



CITY OF  
**ST. AUGUSTINE**  
EST. 1565



# 2024 Adopted Budget

*City of St. Augustine*



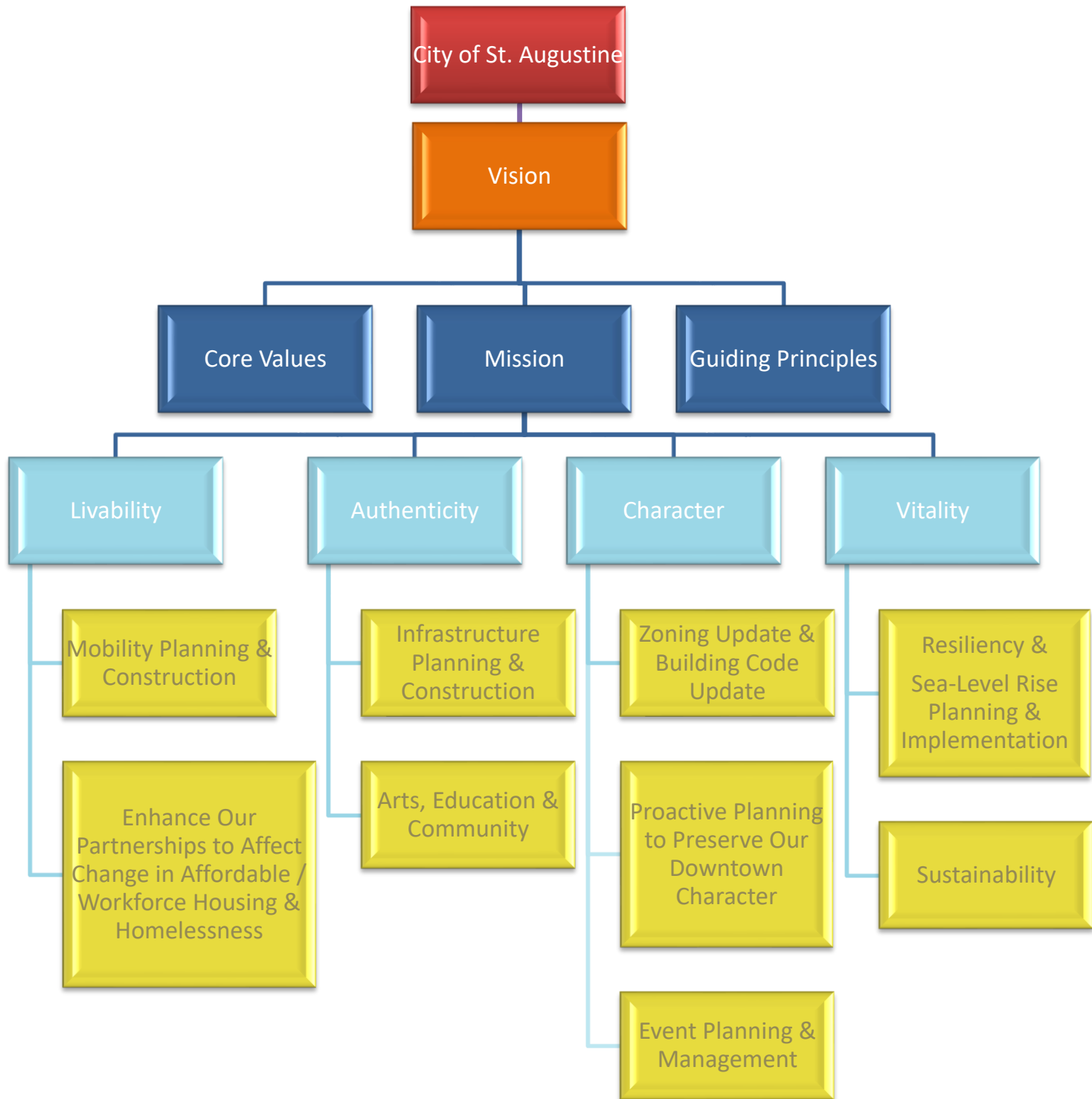
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## City of St. Augustine Strategic Plan





***Financial Highlights of the FY 2024 Budget***

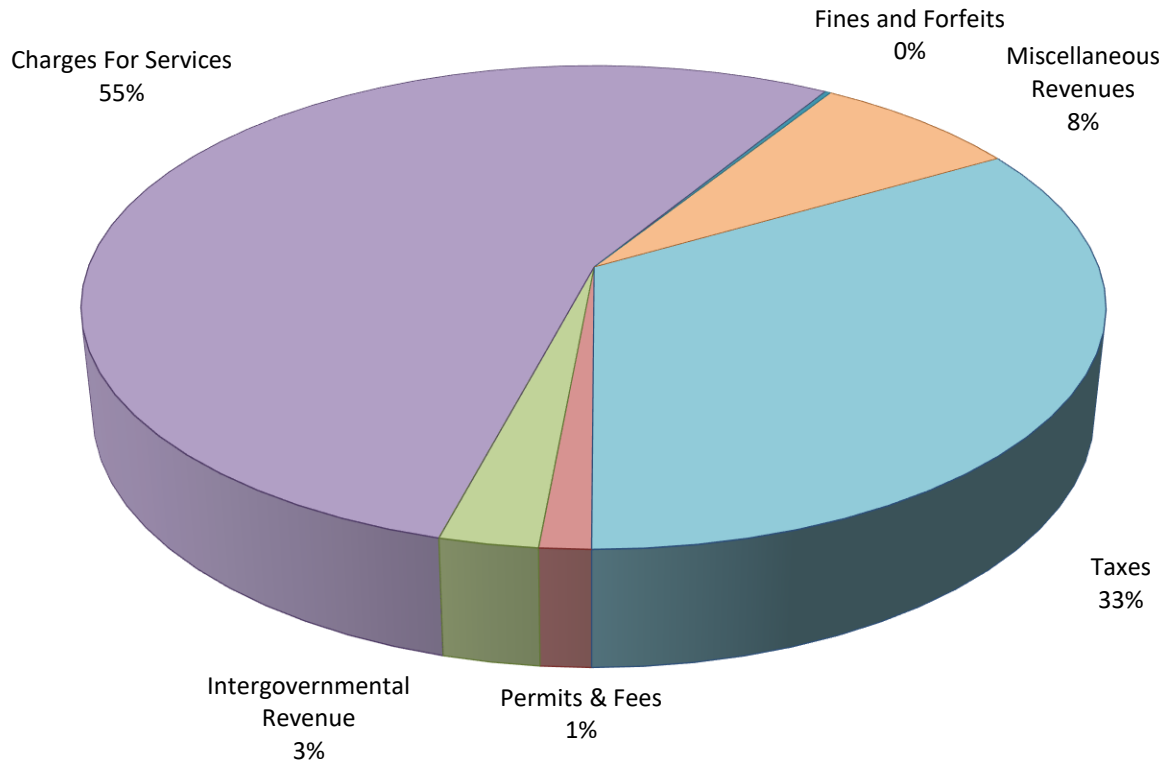
- *Millage rate stays at 7.5 mills. Results in \$3M net additional ad valorem revenue.*
- *Visitor Information Center Fund increases transfer for Mobility & Historic Preservation*
- *Fire assessment fee adds \$360k in revenue to help offset Fire Dept. expenses.*
- *VIC parking fee increase adds \$1.5M in revenue to assist with HP, Mobility, and potentially homeless drop-in center.*
- *Utility rates and rental charges increase by 4.4% CPI*
- *Vacation rental fee increases helps offset cost of the program.*

- *No increase in park now card rates.*
- *Legislature to help with City Hall & Lightner windows.*

- *Paving increased by \$200,000 over prior year budget for total of \$800,000.*
- *Twenty new personnel have been added totaling \$1.25M.*
- *Personnel compensation includes CPI increase of \$1 per hour plus 2%. Also includes a merit increase based on annual evaluations.*
- *A transfer of \$1,000,000 from General Fund reserves will provide seed money for a conservation land acquisition program.*

## Where does the money come from?

### 2024 Budgeted Revenues—All Funds Combined

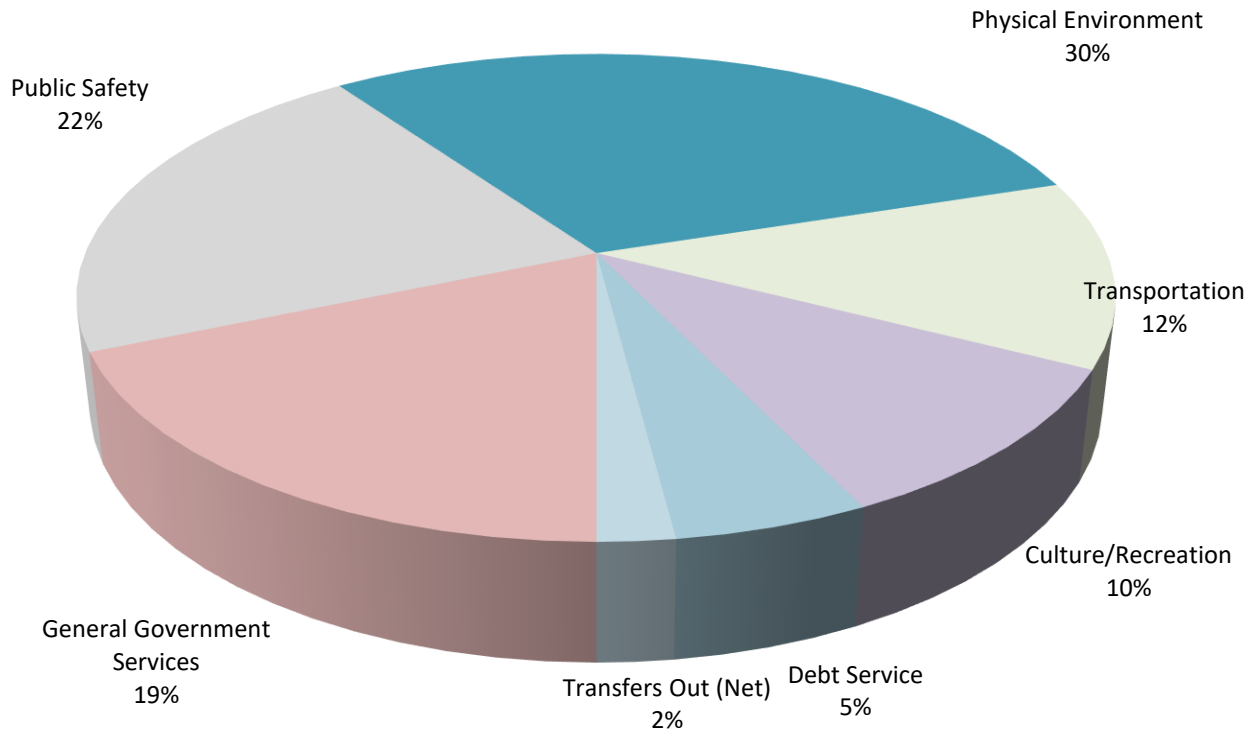


Revenues by Function	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
Taxes	\$24,353,381	\$24,383,381	\$25,089,695	\$28,330,390
Permits & Fees	1,149,250	1,237,570	1,220,627	1,180,750
Intergovernmental Revenue	2,110,167	34,429,490	5,298,666	2,272,495
Charges For Services	42,179,229	42,831,599	48,145,078	46,321,412
Fines and Forfeits	260,500	260,500	218,437	181,000
Miscellaneous Revenues	4,553,199	23,207,075	8,140,788	6,385,286
Transfers (net)	-	21,368,058	82,211	-
<b>Total</b>	<b>\$74,605,726</b>	<b>\$147,717,673</b>	<b>\$88,195,502</b>	<b>\$84,671,333</b>



