



CITY OF  
**ST AUGUSTINE**  
EST. 1565



# 2021 Proposed Budget

*City of St. Augustine*

09/03/2020

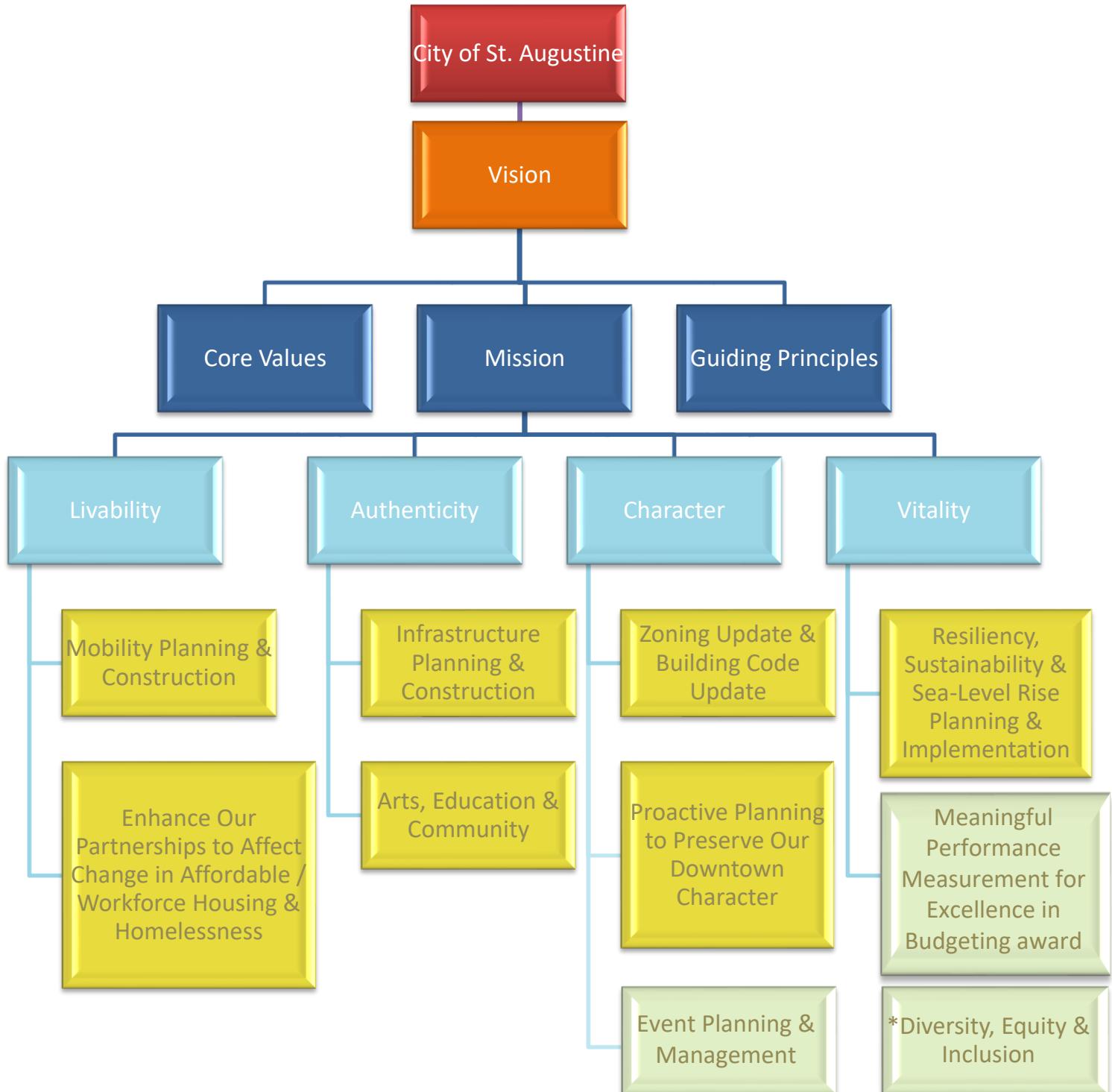


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## City of St. Augustine Strategic Plan (\*with proposed changes)





## Fiscal Year 2020 Challenges & Accomplishments

### **COVID-19**

#### ***Summary of Financial Impacts:***

- Nearly all sources of revenue declined in fiscal year 2020 with the exception of ad valorem tax which is our largest source of general fund revenue. The total projected revenue shortfall in the general fund is \$1,800,000.
- The operating budget was reduced by approximately \$725,000 and the personal services budget was reduced by \$500,000 to help offset the reduction in revenue.
- Repaving of streets and other planned infrastructure improvement projects were evaluated and some immediately halted resulting in savings of \$575,000.
- The City may be able to recoup some COVID-19 expenditures through the cares act and will increase revenues if the funding is deemed estimable, reliable, and timely.

#### ***Infrastructure Planning & Construction: Completed Projects***

- Charlotte St. Roadway & Utility Improvements
- North City Water Main Improvements
- Ravenswood Drive Drainage Utility Relocation
- West 2nd Street Gravity Sewer and Septic to Sewer Connections
- Davis Shores Tide Backflow Valves
- FDEP Florida Resilient Coastlines Program Grant for 10 Additional Tide Backflow Valves
- Smoke Testing, Cleanout Repairs, and Manhole Inflow Dish Installation in Multiple Basins
- Clean and CIPP Sanitary Mains in Basins 2 & 24
- Lake Maria Sanchez Drainage Design
- Coquina Park Flood Mitigation Project

#### ***Mobility Planning & Construction:***

- King Street Complete Master Plan
- Mobility Plan Adoption
- EV Charging Stations
- Arredondo Bike Rack and Improvements
- Plantation Island Drive Sidewalk

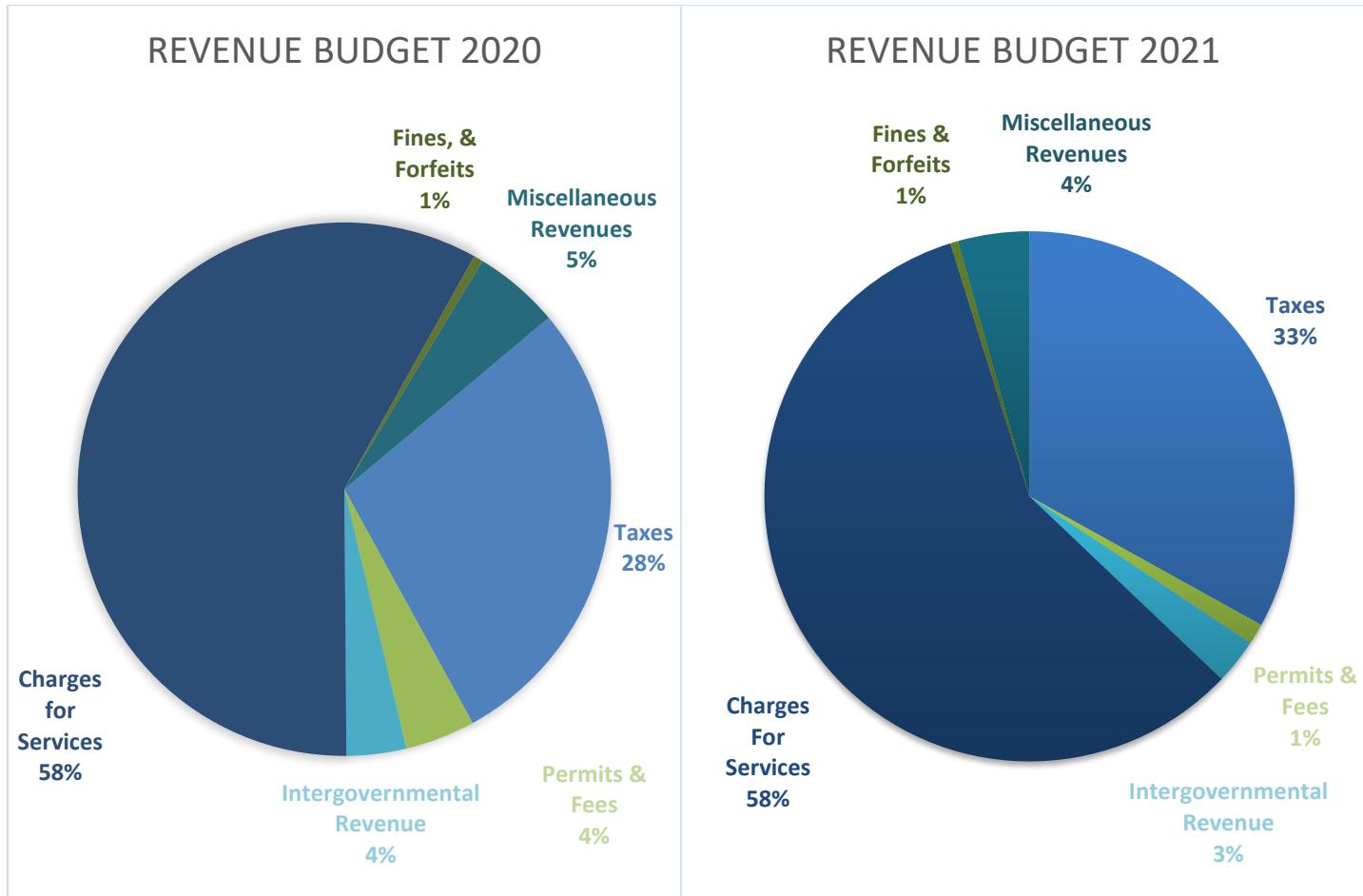
#### ***Zoning & Building Code Update:***

