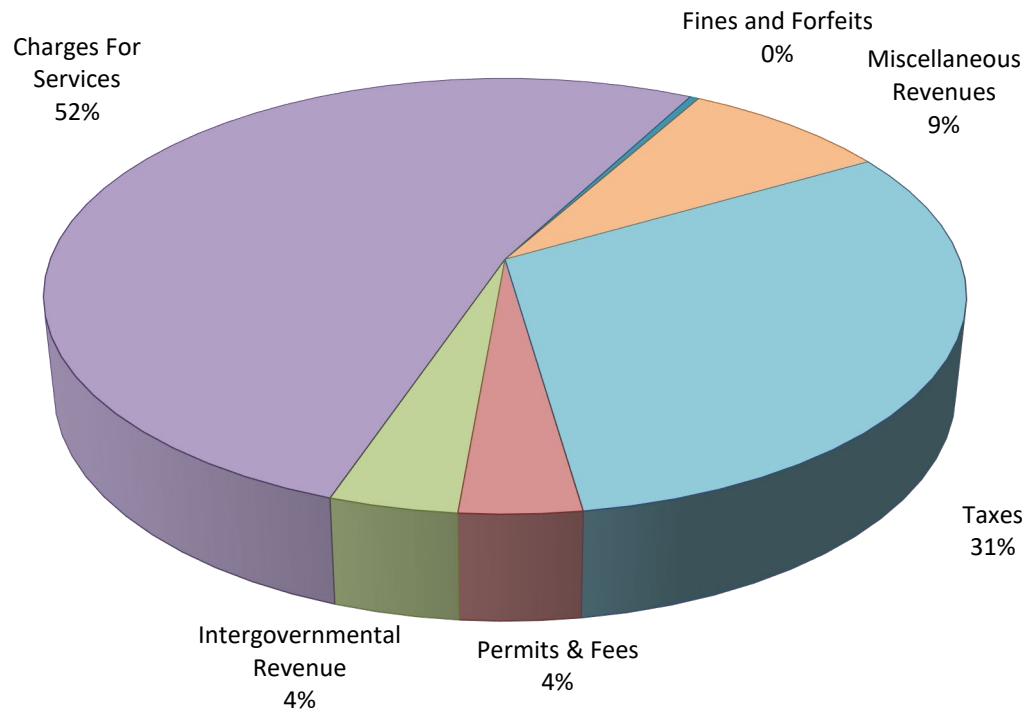
- *Millage rate stays at 7.5 mills. Results in \$2.3M net additional ad valorem revenue.*
- *Visitor Information Center Fund increases transfer for Mobility & Historic Preservation*
- *Utility rates, stormwater rates, solid waste rates and rental charges increase by 3% CPI*

- *No increase in Parking Garage Rates, Parking Meter Rates or Resident Parking rates.*

- *Paving budget increased to a total of \$850,000.*
- *2.5 new positions have been added (Custodian, Homeless Outreach from PT to FT, Deputy Director of Human Resources)*
- *Personnel compensation includes general wage increase of 3% plus an additional 2%. Also includes a merit increase (average of 2%).*

Where does the money come from?

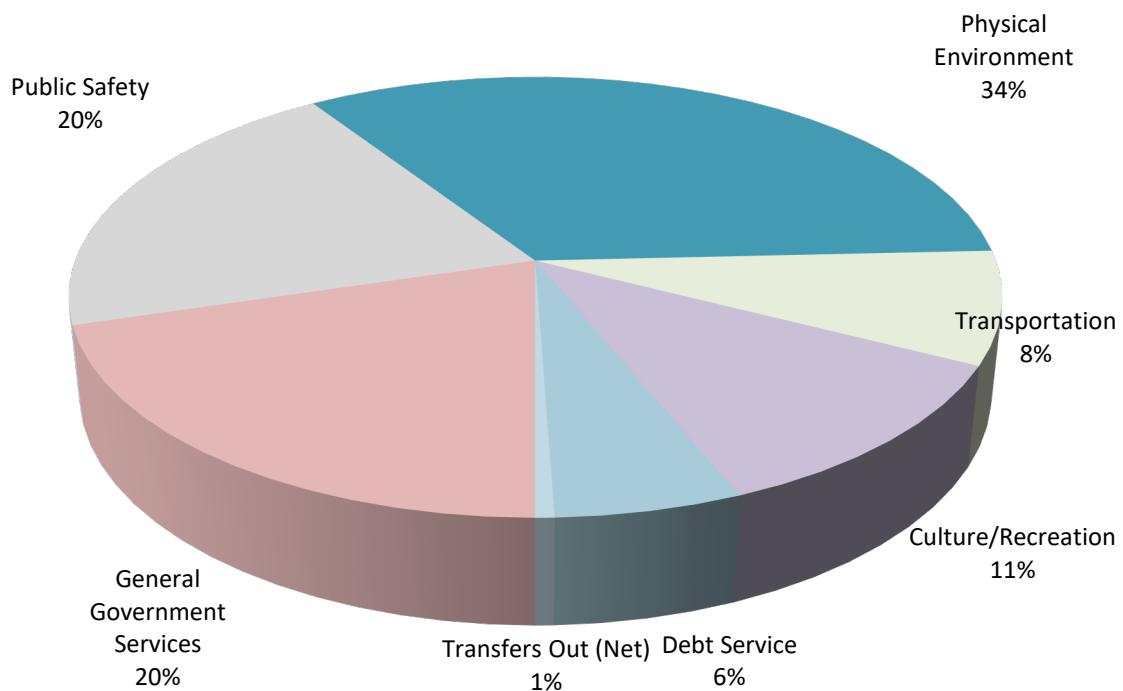
## Total Revenue Budget Request 2025



	Original Budget	Revised Budget	Projected	Proposed
	2024	2024	2024	Budget 2025
<b>Taxes</b>	\$ 26,205,578	\$ 26,491,883	\$ 27,223,445	\$ 29,600,295
<b>Permits &amp; Fees</b>	3,323,250	3,468,190	3,468,862	3,486,500
<b>Intergovernmental Revenue</b>	2,342,169	15,156,404	14,962,137	3,678,050
<b>Charges For Services</b>	46,249,728	46,708,662	54,111,481	50,083,052
<b>Fines and Forfeits</b>	181,000	181,000	432,500	352,500
<b>Miscellaneous Revenues</b>	6,508,198	8,296,829	9,720,200	8,137,345
<b>Transfers (net)</b>	2,618,480	29,478,945	16,844,631	-
<b>Total</b>	<b>\$ 87,428,403</b>	<b>\$ 129,781,913</b>	<b>\$ 126,763,256</b>	<b>\$ 95,337,742</b>

Where does the money go?

## Total Expenditure Budget Request 2025

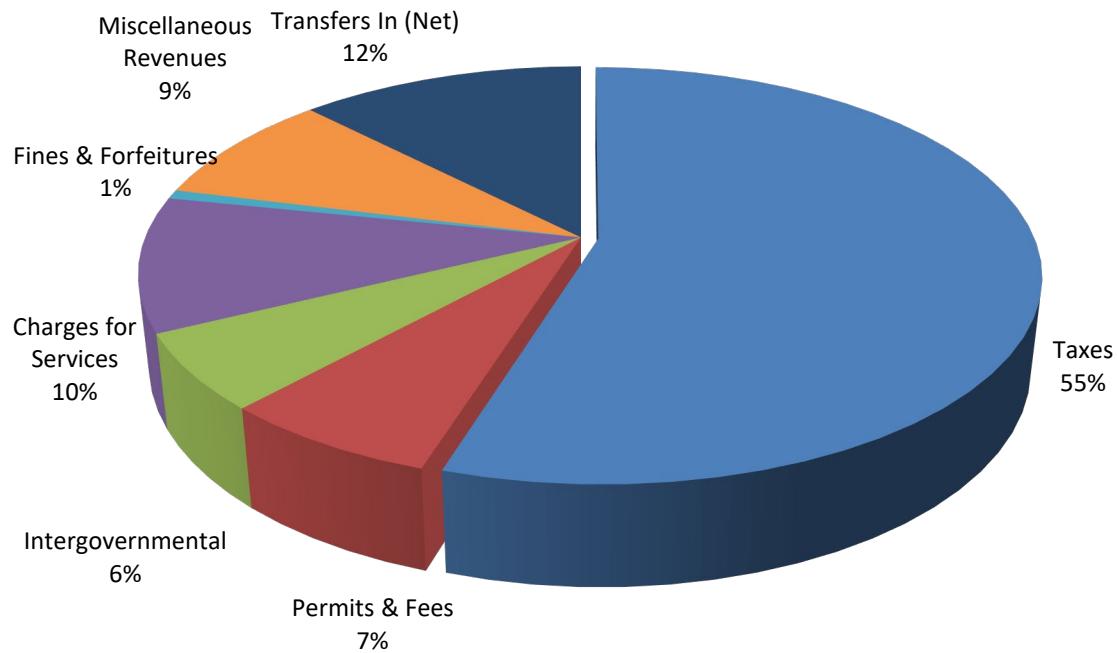


	Original Budget	Revised Budget	Projected	Proposed
	2024	2024	2024	Budget 2025
General Government Services	\$ 18,320,267	\$ 18,267,666	\$ 14,334,908	\$ 19,407,904
Public Safety	18,260,241	18,237,977	17,228,161	19,424,244
Physical Environment	27,784,453	58,171,268	52,820,381	31,964,510
Transportation	7,252,669	9,882,006	9,115,512	7,877,663
Culture/Recreation	10,274,126	19,686,349	18,976,392	10,834,401
Debt Service	5,536,647	5,536,647	5,893,680	5,291,298
Transfers Out (Net)	-	-	-	537,722
<b>Total</b>	<b>\$ 87,428,403</b>	<b>\$ 129,781,913</b>	<b>\$ 118,369,034</b>	<b>\$ 95,337,742</b>

