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ST AUGUSTINE
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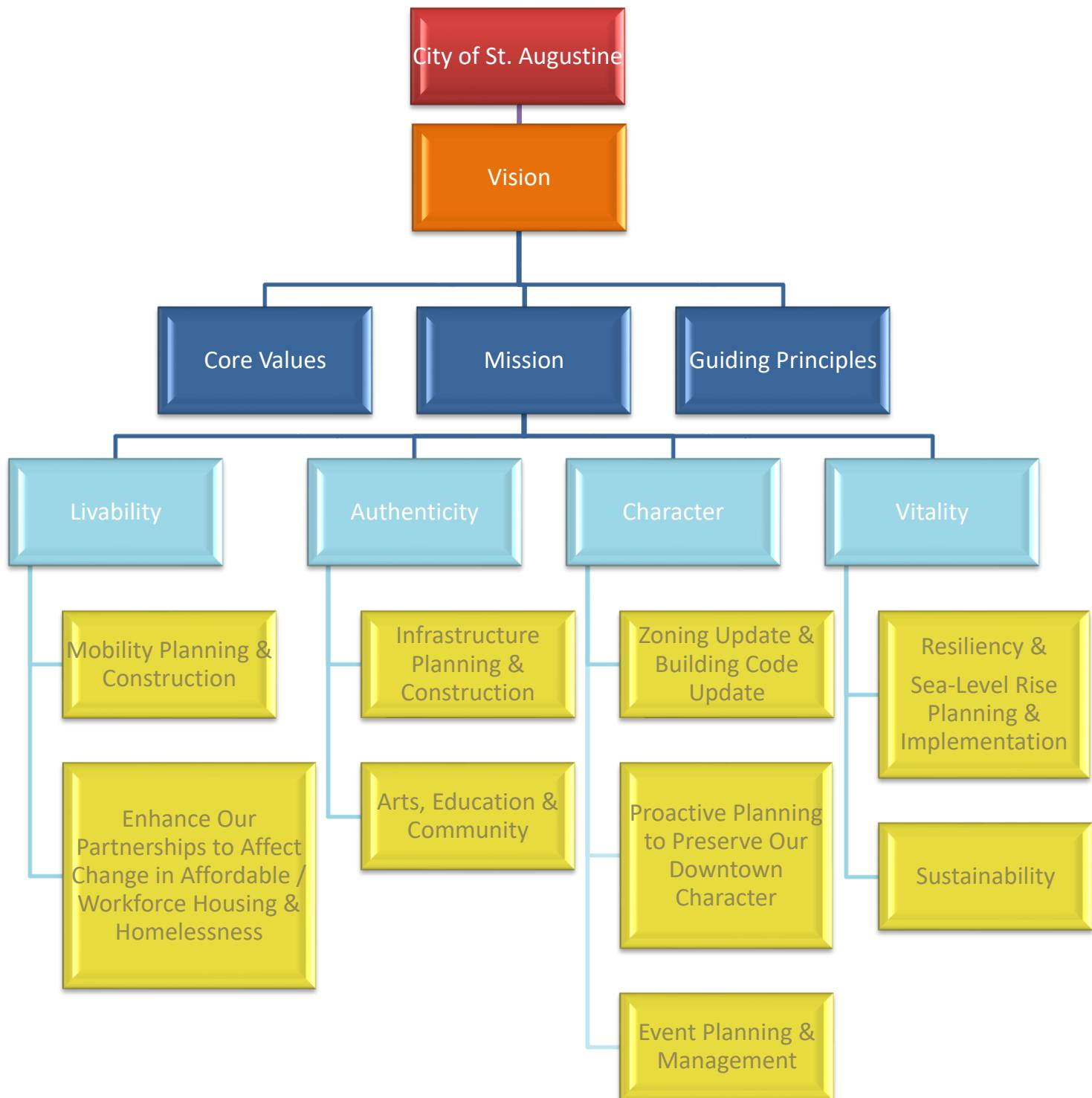
2024 Adopted Budget

City of St. Augustine

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City of St. Augustine Strategic Plan



Financial Highlights of the FY 2024 Budget

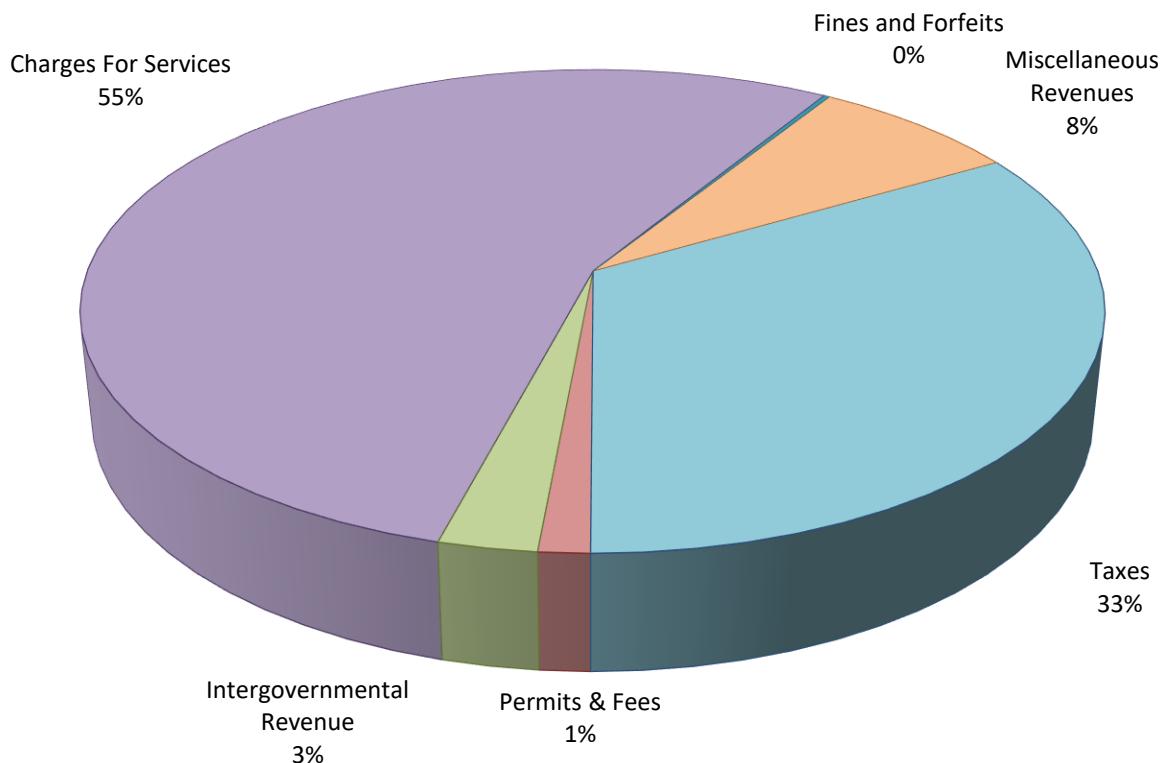
- Millage rate stays at 7.5 mills. Results in \$3M net additional ad valorem revenue.
- Visitor Information Center Fund increases transfer for Mobility & Historic Preservation
- Fire assessment fee adds \$360k in revenue to help offset Fire Dept. expenses.
- VIC parking fee increase adds \$1.5M in revenue to assist with HP, Mobility, and potentially homeless drop-in center.
- Utility rates and rental charges increase by 4.4% CPI
- Vacation rental fee increases helps offset cost of the program.

- No increase in park now card rates.
- Legislature to help with City Hall & Lightner windows.

- Paving increased by \$200,000 over prior year budget for total of \$800,000.
- Twenty new personnel have been added totaling \$1.25M.
- Personnel compensation includes CPI increase of \$1 per hour plus 2%. Also includes a merit increase based on annual evaluations.
- A transfer of \$1,000,000 from General Fund reserves will provide seed money for a conservation land acquisition program.

Where does the money come from?

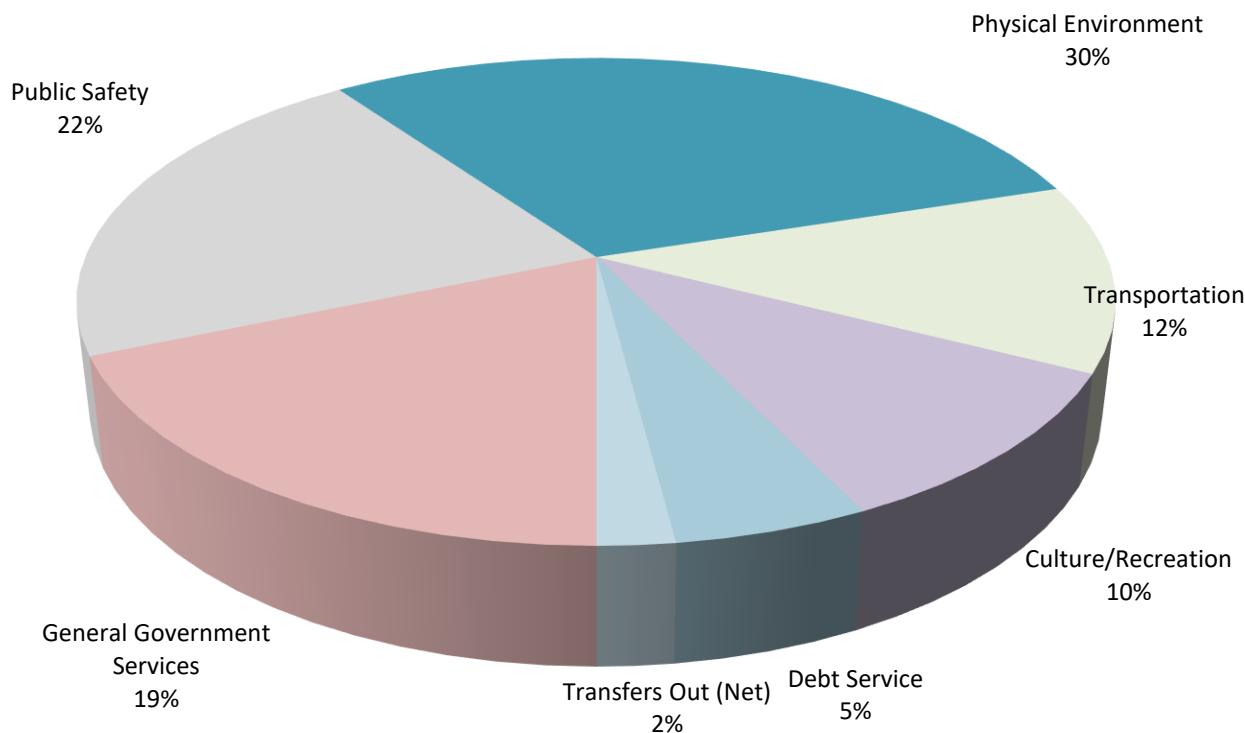
2024 Budgeted Revenues—All Funds Combined



| Revenues by Function | Original Budget 2023 | Final Budget 2023 | Projected 2023 | Proposed Budget 2024 |
|---------------------------|-------------------------|----------------------|---------------------|-------------------------|
| Taxes | \$24,353,381 | \$24,383,381 | \$25,089,695 | \$28,330,390 |
| Permits & Fees | 1,149,250 | 1,237,570 | 1,220,627 | 1,180,750 |
| Intergovernmental Revenue | 2,110,167 | 34,429,490 | 5,298,666 | 2,272,495 |
| Charges For Services | 42,179,229 | 42,831,599 | 48,145,078 | 46,321,412 |
| Fines and Forfeits | 260,500 | 260,500 | 218,437 | 181,000 |
| Miscellaneous Revenues | 4,553,199 | 23,207,075 | 8,140,788 | 6,385,286 |
| Transfers (net) | - | 21,368,058 | 82,211 | - |
| Total | \$74,605,726 | \$147,717,673 | \$88,195,502 | \$84,671,333 |

Where does the money go?