- Completion of the Comprehensive Plan Update
- Vacation Rental Program Software Implementation
- Major Software Conversion for Planning & Building Department Integrated with GIS

## Fiscal Year 2021 City Wide Budget: Highlights

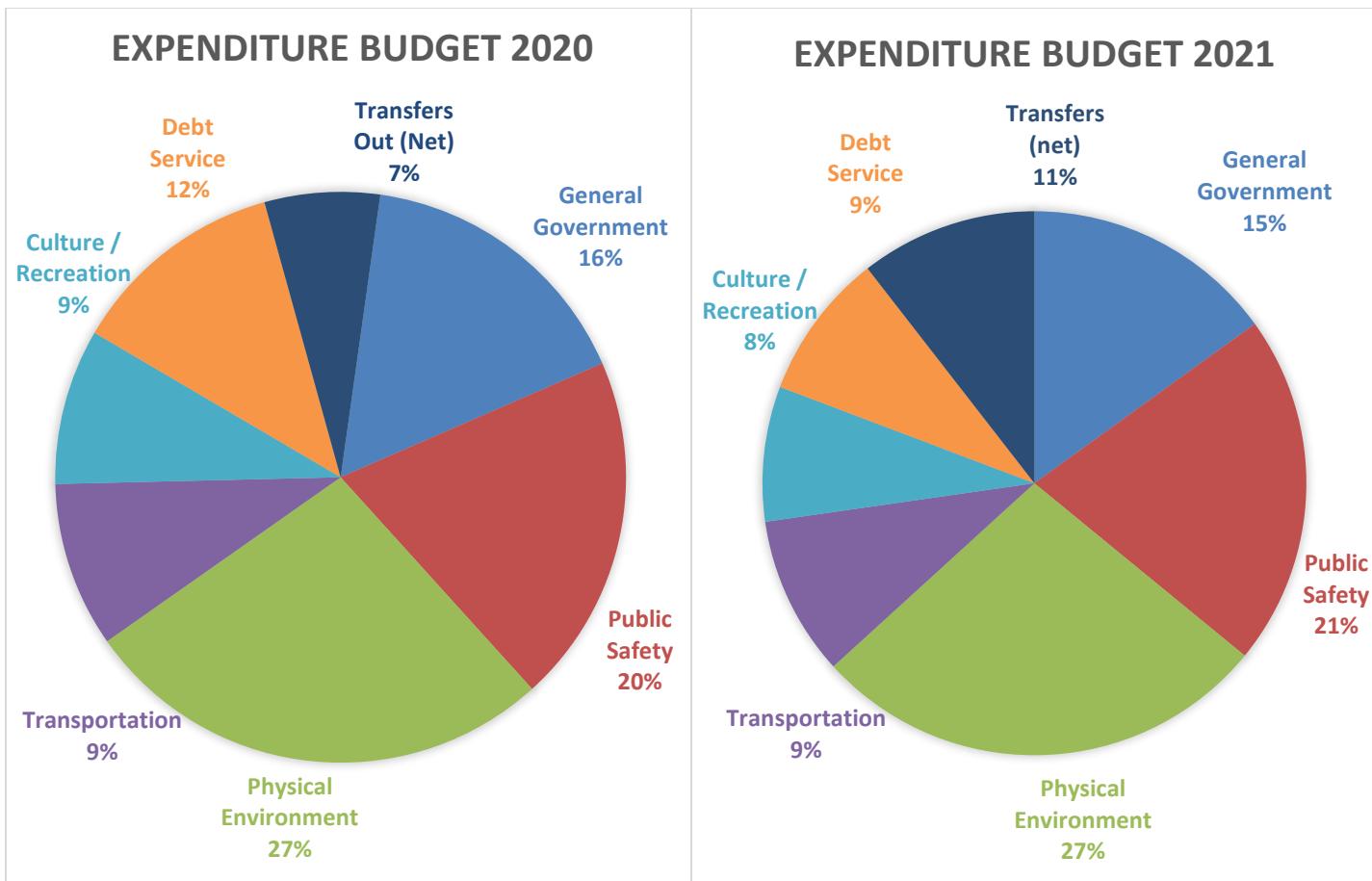
- Millage rate stays at 7.5 mills. This results in \$1,736,546 net additional ad valorem revenue.
- The increase in ad valorem revenue keeps the general fund relatively stable since nearly all other revenue sources are budgeted to decline.
- Continued Improvements of Sevilla and Cuna Streets
- Downtown Lighting Survey
- Visitor Information Center Fund continues to transfer \$1,250,000 for Mobility, Historic Preservation and VIC Sinking Fund if parking revenues return to normal.
- Fire assessment fee now covers 49.15% of Fire Department expenses and adds an additional \$31,735 in revenue. No increase this year.
- No Increase in Utility Rates.
- 6.7% Increase in Stormwater rates from \$7.50 to \$8.00 a month per single family unit.
- A Solid Waste study is needed to balance commercial and residential fees and keep the fund financially sound. An increase in residential rates is likely in fiscal year 2021.
- Health Insurance rates were projected to increase by 30%. Modifications to the plan design resulted in a 10.5% increase.
- Personnel compensation includes merit increases but no cost of living adjustment.
- The City was able to reduce executive management by two FTE's as the result of retirements and reorganization and eliminate an administrative position due to efficiency gains resulting in a net decrease in 3 employees – the first reduction in several years.
- The revenue assumptions throughout are conservative estimates and actual results may differ significantly depending on the pandemic and other underlying economic factors. Certain projects will have to be delayed until after our revenue streams return to normal. When budgets are loaded on October 1<sup>st</sup> they will not be immediately spendable.

## Where does the money come from?



Revenues by Category	Original Budget 2020	Final Budget 2020	Projected 2020	Budget 2021
Taxes	18,579,089	18,853,752	18,379,268	20,026,630
Permits, Fees and Special Assessments	852,750	787,552	765,269	762,750
Intergovernmental Revenue	2,169,142	5,104,917	2,187,974	1,679,800
Charges for Services	34,935,244	34,516,808	34,673,018	35,176,961
Judgements, Fines, & Forfeits	343,000	357,000	210,259	286,000
Miscellaneous Revenues	3,130,569	3,441,742	2,918,435	2,612,199
Transfers (net)	0	2,594,094	0	0
<b>Total</b>	<b>\$ 60,009,794</b>	<b>\$ 65,655,865</b>	<b>\$ 59,134,223</b>	<b>\$ 60,544,340</b>

## Where does the money go?



Expenditures by Category	Original Budget 2020	Final Budget 2020	Projected 2020	Budget 2021
General Government Services	9,017,517	12,873,988	9,357,918	9,106,147
Public Safety	11,902,879	12,922,296	12,616,880	12,644,899
Physical Environment	16,174,807	21,530,704	16,049,552	16,534,930
Transportation	6,354,095	7,284,089	6,378,293	5,750,338
Culture/Recreation	5,296,698	5,734,403	4,363,228	4,858,587
Debt Service	5,310,385	5,310,385	5,063,149	5,283,345
Transfers (net)	5,953,413	0	3,043,535	6,366,094
<b>Total</b>	<b>\$ 60,009,794</b>	<b>\$ 65,655,865</b>	<b>\$ 56,872,555</b>	<b>\$ 60,544,340</b>

## Personnel Summary 2021 Budget

Description	2020 FTEs	2021 Budget
City Commission	2.5	2.5
City Manager Administration (Reduction of Budget Officer & Addition of Part Time Land Manager)	4	3.5
City Clerk	4	4
Financial Serv. Administration	3	3
Accounting	3	3
Customer Service	6	6
General Services Admin. & Purchasing	8	8
Human Resources	3	3
Information Technology	4	4
City Attorney	3	3
Planning & Building (Front Clerk Reduction Through Attrition & Efficiency Gains)	9	8
Fleet Operations	8	8
General Facilities	2	2
Police Department	72	72
Fire Department	34	34
Building & Code Enforcement	4	4
Public Works Administration	2	2
Facility Operations	8	8
Property Services	13	13
Engineering & Devl., Mgmt. Support (GIS Moved to Util Admin + new Construction Manager)	10.5	9
Historic Preservation	4	4
Streets	11	11
Mobility (Director Converted to Public Works - Admin Duties Shared With Communications)	3	1
Parking	5	5
Grounds (Pressure Washers Moved from Solid Waste Fund)	9	11
Special Events	3	3
Water Treatment Plant	11	11
Meter Maintenance	8	8
Wastewater Treatment Plant	9	9
Transmission Distribution	19	19
Waste Water Collections	14	14
Utility Administration (GIS Moved from Engineering)	6	8
Stormwater Operations	5	5
Solid Waste Operations (2 pressure washers moved to grounds)	21	19
Municipal Marina Operations	12	12
VIC Parking Facility	11	11
VIC Center	6.5	6.5
VIC Gift Shop	5	5
	365.5	362.5