## Personnel Summary 2025 Budget

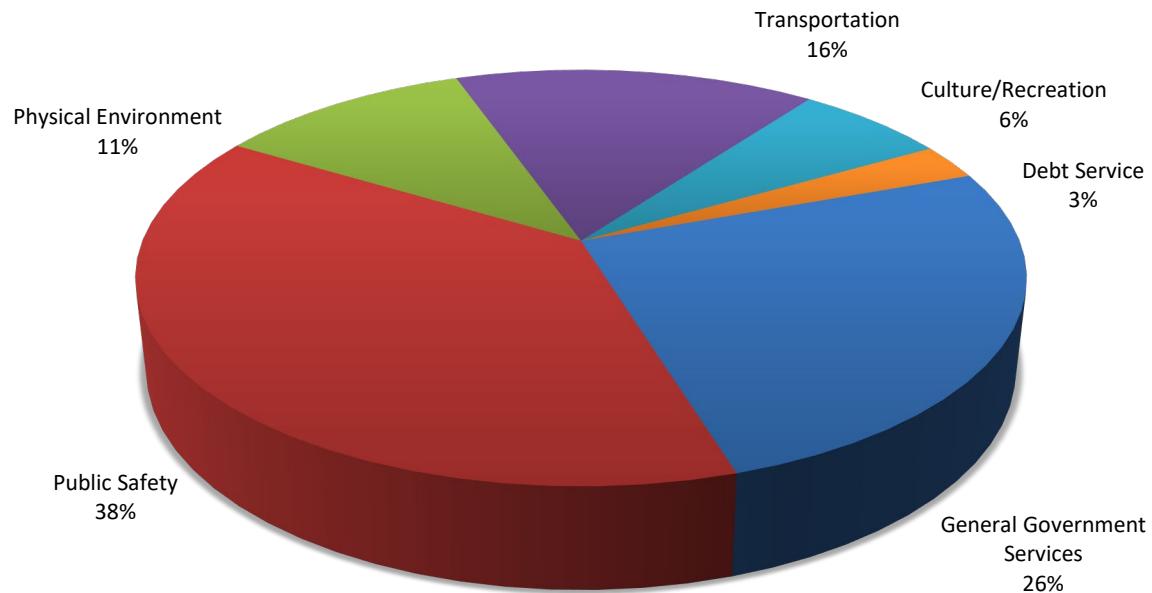
Description	2024 Actual	2025 Budget
City Commission	2.5	2.5
City Manager Administration	4.5	4.5
City Clerk	5	5
Financial Serv. Administration	3	3
Accounting	3	3
Customer Service	7	7
General Services Admin. & Purchasing	8	8
Human Resources (1 Deputy Director)	4	5
Information Technology	5	5
City Attorney	3	3
Planning & Building	8	8
Neighborhoods & CRAs	2	2
Fleet Operations & Warehouse	10	10
Police Department	68.5	68.5
Fire Department	38	38
Building & Code Enforcement (Homeless Outreach from PT to FT)	9.5	10
Public Works Administration	4	8
Facility Operations	9	9
Property Services (1 Custodian)	13	14
Engineering & Development, Management, Support	8	8
Historic Preservation & Archaeology	5	5
Streets	9	9
Mobility	2	2
Parking	6	6
Grounds	10	10
Communications & Events, Galimore	5	5
Water Treatment Plant	11	11
Meter Maintenance	8	8
Wastewater Treatment Plant	10	10
Transmission & Distribution	19	19
Waste-Water Collections	22	22
Utility	11	6
Stormwater Operations	4	4
Solid Waste Operations	29	29
Municipal Marina	13.5	13.5
VIC Parking Facility	12	12
VIC Center	7.5	7.5
VIC Gift Shop	7	7
	406.0	407.5

## General Fund Revenues by Category 2025 Budget Request



Revenues by Function	Original Budget 2024	Revised Budget 2024	Projected 2024	Proposed Budget 2025
Taxes	\$24,671,632	\$24,957,937	\$25,689,499	\$27,813,800
Permits & Fees	3,323,250	3,468,190	3,468,862	3,486,500
Intergovernmental	2,342,169	3,186,461	3,046,194	3,006,750
Charges for Services	4,859,094	4,931,094	5,073,094	5,308,947
Fines & Forfeitures	181,000	181,000	432,500	352,500
Miscellaneous Revenues	4,839,448	4,705,705	4,834,118	4,417,933
Transfers In (Net)	7,770,007	13,113,055	11,634,646	6,261,496
<b>Total</b>	<b>\$47,986,600</b>	<b>\$54,543,442</b>	<b>\$54,178,913</b>	<b>\$50,647,926</b>

## General Fund Expenditures by Category 2025 Budget Request



Expenditures by Function	Original Budget 2024	Revised Budget 2024	Projected 2024	Proposed Budget 2025
General Government Services	\$13,468,178	\$13,415,577	\$12,048,779	\$13,070,496
Public Safety	18,260,241	18,237,977	17,228,161	19,424,244
Physical Environment	4,411,316	4,588,396	4,877,252	5,570,811
Transportation	7,252,669	9,882,006	9,115,512	7,877,663
Culture/Recreation	3,003,315	6,828,605	6,696,529	3,315,342
Debt Service	1,590,881	1,590,881	1,945,881	1,389,370
Transfers Out (Net)	-	-	-	-
<b>Total</b>	<b>\$47,986,600</b>	<b>\$54,543,442</b>	<b>\$51,912,114</b>	<b>\$50,647,926</b>

## General Fund Budget Detail

<b>General Revenue</b>	<b>Original Budget 2024</b>	<b>Revised Budget 2024</b>	<b>Projected 2024</b>	<b>Proposed Budget 2025</b>
AD VALOREM TAXES	\$ 20,869,393	\$ 20,869,393	\$21,386,643	\$23,495,481
SALES AND USE TAXES	930,858	930,858	981,927	980,000
FRANCHISE FEES	2,121,000	2,255,940	2,246,284	2,275,000
UTILITY SERVICE TAXES	1,640,000	1,815,000	1,890,796	1,780,000
COMMUNICATION SERVICE TAXES	1,130,631	1,241,936	1,328,687	1,458,119
OCCUPATIONAL LICENSES	100,750	100,750	101,446	100,200
BUILDING AND SIGN PERMITS	603,500	603,500	675,800	553,000
OTHER PERMITS AND LICENSES	476,500	486,500	460,294	572,000
FEDERAL GRANTS	0	0	0	0
STATE GRANTS	67,994	777,324	777,324	750,000
STATE REVENUE SHARING	2,241,495	2,341,495	2,237,495	2,216,750
LOCAL GRANT	1,680	36,642	11,375	10,000
COUNTY REVENUE SHARING	31,000	31,000	20,000	30,000
GENERAL GOVT. SERVICE FEES	122,250	122,250	86,484	86,500
PUBLIC SAFETY	2,177,094	2,177,094	2,186,094	2,221,947
PARKING FEES	2,682,000	2,754,000	2,887,000	3,087,000
COURT FINES AND FORFEITURES	29,000	29,000	42,000	42,000
VIOLATIONS OF LOCAL ORDINANCE	2,000	2,000	90,500	10,500
PARKING FINES AND FORFEITURES	150,000	150,000	300,000	300,000
INTEREST EARNINGS	1,400,360	1,512,360	1,668,816	1,600,000
RENTAL INCOME	1,735,736	1,740,736	1,847,695	1,920,443
SPECIAL ASSESSMENTS	20,000	20,000	0	0
SALES\COMP. FOR LOSS - FIXED				
ASSETS	35,000	203,000	199,089	25,000
SALE OF SCRAP	0	0	0	0
PRIVATE CONTRIBUTIONS	25,000	36,482	0	0
OTHER MISCELLANEOUS REVENUE	1,623,352	1,193,127	1,118,518	872,490
<b>Total General Revenue</b>	<b>\$40,216,593</b>	<b>\$41,430,387</b>	<b>\$42,544,267</b>	<b>\$44,386,430</b>