2024 Budgeted Expenditures/Expenses—All Funds Combined



| Expenditures by Function | Original Budget 2023 | Final Budget 2023 | Projected 2023 | Proposed Budget 2024 |
|------------------------------------|----------------------|----------------------|---------------------|----------------------|
| General Government Services | \$11,738,990 | \$31,760,021 | \$13,507,398 | \$15,757,395 |
| Public Safety | 15,211,298 | 16,174,127 | 14,797,366 | 18,267,454 |
| Physical Environment | 20,779,698 | 50,896,644 | 29,332,869 | 25,293,387 |
| Transportation | 8,952,088 | 30,321,540 | 9,333,213 | 10,546,535 |
| Culture/Recreation | 7,754,180 | 12,243,872 | 7,499,561 | 8,730,095 |
| Debt Service | 6,321,469 | 6,321,469 | 6,321,469 | 4,348,540 |
| Transfers Out (Net) | 3,848,003 | - | - | 1,727,927 |
| Total | \$74,605,726 | \$147,717,673 | \$80,791,876 | \$84,671,333 |

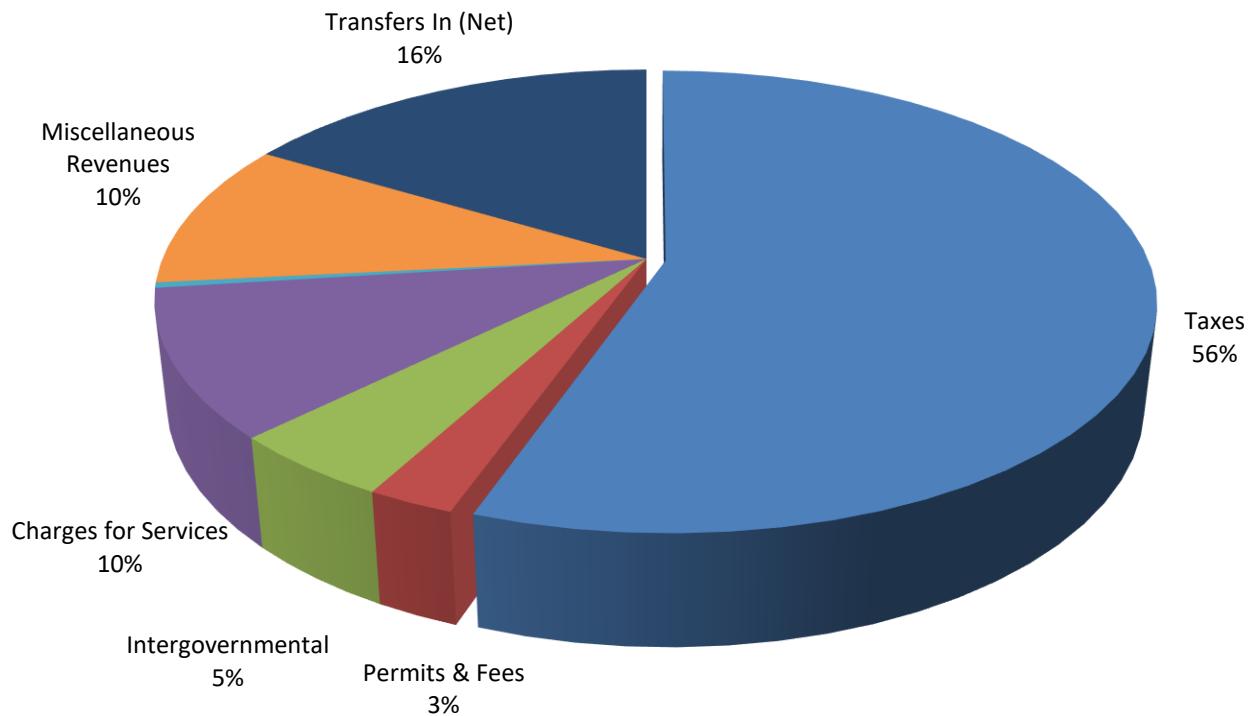
Notes

Personnel Summary 2024 Budget

| Description | 2023 Actual | 2024 Budget |
|--|----------------|----------------|
| City Commission | 2.5 | 2.5 |
| City Manager Administration | 4.5 | 4.5 |
| City Clerk | 5 | 5 |
| Financial Serv. Administration | 3 | 3 |
| Accounting | 3 | 3 |
| Customer Service (1 Customer Service Rep) | 6 | 7 |
| General Services Admin. & Purchasing (1 Procurement Specialist) | 7 | 8 |
| Human Resources | 4 | 4 |
| Information Technology (1 IT Tech) | 4 | 5 |
| City Attorney | 3 | 3 |
| Planning & Building | 8 | 8 |
| Neighborhoods & CRAs (1 CRA Admin Support) | 1 | 2 |
| Fleet Operations & Warehouse | 10 | 10 |
| Police Department (2 Officers added during FY23 and 1 YRO Corporal) | 65 | 68.5 |
| Fire Department | 38 | 38 |
| Building & Code Enforcement (1 Floodplain Coord., 1 Building Inspector, convert open Code Enforcement position to a “Nighttime Manager”) | 8.5 | 10.5 |
| Public Works Administration | 4 | 4 |
| Facility Operations | 9 | 9 |
| Property Services | 13 | 13 |
| Engineering & Development, Management, Support | 8 | 8 |
| Historic Preservation & Arch. (1 Field Archaeologist) | 4 | 5 |
| Streets | 9 | 9 |
| Mobility | 2 | 2 |
| Parking (1 Parking Enforcement) | 5 | 6 |
| Grounds | 10 | 10 |
| Communications & Events, Galimore (1 Communications Specialist) | 4 | 5 |
| Water Treatment Plant | 11 | 11 |
| Meter Maintenance | 8 | 8 |
| Wastewater Treatment Plant | 10 | 10 |
| Transmission & Distribution | 19 | 19 |
| Wastewater Collections (Full Utility Crew) | 16 | 22 |
| Utility Administration (1 Sustainability Tech) | 10 | 11 |
| Stormwater Operations | 4 | 4 |
| Solid Waste Operations (1 Preventative Maintenance Tech) | 28 | 29 |
| Municipal Marina | 13.5 | 13.5 |
| VIC Parking Facility (1 PT to FT) | 11.5 | 12 |
| VIC Center | 7.5 | 7.5 |
| VIC Gift Shop | 7 | 7 |
| | 386.0 | 407.0 |

General Fund Revenues by Function

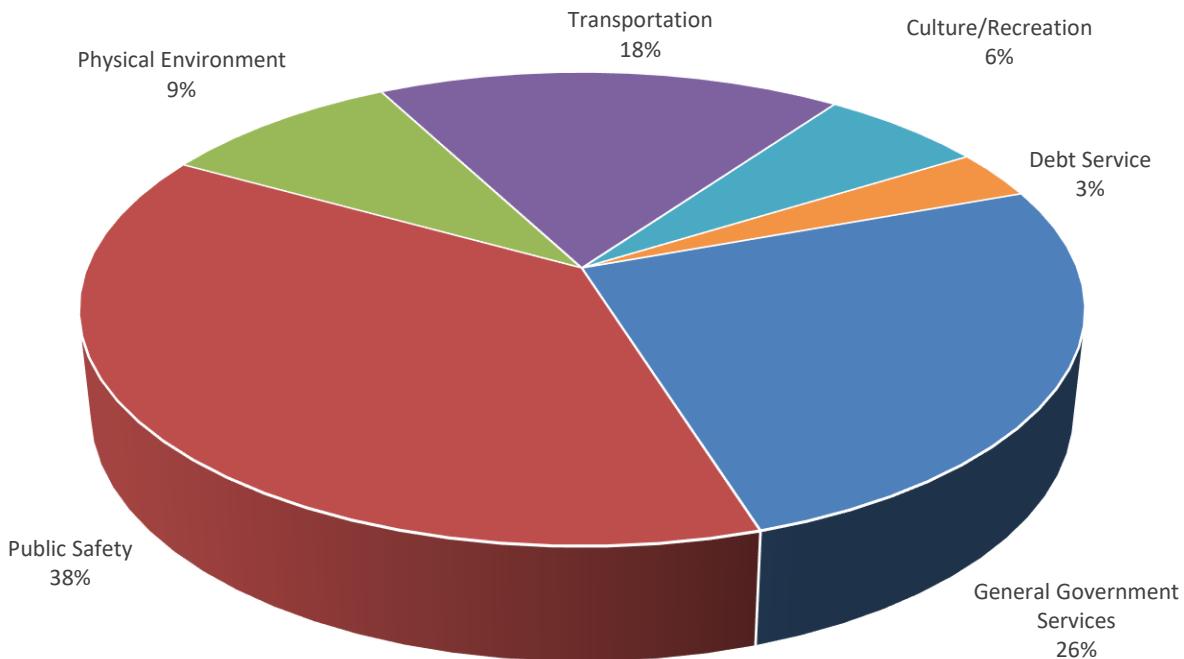
2024 Budget Request



| Revenues by Function | Original Budget 2023 | Final Budget 2023 | Projected 2023 | Proposed Budget 2024 |
|------------------------|-------------------------|----------------------|---------------------|-------------------------|
| Taxes | \$23,094,559 | \$23,094,559 | \$23,749,294 | \$26,691,882 |
| Permits & Fees | 1,119,250 | 1,237,570 | 1,435,786 | 1,180,750 |
| Intergovernmental | 2,110,167 | 2,280,824 | 2,288,522 | 2,272,495 |
| Charges for Services | 4,286,539 | 4,608,007 | 4,531,765 | 4,981,344 |
| Fines & Forfeitures | 260,500 | 260,500 | 218,437 | 181,000 |
| Miscellaneous Revenues | 3,591,084 | 3,801,987 | 5,284,531 | 4,909,223 |
| Transfers In (Net) | 5,783,384 | 9,764,996 | 6,692,027 | 7,770,007 |
| Total | \$40,245,483 | \$45,048,443 | \$44,200,362 | \$47,836,861 |

General Fund Expenditures by Category

FY24 Budget Request



| Expenditures by Function | Original Budget 2023 | Final Budget 2023 | Projected 2023 | Proposed Budget 2024 |
|-----------------------------|-------------------------|----------------------|---------------------|-------------------------|
| General Government Services | \$10,131,943 | \$11,251,411 | \$10,630,145 | \$12,077,126 |
| Public Safety | 15,211,298 | 15,655,916 | 15,420,490 | 18,267,454 |
| Physical Environment | 4,022,085 | 4,509,075 | 4,206,830 | 4,411,951 |
| Transportation | 7,417,389 | 9,956,434 | 6,631,880 | 8,486,654 |
| Culture/Recreation | 1,938,702 | 2,160,474 | 1,701,247 | 3,002,795 |
| Debt Service | 1,524,066 | 1,515,133 | 1,524,066 | 1,590,881 |
| Transfers Out (Net) | - | - | - | - |
| Total | \$40,245,483 | \$45,048,443 | \$40,114,658 | \$47,836,861 |

General Fund Budget Summary

| General Revenue | Original Budget 2023 | Final Budget 2023 | Projected 2023 | Proposed Budget 2024 |
|---------------------------------|---------------------------------|------------------------------|-----------------------|---------------------------------|
| Ad Valorem Taxes | 17,826,488 | 17,826,488 | 18,077,952 | 20,869,393 |
| Sales Use and Gas Taxes | 1,017,071 | 1,017,071 | 931,612 | 930,858 |
| Franchise Fees | 1,811,000 | 1,811,000 | 2,196,113 | 2,121,000 |
| Utility Service Taxes | 1,540,000 | 1,540,000 | 1,557,849 | 1,640,000 |
| Communication Service Tax | 900,000 | 900,000 | 985,768 | 1,130,631 |
| Occupational Licenses | 110,750 | 110,750 | 103,483 | 100,750 |
| Building Permits | 503,500 | 503,500 | 672,905 | 603,500 |
| Impact Fees - Mobility | 100,000 | 215,159 | 215,159 | - |
| Other Licenses Fees and Permits | 405,000 | 405,000 | 444,239 | 476,500 |
| Federal Grants | 10,000 | 10,000 | 10,000 | - |
| State Grants | - | - | 9,255 | - |
| State Shared Revenue | 2,069,167 | 2,069,167 | 2,253,132 | 2,241,495 |
| Shared Revenues From Other Loc | 31,000 | 31,000 | 31,077 | 31,000 |
| Grants from Other Local Units | - | - | 12,604 | - |
| General Government | 112,250 | 112,250 | 117,962 | 122,250 |
| Public Safety | 1,841,509 | 1,841,509 | 1,819,801 | 2,177,094 |
| Transportation | 2,332,780 | 2,332,780 | 2,594,002 | 2,682,000 |
| Judgments and Fines | 25,000 | 25,000 | 44,276 | 29,000 |
| Violations of Local Ordinances | 10,500 | 10,500 | 6,288 | 2,000 |
| Other Fines and/or Forfeits | 225,000 | 225,000 | 167,873 | 150,000 |
| Interest Earnings | 324,325 | 1,519,414 | 1,519,414 | 1,400,360 |
| Rents and Royalties | 1,481,831 | 1,481,831 | 1,541,362 | 1,735,736 |
| Special Assessments/Impact Fee | 50,000 | 50,000 | 99,120 | 20,000 |
| Disposition of Fixed Assets | 45,000 | 45,000 | 56,089 | 35,000 |
| Contributions and Donations Pv | 50,000 | 50,000 | 1,381,436 | 25,000 |
| Other Misc Revenues | 1,639,931 | 1,639,927 | 687,110 | 1,543,287 |
| Total General Revenue | 34,462,102 | 35,772,346 | 37,535,881 | 40,066,854 |