## Where does the money go?

### 2024 Budgeted Expenditures/Expenses—All Funds Combined



Expenditures by Function	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
General Government Services	\$11,738,990	\$31,760,021	\$13,507,398	\$15,757,395
Public Safety	15,211,298	16,174,127	14,797,366	18,267,454
Physical Environment	20,779,698	50,896,644	29,332,869	25,293,387
Transportation	8,952,088	30,321,540	9,333,213	10,546,535
Culture/Recreation	7,754,180	12,243,872	7,499,561	8,730,095
Debt Service	6,321,469	6,321,469	6,321,469	4,348,540
Transfers Out (Net)	3,848,003	-	-	1,727,927
<b>Total</b>	<b>\$74,605,726</b>	<b>\$147,717,673</b>	<b>\$80,791,876</b>	<b>\$84,671,333</b>

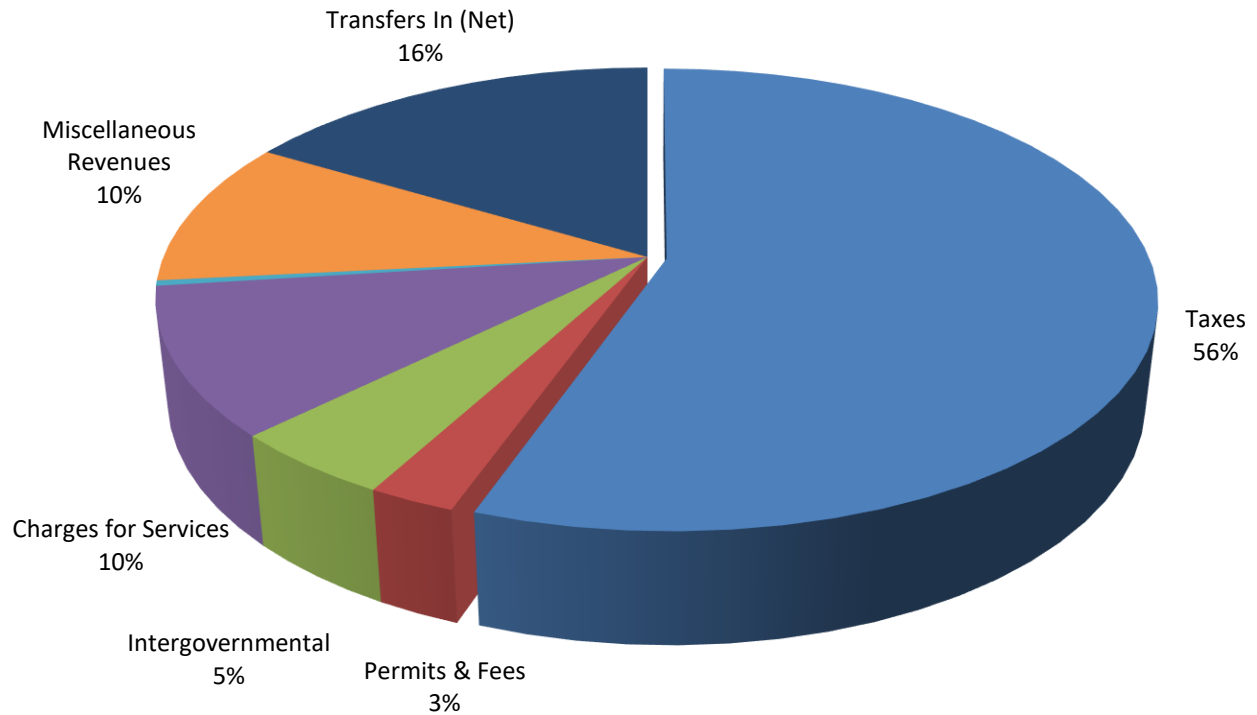
## Notes

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## Personnel Summary 2024 Budget

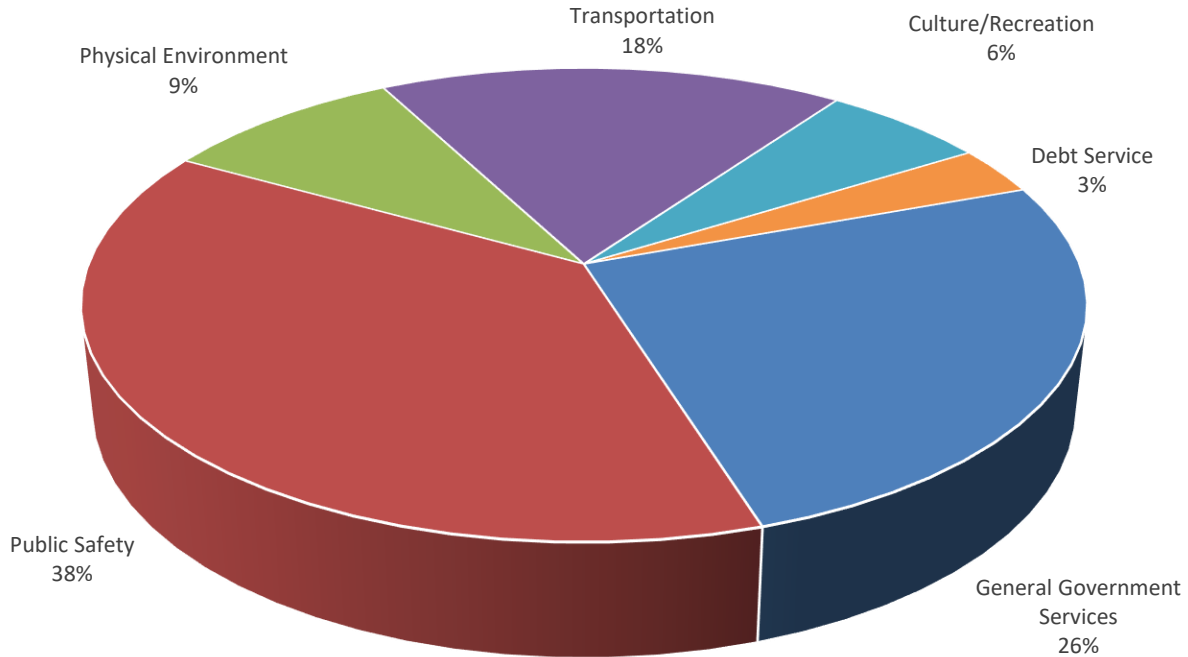
Description	2023 Actual	2024 Budget
City Commission	2.5	2.5
City Manager Administration	4.5	4.5
City Clerk	5	5
Financial Serv. Administration	3	3
Accounting	3	3
Customer Service (1 Customer Service Rep)	6	7
General Services Admin. & Purchasing (1 Procurement Specialist)	7	8
Human Resources	4	4
Information Technology (1 IT Tech)	4	5
City Attorney	3	3
Planning & Building	8	8
Neighborhoods & CRAs (1 CRA Admin Support)	1	2
Fleet Operations & Warehouse	10	10
Police Department (2 Officers added during FY23 and 1 YRO Corporal)	65	68.5
Fire Department	38	38
Building & Code Enforcement (1 Floodplain Coord., 1 Building Inspector, convert open Code Enforcement position to a "Nighttime Manager")	8.5	10.5
Public Works Administration	4	4
Facility Operations	9	9
Property Services	13	13
Engineering & Development, Management, Support	8	8
Historic Preservation & Arch. (1 Field Archaeologist)	4	5
Streets	9	9
Mobility	2	2
Parking (1 Parking Enforcement)	5	6
Grounds	10	10
Communications & Events, Galimore (1 Communications Specialist)	4	5
Water Treatment Plant	11	11
Meter Maintenance	8	8
Wastewater Treatment Plant	10	10
Transmission & Distribution	19	19
Wastewater Collections (Full Utility Crew)	16	22
Utility Administration (1 Sustainability Tech)	10	11
Stormwater Operations	4	4
Solid Waste Operations (1 Preventative Maintenance Tech)	28	29
Municipal Marina	13.5	13.5
VIC Parking Facility (1 PT to FT)	11.5	12
VIC Center	7.5	7.5
VIC Gift Shop	7	7
	<b>386.0</b>	<b>407.0</b>

## General Fund Revenues by Function 2024 Budget Request



Revenues by Function	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
Taxes	\$23,094,559	\$23,094,559	\$23,749,294	\$26,691,882
Permits & Fees	1,119,250	1,237,570	1,435,786	1,180,750
Intergovernmental	2,110,167	2,280,824	2,288,522	2,272,495
Charges for Services	4,286,539	4,608,007	4,531,765	4,981,344
Fines & Forfeitures	260,500	260,500	218,437	181,000
Miscellaneous Revenues	3,591,084	3,801,987	5,284,531	4,909,223
Transfers In (Net)	5,783,384	9,764,996	6,692,027	7,770,007
<b>Total</b>	<b>\$40,245,483</b>	<b>\$45,048,443</b>	<b>\$44,200,362</b>	<b>\$47,836,861</b>

## General Fund Expenditures by Category FY24 Budget Request



Expenditures by Function	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
General Government Services	\$10,131,943	\$11,251,411	\$10,630,145	\$12,077,126
Public Safety	15,211,298	15,655,916	15,420,490	18,267,454
Physical Environment	4,022,085	4,509,075	4,206,830	4,411,951
Transportation	7,417,389	9,956,434	6,631,880	8,486,654
Culture/Recreation	1,938,702	2,160,474	1,701,247	3,002,795
Debt Service	1,524,066	1,515,133	1,524,066	1,590,881
Transfers Out (Net)	-	-	-	-
<b>Total</b>	<b>\$40,245,483</b>	<b>\$45,048,443</b>	<b>\$40,114,658</b>	<b>\$47,836,861</b>

## General Fund Budget Summary

	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
<b>General Revenue</b>				
Ad Valorem Taxes	17,826,488	17,826,488	18,077,952	20,869,393
Sales Use and Gas Taxes	1,017,071	1,017,071	931,612	930,858
Franchise Fees	1,811,000	1,811,000	2,196,113	2,121,000
Utility Service Taxes	1,540,000	1,540,000	1,557,849	1,640,000
Communication Service Tax	900,000	900,000	985,768	1,130,631
Occupational Licenses	110,750	110,750	103,483	100,750
Building Permits	503,500	503,500	672,905	603,500
Impact Fees - Mobility	100,000	215,159	215,159	-
Other Licenses Fees and Permits	405,000	405,000	444,239	476,500
Federal Grants	10,000	10,000	10,000	-
State Grants	-	-	9,255	-
State Shared Revenue	2,069,167	2,069,167	2,253,132	2,241,495
Shared Revenues From Other Loc	31,000	31,000	31,077	31,000
Grants from Other Local Units	-	-	12,604	-
General Government	112,250	112,250	117,962	122,250
Public Safety	1,841,509	1,841,509	1,819,801	2,177,094
Transportation	2,332,780	2,332,780	2,594,002	2,682,000
Judgments and Fines	25,000	25,000	44,276	29,000
Violations of Local Ordinances	10,500	10,500	6,288	2,000
Other Fines and/or Forfeits	225,000	225,000	167,873	150,000
Interest Earnings	324,325	1,519,414	1,519,414	1,400,360
Rents and Royalties	1,481,831	1,481,831	1,541,362	1,735,736
Special Assessments/Impact Fee	50,000	50,000	99,120	20,000
Disposition of Fixed Assets	45,000	45,000	56,089	35,000
Contributions and Donations Pv	50,000	50,000	1,381,436	25,000
Other Misc Revenues	1,639,931	1,639,927	687,110	1,543,287
<b>Total General Revenue</b>	<b>34,462,102</b>	<b>35,772,346</b>	<b>37,535,881</b>	<b>40,066,854</b>