Two Director Positions Eliminated (Budget Director and Chief Resiliency Officer)

One Administrative Position & Planning Eliminated

Mobility Administrative Position Absorbed by Communications and Clerk

Part time position in Development Eliminated

One New Position in Public Works to Manage Capital Projects (Construction Manager)



# City Wide Capital Improvement Plan—By Project

Project Description	Actual Spent/Encumbered 2020	Remaining Budget 2020	2021	2022	2023	2024	2025	Total Spent and Planned - 2016 thru 2025
			2021	2022	2023	2024	2025	
Auto. Meter Reading Prog. (AMR) Total	1,015,478	183,940	1,050,000	-	-	-	-	4,352,874
Charlotte St Reconstruction Total	56,555	388	-	-	-	-	-	978,438
Charlotte Street Reconstruction Total	81,118	-	-	-	-	-	-	334,764
City Buildings and City-Wide Wi-Fi Total	-	-	-	355,190	25,000	15,000	15,000	410,190
City Hall Elevator Hydrolic Shafts Total	-	-	65,000	65,000	65,000	-	-	195,000
City Hall Generator Upgrades Total	-	-	-	-	250,000	-	-	250,000
City Hall Restroom Renovations Total	-	-	-	-	-	250,000	-	250,000
City Hall Window Replacement Total	-	-	-	1,000,000	-	-	-	1,000,000
Coquina Ave Outfall Improvements Total	1,850	14,820	-	-	-	-	-	118,743
Coquina Avenue Land Purchase & Improvements Total	62,670	39,981	-	-	-	-	-	569,284
Cordova Street (Downtown Improvements) Total	-	-	-	-	-	600,000	-	600,000
Ct. Theophilia Total	-	-	-	350,000	100,000	-	-	450,000
Cuna Street (Downtown Improvements) Total	200,000	-	-	2,300,000	-	-	-	2,500,000
Davenport Park Restrooms Total	-	-	-	-	-	75,000	-	75,000
Duero St (MLK to Blanco) Total	178,823	791,939	-	-	-	-	-	983,380
FEMA Pump Station repair from Storms Total	938,594	9,336,433	-	-	-	-	-	10,796,540
Fire Truck Replacement Schedule Total	548,975	-	-	1,000,000	-	-	-	1,684,565
Force Main 51, 52 Mitigation Total	77,781	325,063	-	-	-	-	-	404,400
Francis Field Rehabilitation Total	-	-	-	125,000	125,000	125,000	-	375,000
Front Portico Removal (City Hall) Total	-	-	-	-	-	75,000	-	75,000
HDPF Maintenance Total	164,792	198,403	251,856	293,776	311,228	200,000	200,000	2,010,796
Headworks Replacement & BTU Expansion Total	213,277	1,147	-	4,000,000	-	-	-	4,300,000
High Service Pump Control Refurbishment Total	80,011	419,989	-	-	-	-	-	500,000
I&I Elimination Program (R0179) Total	606,886	257,411	799,699	600,000	800,000	600,000	800,000	6,097,181
Island Fire Station Total	-	-	-	-	2,825,000	-	-	2,825,000
King St. 16-inch SubAqueous Total	-	100,000	-	500,000	-	-	-	600,000
King Street Draininge (KSDI)- Total	-	110,000	-	-	679,000	1,903,836	-	2,692,836
Lighthouse Tennis Courts Total	-	-	-	-	-	-	100,000	100,000
Lightner Bldg. Exterior Waterproofing Total	-	-	-	-	1,300,000	-	-	1,300,000
Lincolnville Drainage Project Total	1,549,731	225,849	-	-	-	-	-	2,007,574
Maria Sanchez Lake Total	1,113,955	22,366	10,862,350	-	-	-	-	12,652,250
Marina Building Expansion Total	-	-	-	450,000	-	-	-	450,000
MCC2 Repl WWTP Total	20,635	33,777	350,000	-	-	-	-	420,000

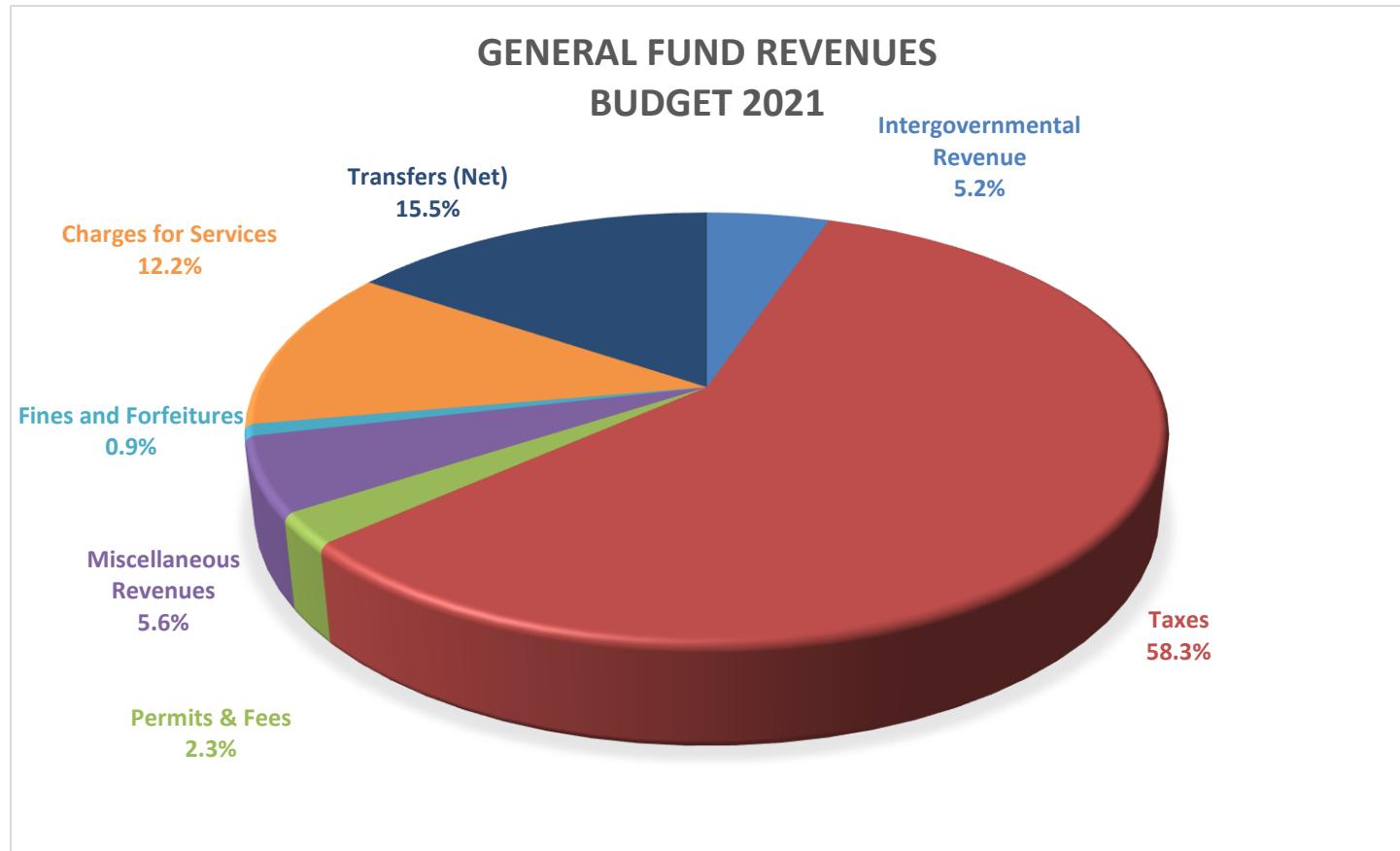
# City Wide Capital Improvement Plan—By Project (continued)