General Fund Budget Summary

| | Original Budget 2023 | Final Budget 2023 | Projected 2023 | Proposed Budget 2024 | 23 to 24 Budget % Change |
|-------------------------------------|----------------------|-------------------|-------------------|----------------------|--------------------------|
| Personnel Expenditures | | | | | |
| Salaries & Benefits | \$24,478,012 | \$24,478,012 | \$23,138,138 | \$26,442,109 | 7.7% |
| Operating Expenditures | | | | | |
| City Commission | 165,552 | 165,552 | 156,560 | 106,901 | -35.4% |
| City Manager | 399,516 | 528,025 | 538,499 | 423,357 | 6.0% |
| City Clerk | 72,166 | 78,395 | 65,113 | 82,031 | 13.7% |
| Financial Serv. Admin | 145,062 | 203,987 | 187,032 | 214,627 | 48.0% |
| Accounting | 164,568 | 160,602 | 136,184 | 135,497 | -17.7% |
| Customer Service | 198,412 | 197,643 | 200,963 | 203,687 | 2.7% |
| General Services Admin | 25,008 | 25,183 | 8,417 | 23,792 | -4.9% |
| Purchasing | 38,267 | 39,127 | 39,290 | 50,247 | 31.3% |
| Human Resources | 127,025 | 131,405 | 140,805 | 138,871 | 9.3% |
| Information Technology | 456,319 | 467,664 | 393,167 | 502,197 | 10.1% |
| City Attorney | 54,704 | 54,704 | 13,317 | 108,193 | 97.8% |
| Planning & Building Admin | 58,560 | 65,899 | 62,231 | 57,730 | -1.4% |
| Planning | 213,838 | 268,829 | 238,774 | 226,726 | 6.0% |
| Fleet Operations | 151,954 | 172,132 | 164,929 | 301,454 | 98.4% |
| General Facilities | 781,975 | 1,177,470 | 922,491 | 1,061,337 | 35.7% |
| Insurance | 761,925 | 797,545 | 807,131 | 1,170,300 | 53.6% |
| Police Admin | 1,173,945 | 1,277,686 | 1,075,567 | 1,357,351 | 15.6% |
| Patrol | 804,593 | 846,702 | 815,333 | 809,930 | 0.7% |
| Fire Admin | 93,453 | 98,783 | 62,614 | 847,253 | 806.6% |
| Prevention | 49,931 | 44,431 | 35,103 | 52,580 | 5.3% |
| Fighting | 322,285 | 352,714 | 212,539 | 313,705 | -2.7% |
| Building & Code Enforce | 285,555 | 334,087 | 341,794 | 526,994 | 84.6% |
| Public Works Admin | 82,456 | 85,456 | 83,460 | 416,827 | 405.5% |
| Facility Operations | 51,178 | 65,267 | 65,866 | 61,679 | 20.5% |
| Property Services | 383,079 | 438,577 | 402,035 | 286,375 | -25.2% |
| Engineering & Development | 148,121 | 287,610 | 140,702 | 149,664 | 1.0% |
| Historic Preservation & Archaeology | 175,743 | 291,243 | 256,469 | 115,732 | -34.1% |
| Streets | 679,277 | 740,776 | 656,192 | 768,952 | 13.2% |
| Mobility | 1,772,220 | 1,744,973 | 1,002,667 | 1,710,625 | -3.5% |
| Parking | 1,290,152 | 1,432,467 | 1,321,429 | 1,427,626 | 10.7% |
| Grounds | 418,138 | 564,640 | 435,560 | 668,437 | 59.9% |
| Galimore Center | 165,443 | 229,434 | 32,632 | 797,058 | 381.8% |
| Communications & Special Events | 334,926 | 346,204 | 339,229 | 435,460 | 30.0% |
| Total Operating Expenditures | 12,045,346 | 13,715,212 | 11,354,094 | 15,553,195 | 29.1% |

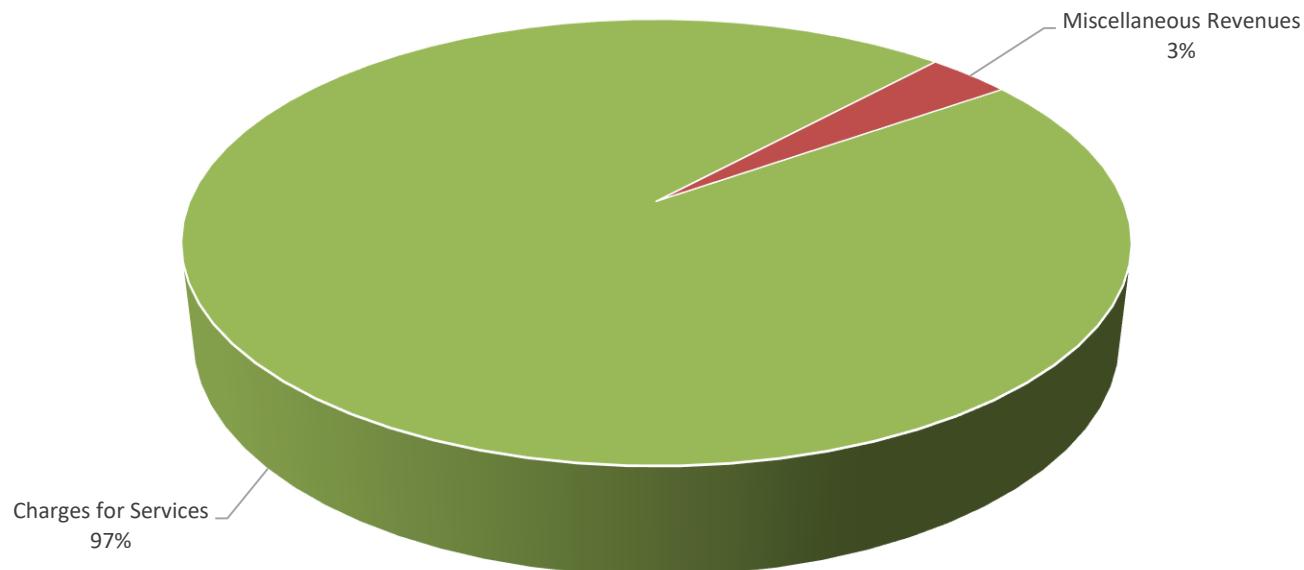
General Fund Budget Summary

| | Original Budget 2023 | Final Budget 2023 | Projected 2023 | Proposed Budget 2024 |
|--|-------------------------|-------------------|-------------------|-------------------------|
| <u>Capital Expenditures</u> | | | | |
| Land | - | 1,288,550 | 1,288,550 | 1,000,000 |
| Buildings | 291,852 | 447,347 | 332,470 | 153,721 |
| Infrastructure Improvements | 620,000 | 3,340,571 | 1,042,356 | 1,100,000 |
| Machinery & Equipment | 1,286,210 | 1,778,751 | 1,462,530 | 1,996,955 |
| Total Capital Expenditures | 2,198,062 | 6,855,219 | 4,125,906 | 4,250,676 |
| Total Expenditures | 38,721,420 | 45,048,443 | 38,618,138 | 46,245,980 |
| Total Revenue | 34,462,102 | 35,772,346 | 37,535,881 | 40,066,854 |
| Total Expenditures | 38,721,420 | 45,048,443 | 38,618,138 | 46,245,980 |
| <u>Interfund Transfers In and Out</u> | | | | |
| General Interfund Transfers (Debt) | 750,201 | 750,201 | 750,201 | 750,201 |
| Administrative Transfers | 4,861,760 | 4,861,760 | 4,861,760 | 5,670,717 |
| Operating Transfers | 1,872,003 | 1,872,003 | 1,872,003 | 2,140,854 |
| Other Transfers | 1,415,000 | 6,431,779 | 2,323,672 | 2,950,000 |
| Total Transfers In | 8,898,964 | 13,915,743 | 9,807,636 | 11,511,772 |
| Debt Service Transfers | 1,524,066 | 1,524,066 | 1,524,066 | 1,590,881 |
| Operating Transfers | 1,033,218 | 1,033,218 | 1,033,218 | 1,181,693 |
| Other Transfers (CRA) | 2,082,362 | 2,082,362 | 2,082,391 | 2,560,072 |
| Total Transfers Out | 4,639,646 | 4,639,646 | 4,639,675 | 5,332,646 |
| Net Transfers | 4,259,318 | 9,276,097 | 5,167,961 | 6,179,126 |
| Total General Fund (Deficit)/Surplus | - | - | 4,085,704 | - |

Notes

Utility Revenue by Function

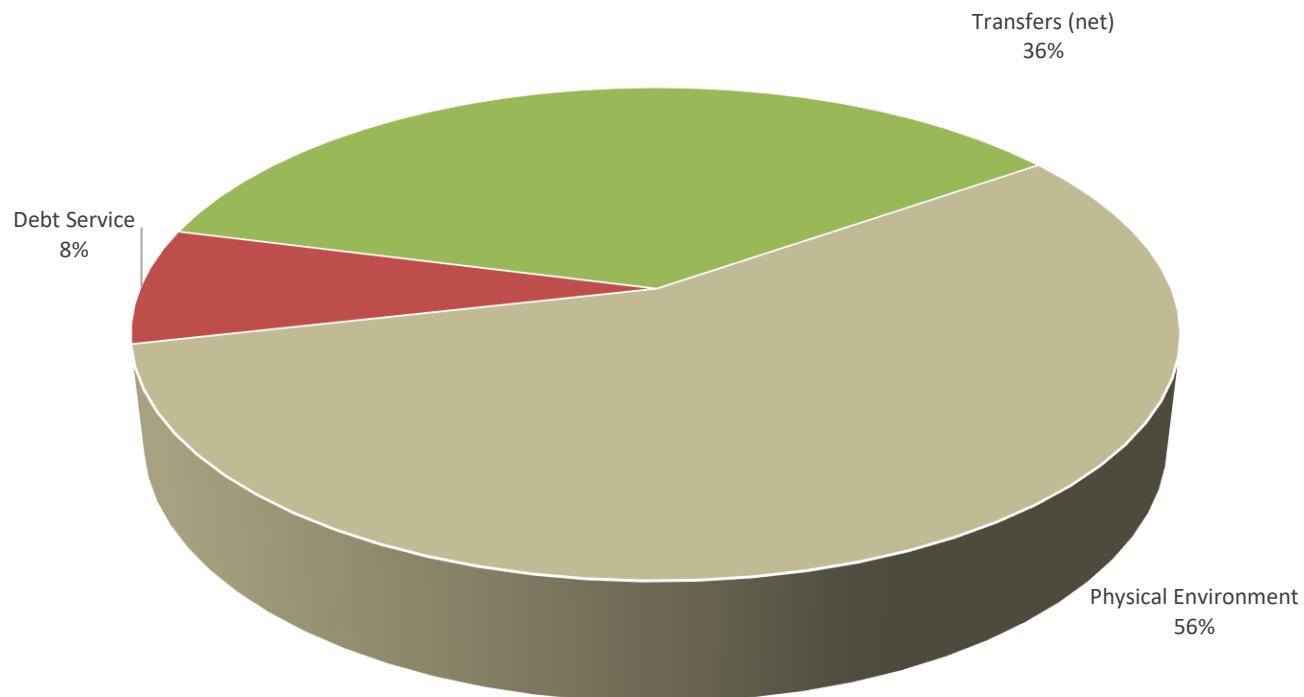
FY2024 Budget Request



| Revenues by Category | Original Budget | Final Budget | Projected | Proposed |
|---------------------------------------|----------------------|----------------------|----------------------|----------------------|
| | 2023 | 2023 | 2023 | Budget 2024 |
| Taxes | \$ - | \$ - | \$ - | \$ - |
| Permits, Fees and Special Assessments | - | - | - | - |
| Intergovernmental Revenue | - | - | - | - |
| Charges for Services | 21,351,389 | 21,586,389 | 25,777,142 | 23,724,107 |
| Judgments, Fines, & Forfeits | - | - | - | - |
| Miscellaneous Revenues | 486,000 | 486,000 | 1,680,584 | 836,500 |
| Transfers (net) | - | 12,427,727 | - | - |
| Total | \$ 21,837,389 | \$ 34,500,116 | \$ 27,457,726 | \$ 24,560,606 |