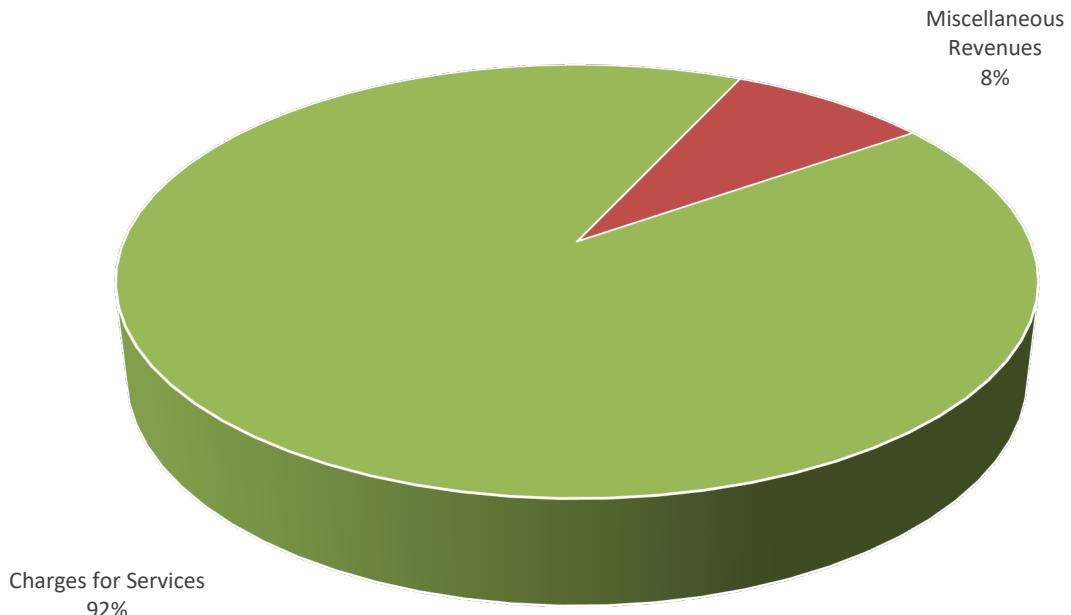
## General Fund Budget Detail

<u>Personnel Expenditures</u>	Original Budget 2024	Revised Budget 2024	Projected 2024	Proposed Budget 2025
Salaries & Benefits	\$26,591,949	\$26,591,949	\$24,617,276	\$29,237,742
<b><u>Operating Expenditures</u></b>				
City Commission	286,901	161,901	154,848	110,737
City Manager	420,568	519,667	467,438	511,179
City Clerk	82,031	87,185	80,225	86,050
Financial Serv. Admin	214,627	211,627	178,459	275,700
Accounting	135,497	128,997	133,679	152,153
Customer Service	203,687	203,687	292,646	245,602
General Services Admin	23,792	23,792	21,978	20,108
Purchasing	50,247	53,275	37,099	49,947
Human Resources	138,871	177,871	177,323	167,559
Information Technology	502,197	520,998	472,017	622,720
City Attorney	108,193	108,193	65,341	112,782
Planning Admin	57,730	57,730	52,962	92,705
Planning	226,726	398,362	269,396	217,731
Fleet Operations	301,454	301,924	297,534	370,525
General Facilities/Fac. Ops	1,123,016	1,375,932	1,401,594	993,347
Insurance/Risk Mgmt.	1,170,300	1,182,300	1,176,918	1,167,911
Police Admin	1,357,351	1,415,214	1,431,487	1,694,690
Patrol	809,930	857,905	889,875	953,183
Fire Admin	847,253	141,513	139,116	273,647
Fire Prevention	52,580	44,580	52,424	59,721
Fire Fighting	313,705	470,271	460,655	327,509
Building & Code Enforce	526,994	525,994	427,663	523,573
Public Works Admin	416,827	422,827	457,447	461,380
Property Services	286,375	288,392	278,726	294,106
Engineering	149,664	231,500	254,306	177,730
Historic Preservation	115,732	175,584	197,135	291,064
Streets	768,753	855,710	806,213	731,835
Mobility	1,710,625	1,959,862	1,511,120	1,490,550
Parking	1,427,626	1,700,106	1,664,838	1,765,447
Grounds	498,537	784,251	702,249	864,500
Galimore Center	797,058	887,752	897,686	209,773
Communications & Events	435,460	444,566	379,239	464,819
Neighborhood Services	0	15,000	15,000	15,000
<b>Total Operating Expenditures</b>	<b>\$15,560,307</b>	<b>\$16,734,468</b>	<b>\$15,844,636</b>	<b>\$15,795,283</b>

	Original Budget 2024	Revised Budget 2024	Projected 2024	Proposed Budget 2025
<b><u>Capital Expenditures</u></b>				
Land	1,000,000	2,983,569	3,223,524	100,000
Buildings	153,721	413,624	413,303	654,469
Infrastructure Improvements	1,100,000	3,247,116	3,194,321	2,702,802
Machinery & Equipment	1,989,742	2,981,835	2,683,357	768,260
<b>Total Capital Expenditures</b>	<b>4,243,463</b>	<b>9,626,144</b>	<b>9,514,505</b>	<b>4,225,531</b>
<b>Total Expenditures</b>	<b>46,395,719</b>	<b>52,952,561</b>	<b>49,976,417</b>	<b>49,258,556</b>
<b>Total Revenue</b>	<b>40,216,593</b>	<b>41,430,387</b>	<b>42,544,267</b>	<b>44,386,430</b>
<b><u>Interfund Transfers In and Out</u></b>				
General Interfund Transfers (Debt)	750,201	750,201	750,202	748,955
Administrative Transfers	5,670,717	5,670,717	5,670,721	6,349,434
Operating Transfers	2,140,854	2,140,854	1,442,664	1,597,184
Other Transfers	2,950,000	8,293,048	7,612,821	1,345,000
<b>Total Transfers In</b>	<b>11,511,772</b>	<b>16,854,820</b>	<b>15,476,408</b>	<b>10,040,573</b>
Debt Service Transfers	1,590,881	1,590,881	1,945,881	1,389,370
Operating Transfers	1,181,693	1,181,693	1,281,690	799,924
Other Transfers (CRA)	2,560,072	2,560,072	2,560,072	2,979,153
<b>Total Transfers Out</b>	<b>5,332,646</b>	<b>5,332,646</b>	<b>5,787,643</b>	<b>5,168,447</b>
<b>Net Transfers</b>	<b>6,179,126</b>	<b>11,522,174</b>	<b>9,688,765</b>	<b>4,872,126</b>
<b>Total General Fund (Deficit)/Surplus</b>	<b>-</b>	<b>-</b>	<b>2,256,615</b>	<b>-</b>

## Utility Revenue by Category

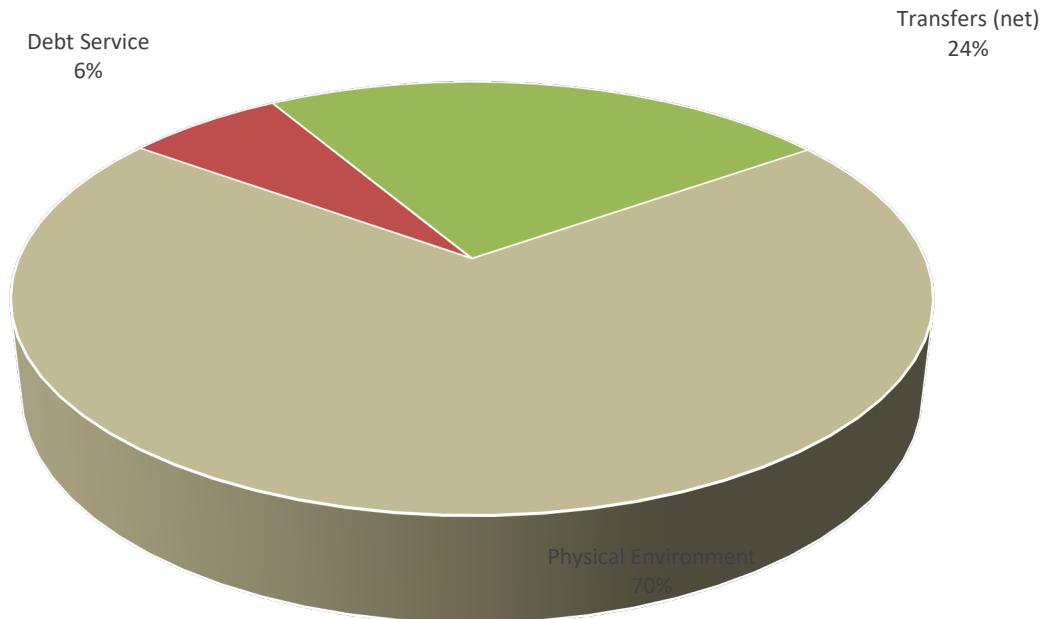
### FY2025 Budget Request



Revenues by Category	Original Budget 2024	Revised Budget 2024	Projected 2024	Proposed Budget 2025
Taxes	\$ -	\$ -	\$ -	\$ -
Permits, Fees and Special Assessments	-	-	-	-
Intergovernmental Revenue	-	-	-	-
Charges for Services	23,724,107	23,897,107	30,733,081	26,143,668
Judgments, Fines, & Forfeits	-	-	-	-
Miscellaneous Revenues	836,500	2,739,624	3,651,947	2,392,247
Transfers (net)	-	13,377,690	1,722,976	-
<b>Total</b>	<b>\$ 24,560,607</b>	<b>\$ 40,014,421</b>	<b>\$ 36,108,004</b>	<b>\$ 28,535,914</b>

## Utility Expenses by Category

### FY2025 Budget Request



Expenditures by Category	Original Budget 2024	Revised Budget 2024	Projected 2024	Proposed Budget 2025
General Government Services	\$ -	\$ -	\$ -	\$ -
Public Safety	-	-	-	-
Physical Environment	17,269,800	38,143,081	32,988,883	19,875,968
Transportation	-	-	-	-
Culture/Recreation	-	-	-	-
Debt Service	1,871,340	1,871,340	1,873,373	1,869,778
Transfers (net)	5,419,467	-	-	6,790,169
<b>Total</b>	<b>\$ 24,560,607</b>	<b>\$ 40,014,421</b>	<b>\$ 34,862,256</b>	<b>\$ 28,535,914</b>

## Utility Fund Budget Detail

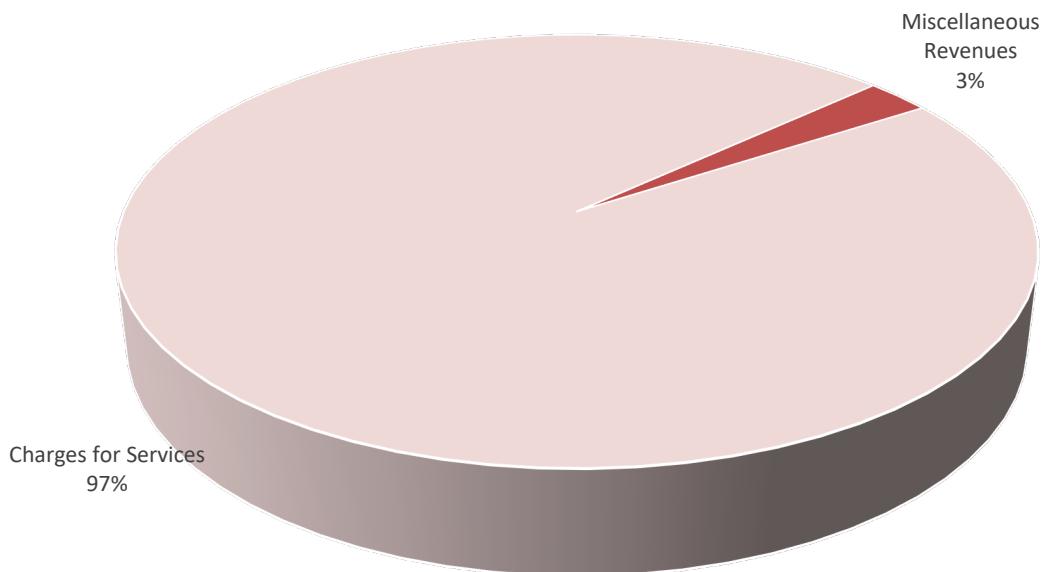
	2024 Original Budget	2024 Revised Budget	2024 Projected	2025 Proposed
<b><u>OPERATING REVENUE</u></b>				
Water Sales Inside City	6,087,757	6,087,757	6,398,788	6,590,000
Water Sales Outside City	5,378,233	5,378,233	5,771,787	5,887,223
Sewer Sales Inside City	6,397,263	6,397,263	6,393,630	6,585,000
Sewer Sales Outside City	4,079,054	4,079,054	4,485,485	4,575,195
<b>TOTAL OPERATING REVENUE</b>	<b>21,942,307</b>	<b>21,942,307</b>	<b>23,049,689</b>	<b>23,637,418</b>
<b><u>NON-OPERATING REVENUE</u></b>				
Water Tapping Fees	350,000	474,400	795,232	550,000
Water Connection Fees	500,000	500,000	2,906,545	500,000
CCEC Fees	46,800	46,800	49,114	49,250
Miscellaneous Service Fees	85,000	85,000	106,228	107,000
Forcemain Overlay Charges	100,000	100,000	850,000	500,000
Sewer Tapping Fees	200,000	248,600	286,286	300,000
Sewer Connection Fees	500,000	500,000	2,689,988	500,000
Other Administrative Charges				
<b>TOTAL NON-OPERATING REVENUE</b>	<b>1,781,800</b>	<b>1,954,800</b>	<b>7,683,392</b>	<b>2,506,250</b>
<b><u>OTHER REVENUE</u></b>				
Interest Earnings	829,000	889,000	1,696,292	1,714,247
Sale of Capital Assets & Materials	7,500	7,500	3,650	-
Grants	-	1,293,124	1,293,124	-
Other Miscellaneous Revenue	-	550,000	658,881	678,000
<b>TOTAL OTHER REVENUE</b>	<b>836,500</b>	<b>2,739,624</b>	<b>3,651,947</b>	<b>2,392,247</b>
<b>TOTAL UTILITY FUND REVENUE</b>	<b>24,560,607</b>	<b>26,636,731</b>	<b>34,385,028</b>	<b>28,535,915</b>