Project Description	Actual							Total Spent and Planned - 2016 thru 2025
	Spent/Encumbered 2020	Remaining Budget 2020	2021	2022	2023	2024	2025	
<b>Mobility and Parking Improvements Total</b>	67,993	87,791	-	-	-	-	-	633,934
<b>Neighborhood WM Replacement Total</b>	-	-	150,000	530,000	150,000	530,000	150,000	1,890,000
<b>North City Water Main Improve (NCWM) Total</b>	633,584	19	-	-	-	-	-	2,125,266
<b>Paving Total</b>	540,376	34,558	500,000	505,000	510,050	515,151	520,302	5,928,872
<b>Pearl St. Force Main Total</b>	-	-	-	-	70,000	1,500,000	-	1,570,000
<b>Police Department Total</b>	-	-	60,000	100,000	-	-	-	160,000
<b>Pump Stations -Equip Repl Generators (R0221) Total</b>	-	50,000	-	50,000	-	-	-	166,436
<b>Re roof entry welcome signs Total</b>	-	-	-	75,000	-	-	-	75,000
<b>S. Whitney W. King Improvements Total</b>	104,615	1,025,860	-	-	-	-	-	1,236,473
<b>Salt Run Dredging Total</b>	613,634	0	200,000	200,000	200,000	200,000	200,000	2,015,679
<b>Sevilla Street Total</b>	107,703	1,232,073	-	-	-	-	-	1,339,776
<b>Sidewalks, Crosswalks Total</b>	3,928	136,072	-	100,000	100,000	100,000	100,000	565,111
<b>South Dixie Highway Improvements Total</b>	-	-	-	2,392,000	3,555,960	-	-	5,952,695
<b>St Francis Sewer Replacement Total</b>	-	484,294	-	1,000,000	-	-	-	1,501,094
<b>St. George St, Aviles, Oviedo Total</b>	-	-	-	1,016,021	450,600	-	-	1,466,621
<b>Tideflex Valves Total</b>	128,728	145,377	-	-	-	-	-	726,570
<b>Upgrades to Lift Stations &amp; Force Mains Total</b>	760,382	188,225	465,000	364,000	480,000	500,000	472,000	3,711,900
<b>Utility Relocation for Road Projects Total</b>	94,736	283,524	200,000	100,000	100,000	100,000	100,000	1,025,099
<b>VIC Info Center Floor Total</b>	-	-	75,000	-	-	-	-	75,000
<b>VIC Info Center Roof Total</b>	-	-	225,000	-	-	-	-	225,000
<b>W. Augustine Sewer Total</b>	-	250,000	250,000	250,000	250,000	250,000	250,000	2,500,000
<b>Water Works Building Rehab Total</b>	46,000	783,954	-	-	-	-	-	1,464,333
<b>Wellfield Maintenance (wells &amp; pump stations) (R0218) Total</b>	29,750	-	-	-	-	350,000	-	562,067
<b>West Fifth Street Sewer Total</b>	291,372	129,313	250,000	-	-	-	-	420,686
<b>West Second Street Sewer Total</b>	170,079	12,828	-	-	-	-	-	475,353
<b>WTP Filter Rehab and Controls Total</b>	28,473	16,038	-	-	-	-	-	60,000
<b>WTP Plant RO Phase 2 Exp. Total</b>	-	-	-	-	800,000	9,800,000	-	10,600,000
<b>WWTP Flood proofing Total</b>	105,249	20,191	100,000	-	-	-	-	225,440
<b>Grand Total</b>	10,637,733	16,941,624	15,853,905	17,720,987	13,146,838	17,688,987	2,907,302	111,057,220

## City Wide Capital Improvement Plan - By Funding Source

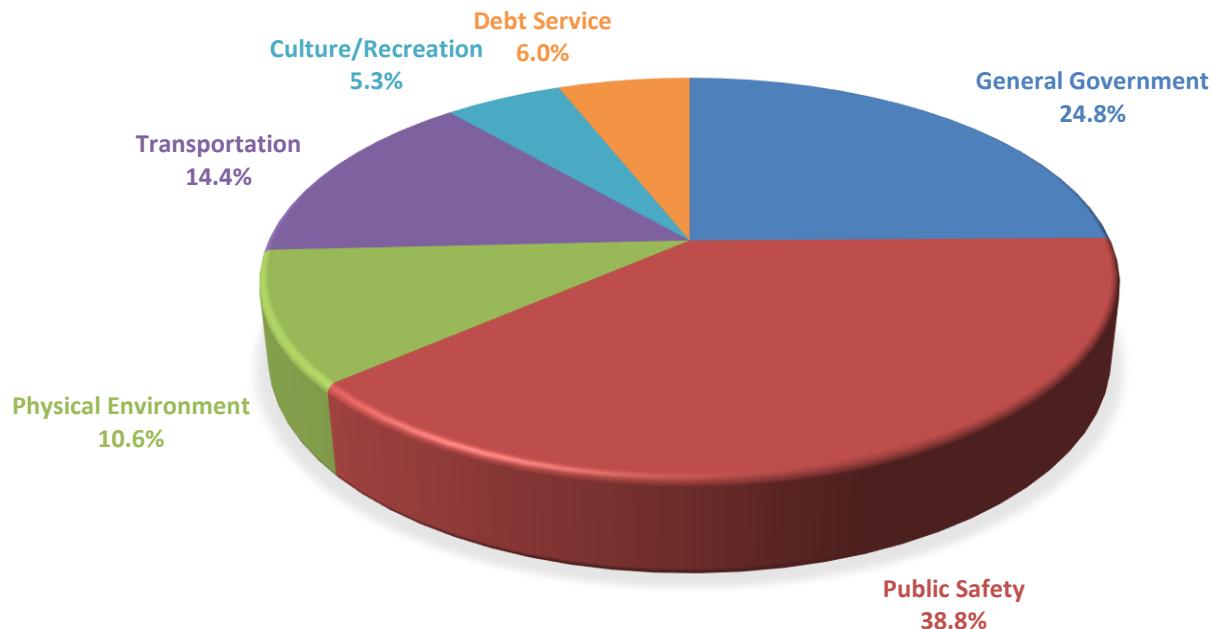
Funding Source	Actual	Remaining Budget 2020	2021	2022	2023	2024	2025	Total Spent and Planned - 2016 thru 2025
	Spent/Encumbered 2020							
<b>General Bond Total</b>	67,993	87,791	-	-	-	-	-	633,934
<b>General Fund Grant Total</b>	636,634	217,000	200,000	2,642,000	4,405,960	200,000	200,000	9,269,912
<b>General Fund Operations Total</b>	1,696,066	1,293,016	625,000	4,710,690	5,454,350	2,032,987	735,302	20,242,116
<b>Marina Operations Total</b>	-	-	-	450,000	-	-	-	450,000
<b>Stormwater Grant Total</b>	1,051,010	1,515,737	10,862,350	-	-	-	-	14,243,731
<b>Stormwater Operations Total</b>	642,943	568,257	-	822,821	-	300,000	-	3,242,035
<b>Utility Connection Fees Total</b>	-	-	-	-	-	2,300,000	-	2,300,000
<b>Utility Grant Total</b>	1,553,344	8,228,007	-	-	-	-	-	10,616,243
<b>Utility Operations Total</b>	1,645,297	1,305,981	-	-	-	-	-	4,124,787
<b>Utility R&amp;R Total</b>	2,512,634	3,482,012	2,564,699	4,301,700	2,175,300	5,156,000	1,772,000	25,728,435
<b>Utility SRF Loan Total</b>	667,019	45,419	1,050,000	4,500,000	800,000	7,500,000	-	17,895,230
<b>VIC Grant Total</b>	-	-	150,000	-	-	-	-	150,000
<b>VIC Operations Total</b>	-	-	150,000	-	-	-	-	150,000
<b>VIC Sinking Fund Total</b>	164,792	198,403	251,856	293,776	311,228	200,000	200,000	2,010,796
<b>Grand Total</b>	10,637,733	16,941,624	15,853,905	17,720,987	13,146,838	17,688,987	2,907,302	111,057,220





Revenues by Category	Original Budget 2020	Final Budget 2020	Projected 2020	Budget 2021
Taxes	17,675,945	17,959,039	17,598,603	18,980,661
Permits, Fees and Special Assessments	852,750	787,552	765,269	762,750
Intergovernmental Revenue	2,162,142	2,197,278	1,906,702	1,679,800
Charges for Services	4,319,100	3,863,489	3,268,957	3,985,639
Judgements, Fines & Forfeits	343,000	357,000	210,259	286,000
Miscellaneous Revenues	2,021,760	2,248,597	1,994,181	1,825,091
Transfers (net)	5,117,174	7,698,559	7,242,652	5,063,823
<b>Total</b>	<b>\$32,491,871</b>	<b>\$35,111,514</b>	<b>\$32,986,623</b>	<b>\$32,583,764</b>