Utility Expenses by Function

FY2024 Budget Request



| Expenditures by Category | Original Budget 2023 | Final Budget 2023 | Projected 2023 | Budget 2024 |
|------------------------------------|-------------------------|----------------------|----------------------|----------------------|
| General Government Services | \$ - | \$ - | \$ - | \$ - |
| Public Safety | - | - | - | - |
| Physical Environment | 11,097,396 | 31,712,526 | 19,243,124 | 13,787,260 |
| Transportation | - | - | - | - |
| Culture/Recreation | - | - | - | - |
| Debt Service | 2,787,590 | 2,787,590 | 2,788,090 | 1,871,340 |
| Transfers (net) | 7,952,403 | - | 4,772,872 | 8,902,007 |
| Total | \$ 21,837,389 | \$ 34,500,116 | \$ 26,804,086 | \$ 24,560,606 |

Utility Fund Budget Detail

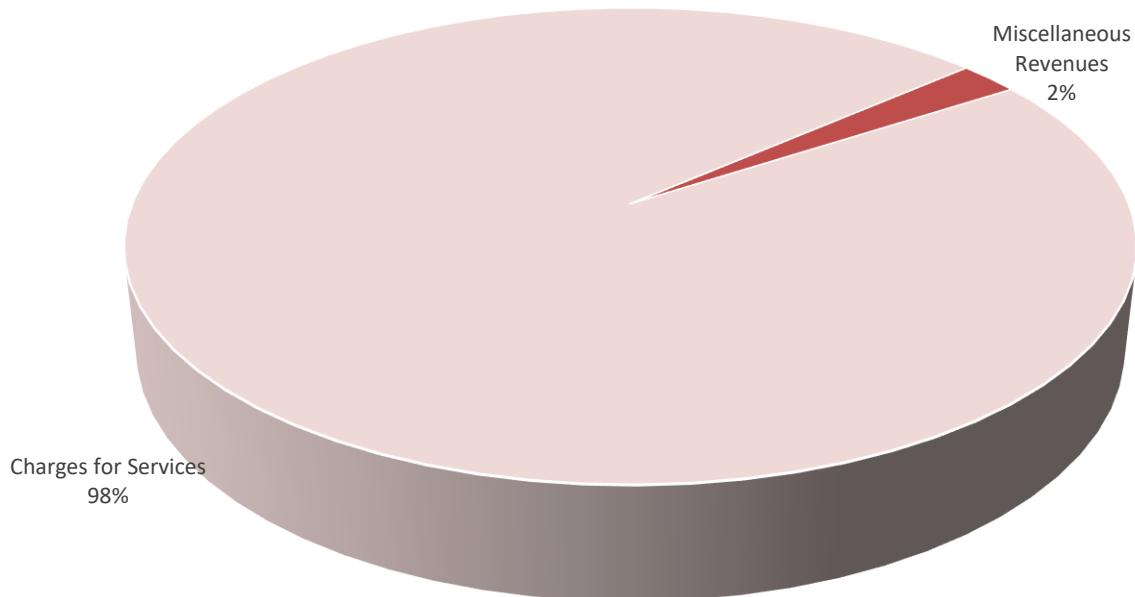
| | 2023 Original Budget | 2023 Final Budget | 2023 Projected | 2024 Proposed |
|-------------------------------------|-------------------------|----------------------|-------------------|-------------------|
| <u>OPERATING REVENUE</u> | | | | |
| Water Sales Inside City | 5,425,018 | 5,490,018 | 5,831,185 | 6,087,757 |
| Water Sales Outside City | 4,601,442 | 4,661,442 | 5,191,345 | 5,378,233 |
| Sewer Sales Inside City | 5,877,160 | 5,877,160 | 6,127,647 | 6,397,263 |
| Sewer Sales Outside City | 3,668,769 | 3,698,769 | 3,937,311 | 4,079,054 |
| TOTAL OPERATING REVENUE | 19,572,389 | 19,727,389 | 21,087,487 | 21,942,307 |
| <u>NON-OPERATING REVENUE</u> | | | | |
| Water Tapping Fees | 350,000 | 418,000 | 597,890 | 350,000 |
| Water Connection Fees | 500,000 | 500,000 | 1,827,008 | 500,000 |
| CCEC Fees | 39,000 | 39,000 | 44,710 | 46,800 |
| Miscellaneous Service Fees | 90,000 | 90,000 | 88,977 | 85,000 |
| Forcemain Overlay Charges | 100,000 | 100,000 | 361,815 | 100,000 |
| Sewer Tapping Fees | 200,000 | 212,000 | 321,112 | 200,000 |
| Sewer Connection Fees | 500,000 | 500,000 | 1,448,144 | 500,000 |
| Other Administrative Charges | - | - | - | - |
| TOTAL NON-OPERATING REVENUE | 1,779,000 | 1,859,000 | 4,689,655 | 1,781,800 |
| <u>OTHER REVENUE</u> | | | | |
| Interest Earnings | 86,000 | 86,000 | 1,292,656 | 829,000 |
| Sale of Capital Assets & Materials | - | - | 16,955 | 7,500 |
| Grants | - | - | 370,973 | - |
| Other Miscellaneous Revenue | 400,000 | 400,000 | - | - |
| TOTAL OTHER REVENUE | 486,000 | 486,000 | 1,680,584 | 836,500 |
| TOTAL UTILITY FUND REVENUE | 21,837,389 | 22,072,389 | 27,457,726 | 24,560,607 |

Utility Fund Budget Detail

| | 2023 Original Budget | 2023 Final Budget | 2023 Projected | 2024 Proposed |
|--------------------------------------|-------------------------|----------------------|-------------------|------------------|
| PERSONNEL EXPENDITURES | | | | |
| Salaries & Benefits | \$ 5,992,479 | \$ 5,992,479 | \$ 5,680,049 | \$ 6,982,854 |
| OPERATING EXPENSES | | | | |
| Utility Administration | 527,885 | 787,670 | 288,390 | 1,278,101 |
| Water Treatment Plant | 1,175,820 | 1,353,029 | 909,639 | 1,275,607 |
| Meter Maintenance | 176,068 | 169,568 | 162,673 | 157,012 |
| Wastewater Treatment Plant | 1,636,000 | 1,693,417 | 1,342,561 | 1,700,268 |
| Transmission & Distribution | 341,348 | 348,198 | 333,306 | 358,224 |
| Wastewater Collections | 809,622 | 908,161 | 986,731 | 789,576 |
| TOTAL OPERATING EXPENSES | 4,666,743 | 5,260,043 | 4,023,299 | 5,558,790 |
| CAPITAL EXPENSES | | | | |
| Infrastructure Improvements | 315,000 | 19,628,713 | 9,377,155 | 335,000 |
| Machinery & Equipment | 123,174 | 831,291 | 162,621 | 910,616 |
| TOTAL CAPITAL EXPENSES | 438,174 | 20,460,004 | 9,539,776 | 1,245,616 |
| DEBT SERVICE | | | | |
| Principal | 2,430,126 | 2,430,126 | 2,430,126 | 1,523,004 |
| Interest | 354,964 | 354,964 | 354,964 | 347,586 |
| Other Debt Service Costs | 2,500 | 2,500 | 3,000 | 750 |
| TOTAL DEBT SERVICE | 2,787,590 | 2,787,590 | 2,788,090 | 1,871,340 |
| INTERFUND TRANSFERS IN OR OUT | | | | |
| Operating Transfers | 659,014 | 592,139 | 592,348 | 623,161 |
| Other Transfers | - | 20,447,005 | 3,202,708 | - |
| TOTAL INTERFUND TRANSFERS IN | 659,014 | 21,039,144 | 3,795,056 | 623,161 |
| Administrative Transfer | 3,051,654 | 3,051,654 | 2,430,820 | 3,261,969 |
| Operating Transfers | 1,336,297 | 1,336,297 | 1,010,971 | 1,476,871 |
| Other Transfers | 4,223,466 | 4,223,466 | 5,126,137 | 4,786,328 |
| TOTAL INTERFUND TRANSFERS OUT | 8,611,417 | 8,611,417 | 8,567,928 | 9,525,168 |
| TOTAL UTILITY FUND OR EXCESS | \$ - | \$ - | \$ 653,641 | \$ - |

Stormwater Revenue by Function

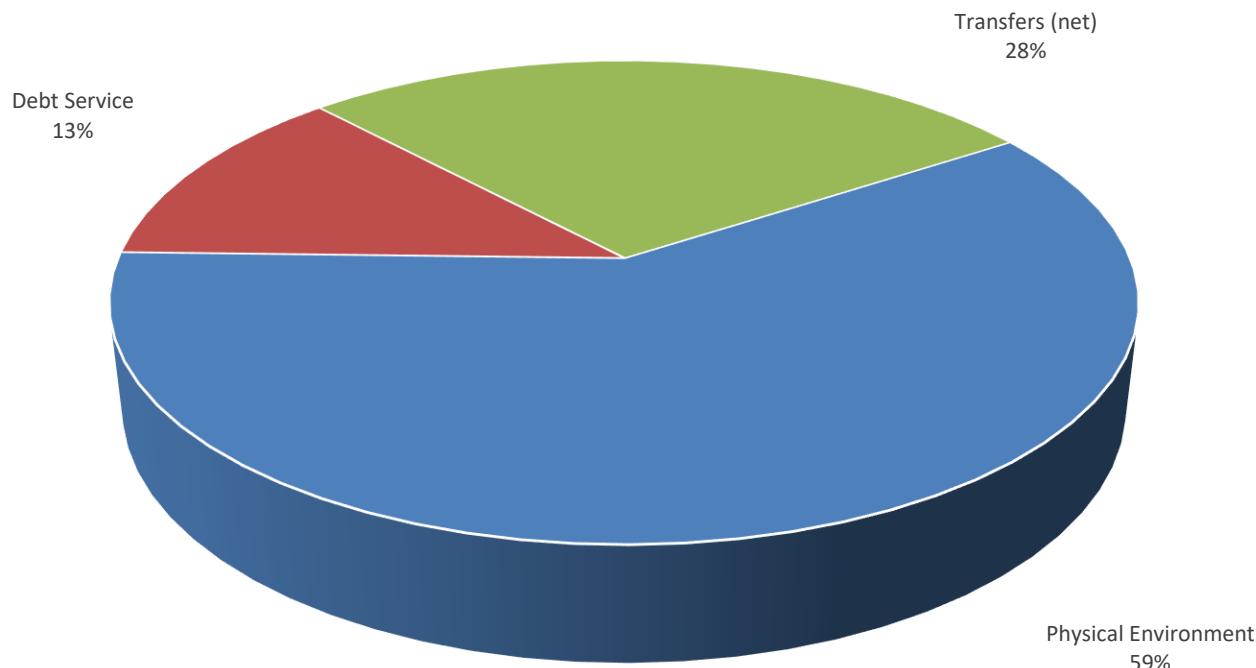
FY2024 Budget Request



| Revenues by Function | Original Budget | Final Budget | Proposed | |
|---------------------------------------|---------------------|---------------------|---------------------|---------------------|
| | 2023 | 2023 | Projected 2023 | Budget 2024 |
| Taxes | \$ - | \$ - | \$ - | \$ - |
| Permits, Fees and Special Assessments | - | - | - | - |
| Intergovernmental Revenue | - | 6,599,294 | 2,787,156 | - |
| Charges for Services | 1,336,143 | 1,336,143 | 1,446,622 | 1,510,274 |
| Judgments, Fines, & Forfeits | - | - | - | - |
| Miscellaneous Revenues | 6,000 | 6,000 | 39,464 | 35,000 |
| Transfers (net) | | 81,735 | | - |
| Total | \$ 1,342,143 | \$ 8,023,172 | \$ 4,273,242 | \$ 1,545,273 |