## General Fund Budget Summary

	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024	23 to 24 Budget % Change
<b><u>Personnel Expenditures</u></b>					
Salaries & Benefits	\$24,478,012	\$24,478,012	\$23,138,138	\$26,442,109	7.7%
<b><u>Operating Expenditures</u></b>					
City Commission	165,552	165,552	156,560	106,901	-35.4%
City Manager	399,516	528,025	538,499	423,357	6.0%
City Clerk	72,166	78,395	65,113	82,031	13.7%
Financial Serv. Admin	145,062	203,987	187,032	214,627	48.0%
Accounting	164,568	160,602	136,184	135,497	-17.7%
Customer Service	198,412	197,643	200,963	203,687	2.7%
General Services Admin	25,008	25,183	8,417	23,792	-4.9%
Purchasing	38,267	39,127	39,290	50,247	31.3%
Human Resources	127,025	131,405	140,805	138,871	9.3%
Information Technology	456,319	467,664	393,167	502,197	10.1%
City Attorney	54,704	54,704	13,317	108,193	97.8%
Planning & Building Admin	58,560	65,899	62,231	57,730	-1.4%
Planning	213,838	268,829	238,774	226,726	6.0%
Fleet Operations	151,954	172,132	164,929	301,454	98.4%
General Facilities	781,975	1,177,470	922,491	1,061,337	35.7%
Insurance	761,925	797,545	807,131	1,170,300	53.6%
Police Admin	1,173,945	1,277,686	1,075,567	1,357,351	15.6%
Patrol	804,593	846,702	815,333	809,930	0.7%
Fire Admin	93,453	98,783	62,614	847,253	806.6%
Prevention	49,931	44,431	35,103	52,580	5.3%
Fighting	322,285	352,714	212,539	313,705	-2.7%
Building & Code Enforce	285,555	334,087	341,794	526,994	84.6%
Public Works Admin	82,456	85,456	83,460	416,827	405.5%
Facility Operations	51,178	65,267	65,866	61,679	20.5%
Property Services	383,079	438,577	402,035	286,375	-25.2%
Engineering & Development	148,121	287,610	140,702	149,664	1.0%
Historic Preservation & Archaeology	175,743	291,243	256,469	115,732	-34.1%
Streets	679,277	740,776	656,192	768,952	13.2%
Mobility	1,772,220	1,744,973	1,002,667	1,710,625	-3.5%
Parking	1,290,152	1,432,467	1,321,429	1,427,626	10.7%
Grounds	418,138	564,640	435,560	668,437	59.9%
Galimore Center	165,443	229,434	32,632	797,058	381.8%
Communications & Special Events	334,926	346,204	339,229	435,460	30.0%
<b>Total Operating Expenditures</b>	<b>12,045,346</b>	<b>13,715,212</b>	<b>11,354,094</b>	<b>15,553,195</b>	<b>29.1%</b>

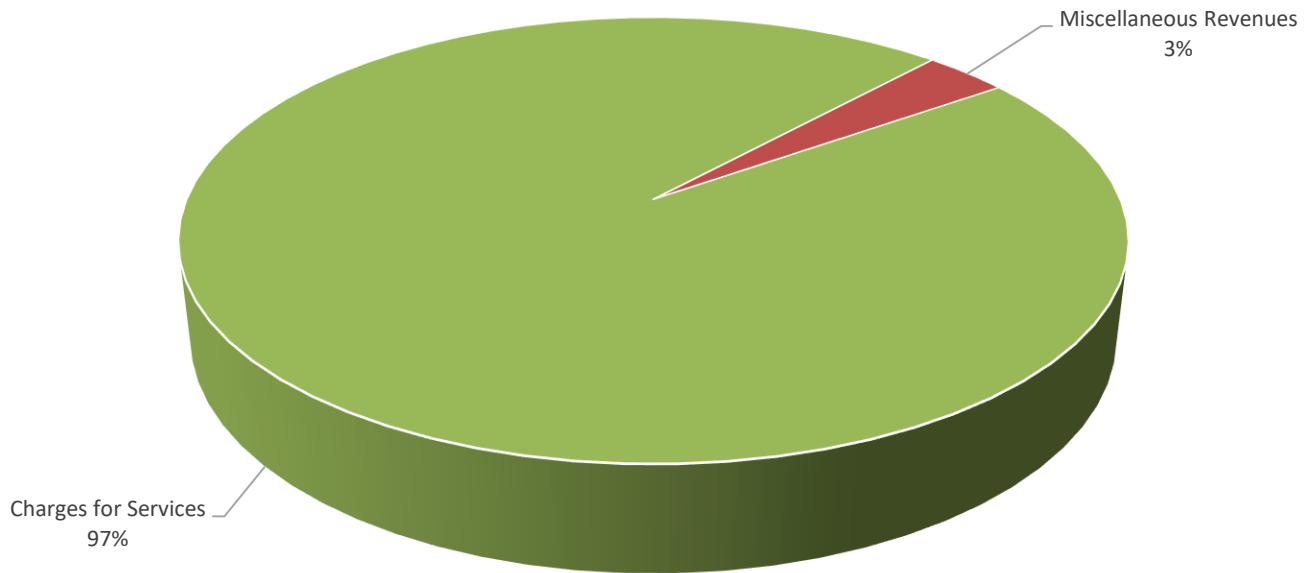
## General Fund Budget Summary

	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
<b><u>Capital Expenditures</u></b>				
Land	-	1,288,550	1,288,550	1,000,000
Buildings	291,852	447,347	332,470	153,721
Infrastructure Improvements	620,000	3,340,571	1,042,356	1,100,000
Machinery & Equipment	1,286,210	1,778,751	1,462,530	1,996,955
<b>Total Capital Expenditures</b>	<b>2,198,062</b>	<b>6,855,219</b>	<b>4,125,906</b>	<b>4,250,676</b>
<b>Total Expenditures</b>	<b>38,721,420</b>	<b>45,048,443</b>	<b>38,618,138</b>	<b>46,245,980</b>
<b>Total Revenue</b>	<b>34,462,102</b>	<b>35,772,346</b>	<b>37,535,881</b>	<b>40,066,854</b>
<b>Total Expenditures</b>	<b>38,721,420</b>	<b>45,048,443</b>	<b>38,618,138</b>	<b>46,245,980</b>
<b><u>Interfund Transfers In and Out</u></b>				
General Interfund Transfers (Debt)	750,201	750,201	750,201	750,201
Administrative Transfers	4,861,760	4,861,760	4,861,760	5,670,717
Operating Transfers	1,872,003	1,872,003	1,872,003	2,140,854
Other Transfers	1,415,000	6,431,779	2,323,672	2,950,000
<b>Total Transfers In</b>	<b>8,898,964</b>	<b>13,915,743</b>	<b>9,807,636</b>	<b>11,511,772</b>
Debt Service Transfers	1,524,066	1,524,066	1,524,066	1,590,881
Operating Transfers	1,033,218	1,033,218	1,033,218	1,181,693
Other Transfers (CRA)	2,082,362	2,082,362	2,082,391	2,560,072
<b>Total Transfers Out</b>	<b>4,639,646</b>	<b>4,639,646</b>	<b>4,639,675</b>	<b>5,332,646</b>
<b>Net Transfers</b>	<b>4,259,318</b>	<b>9,276,097</b>	<b>5,167,961</b>	<b>6,179,126</b>
<b>Total General Fund (Deficit)/Surplus</b>	<b>-</b>	<b>-</b>	<b>4,085,704</b>	<b>-</b>

## Notes

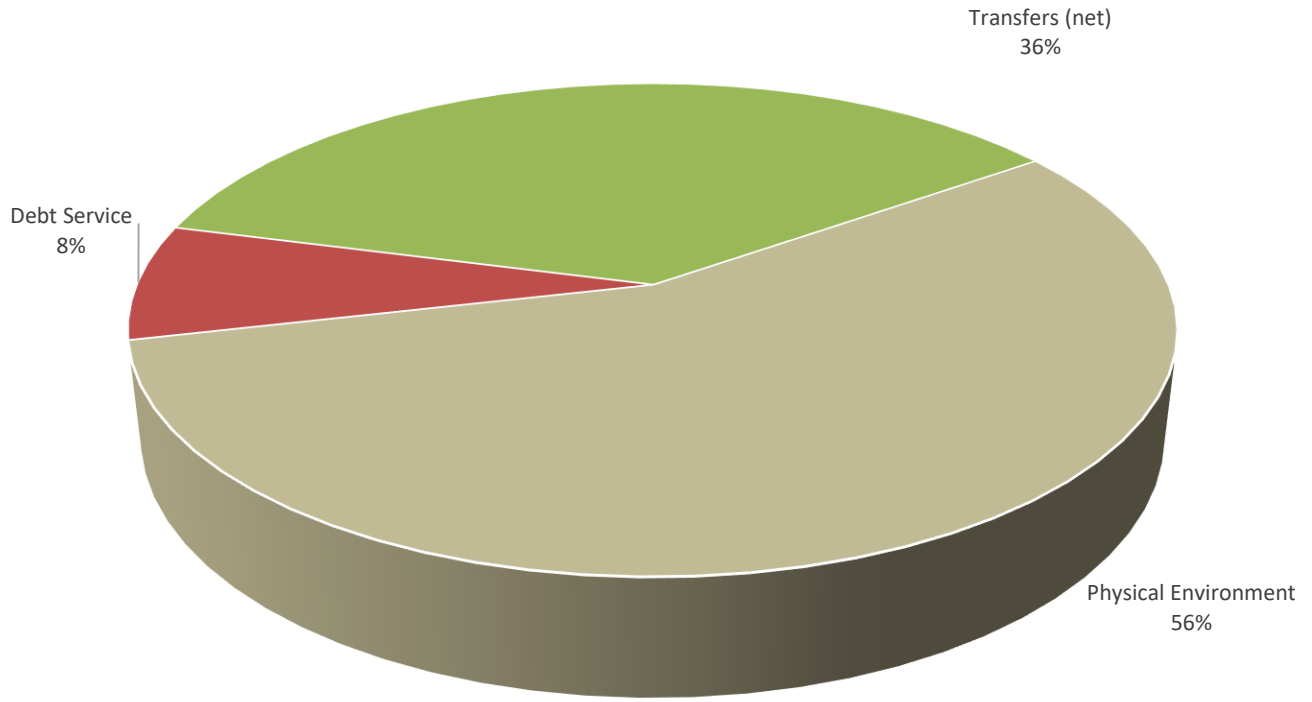
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## Utility Revenue by Function FY2024 Budget Request



Revenues by Category	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
Taxes	\$ -	\$ -	\$ -	\$ -
Permits, Fees and Special Assessments	-	-	-	-
Intergovernmental Revenue	-	-	-	-
Charges for Services	21,351,389	21,586,389	25,777,142	23,724,107
Judgments, Fines, & Forfeits	-	-	-	-
Miscellaneous Revenues	486,000	486,000	1,680,584	836,500
Transfers (net)	-	12,427,727	-	-
<b>Total</b>	<b>\$ 21,837,389</b>	<b>\$ 34,500,116</b>	<b>\$ 27,457,726</b>	<b>\$ 24,560,606</b>