## GENERAL FUND EXPENDITURES BY CATEGORY 2021 BUDGET



Expenditures by Category	Original Budget 2020	Final Budget 2020	Projected 2020	Budget 2021
General Government Services	8,900,814	8,913,096	8,570,568	8,072,607
Public Safety	11,898,356	12,922,296	12,616,880	12,644,899
Physical Environment	3,591,147	3,753,556	3,691,922	3,469,342
Transportation	4,569,668	5,957,239	4,988,184	4,706,891
Culture/Recreation	1,783,017	1,816,458	1,489,300	1,742,369
Debt Service	1,748,869	1,748,869	1,557,412	1,947,656
<b>Total</b>	<b>\$32,491,871</b>	<b>\$35,111,514</b>	<b>\$32,914,266</b>	<b>\$32,583,764</b>

## General Fund Budget Summary

GENERAL REVENUE		2020 ORIG BUDGET	2020 FINAL BUDGET	2020 PROJECTED	2021 BUDGET
Taxes	AD VALOREM TAXES	12,552,832	12,823,804	12,823,904	14,289,378
Taxes	SALES AND USE TAXES	936,815	936,815	882,967	859,285
Permits, Fees	FRANCHISE FEES	1,784,728	1,788,419	1,525,709	1,580,998
Taxes	UTILITY SERVICE TAXES	1,547,870	1,547,870	1,576,358	1,495,000
Taxes	COMMUNICATION SERVICE TAXES	862,131	862,131	789,665	756,000
Taxes	OCCUPATIONAL LICENSES	125,750	125,750	121,121	110,750
Permits, Fees	BUILDING AND SIGN PERMITS	504,500	504,500	506,775	504,500
Permits, Fees	OTHER PERMITS AND LICENSES	222,500	157,302	137,373	147,500
Intergovernmental	FEDERAL GRANTS	5,500	5,500	29,798	0
Intergovernmental	STATE GRANTS	130,000	153,717	149,050	0
Intergovernmental	STATE REVENUE SHARING	2,000,642	2,008,111	1,711,428	1,643,800
Intergovernmental	COUNTY REVENUE SHARING	26,000	29,950	16,427	36,000
Charges for Services	GENERAL GOVT. SERVICE FEES	116,500	116,500	59,483	91,500
Charges for Services	PUBLIC SAFETY	1,662,404	1,723,617	1,671,415	1,672,139
Charges for Services	PARKING FEES	2,540,196	2,023,372	1,538,059	2,222,000
Judgements & Fines	COURT FINES AND FORFEITURES	40,000	50,000	50,193	40,000
Judgements & Fines	VIOLATIONS OF LOCAL ORDINANCE	3,000	7,000	7,536	6,000
Judgements & Fines	PARKING FINES AND FORFEITURES	300,000	300,000	152,530	240,000
Misc Income	INTEREST EARNINGS	313,000	313,000	192,732	120,750
Misc Income	RENTAL INCOME	1,172,693	1,174,793	1,016,818	1,154,272
Misc Income	SPECIAL ASSESSMENTS	40,000	99,983	99,862	60,000
Misc Income	SALES\COMP. FOR LOSS - FIXED ASSETS	45,000	156,141	188,976	55,000
Misc Income	SALE OF SCRAP	500	500	0	500
Misc Income	PRIVATE CONTRIBUTIONS	0	0	25,156	0
Misc Income	OTHER MISCELLANEOUS	450,568	504,180	470,636	434,569
<b>TOTAL GENERAL REVENUE</b>		<b>\$27,383,129</b>	<b>\$27,412,955</b>	<b>\$25,743,971</b>	<b>\$27,519,941</b>

## General Fund Budget Summary

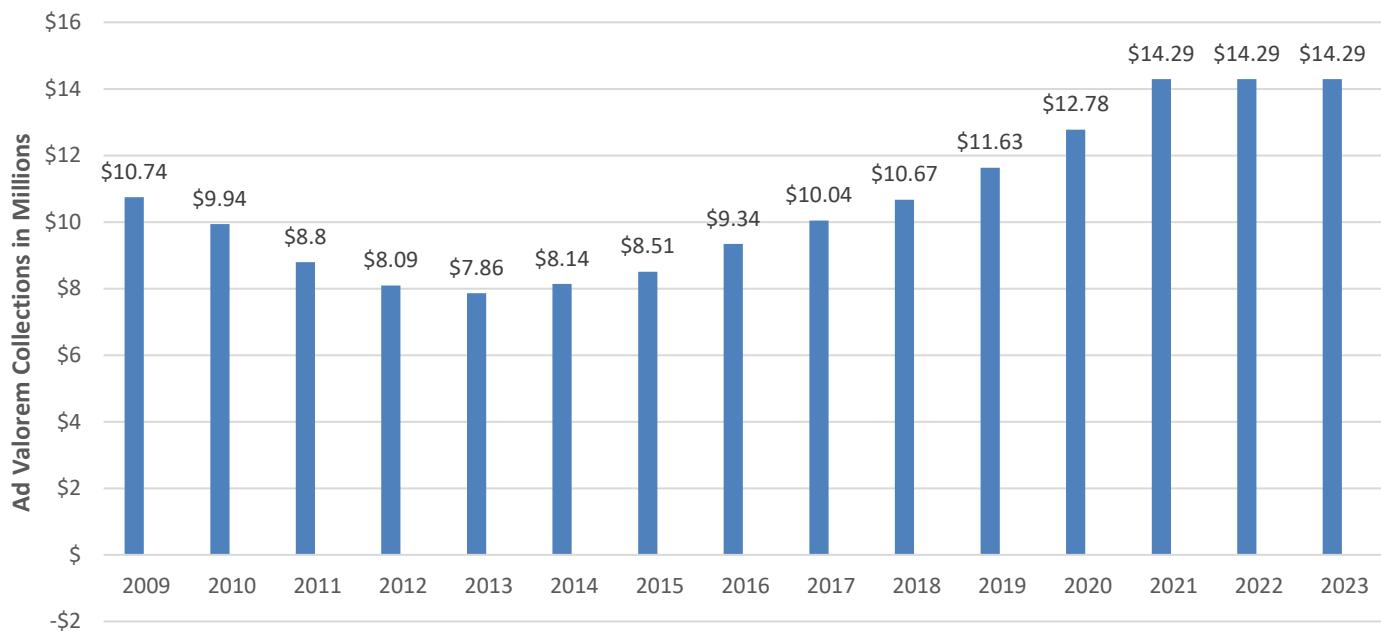
		2020	2020	2020	2021	% change
CATEGORY	OPERATING EXPENDITURES	ORIG BUDGET	FINAL BUDGET	PROJECTED	BUDGET	20 to 21 BUDGET
Gen Gov	CITY COMMISSION	185,939	185,939	171,905	183,336	-1.4%
Gen Gov	CITY MANAGER	1,014,714	1,051,676	1,076,041	782,642	-22.9%
Gen Gov	CITY CLERK	382,255	388,618	416,432	449,070	17.5%
Gen Gov	FINANCE ADMINISTRATION	469,782	464,307	444,348	536,478	14.2%
Gen Gov	ACCOUNTING	314,929	320,404	316,055	346,083	9.9%
Gen Gov	CUSTOMER SERVICE	545,548	547,048	535,540	554,517	1.6%
Gen Gov	GENERAL SERVICES ADMIN	441,844	441,844	435,302	453,115	2.6%
Gen Gov	PURCHASING	352,736	366,409	374,901	374,269	6.1%
Gen Gov	HUMAN RESOURCES	388,623	392,523	370,804	410,207	5.6%
Gen Gov	INFORMATION TECHNOLOGY	832,794	932,989	726,116	861,689	3.5%
Gen Gov	CITY ATTORNEY	461,459	464,059	427,678	479,714	4.0%
Gen Gov	PLANNING & BUILDING ADMIN	350,772	350,772	312,521	296,842	-15.4%
Gen Gov	PLANNING	521,540	538,153	469,584	521,184	-0.1%
Gen Gov	FLEET OPERATIONS	846,755	841,755	800,299	797,428	-5.8%
Gen Gov	FACILITIES MANAGEMENT	1,267,928	1,941,957	1,969,753	1,192,162	-6.0%
Gen Gov	RISK MANAGEMENT	526,400	526,400	523,589	631,300	19.9%
Public Safety	POLICE ADMINISTRATION	2,232,976	2,250,743	2,025,656	2,342,635	4.9%
Public Safety	OPERATIONS	5,238,783	5,200,826	5,229,539	5,809,712	10.9%
Public Safety	POLICE COMMUNITY RESOURCES	74,223	73,473	74,637	0	
Public Safety	FIRE ADMINISTRATION	290,282	279,782	279,386	393,152	35.4%
Public Safety	PREVENTION	143,677	177,693	142,854	161,677	12.5%
Public Safety	FIRE FIGHTING	3,421,184	4,094,401	4,021,824	3,443,953	0.7%
Public Safety	BUILDING/CODE ENFORCEMENT	501,754	845,378	842,983	493,768	-1.6%
Environ	PUBLIC WORKS ADMIN	237,734	240,334	241,664	245,578	3.3%
Environ	FACILITY OPERATIONS	598,406	600,468	572,000	607,473	1.5%
Environ	PROPERTY SERVICES	1,082,040	1,066,258	1,037,119	1,103,354	2.0%
Environ	ENGINEERING	479,526	500,526	575,155	689,835	43.9%
Environ	DEVELOP. & MGMT SUPPORT	507,767	509,307	512,885	334,738	-34.1%
Environ	HISTORIC PRESERVATION / ARCHAEOLOGY	686,378	836,663	753,100	488,364	-28.8%
Transport	STREETS	2,472,240	3,005,682	2,329,805	2,311,926	-6.5%
Transport	MOBILITY	1,030,422	1,150,708	917,007	437,062	-57.6%
Transport	STREETLIGHTS	0	0	300	300	
Transport	PARKING	1,067,007	959,094	940,774	1,160,176	8.7%
Culture	GROUNDS	852,235	880,996	790,927	962,782	13.0%
Culture	GALIMORE CENTER	154,115	154,115	137,956	159,964	3.8%
Culture	SPECIAL EVENTS	776,667	781,347	560,417	619,624	-20.2%
<b>TOTAL OPERATING EXPENDITURES</b>		<b>\$30,751,434</b>	<b>\$33,362,647</b>	<b>\$31,356,856</b>	<b>\$30,636,109</b>	<b>-.4%</b>