Stormwater Expenses by Function

FY2024 Budget Request



| Expenditures by Function | Original Budget | Final Budget | Proposed | |
|-----------------------------|---------------------|---------------------|---------------------|---------------------|
| | 2023 | 2023 | Projected 2023 | Budget 2024 |
| General Government Services | \$ - | \$ - | \$ - | \$ - |
| Public Safety | - | - | - | - |
| Physical Environment | 738,832 | 7,828,422 | 3,555,489 | 920,564 |
| Transportation | - | - | - | - |
| Culture/Recreation | - | - | - | - |
| Debt Service | 194,750 | 194,750 | 194,750 | 194,750 |
| Transfers (net) | 408,561 | - | 408,561 | 429,960 |
| Total | \$ 1,342,143 | \$ 8,023,172 | \$ 4,158,800 | \$ 1,545,273 |

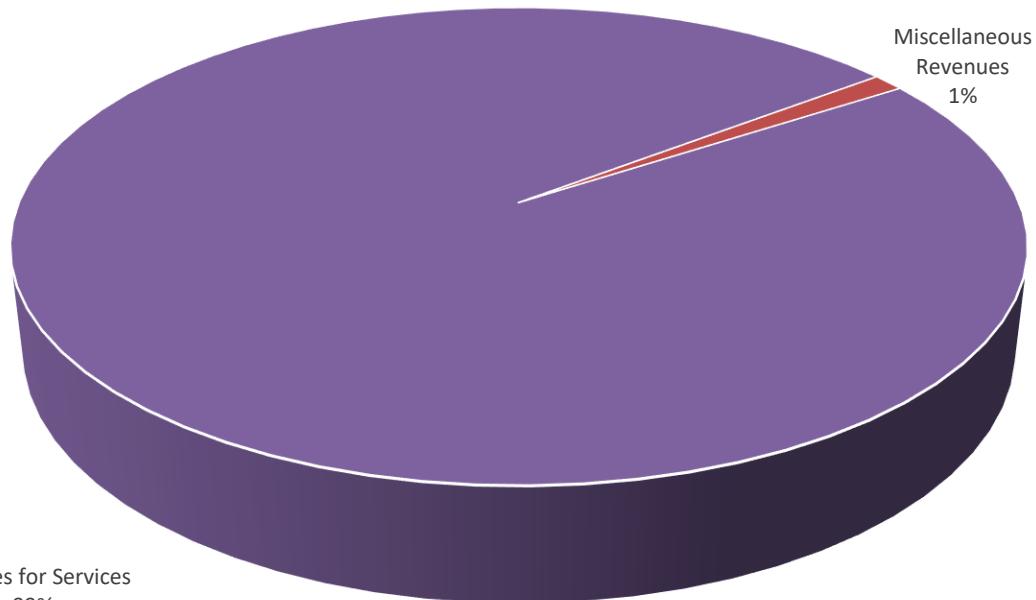
Stormwater Budget Summary

| | 2023 Original Budget | 2023 Final Budget | 2023 Projected | 2024 Proposed |
|--------------------------------------|-------------------------|----------------------|----------------------|------------------|
| <u>Operating Revenue</u> | | | | |
| Residential Stormwater | \$ 633,273 | \$ 633,273 | \$ 677,311 | \$ 707,113 |
| Commercial Stormwater | 702,870 | 702,870 | 769,311 | 803,161 |
| Total Operating Revenue | 1,336,143 | 1,336,143 | 1,446,622 | 1,510,274 |
| <u>Non-Operating Revenue</u> | | | | |
| Federal Grants | - | 6,089,690 | 2,787,156 | - |
| State Grants | - | 500,000 | - | - |
| Miscellaneous Revenue | - | 9,604 | - | - |
| Total Non-Operating Revenue | - | 6,599,294 | 2,787,156 | - |
| <u>Other Revenue</u> | | | | |
| Interest Earnings | 6,000 | 6,000 | 39,464 | 35,000 |
| Total Other Revenue | 6,000 | 6,000 | 39,464 | 35,000 |
| Total Stormwater Fund Revenue | 1,342,143 | 7,941,437 | 4,273,242 | 1,545,274 |
| <u>Expenses</u> | | | | |
| Salaries & Benefits | 415,819 | 415,819 | 414,601 | 443,279 |
| Operating Expenses | 323,013 | 508,393 | 235,580 | 246,644 |
| Capital Outlay | - | 6,904,210 | 2,905,308 | 230,641 |
| Total Expenses | 738,832 | 7,828,422 | 3,555,489 | 920,564 |
| <u>Interfund Transfers</u> | | | | |
| Operating Transfers In | 95,492 | 95,492 | 95,492 | 98,117 |
| Other Transfers | - | 490,296 | - | - |
| Total Interfund Transfers In | 95,492 | 585,788 | 95,492 | 98,117 |
| Administrative Transfer | 443,495 | 443,495 | 443,495 | 465,959 |
| Operating Transfers | 60,558 | 60,558 | 60,558 | 62,118 |
| Other Transfers | 194,750 | 194,750 | 194,750 | 194,750 |
| Total Interfund Transfers Out | 698,803 | 698,803 | 698,803 | 722,827 |
| Total Fund Excess | \$ - | \$ - | \$ 114,442.00 | \$ - |

Notes

Solid Waste Revenue by Function

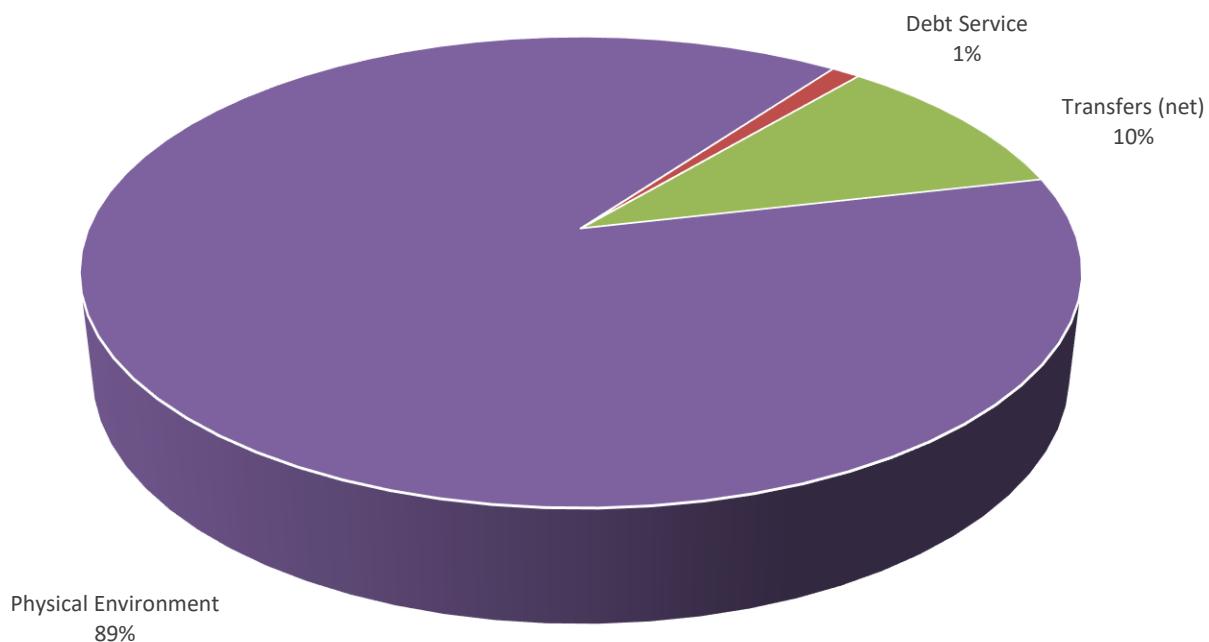
FY2024 Budget Request



| Revenues by Function | Original Budget | | Final Budget | | Proposed | |
|---------------------------------------|---------------------|---------------------|---------------------|---------------------|----------|--|
| | 2023 | 2023 | Projected 2023 | Budget 2024 | | |
| Taxes | \$ - | \$ - | \$ - | \$ - | | |
| Permits, Fees and Special Assessments | - | - | - | - | | |
| Intergovernmental Revenue | - | - | - | - | | |
| Charges for Services | 5,389,136 | 5,406,136 | 5,471,132 | 5,766,595 | | |
| Judgments, Fines, & Forfeits | - | - | - | - | | |
| Miscellaneous Revenues | 5,000 | 5,000 | 326,212 | 70,000 | | |
| Transfers (net) | | 1,377,846 | 1,270,158 | - | | |
| Total | \$ 5,394,136 | \$ 6,788,982 | \$ 7,067,502 | \$ 5,836,594 | | |

Solid Waste Expenses by Function

FY2024 Budget Request



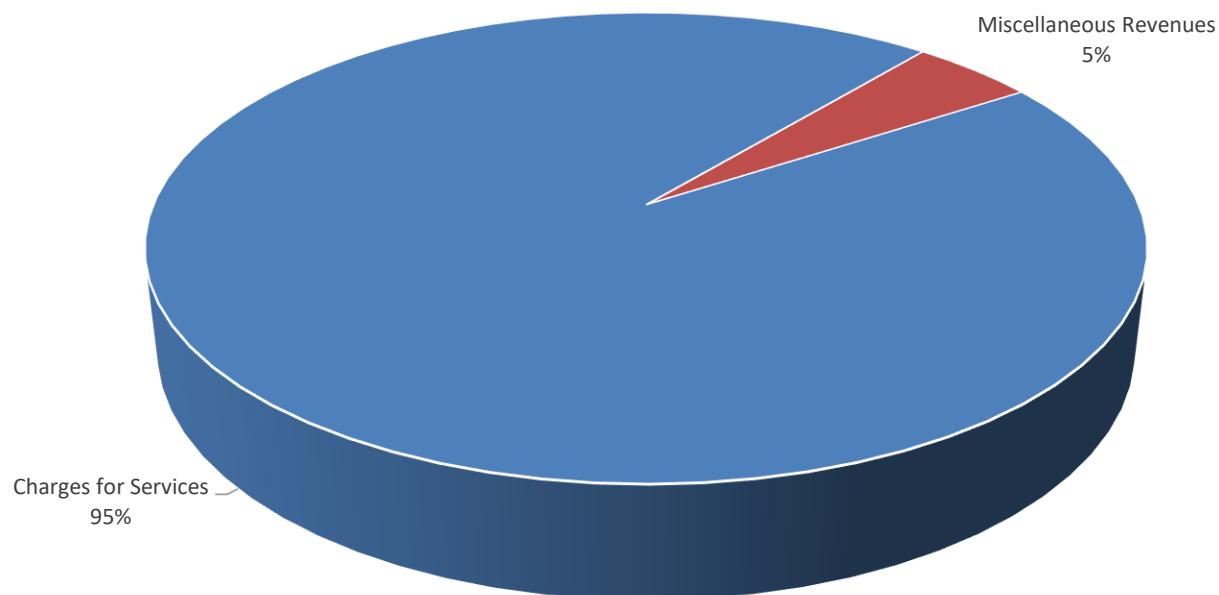
| Expenditures by Function | Original Budget | Final Budget | Proposed | |
|-----------------------------|---------------------|---------------------|---------------------|---------------------|
| | 2023 | 2023 | Projected 2023 | Budget 2024 |
| General Government Services | \$ - | \$ - | \$ - | \$ - |
| Public Safety | - | - | - | - |
| Physical Environment | 4,921,385 | 6,724,369 | 6,691,144 | 5,173,614 |
| Transportation | - | - | - | - |
| Culture/Recreation | - | - | - | - |
| Debt Service | 64,613 | 64,613 | 64,613 | 64,613 |
| Transfers (net) | 408,138 | - | - | 598,368 |
| Total | \$ 5,394,136 | \$ 6,788,982 | \$ 6,755,757 | \$ 5,836,594 |