## Utility Expenses by Function FY2024 Budget Request



Expenditures by Category	Original Budget 2023	Final Budget 2023	Projected 2023	Budget 2024
General Government Services	\$ -	\$ -	\$ -	\$ -
Public Safety	-	-	-	-
Physical Environment	11,097,396	31,712,526	19,243,124	13,787,260
Transportation	-	-	-	-
Culture/Recreation	-	-	-	-
Debt Service	2,787,590	2,787,590	2,788,090	1,871,340
Transfers (net)	7,952,403	-	4,772,872	8,902,007
<b>Total</b>	<b>\$ 21,837,389</b>	<b>\$ 34,500,116</b>	<b>\$ 26,804,086</b>	<b>\$ 24,560,606</b>

## Utility Fund Budget Detail

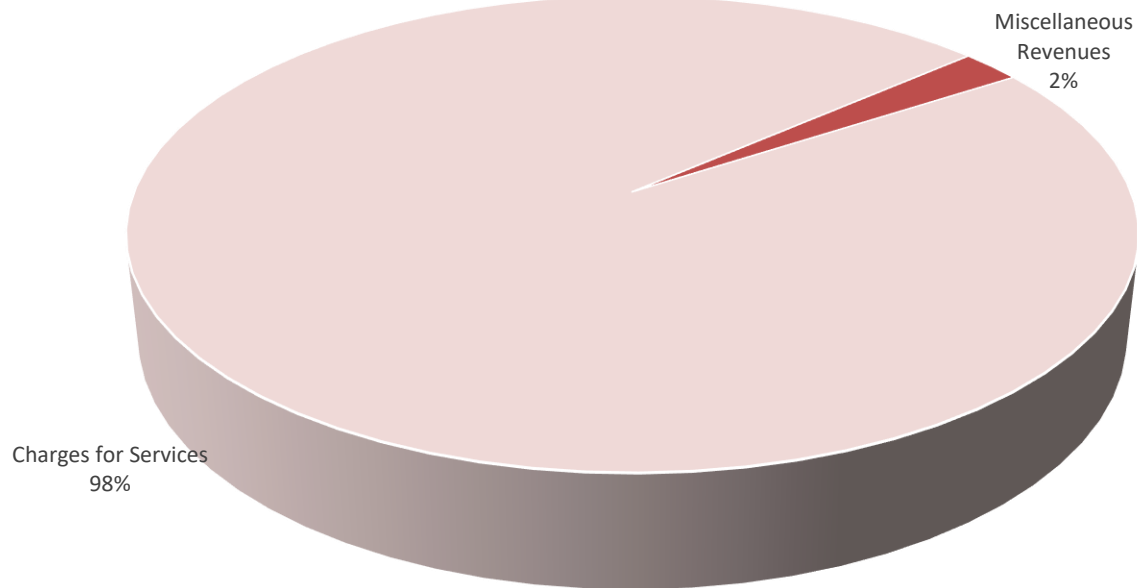
	2023 Original Budget	2023 Final Budget	2023 Projected	2024 Proposed
<b><u>OPERATING REVENUE</u></b>				
Water Sales Inside City	5,425,018	5,490,018	5,831,185	6,087,757
Water Sales Outside City	4,601,442	4,661,442	5,191,345	5,378,233
Sewer Sales Inside City	5,877,160	5,877,160	6,127,647	6,397,263
Sewer Sales Outside City	3,668,769	3,698,769	3,937,311	4,079,054
<b>TOTAL OPERATING REVENUE</b>	<b>19,572,389</b>	<b>19,727,389</b>	<b>21,087,487</b>	<b>21,942,307</b>
<b><u>NON-OPERATING REVENUE</u></b>				
Water Tapping Fees	350,000	418,000	597,890	350,000
Water Connection Fees	500,000	500,000	1,827,008	500,000
CCEC Fees	39,000	39,000	44,710	46,800
Miscellaneous Service Fees	90,000	90,000	88,977	85,000
Forcemain Overlay Charges	100,000	100,000	361,815	100,000
Sewer Tapping Fees	200,000	212,000	321,112	200,000
Sewer Connection Fees	500,000	500,000	1,448,144	500,000
Other Administrative Charges	-	-	-	-
<b>TOTAL NON-OPERATING REVENUE</b>	<b>1,779,000</b>	<b>1,859,000</b>	<b>4,689,655</b>	<b>1,781,800</b>
<b><u>OTHER REVENUE</u></b>				
Interest Earnings	86,000	86,000	1,292,656	829,000
Sale of Capital Assets & Materials	-	-	16,955	7,500
Grants	-	-	370,973	-
Other Miscellaneous Revenue	400,000	400,000	-	-
<b>TOTAL OTHER REVENUE</b>	<b>486,000</b>	<b>486,000</b>	<b>1,680,584</b>	<b>836,500</b>
<b>TOTAL UTILITY FUND REVENUE</b>	<b>21,837,389</b>	<b>22,072,389</b>	<b>27,457,726</b>	<b>24,560,607</b>



## Utility Fund Budget Detail

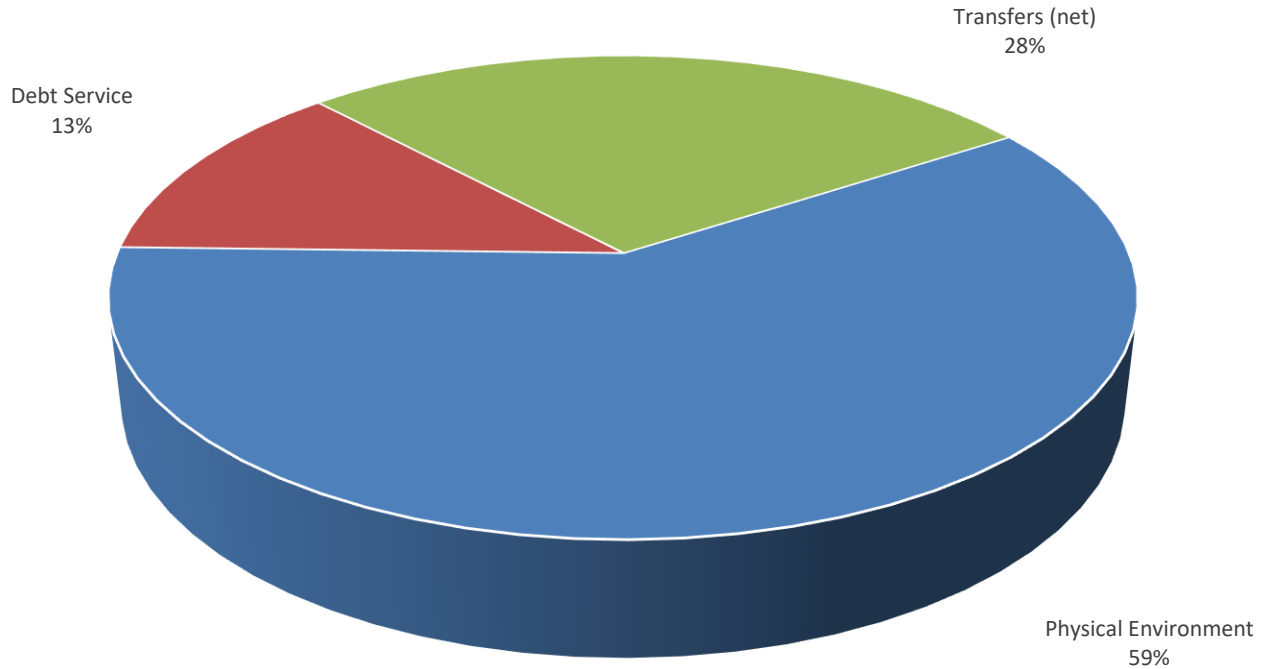
	2023 Original Budget	2023 Final Budget	2023 Projected	2024 Proposed
<b><u>PERSONNEL EXPENDITURES</u></b>				
Salaries & Benefits	\$ 5,992,479	\$ 5,992,479	\$ 5,680,049	\$ 6,982,854
<b><u>OPERATING EXPENSES</u></b>				
Utility Administration	527,885	787,670	288,390	1,278,101
Water Treatment Plant	1,175,820	1,353,029	909,639	1,275,607
Meter Maintenance	176,068	169,568	162,673	157,012
Wastewater Treatment Plant	1,636,000	1,693,417	1,342,561	1,700,268
Transmission & Distribution	341,348	348,198	333,306	358,224
Wastewater Collections	809,622	908,161	986,731	789,576
<b>TOTAL OPERATING EXPENSES</b>	<b>4,666,743</b>	<b>5,260,043</b>	<b>4,023,299</b>	<b>5,558,790</b>
<b><u>CAPITAL EXPENSES</u></b>				
Infrastructure Improvements	315,000	19,628,713	9,377,155	335,000
Machinery & Equipment	123,174	831,291	162,621	910,616
<b>TOTAL CAPITAL EXPENSES</b>	<b>438,174</b>	<b>20,460,004</b>	<b>9,539,776</b>	<b>1,245,616</b>
<b><u>DEBT SERVICE</u></b>				
Principal	2,430,126	2,430,126	2,430,126	1,523,004
Interest	354,964	354,964	354,964	347,586
Other Debt Service Costs	2,500	2,500	3,000	750
<b>TOTAL DEBT SERVICE</b>	<b>2,787,590</b>	<b>2,787,590</b>	<b>2,788,090</b>	<b>1,871,340</b>
<b><u>INTERFUND TRANSFERS IN OR OUT</u></b>				
Operating Transfers	659,014	592,139	592,348	623,161
Other Transfers	-	20,447,005	3,202,708	-
<b>TOTAL INTERFUND TRANSFERS IN</b>	<b>659,014</b>	<b>21,039,144</b>	<b>3,795,056</b>	<b>623,161</b>
Administrative Transfer	3,051,654	3,051,654	2,430,820	3,261,969
Operating Transfers	1,336,297	1,336,297	1,010,971	1,476,871
Other Transfers	4,223,466	4,223,466	5,126,137	4,786,328
<b>TOTAL INTERFUND TRANSFERS OUT</b>	<b>8,611,417</b>	<b>8,611,417</b>	<b>8,567,928</b>	<b>9,525,168</b>
<b>TOTAL UTILITY FUND OR EXCESS</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 653,641</b>	<b>\$ -</b>

## Stormwater Revenue by Function FY2024 Budget Request



Revenues by Function	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
Taxes	\$ -	\$ -	\$ -	\$ -
Permits, Fees and Special Assessments	-	-	-	-
Intergovernmental Revenue	-	6,599,294	2,787,156	-
Charges for Services	1,336,143	1,336,143	1,446,622	1,510,274
Judgments, Fines, & Forfeits	-	-	-	-
Miscellaneous Revenues	6,000	6,000	39,464	35,000
Transfers (net)		81,735		-
<b>Total</b>	<b>\$ 1,342,143</b>	<b>\$ 8,023,172</b>	<b>\$ 4,273,242</b>	<b>\$ 1,545,273</b>

## Stormwater Expenses by Function FY2024 Budget Request



Expenditures by Function	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
General Government Services	\$ -	\$ -	\$ -	\$ -
Public Safety	-	-	-	-
Physical Environment	738,832	7,828,422	3,555,489	920,564
Transportation	-	-	-	-
Culture/Recreation	-	-	-	-
Debt Service	194,750	194,750	194,750	194,750
Transfers (net)	408,561	-	408,561	429,960
<b>Total</b>	<b>\$ 1,342,143</b>	<b>\$ 8,023,172</b>	<b>\$ 4,158,800</b>	<b>\$ 1,545,273</b>