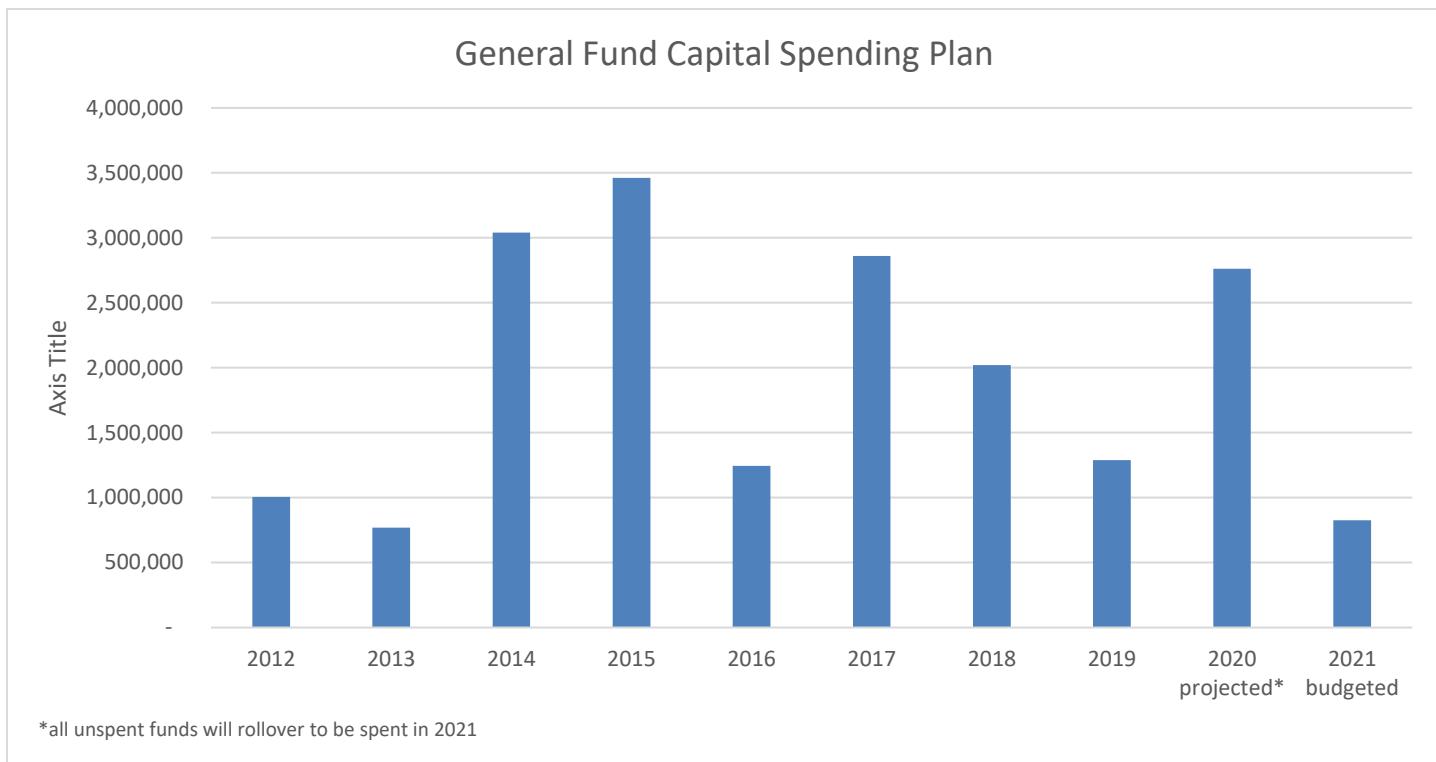
## General Fund Budget Summary

Transfers In or Out	2020 Original Budget	2020 Final Budget	2020 Projected	2021 Budget
General Interfund	750,201	1,299,176	1,299,176	750,201
Administrative	3,916,089	3,916,089	3,916,089	3,973,148
Operating	1,448,333	1,448,333	1,448,333	1,547,677
Other	1,081,517	3,113,929	2,658,022	1,081,512
<b>Total Transfers In</b>	<b>\$7,196,140</b>	<b>\$9,777,527</b>	<b>\$9,321,620</b>	<b>\$7,352,538</b>
Debt Service	1,748,869	1,748,869	1,557,412	1,947,656
Operating	845,291	845,291	845,291	811,342
Other	1,233,675	1,233,675	1,233,675	1,477,372
<b>Total Transfers Out</b>	<b>\$3,827,835</b>	<b>\$3,827,835</b>	<b>\$3,636,378</b>	<b>\$4,236,370</b>
<b>Total General Fund Transfers In or Out</b>	<b>\$3,368,305</b>	<b>\$5,949,692</b>	<b>\$5,685,242</b>	<b>\$3,116,168</b>

Total	2020 Original Budget	2020 Final Budget	2020 Projected	2021 Budget
Total Revenue	27,383,129	27,412,955	25,743,971	27,519,941
Total Expenditures	(30,751,434)	(33,362,647)	(31,356,856)	(30,636,109)
Total Transfers In	7,196,140	\$9,777,527	9,321,620	7,352,538
Total Transfers Out	(3,827,835)	(3,827,835)	(3,636,378)	(4,236,370)
<b>Total General Fund (Deficit)/Excess</b>	<b>\$0</b>	<b>\$0</b>	<b>\$72,357</b>	<b>\$0</b>