## Utility Fund Budget Detail

	2024 Original Budget	2024 Revised Budget	2024 Projected	2025 Proposed
<b>PERSONNEL EXPENDITURES</b>				
Salaries & Benefits	\$ 6,982,854	\$ 6,982,854	\$ 6,181,310	\$ 7,277,650
<b>OPERATING EXPENSES</b>				
Utility Administration	1,278,142	1,798,655	1,811,750	1,407,905
Water Treatment Plant	1,275,607	1,449,911	1,386,548	1,365,500
Meter Maintenance	157,013	157,013	146,070	162,499
Wastewater Treatment Plant	1,700,268	2,409,406	2,560,697	2,792,278
Transmission & Distribution	358,224	359,220	355,955	515,956
Wastewater Collections	789,576	850,601	1,010,755	897,478
<b>TOTAL OPERATING EXPENSES</b>	<b>5,558,830</b>	<b>7,024,806</b>	<b>7,271,774</b>	<b>7,141,618</b>
<b>CAPITAL EXPENSES</b>				
Infrastructure Improvements	3,817,499	22,983,726	18,465,540	4,910,500
Machinery & Equipment	910,617	1,151,695	1,070,259	546,200
<b>TOTAL CAPITAL EXPENSES</b>	<b>4,728,116</b>	<b>24,135,421</b>	<b>19,535,799</b>	<b>5,456,700</b>
<b>DEBT SERVICE</b>				
Principal	1,523,004	1,523,004	1,523,004	1,570,002
Interest	347,586	347,586	347,586	299,776
Other Debt Service Costs	750	750	2,783	-
<b>TOTAL DEBT SERVICE</b>	<b>1,871,340</b>	<b>1,871,340</b>	<b>1,873,373</b>	<b>1,869,778</b>
<b>INTERFUND TRANSFERS IN OR OUT</b>				
Operating Transfers	673,087	673,087	219,682	200,000
Other Transfers	69,752	18,866,909	14,112,134	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<b>742,839</b>	<b>19,539,996</b>	<b>14,331,816</b>	<b>200,000</b>
Administrative Transfer	3,261,969	3,261,969	3,261,970	4,104,456
Operating Transfers	1,476,871	1,476,871	1,476,871	962,951
Other Transfers	1,423,466	1,423,466	7,869,999	1,922,762
<b>TOTAL INTERFUND TRANSFERS OUT</b>	<b>6,162,306</b>	<b>6,162,306</b>	<b>12,608,840</b>	<b>6,990,169</b>
<b>TOTAL UTILITY FUND OR EXCESS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,245,748</b>	<b>\$ 0</b>

## Stormwater Revenue by Function

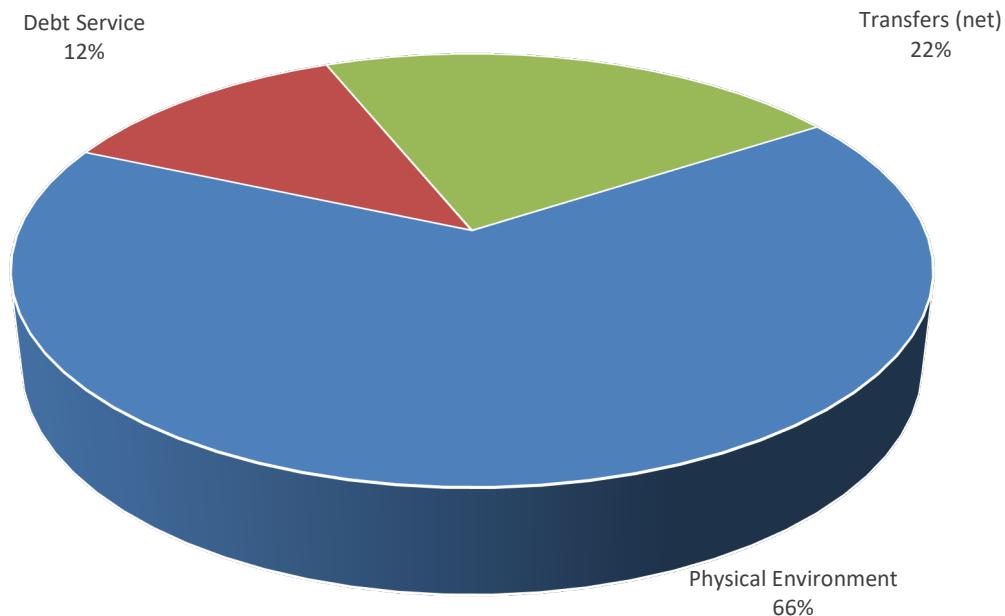
### FY2025 Budget Request



Revenues by Function	Original Budget	Revised Budget	Projected 2024	Proposed Budget 2025
	2024	2024		
Taxes	\$ -	\$ -	\$ -	\$ -
Permits, Fees and Special Assessments	-	-	-	-
Intergovernmental Revenue	-	7,254,447	7,200,447	-
Charges for Services	1,510,274	1,510,274	1,504,730	1,540,000
Judgments, Fines, & Forfeits	-	-	-	-
Miscellaneous Revenues	44,159	44,159	45,238	42,429
Transfers (net)		1,257,177	1,480,502	-
<b>Total</b>	<b>\$ 1,554,433</b>	<b>\$ 10,066,057</b>	<b>\$ 10,230,917</b>	<b>\$ 1,582,428</b>

## Stormwater Expenses by Function

### FY2025 Budget Request

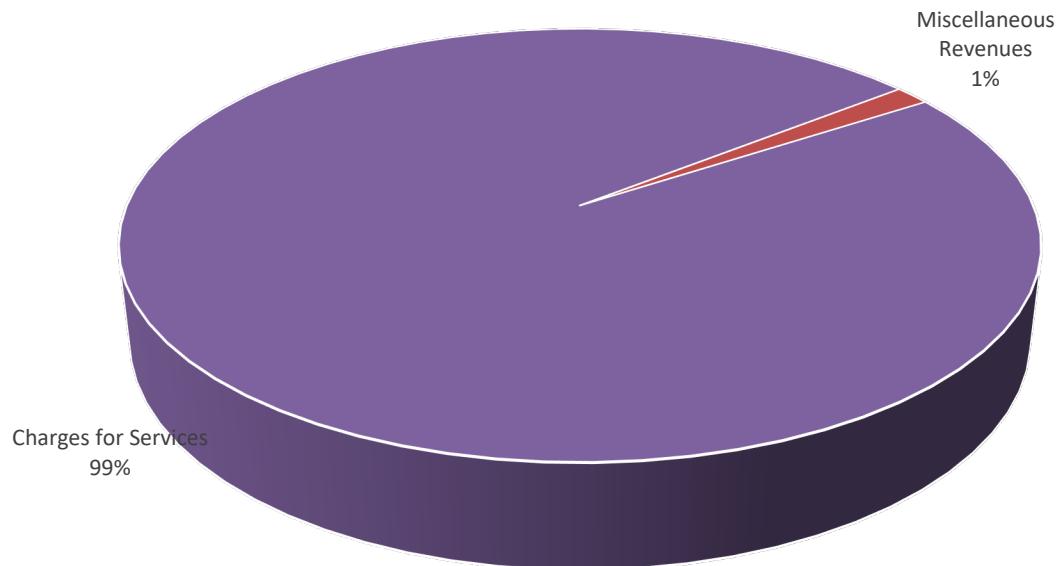


Expenditures by Function	Original Budget 2024	Revised Budget 2024	Projected 2024	Proposed Budget 2025
General Government Services	\$ -	\$ -	\$ -	\$ -
Public Safety	-	-	-	-
Physical Environment	929,723	9,871,307	9,687,605	765,078
Transportation	-	-	-	-
Culture/Recreation	-	-	-	-
Debt Service	194,750	194,750	194,750	194,750
Transfers (net)	429,960	-	-	622,601
<b>Total</b>	<b>\$ 1,554,433</b>	<b>\$ 10,066,057</b>	<b>\$ 9,882,355</b>	<b>\$ 1,582,428</b>