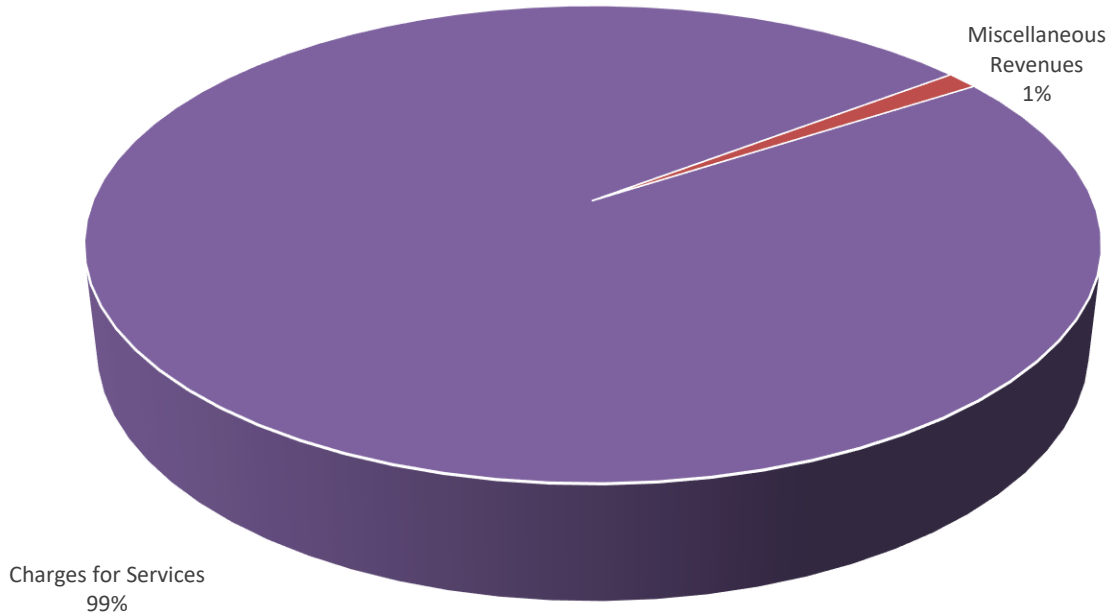
## Stormwater Budget Summary

	2023 Original Budget	2023 Final Budget	2023 Projected	2024 Proposed
<b><u>Operating Revenue</u></b>				
Residential Stormwater	\$ 633,273	\$ 633,273	\$ 677,311	\$ 707,113
Commercial Stormwater	702,870	702,870	769,311	803,161
<b>Total Operating Revenue</b>	<b>1,336,143</b>	<b>1,336,143</b>	<b>1,446,622</b>	<b>1,510,274</b>
<b><u>Non-Operating Revenue</u></b>				
Federal Grants	-	6,089,690	2,787,156	-
State Grants	-	500,000	-	-
Miscellaneous Revenue	-	9,604	-	-
<b>Total Non-Operating Revenue</b>	<b>-</b>	<b>6,599,294</b>	<b>2,787,156</b>	<b>-</b>
<b><u>Other Revenue</u></b>				
Interest Earnings	6,000	6,000	39,464	35,000
<b>Total Other Revenue</b>	<b>6,000</b>	<b>6,000</b>	<b>39,464</b>	<b>35,000</b>
<b>Total Stormwater Fund Revenue</b>	<b>1,342,143</b>	<b>7,941,437</b>	<b>4,273,242</b>	<b>1,545,274</b>
<b><u>Expenses</u></b>				
Salaries & Benefits	415,819	415,819	414,601	443,279
Operating Expenses	323,013	508,393	235,580	246,644
Capital Outlay	-	6,904,210	2,905,308	230,641
<b>Total Expenses</b>	<b>738,832</b>	<b>7,828,422</b>	<b>3,555,489</b>	<b>920,564</b>
<b><u>Interfund Transfers</u></b>				
Operating Transfers In	95,492	95,492	95,492	98,117
Other Transfers	-	490,296	-	-
<b>Total Interfund Transfers In</b>	<b>95,492</b>	<b>585,788</b>	<b>95,492</b>	<b>98,117</b>
Administrative Transfer	443,495	443,495	443,495	465,959
Operating Transfers	60,558	60,558	60,558	62,118
Other Transfers	194,750	194,750	194,750	194,750
<b>Total Interfund Transfers Out</b>	<b>698,803</b>	<b>698,803</b>	<b>698,803</b>	<b>722,827</b>
<b>Total Fund Excess</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 114,442.00</b>	<b>\$ -</b>

## Notes

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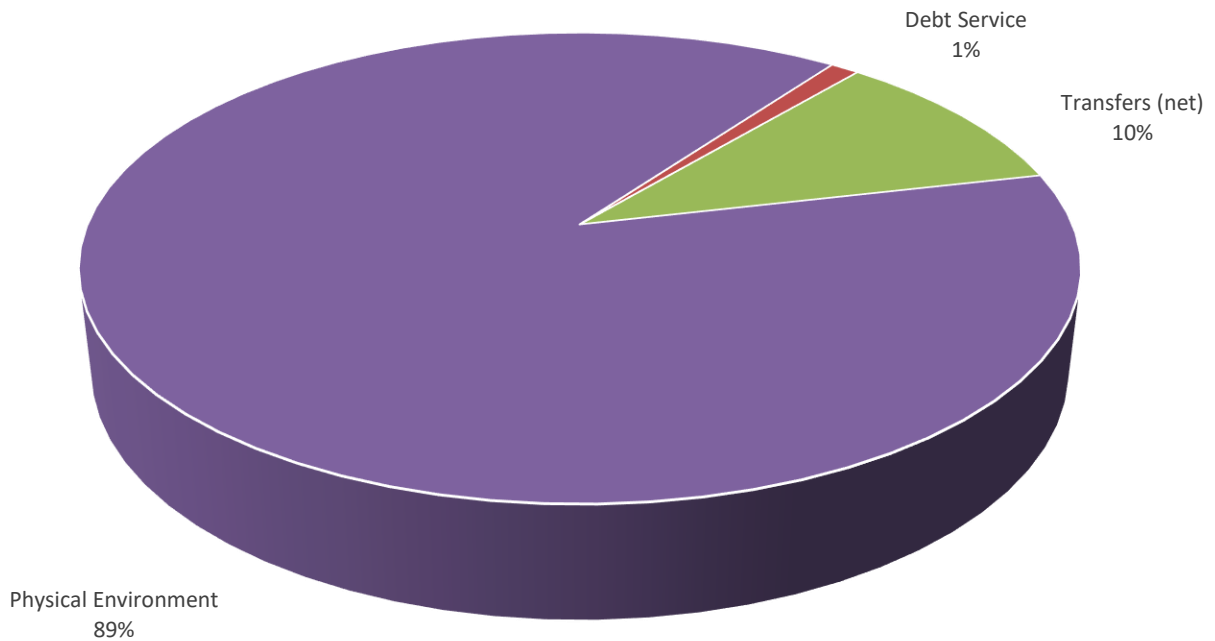
## Solid Waste Revenue by Function FY2024 Budget Request



Revenues by Function	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
Taxes	\$ -	\$ -	\$ -	\$ -
Permits, Fees and Special Assessments	-	-	-	-
Intergovernmental Revenue	-	-	-	-
Charges for Services	5,389,136	5,406,136	5,471,132	5,766,595
Judgments, Fines, & Forfeits	-	-	-	-
Miscellaneous Revenues	5,000	5,000	326,212	70,000
Transfers (net)		1,377,846	1,270,158	-
<b>Total</b>	<b>\$ 5,394,136</b>	<b>\$ 6,788,982</b>	<b>\$ 7,067,502</b>	<b>\$ 5,836,594</b>



## Solid Waste Expenses by Function FY2024 Budget Request



Expenditures by Function	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
General Government Services	\$ -	\$ -	\$ -	\$ -
Public Safety	-	-	-	-
Physical Environment	4,921,385	6,724,369	6,691,144	5,173,614
Transportation	-	-	-	-
Culture/Recreation	-	-	-	-
Debt Service	64,613	64,613	64,613	64,613
Transfers (net)	408,138	-	-	598,368
<b>Total</b>	<b>\$ 5,394,136</b>	<b>\$ 6,788,982</b>	<b>\$ 6,755,757</b>	<b>\$ 5,836,594</b>

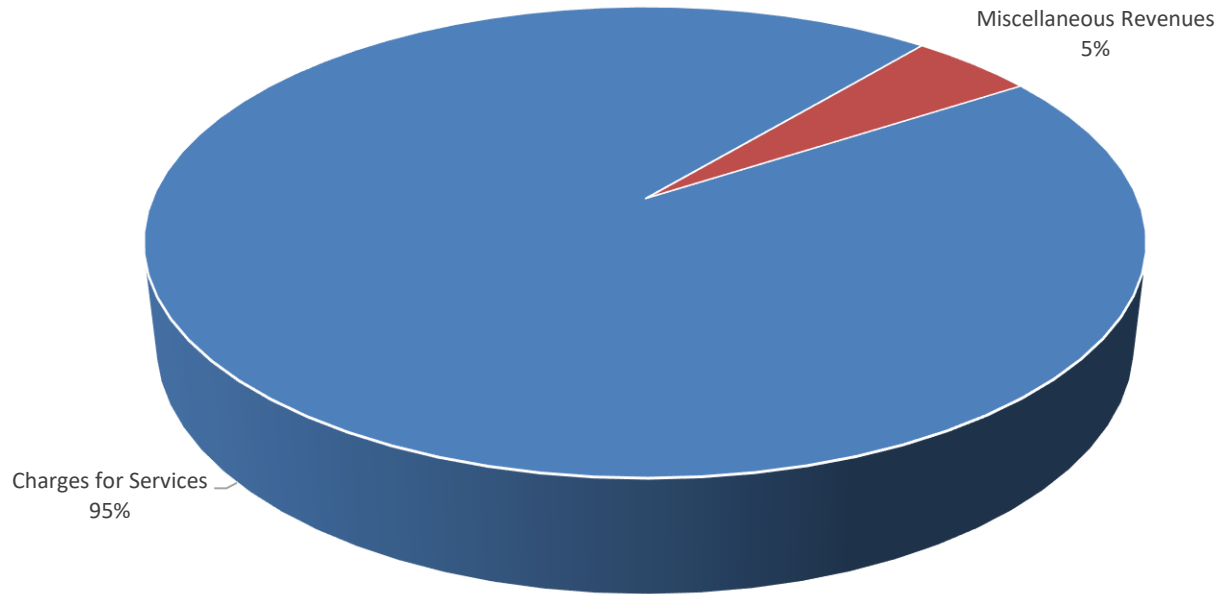
## Solid Waste Fund Budget Summary

	2023 Original Budget	2023 Final Budget	2023 Projected	2024 Proposed
<b><u>Operating Revenue</u></b>				
Residential Collection	2,522,188	2,522,188	2,538,067	2,717,018
Commercial Collection	2,836,948	2,836,948	2,858,790	2,984,577
Franchise Fees	30,000	30,000	56,063	50,000
Other Revenue	0	17,000	18,212	15,000
<b>Total Operating Revenue</b>	<b>5,389,136</b>	<b>5,406,136</b>	<b>5,471,132</b>	<b>5,766,595</b>
<b><u>Other Revenue</u></b>				
Interest Earnings	5,000	5,000	72,042	60,000
Sale of Capital Assets	-	-	217,700	-
Sale of Surplus Materials	-	-	12,000	10,000
Reimbursements	-	-	24,470	-
<b>Total Other Revenue</b>	<b>5,000</b>	<b>5,000</b>	<b>326,212</b>	<b>70,000</b>
<b>Total Solid Waste Fund Revenue</b>	<b>5,394,136</b>	<b>5,411,136</b>	<b>5,797,344</b>	<b>5,836,595</b>
<b><u>Expenses</u></b>				
Salaries & Benefits	2,045,022	2,045,022	1,792,140	2,271,396
Operating Expenses	2,846,363	2,906,438	3,126,095	2,708,218
Capital Outlay	30,000	1,772,909	1,772,909	194,000
<b>Total Expenses</b>	<b>4,921,385</b>	<b>6,724,369</b>	<b>6,691,144</b>	<b>5,173,614</b>
<b><u>Interfund Transfers</u></b>				
General Interfund Transfers In	485,426	485,426	485,426	490,767
Other Transfers	-	1,785,984	1,742,909	-
<b>Total Interfund Transfers In</b>	<b>485,426</b>	<b>2,271,410</b>	<b>2,228,335</b>	<b>490,767</b>
Administrative Transfer	532,801	532,801	532,801	783,784
Operating Transfers	360,763	360,763	360,763	305,351
Other Transfers	64,613	64,613	64,613	64,613
<b>Total Interfund Transfers Out</b>	<b>958,177</b>	<b>958,177</b>	<b>958,177</b>	<b>1,153,748</b>
<b>Total Fund Excess</b>	<b>-</b>	<b>-</b>	<b>376,358</b>	<b>-</b>