**Ad Valorem Revenue and Growth in Current Dollars  
(Future Assumed at 7.5 Mills)**

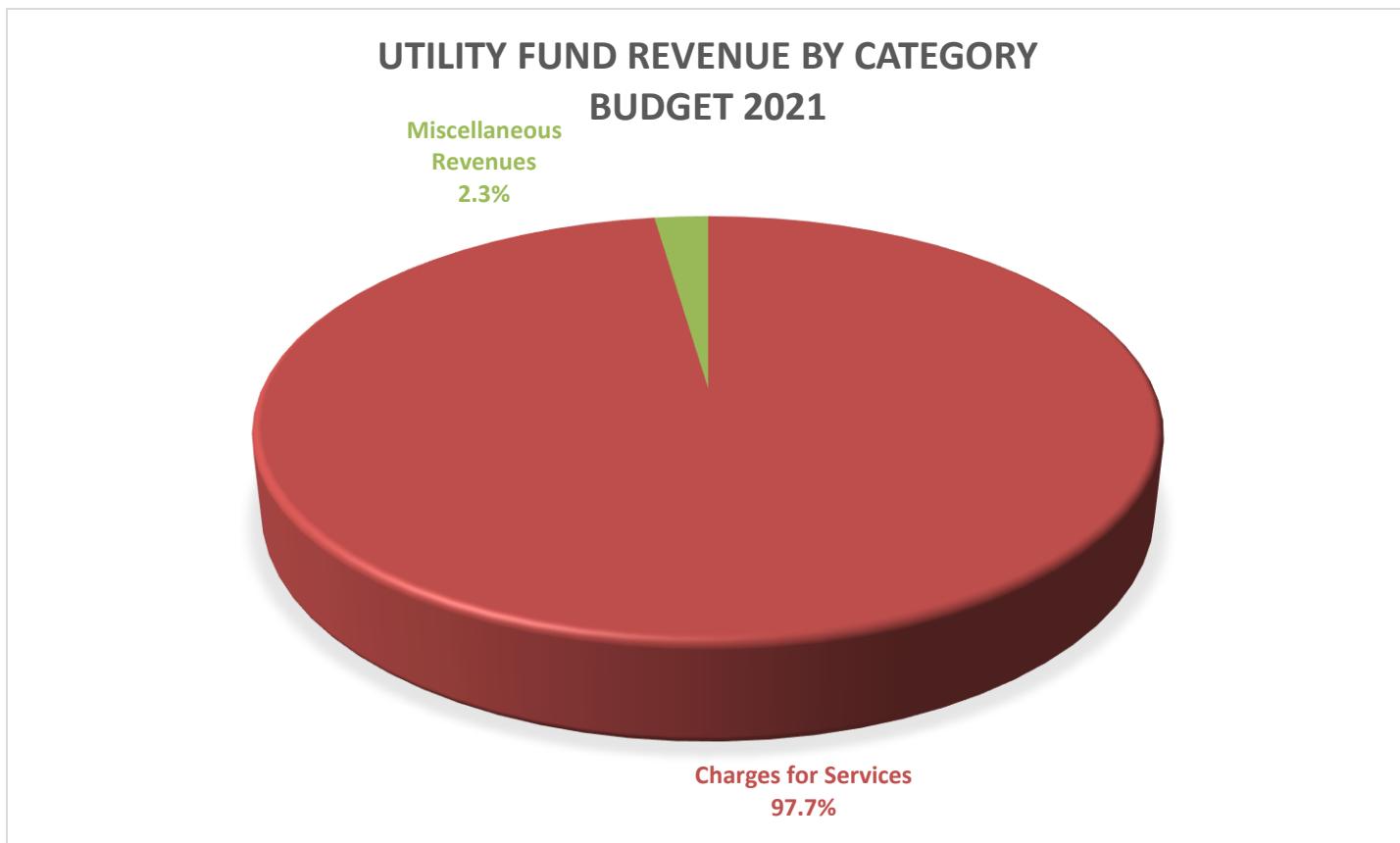




### 2021 General Fund Capital Spending Plan Includes:

- Water Works Building Rehabilitation (with Grant funds) and Restroom Construction
- Salt Run Dredging Grant Project
- Re-brickling of Sevilla Street
- Road Rehabilitation (Paving)
- New Phone System for the Police Department (mandated by accreditation)

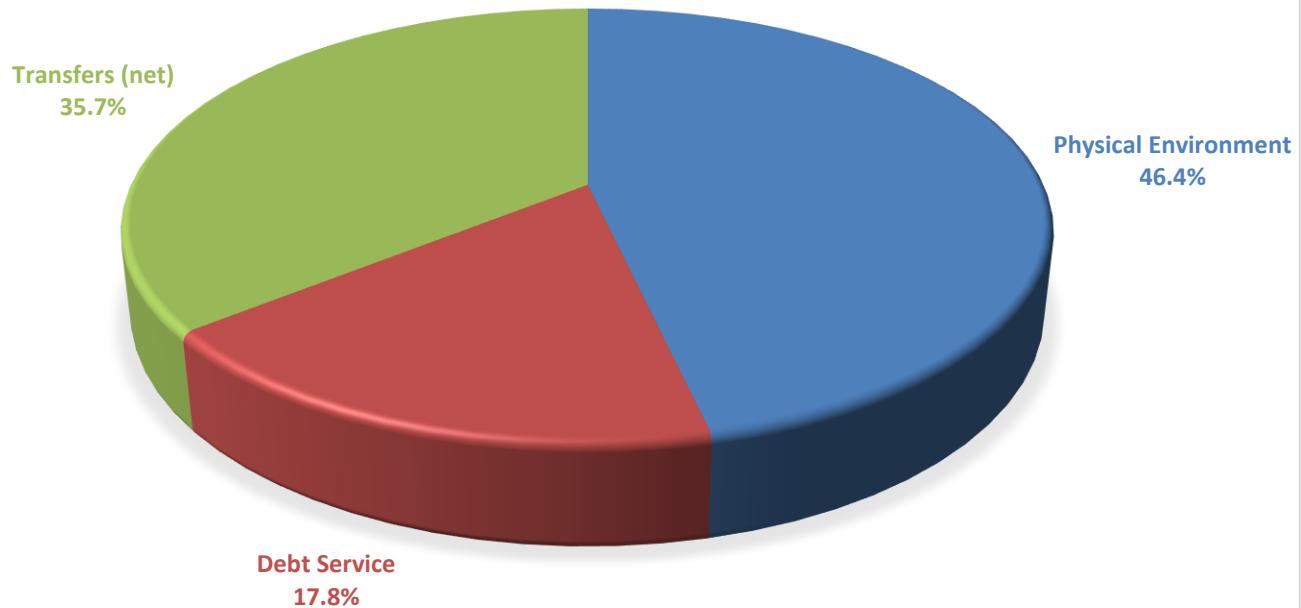
## Notes



Revenues by Category	Original Budget 2020	Final Budget 2020	Projected 2020	Budget 2021
Taxes	\$0	\$0	\$0	\$0
Permits, Fees and Special Assessments	0	0	0	0
Intergovernmental Revenue	0	519,554	169,224	0
Charges for Services	18,354,743	18,391,919	20,815,772	19,489,600
Judgements, Fines, & Forfeits	0	0	0	0
Miscellaneous Revenues	675,000	684,531	478,731	456,500
Transfers (net)	0	0	0	0
<b>Total</b>	<b>\$19,029,743</b>	<b>\$19,596,004</b>	<b>\$21,463,727</b>	<b>\$19,946,100</b>

## UTILITY FUND EXPENDITURES BY FUNCTION

### BUDGET 2021

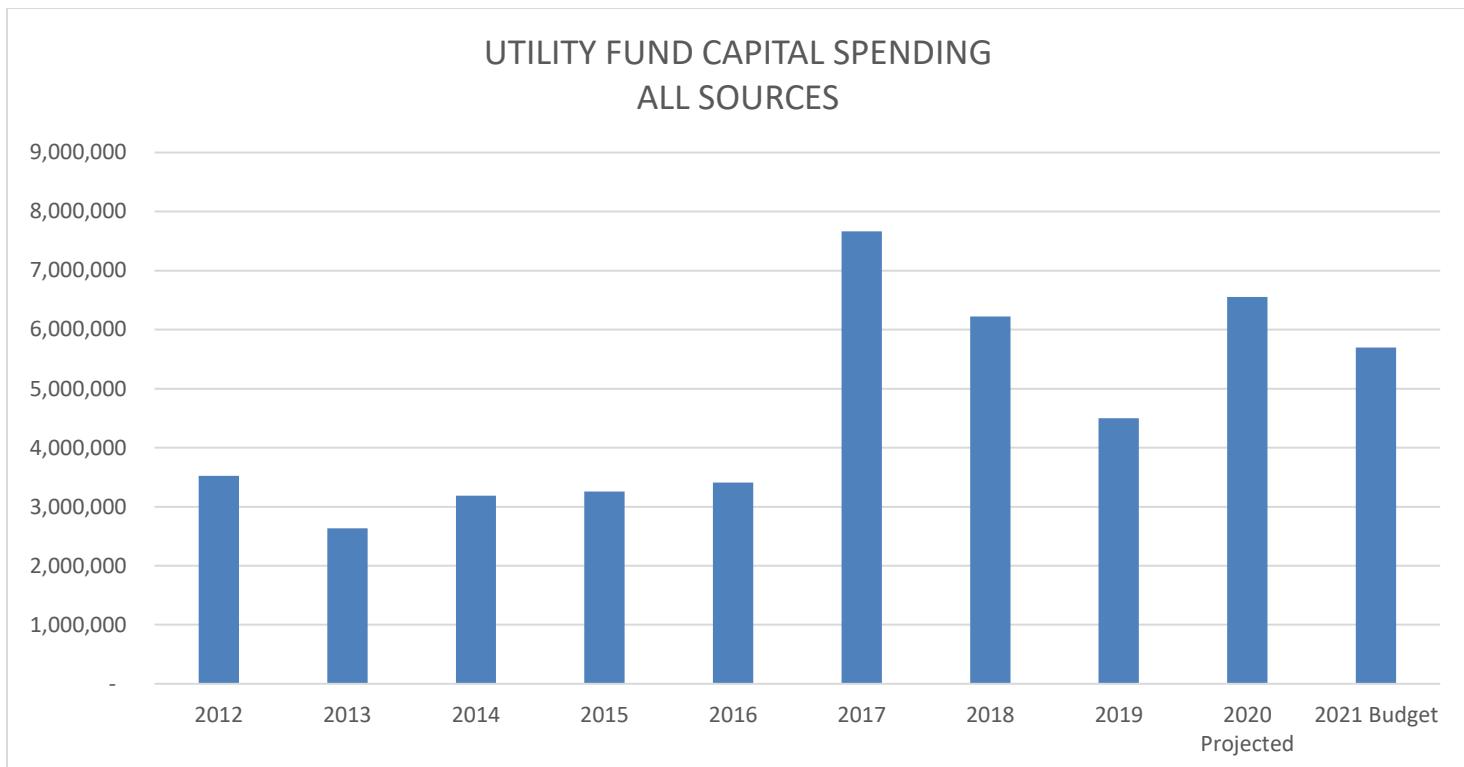


Expenses by Category	Original Budget 2020	Final Budget 2020	Projected 2020	Budget 2021
General Government Services	\$0	\$0	\$0	\$0
Public Safety	0	0	0	0
Physical Environment	8,863,899	14,039,285	11,721,480	9,261,484
Transportation	0	0	0	0
Culture/Recreation	0	0	0	0
Debt Service	3,341,145	3,341,145	2,787,955	3,556,200
Transfers (net)	6,824,699	2,215,574	3,529,462	7,128,416
<b>Total</b>	<b>\$19,029,743</b>	<b>\$19,596,004</b>	<b>\$18,038,897</b>	<b>\$19,946,100</b>