## Stormwater Budget Detail

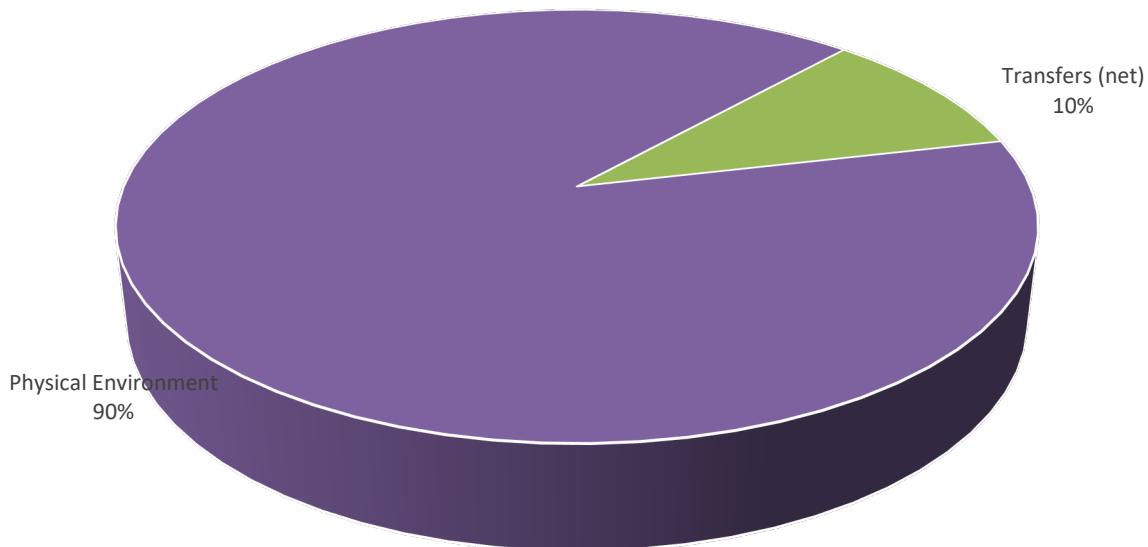
	2024 Original Budget	2024 Revised Budget	2024 Projected	2025 Proposed
<b><u>Operating Revenue</u></b>				
Residential Stormwater	\$ 707,113	\$ 707,113	\$ 692,403	\$ 710,000
Commercial Stormwater	803,161	803,161	812,327	830,000
<b>Total Operating Revenue</b>	<b>1,510,274</b>	<b>1,510,274</b>	<b>1,504,730</b>	<b>1,540,000</b>
<b><u>Non-Operating Revenue</u></b>				
Federal Grants	-	7,254,447	7,200,447	-
State Grants	-	-	-	-
Miscellaneous Revenue	-	-	-	-
<b>Total Non-Operating Revenue</b>	<b>-</b>	<b>7,254,447</b>	<b>7,200,447</b>	<b>-</b>
<b><u>Other Revenue</u></b>				
Interest Earnings	44,159	44,159	45,238	42,429
<b>Total Other Revenue</b>	<b>44,159</b>	<b>44,159</b>	<b>45,238</b>	<b>42,429</b>
<b>Total Stormwater Fund Revenue</b>	<b>1,554,433</b>	<b>8,808,880</b>	<b>8,750,415</b>	<b>1,582,429</b>
<b><u>Expenses</u></b>				
Salaries & Benefits	443,279	443,279	289,450	299,829
Operating Expenses	255,803	656,202	626,314	234,608
Capital Outlay	230,641	8,771,826	8,771,841	230,641
<b>Total Expenses</b>	<b>929,723</b>	<b>9,871,307</b>	<b>9,687,605</b>	<b>765,078</b>
<b><u>Interfund Transfers</u></b>				
Operating Transfers In	98,117	98,117	98,117	-
Other Transfers	-	1,687,137	1,642,990	-
<b>Total Interfund Transfers In</b>	<b>98,117</b>	<b>1,785,254</b>	<b>1,741,107</b>	<b>-</b>
Administrative Transfer	465,959	465,959	232,980	347,924
Operating Transfers	62,118	62,118	-	-
Other Transfers	194,750	194,750	222,375	469,427
<b>Total Interfund Transfers Out</b>	<b>722,827</b>	<b>722,827</b>	<b>455,355</b>	<b>817,351</b>
<b>Total Fund Excess</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 348,562</b>	<b>\$ -</b>

## Solid Waste Revenue by Function FY2025 Budget Request



Revenues by Function	Original Budget	Revised Budget	Projected 2024	Proposed Budget 2025
	2024	2024		
Taxes	\$ -	\$ -	\$ -	\$ -
Permits, Fees and Special Assessments	-	-	-	-
Intergovernmental Revenue	-	-	-	-
Charges for Services	5,766,595	5,766,595	5,799,696	5,977,686
Judgments, Fines, & Forfeits	-	-	-	-
Miscellaneous Revenues	70,000	70,000	196,957	89,203
Transfers (net)	-	1,461,454		
<b>Total</b>	<b>\$ 5,836,595</b>	<b>\$ 7,298,049</b>	<b>\$ 5,996,653</b>	<b>\$ 6,066,888</b>

## Solid Waste Expenses by Function FY2025 Budget Request

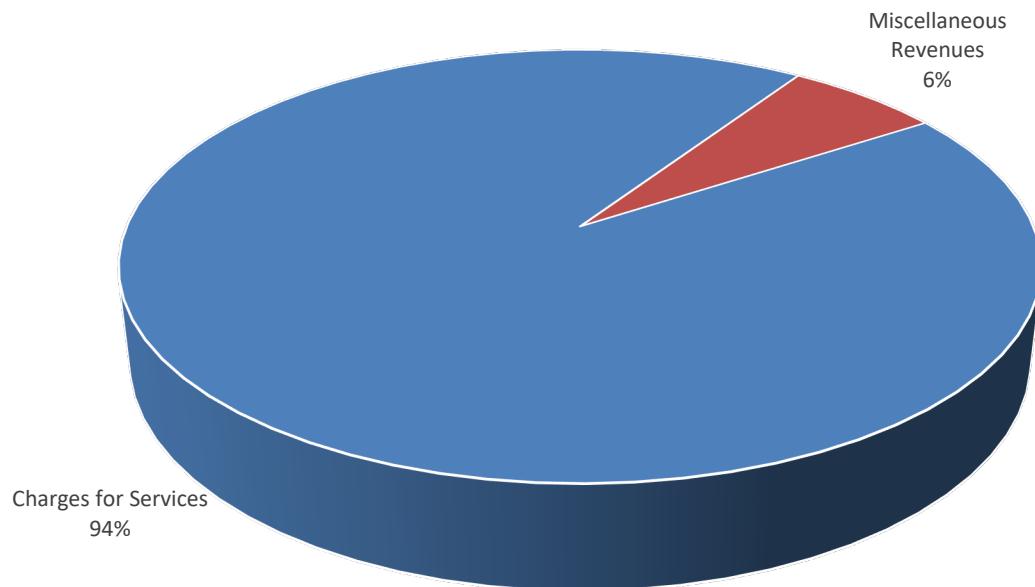


Expenditures by Function	Original Budget	Revised Budget	Projected 2024	Proposed Budget 2025
	2024	2024		
General Government Services	\$ -	\$ -	\$ -	\$ -
Public Safety	-	-	-	-
Physical Environment	5,173,614	7,233,436	5,266,641	5,477,653
Transportation	-	-	-	-
Culture/Recreation	-	-	-	-
Debt Service	64,613	64,613	-	-
Transfers (net)	598,368	-	260,477	589,236
<b>Total</b>	<b>\$ 5,836,595</b>	<b>\$ 7,298,049</b>	<b>\$ 5,527,118</b>	<b>\$ 6,066,888</b>

## Solid Waste Fund Budget Detail

	2024 Original Budget	2024 Revised Budget	2024 Projected	2025 Proposed
<b><u>Operating Revenue</u></b>				
Residential Collection	2,717,018	2,717,018	2,660,690	2,740,511
Commercial Collection	2,984,577	2,984,577	3,065,838	3,157,813
Franchise Fees	50,000	50,000	45,000	50,000
Other Revenue	15,000	15,000	28,168	29,362
<b>Total Operating Revenue</b>	<b>5,766,595</b>	<b>5,766,595</b>	<b>5,799,696</b>	<b>5,977,686</b>
<b><u>Other Revenue</u></b>				
Interest Earnings	60,000	60,000	77,918	79,203
Sale of Capital Assets	-	-	43,712	-
Sale of Surplus Materials	10,000	10,000	10,313	10,000
Reimbursements	-	-	65,014	-
<b>Total Other Revenue</b>	<b>70,000</b>	<b>70,000</b>	<b>196,957</b>	<b>89,203</b>
<b>Total Solid Waste Fund Revenue</b>	<b>5,836,595</b>	<b>5,836,595</b>	<b>5,996,653</b>	<b>6,066,889</b>
<b><u>Expenses</u></b>				
Salaries & Benefits	2,271,396	2,271,396	1,905,325	2,418,105
Operating Expenses	2,708,218	4,471,352	2,953,538	2,989,548
Capital Outlay	194,000	490,688	407,778	70,000
<b>Total Expenses</b>	<b>5,173,614</b>	<b>7,233,436</b>	<b>5,266,641</b>	<b>5,477,653</b>
<b><u>Interfund Transfers</u></b>				
General Interfund Transfers In	490,767	490,767	590,767	569,924
Other Transfers	-	2,059,822	213,869	-
<b>Total Interfund Transfers In</b>	<b>490,767</b>	<b>2,550,589</b>	<b>804,636</b>	<b>569,924</b>
Administrative Transfer	783,784	783,784	783,784	731,836
Operating Transfers	305,351	305,351	281,329	427,324
Other Transfers	64,613	64,613	-	-
<b>Total Interfund Transfers Out</b>	<b>1,153,748</b>	<b>1,153,748</b>	<b>1,065,113</b>	<b>1,159,160</b>
<b>Total Fund Excess</b>	<b>-</b>	<b>-</b>	<b>469,535</b>	<b>-</b>