Solid Waste Fund Budget Summary

| | 2023 Original Budget | 2023 Final Budget | 2023 Projected | 2024 Proposed |
|---------------------------------------|-------------------------|----------------------|-------------------|------------------|
| <u>Operating Revenue</u> | | | | |
| Residential Collection | 2,522,188 | 2,522,188 | 2,538,067 | 2,717,018 |
| Commercial Collection | 2,836,948 | 2,836,948 | 2,858,790 | 2,984,577 |
| Franchise Fees | 30,000 | 30,000 | 56,063 | 50,000 |
| Other Revenue | 0 | 17,000 | 18,212 | 15,000 |
| Total Operating Revenue | 5,389,136 | 5,406,136 | 5,471,132 | 5,766,595 |
| <u>Other Revenue</u> | | | | |
| Interest Earnings | 5,000 | 5,000 | 72,042 | 60,000 |
| Sale of Capital Assets | - | - | 217,700 | - |
| Sale of Surplus Materials | - | - | 12,000 | 10,000 |
| Reimbursements | - | - | 24,470 | - |
| Total Other Revenue | 5,000 | 5,000 | 326,212 | 70,000 |
| Total Solid Waste Fund Revenue | 5,394,136 | 5,411,136 | 5,797,344 | 5,836,595 |
| <u>Expenses</u> | | | | |
| Salaries & Benefits | 2,045,022 | 2,045,022 | 1,792,140 | 2,271,396 |
| Operating Expenses | 2,846,363 | 2,906,438 | 3,126,095 | 2,708,218 |
| Capital Outlay | 30,000 | 1,772,909 | 1,772,909 | 194,000 |
| Total Expenses | 4,921,385 | 6,724,369 | 6,691,144 | 5,173,614 |
| <u>Interfund Transfers</u> | | | | |
| General Interfund Transfers In | 485,426 | 485,426 | 485,426 | 490,767 |
| Other Transfers | - | 1,785,984 | 1,742,909 | - |
| Total Interfund Transfers In | 485,426 | 2,271,410 | 2,228,335 | 490,767 |
| Administrative Transfer | 532,801 | 532,801 | 532,801 | 783,784 |
| Operating Transfers | 360,763 | 360,763 | 360,763 | 305,351 |
| Other Transfers | 64,613 | 64,613 | 64,613 | 64,613 |
| Total Interfund Transfers Out | 958,177 | 958,177 | 958,177 | 1,153,748 |
| Total Fund Excess | - | - | 376,358 | - |

Marina Revenue by Function

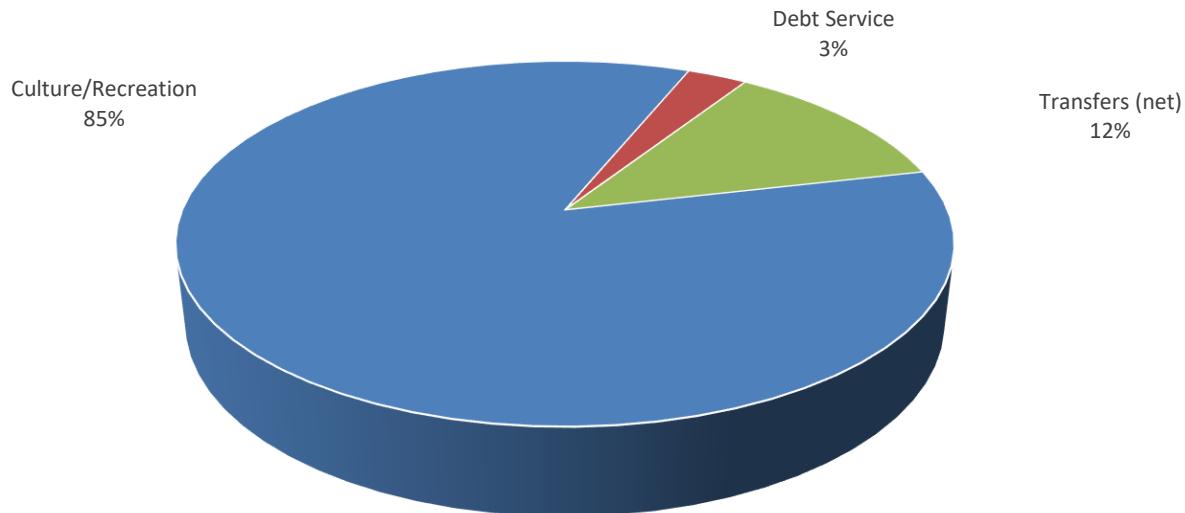
FY2024 Budget Request



| Revenues by Function | Original Budget | Final Budget | Projected 2023 | Proposed Budget 2024 |
|---------------------------------------|------------------|------------------|------------------|----------------------|
| | 2023 | 2023 | | |
| Taxes | - | - | - | - |
| Permits, Fees and Special Assessments | - | - | - | - |
| Intergovernmental Revenue | - | - | - | - |
| Charges for Services | 4,951,022 | 4,951,022 | 5,158,088 | 3,876,030 |
| Judgments, Fines, & Forfeits | - | - | - | - |
| Miscellaneous Revenues | 104,176 | 104,176 | 220,289 | 194,403 |
| Transfers (net) | | 4,798,992 | | - |
| Total | 5,055,198 | 9,854,190 | 5,378,377 | 4,070,432 |

Marina Expenses by Function

FY2024 Budget Request



| Expenditures by Function | Original Budget | Final Budget | Proposed | |
|-----------------------------|------------------|------------------|------------------|------------------|
| | 2023 | 2023 | Projected 2023 | Budget 2024 |
| General Government Services | - | - | - | - |
| Public Safety | - | - | - | - |
| Physical Environment | - | - | - | - |
| Transportation | - | - | - | - |
| Culture/Recreation | 4,592,849 | 9,722,205 | 4,482,259 | 3,452,045 |
| Debt Service | 131,985 | 131,985 | 131,985 | 120,863 |
| Transfers (net) | 330,364 | | 330,364 | 497,525 |
| Total | 5,055,198 | 9,854,190 | 4,944,608 | 4,070,432 |

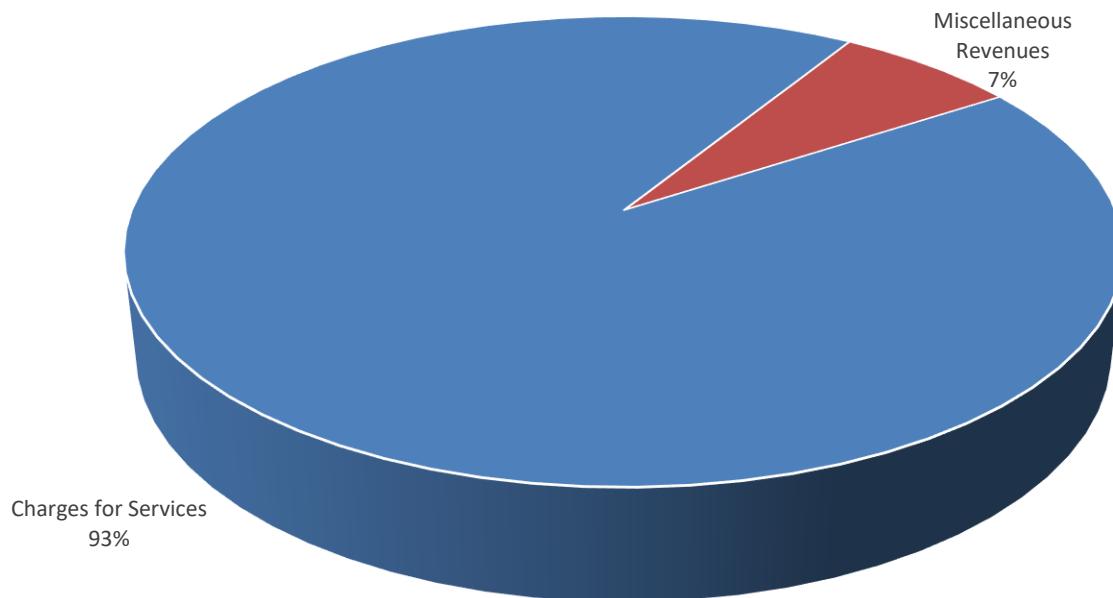
Marina Fund Budget Summary

| | 2023 Original Budget | 2023 Final Budget | 2023 Projected | 2024 Proposed |
|--------------------------------------|-------------------------|----------------------|-------------------|------------------|
| <u>Operating Revenue</u> | | | | |
| Mooring Field | 326,172 | 326,172 | 428,284 | 409,780 |
| Gasoline | 735,000 | 735,000 | 821,306 | 621,000 |
| Diesel Fuel | 2,711,850 | 2,711,850 | 2,779,599 | 1,667,250 |
| Electricity | 130,000 | 130,000 | 115,907 | 130,000 |
| Dockage | 1,048,000 | 1,048,000 | 1,012,992 | 1,048,000 |
| Total Operating Revenue | 4,951,022 | 4,951,022 | 5,158,088 | 3,876,030 |
| <u>Other Revenue</u> | | | | |
| Interest Earnings | 25,000 | 25,000 | 126,425 | 100,000 |
| Ships Store | 33,300 | 33,300 | 32,325 | 36,063 |
| Ticket Booth Rental | 19,876 | 19,876 | 29,353 | 31,340 |
| Sale of Used Equipment | - | - | 826 | - |
| Laundry | 12,000 | 12,000 | 13,395 | 12,000 |
| Retail Sales - Marina | 14,000 | 14,000 | 11,910 | 15,000 |
| Miscellaneous Revenue | - | - | 6,055 | - |
| Total Other Revenue | 104,176 | 104,176 | 220,289 | 194,403 |
| Total Marina Fund Revenue | 5,055,198 | 5,055,198 | 5,378,377 | 4,070,433 |
| <u>Expenses</u> | | | | |
| Salaries & Benefits | 924,598 | 924,598 | 760,140 | 967,408 |
| Operating Expenses | 3,668,251 | 3,727,172 | 3,715,963 | 2,484,637 |
| Capital Outlay | - | 5,070,435 | 6,156 | - |
| Total Expenses | 4,592,849 | 9,722,205 | 4,482,259 | 3,452,045 |
| <u>Interfund Transfers</u> | | | | |
| General Interfund Transfers In | 20,019 | 20,019 | 20,019 | 20,019 |
| Other Transfers | - | 5,129,356 | - | - |
| Total Interfund Transfers In | 20,019 | 5,149,375 | 20,019 | 20,019 |
| Administrative Transfer | 350,383 | 350,383 | 350,383 | 385,559 |
| Debt Service Transfer | 131,985 | 131,985 | 131,985 | 131,985 |
| Other Transfers | - | - | - | 120,863 |
| Total Interfund Transfers Out | 482,368 | 482,368 | 482,368 | 638,407 |
| Total Fund Excess | - | - | 433,769 | - |

Notes

VIC Revenue by Function

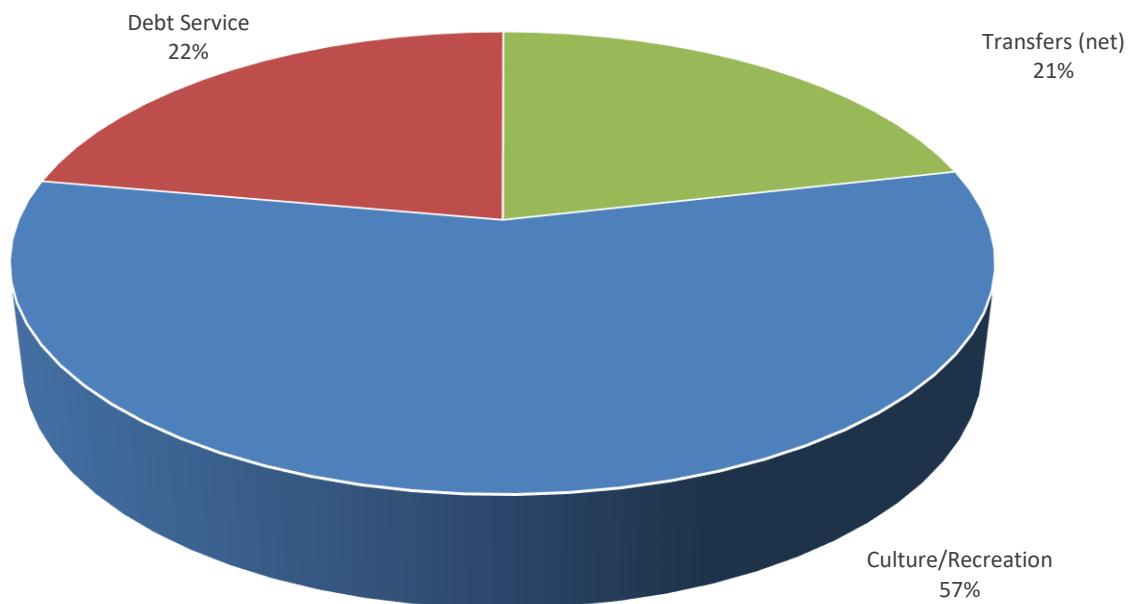
FY2024 Budget Request



| Revenues by Function | Original Budget | Final Budget | Proposed | |
|---------------------------------------|------------------|------------------|------------------|------------------|
| | 2023 | 2023 | Projected 2023 | Budget 2024 |
| Taxes | - | - | - | - |
| Permits, Fees and Special Assessments | - | - | - | - |
| Intergovernmental Revenue | - | - | - | - |
| Charges for Services | 4,895,000 | 4,907,000 | 5,750,655 | 6,513,062 |
| Judgments, Fines, & Forfeits | - | - | - | - |
| Miscellaneous Revenues | 352,000 | 352,000 | 534,480 | 490,000 |
| Transfers (net) | | | | - |
| Total | 5,247,000 | 5,259,000 | 6,285,135 | 7,003,061 |