## Notes

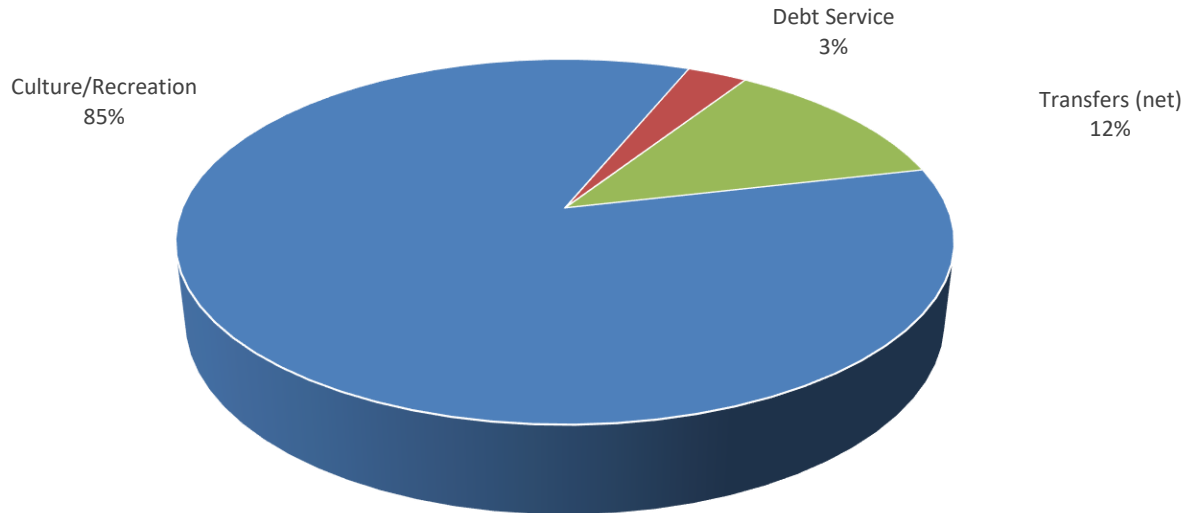
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## Marina Revenue by Function FY2024 Budget Request



Revenues by Function	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
Taxes	-	-	-	-
Permits, Fees and Special Assessments	-	-	-	-
Intergovernmental Revenue	-	-	-	-
Charges for Services	4,951,022	4,951,022	5,158,088	3,876,030
Judgments, Fines, & Forfeits	-	-	-	-
Miscellaneous Revenues	104,176	104,176	220,289	194,403
Transfers (net)		4,798,992		-
<b>Total</b>	<b>5,055,198</b>	<b>9,854,190</b>	<b>5,378,377</b>	<b>4,070,432</b>

## Marina Expenses by Function FY2024 Budget Request



Expenditures by Function	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
General Government Services	-	-	-	-
Public Safety	-	-	-	-
Physical Environment	-	-	-	-
Transportation	-	-	-	-
Culture/Recreation	4,592,849	9,722,205	4,482,259	3,452,045
Debt Service	131,985	131,985	131,985	120,863
Transfers (net)	330,364		330,364	497,525
<b>Total</b>	<b>5,055,198</b>	<b>9,854,190</b>	<b>4,944,608</b>	<b>4,070,432</b>

## Marina Fund Budget Summary

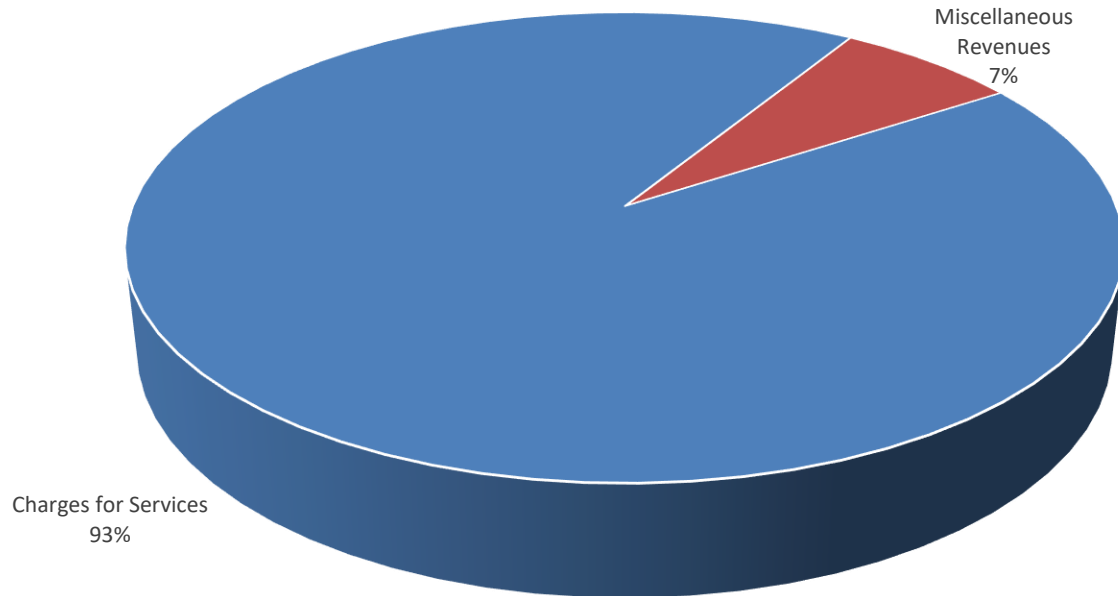
	2023 Original Budget	2023 Final Budget	2023 Projected	2024 Proposed
<b><u>Operating Revenue</u></b>				
Mooring Field	326,172	326,172	428,284	409,780
Gasoline	735,000	735,000	821,306	621,000
Diesel Fuel	2,711,850	2,711,850	2,779,599	1,667,250
Electricity	130,000	130,000	115,907	130,000
Dockage	1,048,000	1,048,000	1,012,992	1,048,000
<b>Total Operating Revenue</b>	<b>4,951,022</b>	<b>4,951,022</b>	<b>5,158,088</b>	<b>3,876,030</b>
<b><u>Other Revenue</u></b>				
Interest Earnings	25,000	25,000	126,425	100,000
Ships Store	33,300	33,300	32,325	36,063
Ticket Booth Rental	19,876	19,876	29,353	31,340
Sale of Used Equipment	-	-	826	-
Laundry	12,000	12,000	13,395	12,000
Retail Sales - Marina	14,000	14,000	11,910	15,000
Miscellaneous Revnue	-	-	6,055	-
<b>Total Other Revenue</b>	<b>104,176</b>	<b>104,176</b>	<b>220,289</b>	<b>194,403</b>
<b>Total Marina Fund Revenue</b>	<b>5,055,198</b>	<b>5,055,198</b>	<b>5,378,377</b>	<b>4,070,433</b>
<b><u>Expenses</u></b>				
Salaries & Benefits	924,598	924,598	760,140	967,408
Operating Expenses	3,668,251	3,727,172	3,715,963	2,484,637
Capital Outlay	-	5,070,435	6,156	-
<b>Total Expenses</b>	<b>4,592,849</b>	<b>9,722,205</b>	<b>4,482,259</b>	<b>3,452,045</b>
<b><u>Interfund Transfers</u></b>				
General Interfund Transfers In	20,019	20,019	20,019	20,019
Other Transfers	-	5,129,356	-	-
<b>Total Interfund Transfers In</b>	<b>20,019</b>	<b>5,149,375</b>	<b>20,019</b>	<b>20,019</b>
Administrative Transfer	350,383	350,383	350,383	385,559
Debt Service Transfer	131,985	131,985	131,985	131,985
Other Transfers	-	-	-	120,863
<b>Total Interfund Transfers Out</b>	<b>482,368</b>	<b>482,368</b>	<b>482,368</b>	<b>638,407</b>
<b>Total Fund Excess</b>	<b>-</b>	<b>-</b>	<b>433,769</b>	<b>-</b>



## Notes

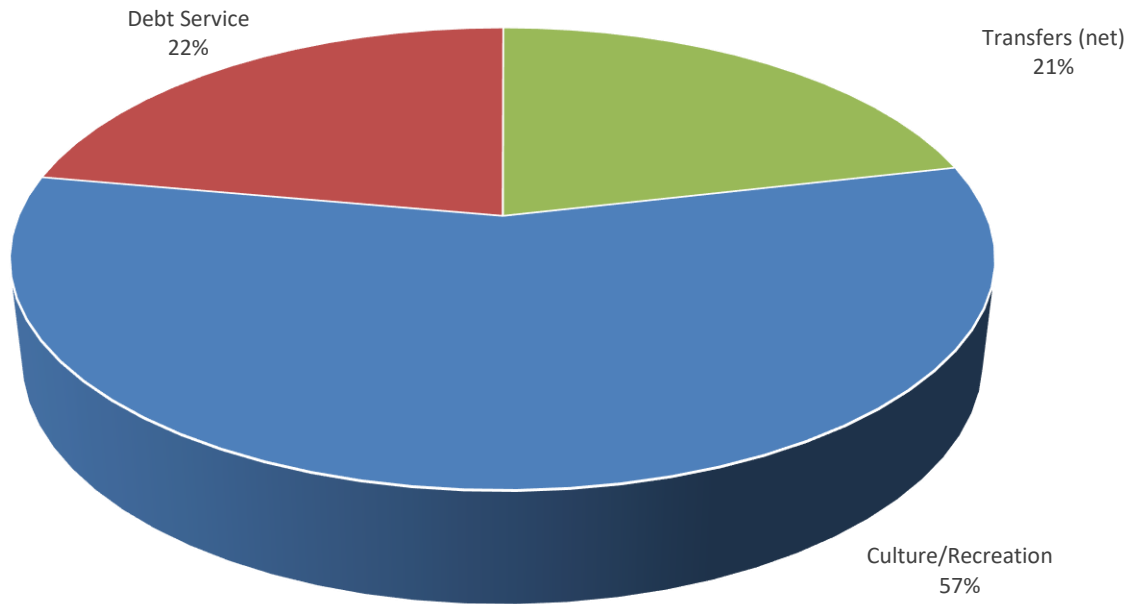
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## VIC Revenue by Function FY2024 Budget Request