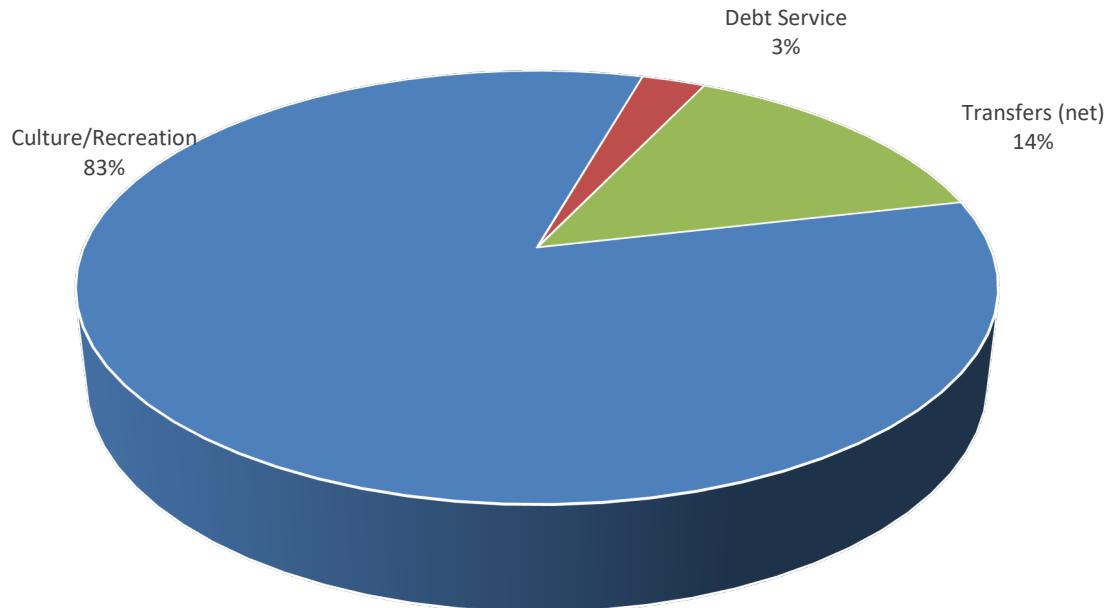
## Marina Revenue by Function FY2025 Budget Request



Revenues by Function	Original Budget	Revised Budget	Proposed Budget	
	2024	2024	Projected 2024	2025
Taxes	-	-	-	-
Permits, Fees and Special Assessments	-	-	-	-
Intergovernmental Revenue	-	4,715,496	4,715,496	-
Charges for Services	3,876,596	4,090,530	4,627,906	4,642,751
Judgments, Fines, & Forfeits	-	-	-	-
Miscellaneous Revenues	194,403	213,653	302,150	320,711
Transfers (net)	-	-	-	-
<b>Total</b>	<b>\$ 4,070,999</b>	<b>\$ 9,019,679</b>	<b>\$ 9,645,552</b>	<b>\$ 4,963,461</b>

## Marina Expenses by Function

### FY2025 Budget Request

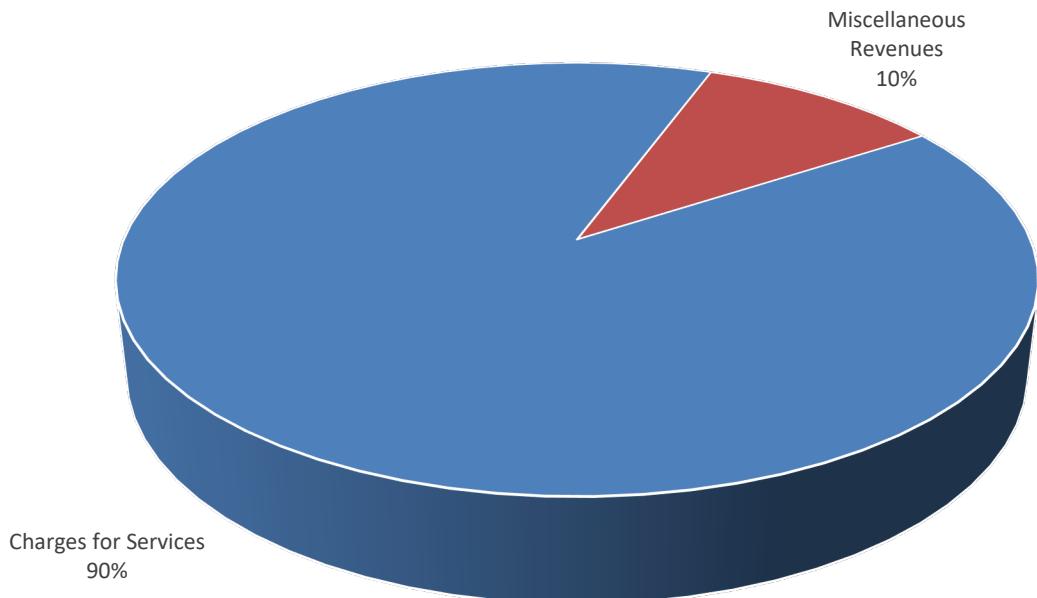


Expenditures by Function	Original Budget 2024	Revised Budget 2024	Projected 2024	Proposed Budget 2025
General Government Services	-	-	-	-
Public Safety	-	-	-	-
Physical Environment	-	-	-	-
Transportation	-	-	-	-
Culture/Recreation	3,452,611	8,461,537	8,082,555	4,121,354
Debt Service	131,985	131,985	131,985	131,985
Transfers (net)	486,403	426,157	645,320	710,123
<b>Total</b>	<b>\$ 4,070,999</b>	<b>\$ 9,019,679</b>	<b>\$ 8,859,860</b>	<b>\$ 4,963,461</b>

## Marina Fund Budget Detail

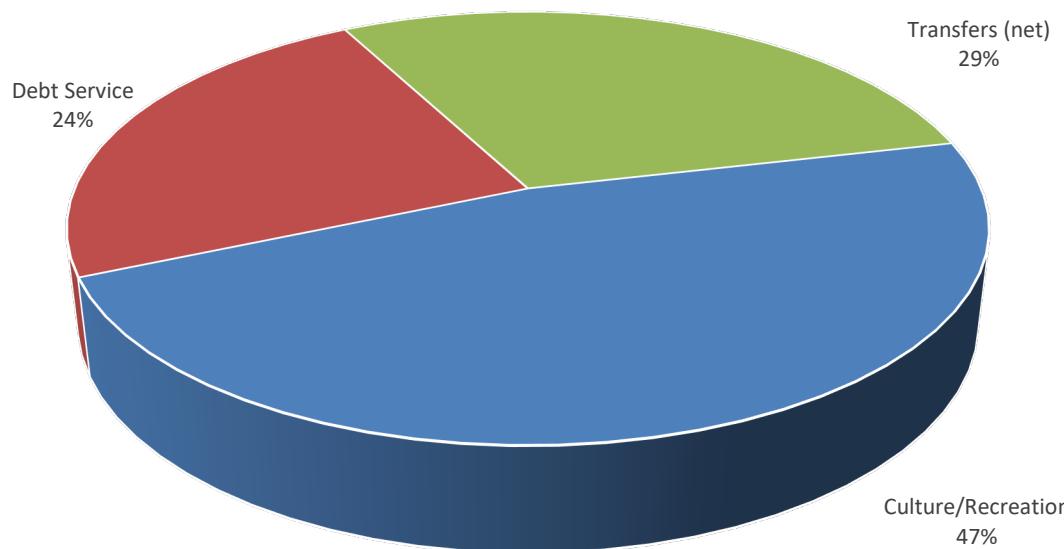
	2024 Original Budget	2024 Revised Budget	2024 Projected	2025 Proposed
<b><u>Operating Revenue</u></b>				
Mooring Field	409,780	409,780	495,159	413,401
Gasoline	621,000	621,000	677,652	763,800
Diesel Fuel	1,667,816	1,881,750	2,381,775	2,250,550
Electricity	130,000	130,000	120,094	130,000
Dockage	1,048,000	1,048,000	953,226	1,085,000
<b>Total Operating Revenue</b>	<b>3,876,596</b>	<b>4,090,530</b>	<b>4,627,906</b>	<b>4,642,751</b>
<b><u>Other Revenue</u></b>				
Interest Earnings	100,000	100,000	190,958	182,624
Ships Store	36,063	36,063	33,746	34,785
Ticket Booth Rental	31,340	31,340	26,956	27,764
Sale of Used Equipment	-	-	826	-
Laundry	12,000	12,000	13,756	14,169
Retail Sales - Marina	15,000	34,250	31,911	32,869
Miscellaneous Revenue	-	4,715,496	4,719,493	28,500
<b>Total Other Revenue</b>	<b>194,403</b>	<b>4,929,149</b>	<b>5,017,646</b>	<b>320,711</b>
<b>Total Marina Fund Revenue</b>	<b>4,070,999</b>	<b>9,019,679</b>	<b>9,645,552</b>	<b>4,963,462</b>
<b><u>Expenses</u></b>				
Salaries & Benefits	967,408	967,408	800,126	1,068,081
Operating Expenses	2,485,203	2,707,683	2,485,153	2,895,075
Capital Outlay	-	4,786,446	4,797,276	158,198
<b>Total Expenses</b>	<b>3,452,611</b>	<b>8,461,537</b>	<b>8,082,555</b>	<b>4,121,354</b>
<b><u>Interfund Transfers</u></b>				
General Interfund Transfers	20,019	20,019	20,020	30,000
Other Transfers	-	60,246	-	-
<b>Total Interfund Transfers In</b>	<b>20,019</b>	<b>80,265</b>	<b>20,020</b>	<b>30,000</b>
Administrative Transfer	385,559	385,559	385,559	388,467
Debt Service Transfer	131,985	131,985	131,985	131,985
Other Transfers	120,863	120,863	279,781	351,656
<b>Total Interfund Transfers Out</b>	<b>638,407</b>	<b>638,407</b>	<b>797,325</b>	<b>872,108</b>
<b>Total Fund Excess</b>	<b>-</b>	<b>-</b>	<b>785,692</b>	<b>-</b>