VIC Expenses by Function

FY2024 Budget Request



| Expenditures by Function | Original Budget | Final Budget | Proposed | |
|-----------------------------|------------------|------------------|------------------|------------------|
| | 2023 | 2023 | Projected 2023 | Budget 2024 |
| General Government Services | - | - | - | - |
| Public Safety | - | - | - | - |
| Physical Environment | - | - | - | - |
| Transportation | - | - | - | - |
| Culture/Recreation | 2,757,326 | 3,326,625 | 4,016,903 | 3,955,188 |
| Debt Service | 1,683,078 | 1,683,078 | 1,683,078 | 1,551,248 |
| Transfers (net) | 806,596 | 249,297 | 333,945 | 1,496,626 |
| Total | 5,247,000 | 5,259,000 | 6,033,926 | 7,003,061 |

Visitor Information Center Fund Budget Summary

| | 2023 Original Budget | 2023 Final Budget | 2023 Projected | 2024 Proposed |
|--------------------------------------|-------------------------|----------------------|-------------------|------------------|
| <u>Operating Revenue</u> | | | | |
| Parking Permit Fees | 70,000 | 70,000 | 133,031 | 120,000 |
| VIC Parking Facility Fees | 4,000,000 | 4,012,000 | 4,758,050 | 5,558,062 |
| ParkNow Card Sales | 125,000 | 125,000 | 162,518 | 135,000 |
| Gift Shop Sales | 700,000 | 700,000 | 697,056 | 700,000 |
| Total Operating Revenue | 4,895,000 | 4,907,000 | 5,750,655 | 6,513,062 |
| <u>Other Revenue</u> | | | | |
| Interest Earnings | 30,000 | 30,000 | 189,012 | 175,000 |
| Ticket License Revenue | 50,000 | 50,000 | 73,986 | 65,000 |
| State/County Funding/ TDC | 250,000 | 250,000 | 250,000 | 250,000 |
| Miscellaneous Revenue | 22,000 | 22,000 | 21,482 | - |
| Total Other Revenue | 352,000 | 352,000 | 534,480 | 490,000 |
| Total VIC Fund Revenue | 5,247,000 | 5,259,000 | 6,285,135 | 7,003,062 |
| <u>Expenses</u> | | | | |
| Salaries & Benefits | 1,373,935 | 1,373,935 | 1,215,875 | 1,489,691 |
| Operating Expenses | 1,263,291 | 1,498,583 | 2,329,476 | 2,465,497 |
| Capital Outlay | 120,100 | 454,107 | 471,552 | - |
| Principal | 966,744 | 966,744 | 966,744 | 908,071 |
| Interest | 716,334 | 716,334 | 716,334 | 643,177 |
| Other Debt Costs | - | - | - | - |
| Total Expenses | 4,440,404 | 5,009,703 | 5,699,981 | 5,506,436 |
| <u>Interfund Transfers</u> | | | | |
| Other Transfers | 1,683,077 | 2,148,249 | 1,683,077 | 1,551,248 |
| Total Interfund Transfers In | 1,683,077 | 2,148,249 | 1,683,077 | 1,551,248 |
| Administrative Transfer | 442,510 | 350,383 | 350,383 | 506,897 |
| Operating Transfers | 301,639 | 301,639 | 301,639 | 340,977 |
| Historic Preservation | 400,000 | 400,000 | 400,000 | 450,000 |
| Mobility | 715,000 | 715,000 | 715,000 | 750,000 |
| Garage Sinking Fund | 250,000 | 250,000 | 250,000 | 300,000 |
| Other Transfers | 380,524 | 380,524 | - | 700,000 |
| Total Interfund Transfers Out | 2,489,673 | 2,397,546 | 2,017,022 | 3,047,874 |
| Total Fund Excess | - | - | 251,209 | - |

Notes

Historic Preservation Transfer from VIC

- **FY 2017 Actual:** Transfer to General Fund for Alcazar Hotel Roof work (\$54,250), for Alcazar Hotel Iron Gates (\$30,000) and for Monument work (\$5,000)
- **FY 2018 Actual:** Transfer for Water Works Building Grant match of \$170,000 (delayed to FY 2019), implementation of Historic Preservation Master Plan (\$100,000) and upgrades to Archaeology program operations (\$80,000).
- **FY 2019 Actual:** Transfer for Water Works Building Grant match (\$400,000 over 2 years), Resiliency Project Grant match (\$50,000), UF Preservation Institute contribution (\$15,000), salary and benefits for an Assistant Archaeologist (\$60,000), Historic Preservation and Archaeology increased travel, training, lab equipment (\$25,000).
- **FY2020 Actual:** Water Works Building project underway (\$200,000), UF Preservation Institute contribution (\$15,000), salary and benefits for an Assistant Archaeologist (\$65,000). University of South Florida La Florida contribution (\$20,000). Historic Preservation and Archaeology, training, lab equipment.
- **FY 2021 Actual:** Water Works Building grant matching funds. Salary and benefits for an Assistant Archaeologist (\$70,000). UF Preservation Institute contribution (\$15,000). University of South Florida La Florida contribution (\$20,000). Unspent funds carried forward to FY2022 and FY2023.
- **FY 2022 Actual:** Lightner Museum Roofing Project (\$250,000). Salary and benefits for an Assistant Archaeologist (\$75,000). UF Preservation Institute contribution (\$15,000). University of South Florida La Florida contribution (\$20,000). Using \$10,000 from FY 2021.
- **FY 2023 Actual:** Lightner Museum Windows Project (\$201,403 to be completed in FY24). Pena Peck House Renovations (\$95,300 to be completed in FY24). Archaeology staffing (\$80,000). UF Preservation Institute contribution (\$15,000). University of South Florida La Florida contribution (\$20,000). Used \$15,000 from FY 2021.
- **FY 2024 Budget:** Pena Peck House Renovations (\$155,000). Archaeology staffing (\$100,000). Repairs to Visitor Information Center windows (\$148,000). Repairs to City monuments and historical signs (\$12,000). UF Preservation Institute (PISA) contribution (\$15,000), University of South Florida La Florida contribution (\$20,000).

Historic Area CRA (HACRA) Budget Summary

| <u>Revenue</u> | Original Budget 2023 | Final Budget 2023 | Projected 2023 | Budget Request 2024 |
|--|-------------------------|----------------------|---------------------|------------------------|
| Incremental Taxes | \$ 632,101 | \$ 632,101 | \$ 662,050 | \$ 813,895 |
| Interest Earnings | - | - | 18,000 | 24,000 |
| Total HACRA Fund Revenue | \$ 632,101 | \$ 632,101 | \$ 680,050 | \$ 837,895 |
| <u>Expenses</u> | | | | |
| Operations | - | - | 29,821 | 80,127 |
| Capital Outlay | - | - | - | 448,337 |
| Total HACRA Fund Expenses | \$ - | \$ - | \$ 29,821 | \$ 528,464 |
| <u>Interfund Transfers In or Out</u> | | | | |
| Transfer from General Fund | 1,072,324 | 1,072,324 | 1,072,324 | 1,311,690 |
| Carry Forward Transfer In | - | - | - | 30,127 |
| Total Interfund Transfers In | \$ 1,072,324 | \$ 1,072,324 | \$ 1,072,324 | \$ 1,341,817 |
| Debt Service Transfer to VIC | 1,683,077 | 1,683,077 | 1,671,078 | 1,551,248 |
| Administrative Transfer | 21,348 | 21,348 | 21,348 | 100,000 |
| Total Interfund Transfers Out | \$ 1,704,425 | \$ 1,704,425 | \$ 1,692,426 | \$ 1,651,248 |
| Total Fund (Deficit) or Excess | \$ - | \$ - | \$ 30,127 | \$ - |

Historic Area CRA (HACRA) Budget Detail

HACRA CRA FY 2024 Proposed Budget and FY 2023 Carryforward

| BUDGET ITEMS | FY 2023 Budget Combined with Carry Forward | FY 2023 Actual & Projected* | FY 2023 Projected Carryforward | FY 2024 Budget | FY 2024 Budget Combined with Carry Forward |
|---|--|-----------------------------------|--------------------------------------|---------------------|--|
| Revenues | | | | | |
| Tax Increment Revenue St. Johns County | 632,101 | 662,050 | | 813,895 | 813,895 |
| Tax Increment Revenue COSA transfer | 1,072,324 | 1,072,324 | | 1,311,690 | 1,311,690 |
| Interest Earned | - | 18,000 | | 24,000 | 24,000 |
| Carryforward Transfer In | | | | | 30,127 |
| Total Revenues | \$ 1,704,425 | \$ 1,752,374 | \$ - | \$ 2,149,585 | \$ 2,179,712 |
| Administrative Costs | | | | | |
| Administrative Transfer to General Fund | 21,348 | 21,348 | | 75,000 | 75,000 |
| Administrative Transfer to LCRA | | | | 25,000 | 25,000 |
| Total Administrative Costs | \$ 21,348 | \$ 21,348 | \$ - | \$ 100,000 | \$ 100,000 |
| Professional Services | | | | | |
| CRP Amendment | | 29,821 | | | |
| Future Project Consulting | - | - | 30,127 | 50,000 | 80,127 |
| Total Professional Services | \$ - | \$ 29,821 | \$ 30,127 | \$ 50,000 | \$ 80,127 |
| Strategic Goals-Redevelopment | | | | | |
| Mobility Improvements | | | | - | 150,000 |
| Parking Improvements | - | | | | 150,000 |
| Open Space | | | | 48,337 | 48,337 |
| Redevelopment | | | | 50,000 | 50,000 |
| Resiliency | - | | | 50,000 | 50,000 |
| Total Capital Improvements-Infrastructure | \$ - | \$ - | \$ - | \$ 448,337 | \$ 448,337 |
| Debt Service-VIC/Garage | | | | | |
| Parking Garage Annual Payment | 1,683,077 | 1,671,078 | | 1,551,248 | 1,551,248 |
| Total Debt Service | \$ 1,683,077 | \$ 1,671,078 | \$ - | \$ 1,551,248 | \$ 1,551,248 |
| TOTAL BUDGET | \$ 1,704,425 | \$ 1,722,247 | \$ 30,127 | \$ 2,149,585 | \$ 2,179,712 |
| <i>Revenue and Expenditure Difference</i> | | | | | |
| *Please note "projected" amounts are estimated and subject to change based on additional money spent or unspent by the end of the fiscal year | | | | | |