Revenues by Function	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
Taxes	-	-	-	-
Permits, Fees and Special Assessments	-	-	-	-
Intergovernmental Revenue	-	-	-	-
Charges for Services	4,895,000	4,907,000	5,750,655	6,513,062
Judgments, Fines, & Forfeits	-	-	-	-
Miscellaneous Revenues	352,000	352,000	534,480	490,000
Transfers (net)				-
<b>Total</b>	<b>5,247,000</b>	<b>5,259,000</b>	<b>6,285,135</b>	<b>7,003,061</b>

## VIC Expenses by Function FY2024 Budget Request



Expenditures by Function	Original Budget 2023	Final Budget 2023	Projected 2023	Proposed Budget 2024
General Government Services	-	-	-	-
Public Safety	-	-	-	-
Physical Environment	-	-	-	-
Transportation	-	-	-	-
Culture/Recreation	2,757,326	3,326,625	4,016,903	3,955,188
Debt Service	1,683,078	1,683,078	1,683,078	1,551,248
Transfers (net)	806,596	249,297	333,945	1,496,626
<b>Total</b>	<b>5,247,000</b>	<b>5,259,000</b>	<b>6,033,926</b>	<b>7,003,061</b>

## Visitor Information Center Fund Budget Summary

	2023 Original Budget	2023 Final Budget	2023 Projected	2024 Proposed
<b><u>Operating Revenue</u></b>				
Parking Permit Fees	70,000	70,000	133,031	120,000
VIC Parking Facility Fees	4,000,000	4,012,000	4,758,050	5,558,062
ParkNow Card Sales	125,000	125,000	162,518	135,000
Gift Shop Sales	700,000	700,000	697,056	700,000
<b>Total Operating Revenue</b>	<b>4,895,000</b>	<b>4,907,000</b>	<b>5,750,655</b>	<b>6,513,062</b>
<b><u>Other Revenue</u></b>				
Interest Earnings	30,000	30,000	189,012	175,000
Ticket License Revenue	50,000	50,000	73,986	65,000
State/County Funding/ TDC	250,000	250,000	250,000	250,000
Miscellaneous Revenue	22,000	22,000	21,482	-
<b>Total Other Revenue</b>	<b>352,000</b>	<b>352,000</b>	<b>534,480</b>	<b>490,000</b>
<b>Total VIC Fund Revenue</b>	<b>5,247,000</b>	<b>5,259,000</b>	<b>6,285,135</b>	<b>7,003,062</b>
<b><u>Expenses</u></b>				
Salaries & Benefits	1,373,935	1,373,935	1,215,875	1,489,691
Operating Expenses	1,263,291	1,498,583	2,329,476	2,465,497
Capital Outlay	120,100	454,107	471,552	-
Principal	966,744	966,744	966,744	908,071
Interest	716,334	716,334	716,334	643,177
Other Debt Costs	-	-	-	-
<b>Total Expenses</b>	<b>4,440,404</b>	<b>5,009,703</b>	<b>5,699,981</b>	<b>5,506,436</b>
<b><u>Interfund Transfers</u></b>				
Other Transfers	1,683,077	2,148,249	1,683,077	1,551,248
<b>Total Interfund Transfers In</b>	<b>1,683,077</b>	<b>2,148,249</b>	<b>1,683,077</b>	<b>1,551,248</b>
Administrative Transfer	442,510	350,383	350,383	506,897
Operating Transfers	301,639	301,639	301,639	340,977
Historic Preservation	400,000	400,000	400,000	450,000
Mobility	715,000	715,000	715,000	750,000
Garage Sinking Fund	250,000	250,000	250,000	300,000
Other Transfers	380,524	380,524	-	700,000
<b>Total Interfund Transfers Out</b>	<b>2,489,673</b>	<b>2,397,546</b>	<b>2,017,022</b>	<b>3,047,874</b>
<b>Total Fund Excess</b>	<b>-</b>	<b>-</b>	<b>251,209</b>	<b>-</b>

## Notes

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## Historic Preservation Transfer from VIC

- **FY 2017 Actual:** Transfer to General Fund for Alcazar Hotel Roof work (\$54,250), for Alcazar Hotel Iron Gates (\$30,000) and for Monument work (\$5,000)
- **FY 2018 Actual:** Transfer for Water Works Building Grant match of \$170,000 (delayed to FY 2019), implementation of Historic Preservation Master Plan (\$100,000) and upgrades to Archaeology program operations (\$80,000).
- **FY 2019 Actual:** Transfer for Water Works Building Grant match (\$400,000 over 2 years), Resiliency Project Grant match (\$50,000), UF Preservation Institute contribution (\$15,000), salary and benefits for an Assistant Archaeologist (\$60,000), Historic Preservation and Archaeology increased travel, training, lab equipment (\$25,000).
- **FY2020 Actual:** Water Works Building project underway (\$200,000), UF Preservation Institute contribution (\$15,000), salary and benefits for an Assistant Archaeologist (\$65,000). University of South Florida La Florida contribution (\$20,000). Historic Preservation and Archaeology, training, lab equipment.
- **FY 2021 Actual:** Water Works Building grant matching funds. Salary and benefits for an Assistant Archaeologist (\$70,000). UF Preservation Institute contribution (\$15,000). University of South Florida La Florida contribution (\$20,000). Unspent funds carried forward to FY2022 and FY2023.
- **FY 2022 Actual:** Lightner Museum Roofing Project (\$250,000). Salary and benefits for an Assistant Archaeologist (\$75,000). UF Preservation Institute contribution (\$15,000). University of South Florida La Florida contribution (\$20,000). Using \$10,000 from FY 2021.
- **FY 2023 Actual:** Lightner Museum Windows Project (\$201,403 to be completed in FY24). Pena Peck House Renovations (\$95,300 to be completed in FY24). Archaeology staffing (\$80,000). UF Preservation Institute contribution (\$15,000). University of South Florida La Florida contribution (\$20,000). Used \$15,000 from FY 2021.
- **FY 2024 Budget:** Pena Peck House Renovations (\$155,000). Archaeology staffing (\$100,000). Repairs to Visitor Information Center windows (\$148,000). Repairs to City monuments and historical signs (\$12,000). UF Preservation Institute (PISA) contribution (\$15,000), University of South Florida La Florida contribution (\$20,000).





## Historic Area CRA (HACRA) Budget Summary

<u>Revenue</u>	Original Budget 2023	Final Budget 2023	Projected 2023	Budget Request 2024
Incremental Taxes	\$ 632,101	\$ 632,101	\$ 662,050	\$ 813,895
Interest Earnings	-	-	18,000	24,000
<b>Total HACRA Fund Revenue</b>	<b>\$ 632,101</b>	<b>\$ 632,101</b>	<b>\$ 680,050</b>	<b>\$ 837,895</b>
<u>Expenses</u>				
Operations	-	-	29,821	80,127
Capital Outlay	-	-	-	448,337
<b>Total HACRA Fund Expenses</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 29,821</b>	<b>\$ 528,464</b>
<u>Interfund Transfers In or Out</u>				
Transfer from General Fund	1,072,324	1,072,324	1,072,324	1,311,690
Carry Forward Transfer In	-	-	-	30,127
<b>Total Interfund Transfers In</b>	<b>\$ 1,072,324</b>	<b>\$ 1,072,324</b>	<b>\$ 1,072,324</b>	<b>\$ 1,341,817</b>
Debt Service Transfer to VIC	1,683,077	1,683,077	1,671,078	1,551,248
Administrative Transfer	21,348	21,348	21,348	100,000
<b>Total Interfund Transfers Out</b>	<b>\$ 1,704,425</b>	<b>\$ 1,704,425</b>	<b>\$ 1,692,426</b>	<b>\$ 1,651,248</b>
<b>Total Fund (Deficit) or Excess</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 30,127</b>	<b>\$ -</b>

## Historic Area CRA (HACRA) Budget Detail

### HACRA CRA FY 2024 Proposed Budget and FY 2023 Carryforward

BUDGET ITEMS	FY 2023 Budget Combined with Carry Forward	FY 2023 Actual & Projected*	FY 2023 Projected Carryforward	FY 2024 Budget	FY 2024 Budget Combined with Carry Forward
<b>Revenues</b>					
Tax Increment Revenue St. Johns County	632,101	662,050		813,895	813,895
Tax Increment Revenue COSA transfer	1,072,324	1,072,324		1,311,690	1,311,690
Interest Earned	-	18,000		24,000	24,000
Carryforward Transfer In					30,127
<b>Total Revenues</b>	<b>\$ 1,704,425</b>	<b>\$ 1,752,374</b>	<b>\$ -</b>	<b>\$ 2,149,585</b>	<b>\$ 2,179,712</b>
<b>Administrative Costs</b>					
Administrative Transfer to General Fund	21,348	21,348	-	75,000	75,000
Administrative Transfer to LCRA				25,000	25,000
<b>Total Administrative Costs</b>	<b>\$ 21,348</b>	<b>\$ 21,348</b>	<b>\$ -</b>	<b>\$ 100,000</b>	<b>\$ 100,000</b>
<b>Professional Services</b>					
CRP Amendment		29,821			
Future Project Consulting	-	-	30,127	50,000	80,127
<b>Total Professional Services</b>	<b>\$ -</b>	<b>\$ 29,821</b>	<b>\$ 30,127</b>	<b>\$ 50,000</b>	<b>\$ 80,127</b>
<b>Strategic Goals-Redevelopment</b>					
Mobility Improvements			-	150,000	150,000
Parking Improvements	-			150,000	150,000
Open Space				48,337	48,337
Redevelopment				50,000	50,000
Resiliency				50,000	50,000
<b>Total Capital Improvements-Infrastructure</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 448,337</b>	<b>\$ 448,337</b>
<b>Debt Service-VIC/Garage</b>					
Parking Garage Annual Payment	1,683,077	1,671,078	-	1,551,248	1,551,248
<b>Total Debt Service</b>	<b>\$ 1,683,077</b>	<b>\$ 1,671,078</b>	<b>\$ -</b>	<b>\$ 1,551,248</b>	<b>\$ 1,551,248</b>
<b>TOTAL BUDGET</b>	<b>\$ 1,704,425</b>	<b>\$ 1,722,247</b>	<b>\$ 30,127</b>	<b>\$ 2,149,585</b>	<b>\$ 2,179,712</b>
Revenue and Expenditure Difference	\$ -	\$ 30,127	\$ (30,127)	\$ -	\$ -

\*Please note "projected" amounts are estimated and subject to change based on additional money spent or unspent by the end of the fiscal year

## Lincolnvile CRA (LCRA) Budget Summary

	Original Budget 2023	Final Budget 2023	Projected 2023	Budget Request 2024
<b>Revenue</b>				
Incremental Taxes	626,721	626,721	626,721	720,051
Federal Grants	-	222,983	-	222,983
Interest	8,938	8,938	8,938	8,938
<b>Total LCRA Fund Revenue</b>	<b>\$ 635,659</b>	<b>\$ 858,642</b>	<b>\$ 635,659</b>	<b>\$ 951,972</b>
<b>Expenses</b>				
Personal Services	90,585	90,585	90,585	-
Operating Expenses	1,787,993	2,010,976	697,465	2,088,141
Capital Outlay	1,183,586	1,183,586	70,000	2,243,586
<b>Total LCRA Fund Expenses</b>	<b>\$ 3,062,164</b>	<b>\$ 3,285,147</b>	<b>\$ 858,050</b>	<b>\$ 4,331,727</b>
<b>Interfund Transfers In or Out</b>				
Transfer from General Fund	1,010,037	1,010,037	1,010,037	1,303,083
Carry Forward Transfers In	1,549,601	1,549,601	1,549,601	2,217,172
Other Transfers	4,000	4,000	9,358	9,500
<b>Total Interfund Transfers In</b>	<b>\$ 2,563,638</b>	<b>\$ 2,563,638</b>	<b>\$ 2,568,996</b>	<b>\$ 3,529,755</b>
Administrative Transfer	137,133	137,133	129,433	150,000
<b>Total Interfund Transfers Out</b>	<b>\$ 137,133</b>	<b>\$ 137,133</b>	<b>\$ 129,433</b>	<b>\$ 150,000</b>
<b>Total Fund (Deficit) or Excess</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,217,172</b>	<b>\$ -</b>