## VIC Revenue by Function FY2025 Budget Request



Revenues by Function	Original Budget 2024	Revised Budget 2024	Projected 2024	Proposed Budget 2025
Taxes	-	-	-	-
Permits, Fees and Special Assessments	-	-	-	-
Intergovernmental Revenue	-	-	-	-
Charges for Services	6,513,062	6,513,062	6,372,974	6,470,000
Judgments, Fines, & Forfeits	-	-	-	-
Miscellaneous Revenues	490,750	490,750	656,852	734,822
Transfers (net)				-
<b>Total</b>	<b>\$ 7,003,812</b>	<b>\$ 7,003,812</b>	<b>\$ 7,029,826</b>	<b>\$ 7,204,821</b>

## VIC Expenses by Function FY2025 Budget Request



Expenditures by Function	Original Budget 2024	Revised Budget 2024	Projected 2024	Proposed Budget 2025
General Government Services	-	-	-	-
Public Safety	-	-	-	-
Physical Environment	-	-	-	-
Transportation	-	-	-	-
Culture/Recreation	3,818,200	4,396,207	4,197,308	3,397,705
Debt Service	1,683,078	1,683,078	1,683,078	1,705,415
Transfers (net)	1,502,534	924,527	224,526	2,101,702
<b>Total</b>	<b>\$ 7,003,812</b>	<b>\$ 7,003,812</b>	<b>\$ 6,104,912</b>	<b>\$ 7,204,821</b>

## Visitor Information Center Fund Budget Detail

	2024 Original Budget	2024 Revised Budget	2024 Projected	2025 Proposed
<b><u>Operating Revenue</u></b>				
Parking Permit Fees	120,000	120,000	151,632	120,000
VIC Parking Facility Fees	5,693,062	5,693,062	5,531,320	5,650,000
Gift Shop Sales	700,000	700,000	690,022	700,000
<b>Total Operating Revenue</b>	<b>6,513,062</b>	<b>6,513,062</b>	<b>6,372,974</b>	<b>6,470,000</b>
<b><u>Other Revenue</u></b>				
Interest Earnings	175,000	175,000	365,073	304,822
Ticket License Revenue	65,000	65,000	28,014	30,000
State/County Funding/ TDC	250,000	250,000	250,000	400,000
Miscellaneous Revenue	750	750	13,765	-
<b>Total Other Revenue</b>	<b>490,750</b>	<b>490,750</b>	<b>656,852</b>	<b>734,822</b>
<b>Total VIC Fund Revenue</b>	<b>7,003,812</b>	<b>7,003,812</b>	<b>7,029,826</b>	<b>7,204,822</b>
<b><u>Expenses</u></b>				
Salaries & Benefits	1,489,691	1,489,691	1,286,910	1,547,290
Operating Expenses	2,459,589	2,832,760	2,909,334	1,825,415
Capital Outlay	-	205,586	132,894	25,000
Principal	908,071	908,071	908,071	1,030,077
Interest	643,177	643,177	643,177	675,338
Other Debt Costs	750	-	-	-
<b>Total Expenses</b>	<b>5,501,278</b>	<b>6,079,285</b>	<b>5,880,386</b>	<b>5,103,120</b>
<b><u>Interfund Transfers</u></b>				
Other Transfers	1,551,248	2,129,255	2,129,255	961,810
<b>Total Interfund Transfers In</b>	<b>1,551,248</b>	<b>2,129,255</b>	<b>2,129,255</b>	<b>961,810</b>
Administrative Transfer	506,897	506,897	506,897	531,741
Operating Transfers	346,885	346,885	346,884	332,817
Historic Preservation	450,000	450,000	450,000	500,000
Mobility & Trans Infrastructure	750,000	750,000	750,000	845,000
Garage Sinking Fund	300,000	300,000	300,000	350,000
Other Transfers	700,000	700,000	-	503,954
<b>Total Interfund Transfers Out</b>	<b>3,053,782</b>	<b>3,053,782</b>	<b>2,353,781</b>	<b>3,063,512</b>
<b>Total Fund Excess</b>	<b>-</b>	<b>-</b>	<b>924,914</b>	<b>-</b>

## Historic Preservation Transfer from VIC

- **FY 2017 Actual:** Transfer to General Fund for Alcazar Hotel Roof work (\$54,250), for Alcazar Hotel Iron Gates (\$30,000) and for Monument work (\$5,000)
- **FY 2018 Actual:** Transfer for Water Works Building Grant match of \$170,000 (delayed to FY 2019), implementation of Historic Preservation Master Plan (\$100,000) and upgrades to Archaeology program operations (\$80,000).
- **FY 2019 Actual:** Transfer for Water Works Building Grant match (\$400,000 over 2 years), Resiliency Project Grant match (\$50,000), UF Preservation Institute contribution (\$15,000), salary and benefits for an Assistant Archaeologist (\$60,000), Historic Preservation and Archaeology increased travel, training, lab equipment (\$25,000).
- **FY2020 Actual:** Water Works Building project underway (\$200,000), UF Preservation Institute contribution (\$15,000), salary and benefits for an Assistant Archaeologist (\$65,000). University of South Florida La Florida contribution (\$20,000). Historic Preservation and Archaeology, training, lab equipment.
- **FY 2021 Actual:** Water Works Building grant matching funds. Salary and benefits for an Assistant Archaeologist (\$70,000). UF Preservation Institute contribution (\$15,000). University of South Florida La Florida contribution (\$20,000). Unspent funds carried forward to FY2022 and FY2023.
- **FY 2022 Actual:** Lightner Museum Roofing Project (\$250,000). Salary and benefits for an Assistant Archaeologist (\$75,000). UF Preservation Institute contribution (\$15,000). University of South Florida La Florida contribution (\$20,000). Using \$10,000 from FY 2021.
- **FY 2023 Actual:** Lightner Museum Windows Project (\$201,403 to be completed in FY24). Pena Peck House Renovations (\$95,300 to be completed in FY24). Archaeology staffing (\$80,000). UF Preservation Institute contribution (\$15,000). University of South Florida La Florida contribution (\$20,000). Used \$15,000 from FY 2021.
- **FY 2024 Actual:** Pena Peck House Renovations (Grant funded). Archaeology staffing (\$100,000). Restoration of Visitor Information Center windows (\$315,000). UF Preservation Institute (PISA) contribution (\$15,000), University of South Florida La Florida contribution (\$20,000).
- **FY 2025 Budget:** Archaeology staffing (\$175,000), HP and Archaeology Operations (\$85,600), Lightner Museum Roof Section (121,900), Historic Preservation Master Plan Implementation (\$57,500), UF Preservation Institute (PISA) (\$15,000), University of South Florida La Florida (\$20,000), Historical Society Contribution (\$25,000).

## Historic Area CRA (HACRA) Budget Detail

<u>Revenue</u>	2024 Original Budget	2024 Revised Budget	2024 Projected	2025 Proposed
Incremental Taxes	813,895	813,895	813,895	903,708
Grants				671,300
Interest Earnings	24,000	24,000	24,000	50,000
<b>Total HACRA Fund Revenue</b>	<b>837,895</b>	<b>837,895</b>	<b>837,895</b>	<b>1,625,008</b>
<b><u>Expenses</u></b>				
Operations	528,474	528,474	16,186	2,078,231
Capital Outlay	-	-	-	15,000
<b>Total HACRA Fund Expenses</b>	<b>528,474</b>	<b>528,474</b>	<b>16,186</b>	<b>2,093,231</b>
<b><u>Interfund Transfers In or Out</u></b>				
Transfer from General Fund	1,311,690	1,311,690	1,311,690	1,456,435
Carry Forward Transfer In	30,137	30,137	30,137	512,288
<b>Total Interfund Transfers In</b>	<b>1,341,827</b>	<b>1,341,827</b>	<b>1,341,827</b>	<b>1,968,723</b>
Debt Service Transfer to VIC	1,551,248	1,551,248	1,551,248	1,445,500
Administrative Transfer	100,000	100,000	100,000	55,000
<b>Total Interfund Transfers Out</b>	<b>1,651,248</b>	<b>1,651,248</b>	<b>1,651,248</b>	<b>1,500,500</b>
<b>Total Fund (Deficit) or Excess</b>	<b>-</b>	<b>-</b>	<b>512,288</b>	<b>-</b>

HACRA Budget Items	New Allocation	Committed Funds	Budget
<b>Revenue</b>			
<b>Tax Increment Financing (TIF)</b>			
TIF- City of St. Augustine	1,456,435		1,456,435
TIF- St. Johns County	903,708		903,708
<b>Grants</b>			
AACH Grant (Greater St. Mary's)	671,300		671,300
<b>Interest Earned</b>			
SBA Earned Interest	50,000		50,000
<b>Administrative Transfers</b>			
<b>Total New Revenues</b>	<b>3,081,443</b>		<b>3,081,443</b>
<b>Prior Year Carry Forward</b>			
CRA Carryforward from FY 23-24 (unencumbered)		512,288	512,288
<b>Total Combined Revenues</b>	<b>3,081,443</b>	<b>512,288</b>	<b>3,593,731</b>
<b>Expenses</b>			
<b>Administrative 59910, 59915</b>			
Xfer to GF for Salary, Benefits, Shared CRA Expenses, Website	55,000		55,000
Vehicle Acquisition	15,000		15,000
<b>Total Administrative Costs</b>	<b>70,000</b>		<b>70,000</b>
<b>Debt Service 59915</b>			
Visitor Information Center and Parking Garage	1,445,500		1,445,500
<b>Total Debt Service</b>	<b>1,445,500</b>		<b>1,445,500</b>
<b>Professional Services 59915</b>			
Cordova Street Study and Design		162,288	162,288
Future Consulting Services		100,000	100,000
<b>Total Professional Services</b>		<b>262,288</b>	<b>262,288</b>
<b>HACRA Strategic Goals- Redevelopment 59915</b>			
Mobility Improvements	200,000		200,000
Parking Improvements	150,000		150,000
Open Space Improvement	544,643		544,643
Historic Preservation (Greater St. Mary's)	671,300	250,000	921,300
<b>Total HACRA Strategic Goals- Redevelopment</b>	<b>1,565,943</b>	<b>250,000</b>	<b>1,815,943</b>
<b>Total Expenditures</b>	<b>3,081,443</b>	<b>512,288</b>	<b>3,593,731</b>
<b>Revenue Over/(Under) Expenditures</b>			<b>-</b>