Lincolnvile CRA (LCRA) Budget Summary

| Revenue | Original Budget 2023 | Final Budget 2023 | Projected 2023 | Budget Request 2024 |
|---------------------------------------|----------------------|---------------------|---------------------|---------------------|
| Incremental Taxes | 626,721 | 626,721 | 626,721 | 720,051 |
| Federal Grants | - | 222,983 | - | 222,983 |
| Interest | 8,938 | 8,938 | 8,938 | 8,938 |
| Total LCRA Fund Revenue | \$ 635,659 | \$ 858,642 | \$ 635,659 | \$ 951,972 |
| Expenses | | | | |
| Personal Services | 90,585 | 90,585 | 90,585 | - |
| Operating Expenses | 1,787,993 | 2,010,976 | 697,465 | 2,088,141 |
| Capital Outlay | 1,183,586 | 1,183,586 | 70,000 | 2,243,586 |
| Total LCRA Fund Expenses | \$ 3,062,164 | \$ 3,285,147 | \$ 858,050 | \$ 4,331,727 |
| Interfund Transfers In or Out | | | | |
| Transfer from General Fund | 1,010,037 | 1,010,037 | 1,010,037 | 1,303,083 |
| Carry Forward Transfers In | 1,549,601 | 1,549,601 | 1,549,601 | 2,217,172 |
| Other Transfers | 4,000 | 4,000 | 9,358 | 9,500 |
| Total Interfund Transfers In | \$ 2,563,638 | \$ 2,563,638 | \$ 2,568,996 | \$ 3,529,755 |
| Administrative Transfer | 137,133 | 137,133 | 129,433 | 150,000 |
| Total Interfund Transfers Out | \$ 137,133 | \$ 137,133 | \$ 129,433 | \$ 150,000 |
| Total Fund (Deficit) or Excess | \$ - | \$ - | \$ 2,217,172 | \$ - |

Lincolnville CRA (LCRA) Budget Detail

| Lincolnville CRA FY 2024 Proposed Budget and FY 2023 Carryforward | | | | | |
|--|--|-----------------------------|--------------------------------|---------------------|--|
| BUDGET ITEMS | FY 2023 Budget Combined with Carry Forward | FY 2023 Actual & Projected* | FY 2023 Projected Carryforward | FY 2024 Budget | FY 2024 Budget Combined with Carry Forward |
| Revenues | | | | | |
| Tax Increment Revenue St. Johns County | 626,721 | 626,721 | | 720,051 | 720,051 |
| Tax Increment Revenue COSA transfer | 1,010,037 | 1,010,037 | | 1,303,083 | 1,303,083 |
| AACH Federal Grant Revenue- Elks Lodge | 222,983 | | 222,983 | | 222,983 |
| Transfer from General Fund for Coordinator Position | | | | | - |
| Interest Earned | 8,938 | 8,938 | | 8,938 | 8,938 |
| Admin Transfer from HACRA for Audit, Website, etc | 4,000 | 9,358 | | 9,500 | 9,500 |
| Carryforward Transfer In, Transfer from Previous | 1,549,601 | | | | 2,217,172 |
| Total Revenues | \$ 3,422,280 | \$ 1,655,054 | \$ 222,983 | \$ 2,041,572 | \$ 4,481,727 |
| Administrative Costs: 53490 & 53515, 53505, 53470, 53410, 53400 | | | | | |
| Professional Associations & Memberships | 2,000 | 2,000 | | 5,200 | 5,200 |
| Administrative Transfer to General Fund | 137,133 | 129,433 | | 150,000 | 150,000 |
| Travel, Training & Conferences | 2,000 | 4,000 | | 5,000 | 5,000 |
| Website Creation and Maintenance Fees | 500 | 1,654 | | 10,000 | 10,000 |
| Annual Reports, Publications, Printing | 4,000 | 3,000 | | 3,000 | 3,000 |
| Miscellaneous Supplies, Phone Service, Other | 2,000 | 2,000 | | 2,872 | 2,872 |
| Annual Audit | 8,500 | 8,500 | | 8,500 | 8,500 |
| Total Administrative Costs | \$ 160,887 | \$ 150,587 | \$ - | \$ 184,572 | \$ 184,572 |
| Professional Services: 53490 & 51120 | | | | | |
| FY 2019 Goal #1 Retain Long-Term Residents : 53340 | | | | | |
| Fix-It-Up Program | 181,456 | 75,000 | 106,456 | 200,000 | 306,456 |
| Property Acquisition & Affordable Housing | 319,367 | 25,000 | 294,367 | 200,000 | 494,367 |
| Total Retain Residents Programs | \$ 500,823 | \$ 100,000 | \$ 400,823 | \$ 400,000 | \$ 800,823 |
| FY 2019 Goal #2 Preserve Lincolnville's Historic Character: 53310 | | | | | |
| First Baptist Church Phase 2 | 520,088 | 520,088 | - | - | - |
| Future Projects | - | | - | 327,000 | 327,000 |
| Fountain of Youth Elks Lodge Rehab Grant Match | 472,983 | 60,000 | 412,983 | - | 412,983 |
| Greater St. Mary's Rehab Grant Match | 250,000 | | 250,000 | | 250,000 |
| St. Joseph Neighborhood Center | 150,000 | | 150,000 | | 150,000 |
| St Paul Emergency Structural Repair | 150,000 | 60,000 | 90,000 | | 90,000 |
| Total Institutional Rehabilitation Program | \$ 1,543,071 | \$ 580,088 | \$ 902,983 | \$ 327,000 | \$ 1,229,983 |
| Architetural Overlay District | 44,025 | 21,262 | 22,763 | | 22,763 |
| Total Historic Structure & Cultural Preservation Program | \$ 44,025 | \$ 21,262 | \$ 22,763 | \$ - | \$ 22,763 |
| Neighborhood Improvements Infrastructure/Beautification: 56630 | | | | | |
| Hayling/Vickers Park Improvements | 425,000 | 45,000 | 380,000 | 500,000 | 880,000 |
| Weeden Park Development | 120,000 | 25,000 | 95,000 | 15,000 | 110,000 |
| M.L. King Design & Construction | 553,586 | - | 553,586 | 600,000 | 1,153,586 |
| Neighborhood Improvements Not Project Specific | 85,000 | | 85,000 | 15,000 | 100,000 |
| Total Neighborhood Improvement Program | \$ 1,183,586 | \$ 70,000 | \$ 1,113,586 | \$ 1,130,000 | \$ 2,243,586 |
| TOTAL BUDGET | \$ 3,432,392 | \$ 921,937 | \$ 2,440,155 | \$ 2,041,572 | \$ 4,481,727 |
| <i>Revenue and Expenditure Difference</i> | <i>\$ 10,112</i> | <i>\$ 733,117</i> | <i>\$ (2,217,172)</i> | <i>\$ -</i> | <i>\$ -</i> |

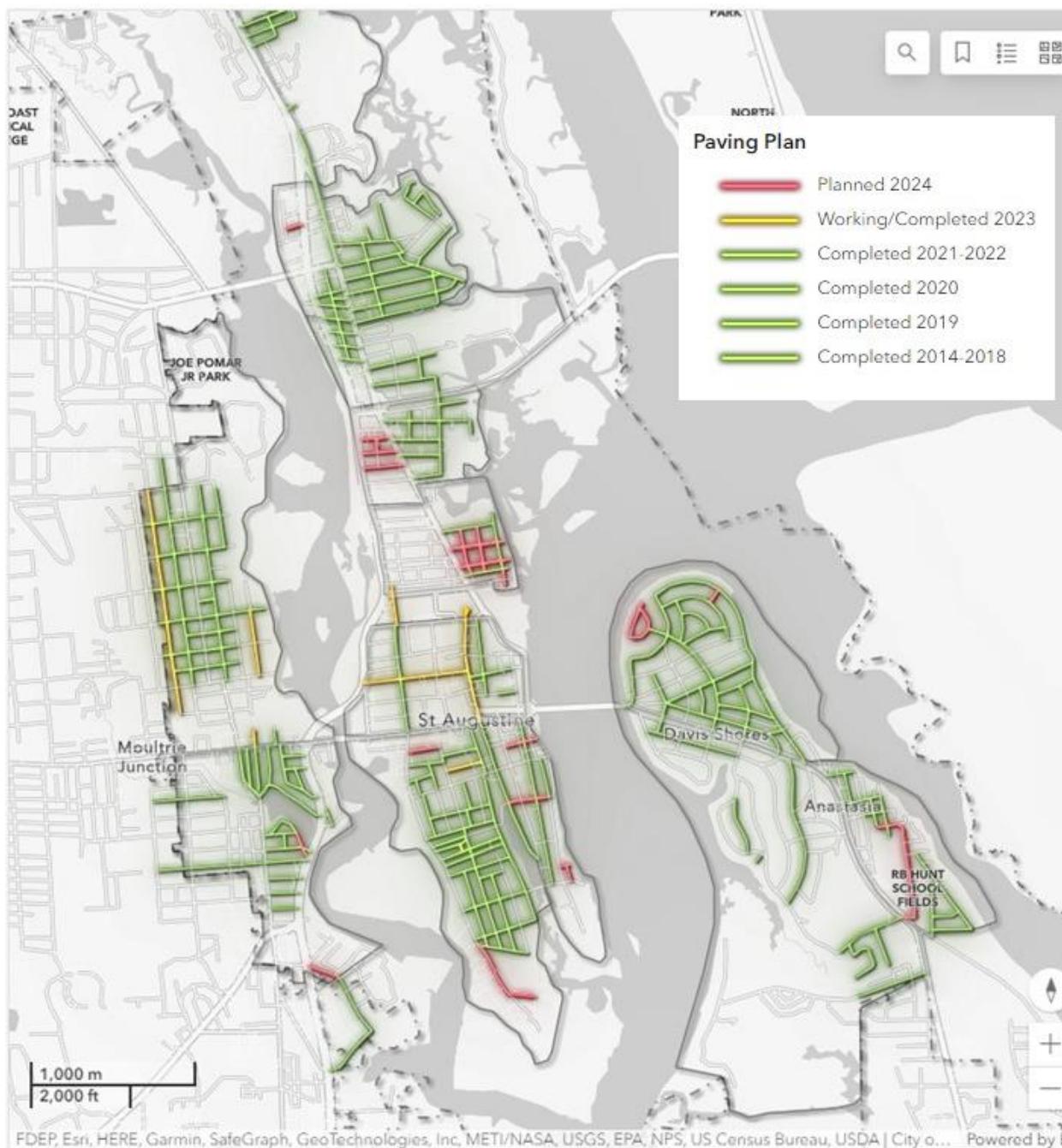
*Please note "projected" amounts are estimated and subject to change based on additional money spent or unspent by the end of the fiscal year

Strategic Action Items for 2024

Objective: Infrastructure Planning & Construction

General Fund Action Items:

- West Augustine Sidewalk Design
- Road Resurfacing



Utility Fund Action Items:

- Lake Maria Sanchez Flood Mitigation Project
- King Street San Sebastian Water Main HDD
- Lighthouse Park Gravity Sewer Design
- Replacement of Lift Station 8 and Upgrades to other Lift Stations & Force Mains
- West Augustine Sewer Improvements & Connections, Pearl Street & West 3rd Street
- I&I Elimination Program
- Water Treatment Plan High Service Pump Motor Control Center & Emeg. Generator
- SCADA Improvements

Stormwater Action Items:

- Lake Maria Sanchez Flood Mitigation Project
- South Whitney & West King Flood Mitigation
- Avenida Menendez Seawall
- Tideflex Valve Installation
- Fullerwood Neighborhood Drainage Study
- Ravenswood Neighborhood Drainage Study
- South Davis Shores Flood Mitigation & Drainage Improvements
- Army Corp Back Bay Feasibility Study

Objective: Mobility Planning & Construction

- Downtown Circulator
- King Street Complete Street Design
- SMART St. Augustine Design
- Satellite Parking Operations (partially funded by TDC and events)
- Parking Pay Station Flood Proofing

Objective: Zoning Update & Building Code Update

- Conservation Overlay Zone Update
- Resilient Shoreline

Objective: Resiliency & Sea-Level Rise Planning & Implementation

- Lake Maria Sanchez Flood Mitigation Project
- TideFlex Valve Installations
- Army Corp Back Bay Study

Objective: Sustainability

- Continue Glass Recycling Program
- Land Conservation Initiative
- Continued Tree Canopy Program, Residential Composting Program, Recycling Events
- “Race to Zero”

Objective: Arts, Education & Community

- University of South Florida, La Florida Project
- UF Preservation Institute of St. Augustine (PISA)
- May Street Intersection Public Art
- Madeira Park Plan

Objective: Enhance our partnerships to affect change in affordable/workforce housing and homelessness

- Phase I of Homeless Drop-In Center
- St. Francis Bed Rental
- Family Reunification Program
- Home Again St. Johns
- City-owned property located on Holmes Blvd and Affordable Housing
- Continued Development of a “Homelessness Strategic Plan” with HUD

Objective: Event Planning & Management

- Satellite Parking Operations (partially funded by TDC and events)

Objective: Proactive Planning to Preserve our Downtown Character

- Downtown Nightlife Conversations/Workshop

Notes

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