## Lincolnvile CRA (LCRA) Budget Detail

Lincolnvile CRA FY 2024 Proposed Budget and FY 2023 Carryforward					
BUDGET ITEMS	FY 2023 Budget Combined with Carry Forward	FY 2023 Actual & Projected*	FY 2023 Projected Carryforward	FY 2024 Budget	FY 2024 Budget Combined with Carry Forward
<b>Revenues</b>					
Tax Increment Revenue St. Johns County	626,721	626,721		720,051	720,051
Tax Increment Revenue COSA transfer	1,010,037	1,010,037		1,303,083	1,303,083
AACH Federal Grant Revenue- Elks Lodge	222,983		222,983		222,983
Transfer from General Fund for Coordinator Position					-
Interest Earned	8,938	8,938		8,938	8,938
Admin Transfer from HACRA for Audit, Website, etc	4,000	9,358		9,500	9,500
Carryforward Transfer In, Transfer from Previous	1,549,601				2,217,172
<b>Total Revenues</b>	<b>\$ 3,422,280</b>	<b>\$ 1,655,054</b>	<b>\$ 222,983</b>	<b>\$ 2,041,572</b>	<b>\$ 4,481,727</b>
<b>Administrative Costs: 53490 &amp; 53515, 53505, 53470, 53410, 53400</b>					
Professional Associations & Memberships	2,000	2,000	-	5,200	5,200
Administrative Transfer to General Fund	137,133	129,433	-	150,000	150,000
Travel, Training & Conferences	2,000	4,000	-	5,000	5,000
Website Creation and Maintenance Fees	500	1,654	-	10,000	10,000
Annual Reports, Publications, Printing	4,000	3,000	-	3,000	3,000
Miscellaneous Supplies, Phone Service, Other	2,000	2,000	-	2,872	2,872
Annual Audit	8,500	8,500	-	8,500	8,500
<b>Total Administrative Costs</b>	<b>\$ 160,887</b>	<b>\$ 150,587</b>	<b>\$ -</b>	<b>\$ 184,572</b>	<b>\$ 184,572</b>
<b>Professional Services: 53490 &amp; 51120</b>					
<b>FY 2019 Goal #1 Retain Long-Term Residents : 53340</b>					
Fix-It-Up Program	181,456	75,000	106,456	200,000	306,456
Property Acquisition & Affordable Housing	319,367	25,000	294,367	200,000	494,367
<b>Total Retain Residents Programs</b>	<b>\$ 500,823</b>	<b>\$ 100,000</b>	<b>\$ 400,823</b>	<b>\$ 400,000</b>	<b>\$ 800,823</b>
<b>FY 2019 Goal #2 Preserve Lincolnvile's Historic Character: 53310</b>					
First Baptist Church Phase 2	520,088	520,088	-	-	-
Future Projects	-		-	327,000	327,000
Fountain of Youth Elks Lodge Rehab Grant Match	472,983	60,000	412,983	-	412,983
Greater St. Mary's Rehab Grant Match	250,000		250,000		250,000
St. Joseph Neighborhood Center	150,000		150,000		150,000
St Paul Emergency Structural Repair	150,000	60,000	90,000		90,000
<b>Total Institutional Rehabilitation Program</b>	<b>\$ 1,543,071</b>	<b>\$ 580,088</b>	<b>\$ 902,983</b>	<b>\$ 327,000</b>	<b>\$ 1,229,983</b>
Architetur Overlay District	44,025	21,262	22,763		22,763
<b>il Historic Structure &amp; Cultural Preservation Program</b>	<b>\$ 44,025</b>	<b>\$ 21,262</b>	<b>\$ 22,763</b>	<b>\$ -</b>	<b>\$ 22,763</b>
<b>Neighborhood Improvements Infrastructure/Beautification: 56630</b>					
Hayling/Vickers Park Improvements	425,000	45,000	380,000	500,000	880,000
Weeden Park Development	120,000	25,000	95,000	15,000	110,000
M.L. King Design & Construction	553,586	-	553,586	600,000	1,153,586
Neighborhood Improvements Not Project Specific	85,000		85,000	15,000	100,000
<b>Total Neighborhood Improvement Program</b>	<b>\$ 1,183,586</b>	<b>\$ 70,000</b>	<b>\$ 1,113,586</b>	<b>\$ 1,130,000</b>	<b>\$ 2,243,586</b>
<b>TOTAL BUDGET</b>	<b>\$ 3,432,392</b>	<b>\$ 921,937</b>	<b>\$ 2,440,155</b>	<b>\$ 2,041,572</b>	<b>\$ 4,481,727</b>
Revenue and Expenditure Difference	\$ 10,112	\$ 733,117	\$ (2,217,172)	\$ -	\$ -

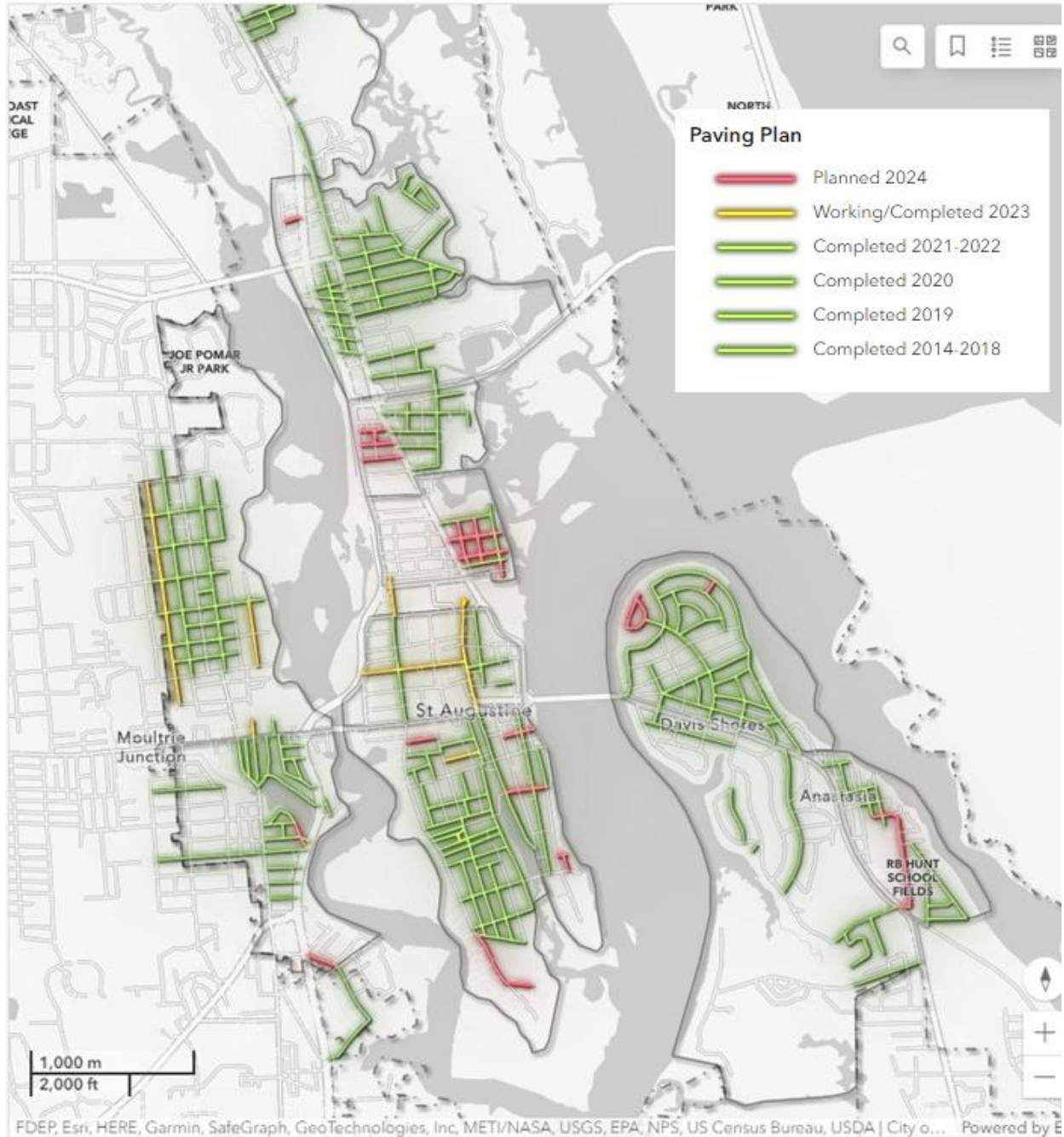
\*Please note "projected" amounts are estimated and subject to change based on additional money spent or unspent by the end of the fiscal year

## Strategic Action Items for 2024

### Objective: Infrastructure Planning & Construction

#### General Fund Action Items:

- West Augustine Sidewalk Design
- Road Resurfacing



**Utility Fund Action Items:**

- Lake Maria Sanchez Flood Mitigation Project
- King Street San Sebastian Water Main HDD
- Lighthouse Park Gravity Sewer Design
- Replacement of Lift Station 8 and Upgrades to other Lift Stations & Force Mains
- West Augustine Sewer Improvements & Connections, Pearl Street & West 3rd Street
- I&I Elimination Program
- Water Treatment Plan High Service Pump Motor Control Center & Emeg. Generator
- SCADA Improvements

**Stormwater Action Items:**

- Lake Maria Sanchez Flood Mitigation Project
- South Whitney & West King Flood Mitigation
- Avenida Menendez Seawall
- Tideflex Valve Installation
- Fullerwood Neighborhood Drainage Study
- Ravenswood Neighborhood Drainage Study
- South Davis Shores Flood Mitigation & Drainage Improvements
- Army Corp Back Bay Feasibility Study

**Objective: Mobility Planning & Construction**

- Downtown Circulator
- King Street Complete Street Design
- SMART St. Augustine Design
- Satellite Parking Operations (partially funded by TDC and events)
- Parking Pay Station Flood Proofing

**Objective: Zoning Update & Building Code Update**

- Conservation Overlay Zone Update
- Resilient Shoreline

**Objective: Resiliency & Sea-Level Rise Planning & Implementation**

- Lake Maria Sanchez Flood Mitigation Project
- TideFlex Valve Installations
- Army Corp Back Bay Study

**Objective: Sustainability**

- Continue Glass Recycling Program
- Land Conservation Initiative
- Continued Tree Canopy Program, Residential Composting Program, Recycling Events
- “Race to Zero”

**Objective: Arts, Education & Community**

- University of South Florida, La Florida Project
- UF Preservation Institute of St. Augustine (PISA)
- May Street Intersection Public Art
- Madeira Park Plan

**Objective: Enhance our partnerships to affect change in affordable/workforce housing and homelessness**

- Phase I of Homeless Drop-In Center
- St. Francis Bed Rental
- Family Reunification Program
- Home Again St. Johns
- City-owned property located on Holmes Blvd and Affordable Housing
- Continued Development of a “Homelessness Strategic Plan” with HUD

**Objective: Event Planning & Management**

- Satellite Parking Operations (partially funded by TDC and events)

**Objective: Proactive Planning to Preserve our Downtown Character**

- Downtown Nightlife Conversations/Workshop

## Notes

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## Notes

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## Notes

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