## Lincolnville CRA (LCRA) Budget Summary

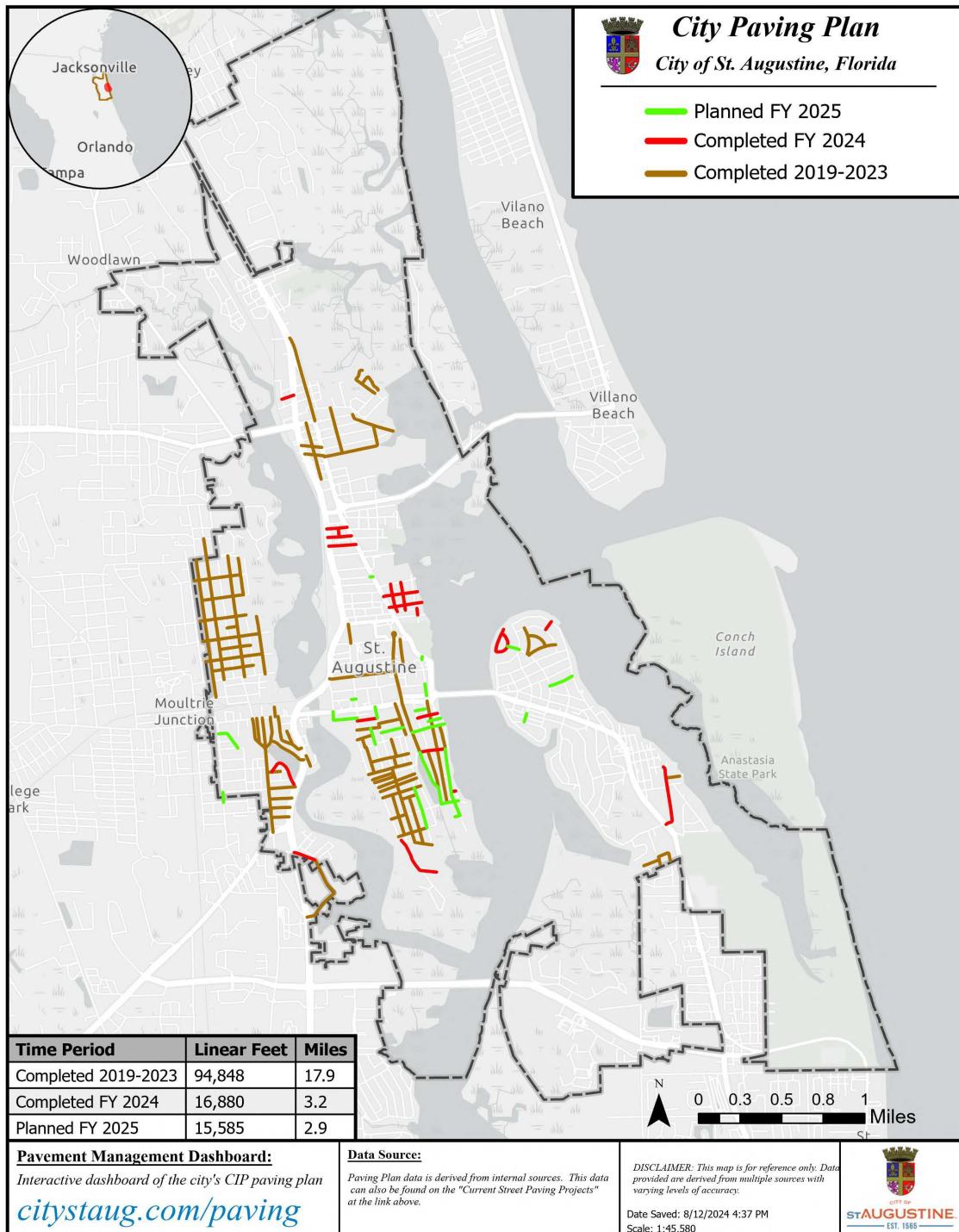
Revenue	2024 Original Budget	2024 Revised Budget	2024 Projected	2025 Proposed
Incremental Taxes	720,051	720,051	720,051	882,787
Federal Grants	-	-	-	-
Interest	8,938	8,938	8,938	90,000
<b>Total LCRA Fund Revenue</b>	<b>728,989</b>	<b>728,989</b>	<b>728,989</b>	<b>972,787</b>
<b>Expenses</b>				
Personal Services	-	-	-	-
Operating Expenses	2,080,029	2,080,029	763,125	2,312,409
Capital Outlay	2,243,586	2,243,586	1,506,818	1,931,768
<b>Total LCRA Fund Expenses</b>	<b>4,323,615</b>	<b>4,323,615</b>	<b>2,269,943</b>	<b>4,244,177</b>
<b>Interfund Transfers In or Out</b>				
Transfer from General Fund	1,303,083	1,303,083	1,303,083	1,422,718
Carry Forward Transfers In	2,441,543	2,441,543	2,441,543	2,053,672
Other Transfers	-	-	-	-
<b>Total Interfund Transfers In</b>	<b>3,744,626</b>	<b>3,744,626</b>	<b>3,744,626</b>	<b>3,476,390</b>
Administrative Transfer	150,000	150,000	150,000	205,000
<b>Total Interfund Transfers Out</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>205,000</b>
<b>Total Fund (Deficit) or Excess</b>	<b>-</b>	<b>-</b>	<b>2,053,672</b>	<b>-</b>

LCRA Budget Items	New Allocation	Committed Funds	Budget
<b>Revenue</b>			
<b>Tax Increment Financing (TIF)</b>			
TIF- City of St. Augustine	1,422,718		1,422,718
TIF- St. Johns County	882,787		882,787
<b>Interest Earned</b>			
SBA Earned Interest	90,000		90,000
<b>Total New Revenues</b>	<b>2,395,505</b>	-	<b>2,395,505</b>
<b>Prior Year Carry Forward</b>			
CRA Carryforward from FY 23-24 (unencumbered)		2,053,672	2,053,672
<b>Total Combined Revenues</b>	<b>2,395,505</b>	<b>2,053,672</b>	<b>4,449,177</b>
<b>Expenses</b>			
<b>Administrative 53490,53515,53505,53470,53410,53400</b>			
Xfer to GF for Salary, Benefits, Shared CRA Expenses, Website	205,000		205,000
Professional Associations and Memberships	3,040	2,577	5,617
Travel, Training, Conferences	4,824	8,041	12,865
Publications, Printing	8,512	38	8,550
Miscellaneous Expenses, Supplies, Phone, Software	8,000	2,614	10,614
Vehicle Acquisition	15,000		15,000
<b>Total Administrative Cost</b>	<b>244,376</b>	<b>13,270</b>	<b>257,646</b>
<b>Retain Long-Term Residents 53490,51120</b>			
Fix It Up Housing Repair Program	200,000	108,563	308,563
Property Acquisition, Affordable Housing	200,000	459,367	659,367
<b>Total Retain Long-Term Resident Programs &amp; Projects</b>	<b>400,000</b>	<b>567,930</b>	<b>967,930</b>
<b>Preserve Historic Character 53310</b>			
Trinity Independent Institutional Rehab	300,000	163,205	463,205
St. Joseph Neighborhood Center		150,000	150,000
Future Historic Preservation Property Improvement Project	256,129	422,499	678,628
<b>Total Preserve Historic Character</b>	<b>556,129</b>	<b>735,704</b>	<b>1,291,833</b>
<b>LCRA Improvements, Beautification, Infrastructure 56630</b>			
Hayling/Vickers Park- Hayling Plaza	300,000		300,000
Hayling/Vickers- Design Documents		173,872	173,872
Hayling/Vickers- Kayak Launch	300,000		300,000
Hayling/Vickers- Dog Park	150,000		150,000
Hayling Vickers- Playground	145,000		145,000
MLK Streetscape Design and Construction	300,000	448,504	748,504
Lincolnvile Park (Weeden Street)		4,626	4,626
Future Opportunities		109,766	109,766
<b>Total LCRA Improvements, Beatification, Infrastructure</b>	<b>1,195,000</b>	<b>736,768</b>	<b>1,931,768</b>
<b>Total Expenditures</b>	<b>2,395,505</b>	<b>2,053,672</b>	<b>4,449,177</b>
<b>Revenue Over/(Under) Expenditures</b>	-		

# Strategic Action Items for 2025

## Objective: Infrastructure Planning & Construction

### General Fund Action Item: Road Resurfacing



## Strategic Action Items for 2025

### General Fund Action Items (continued):

- Sevilla Street Reconstruction
- Tolomato Lot Improvements

### Utility Fund Action Items:

- Upgrades to Lift Stations & Force Mains
- West Augustine Sewer Improvements & Connections
- I&I Elimination Program
- Water Treatment Plant Improvements
- SCADA Improvements

### Stormwater Action Items:

- Lake Maria Sanchez Flood Mitigation Project
- South Whitney & West King Stormwater Improvements
- Avenida Menendez Seawall
- Tideflex Valve Installations
- South Davis Shores Drainage Improvements
- Court Theophilia Stormwater Improvements

### Objective: Mobility Planning & Construction

- Downtown Circulator (funded by FDOT and TDC)
- King Street Complete Street Design
- SMART St. Augustine Design
- Satellite Parking Operations (partially funded by TDC and events)

### Objective: Resiliency

- Inlet Drive Shoreline Stabilization
- Army Corp Back Bay Feasibility Study

### Objective: Sustainability

- Land Conservation Initiative
- Continued Tree Canopy Program
- Residential Composting Program
- Recycling Events

## Strategic Action Items for 2025

### **Objective: Arts, Education & Community**

- University of South Florida, La Florida Project
- Historical Society
- UF Preservation Institute of St. Augustine (PISA)
- May Street Intersection Public Art

### **Objective: Enhance our partnerships to affect change in affordable/workforce housing and homelessness**

- Homeless Drop-In Center
- St. Francis Bed Rental
- Family Reunification Program
- Home Again St. Johns
- Full time Homeless Outreach position

### **Objective: Event Planning & Management**

- Satellite Parking Operations (partially funded by TDC and events)
- Improvements to Francis Field (partially funded by HACRA)

## Notes