## Utility Fund Budget Detail

	2020 Original Budget	2020 Final Budget	2020 Projected	2021 Budget
<u>Revenue</u>				
Water Sales Inside City	4,377,742	4,395,090	4,590,169	4,620,000
Water Sales Outside City	4,100,000	4,100,000	4,361,894	4,380,000
Sewer Sales Inside City	4,708,000	4,727,829	4,969,417	4,980,000
Sewer Sales Outside City	3,255,000	3,255,000	3,426,719	3,420,000
Water Tapping Fees	400,000	400,000	276,175	280,000
Water Flow Based Fees	500,000	500,000	1,394,035	500,000
CCEC Fees	24,000	24,000	34,462	39,600
Misc. Service Fees	90,000	90,000	96,730	90,000
Forcemain Overlay	150,000	150,000	82,612	480,000
Sewer Tapping Fees	250,000	250,000	177,356	200,000
Sewer Flow Based Fees	500,000	500,000	1,406,203	500,000
Interest Earnings	275,000	275,000	160,000	156,500
Sale of Fixed Assets	0	519,554	169,224	0
Grants	400,000	409,531	318,731	300,000
Other Misc. Revenue	4,377,742	4,395,089	4,590,169	4,620,000
<b>Total Utility Fund Revenue</b>	<b>\$19,029,742</b>	<b>\$19,596,004</b>	<b>\$21,463,727</b>	<b>\$19,946,100</b>
<u>Expenses</u>				
Utility Admin.	844,759	1,489,257	2,582,711	1,012,748
Water Treatment Plant	1,645,937	1,636,404	1,576,403	1,667,503
Meter Maintenance	646,648	652,368	622,837	616,974
Wastewater Treatment Plant	2,059,175	2,199,838	2,159,776	2,107,450
Transmission & Distribution	2,010,144	2,141,826	1,896,249	1,920,919
Wastewater Collections	1,657,236	1,664,661	1,598,355	1,935,891
Principal	2,455,000	2,455,000	2,455,000	3,312,945
Interest	871,145	871,145	871,145	233,255
Other Debt Service	15,000	15,000	1,500	10,000
<b>Total Utility Fund Expenses</b>	<b>\$12,205,044</b>	<b>\$13,125,499</b>	<b>\$13,763,976</b>	<b>\$12,817,685</b>
<u>Interfund Transfers In or Out</u>				
Operating Transfers	593,478	593,478	593,478	487,123
Other Transfers	968,002	1,322,195	968,002	0
<b>Total Interfund Transfers In</b>	<b>\$1,561,480</b>	<b>\$1,915,673</b>	<b>\$1,561,480</b>	<b>\$487,123</b>
Administrative Transfers	2,455,123	2,455,123	2,455,123	2,538,849
Operating Transfers	1,070,888	1,070,888	1,070,888	1,028,525
Other Transfers	4,860,168	4,860,168	4,860,168	4,048,165
<b>Total Interfund Transfers Out</b>	<b>\$8,386,179</b>	<b>\$8,386,179</b>	<b>\$8,386,179</b>	<b>\$7,615,539</b>
<b>Total Fund (Deficit) or Excess</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 875,052</b>	<b>\$ 0</b>

## Utility Fund Capital Improvement Plan

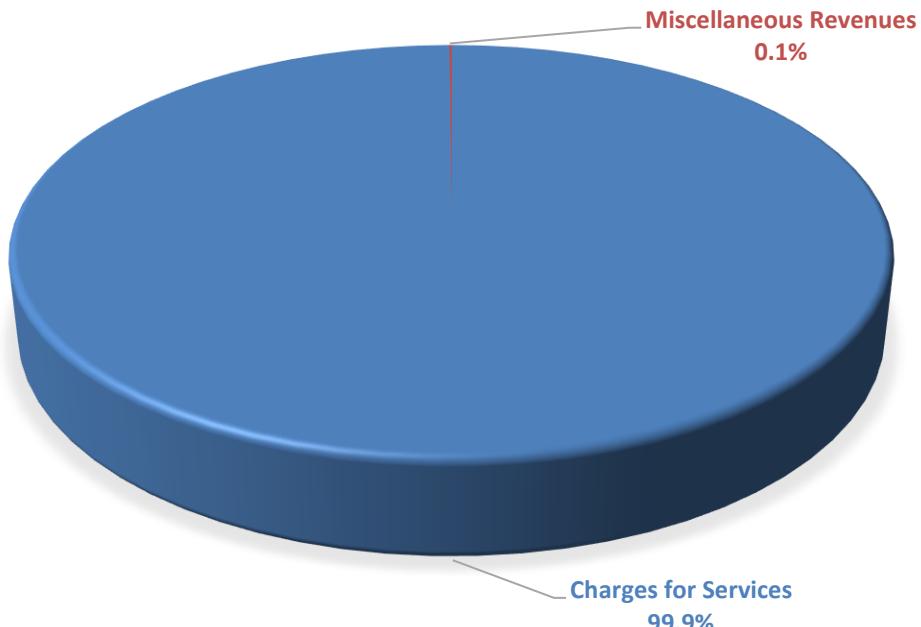


### FY 2021 Utility Capital Improvement Plan Highlights:

- Refurbishment and Re-Brickling of Sevilla Street
- Watermain Projects
- Repair of Storm Damaged Lift Stations to reduce inflow and infiltration into the sewer system
- Continuous I&I Elimination Program
- Continuous Upgrades to Lift Stations and Force mains
- Flood Proofing of Wastewater Treatment Plant
- Final Phase of the Automated Meter Reading System
- Continued Funding for the West Augustine Septic to Sewer Program

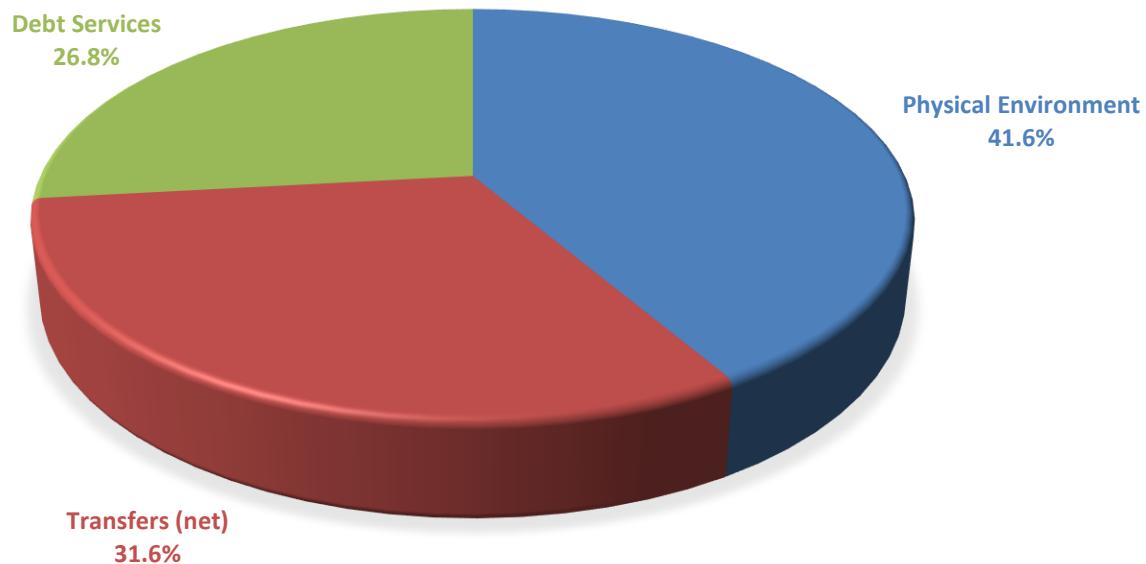
## STORMWATER REVENUE BY CATEGORY

### BUDGET 2021



Revenues by Category	Original Budget 2020	Final Budget 2020	Projected 2020	Budget 2021
Taxes	\$0	\$0	\$0	\$0
Permits, Fees and Special Assessments	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	1,004,200	1,004,200	1,018,739	1,097,586
Judgements, Fines, & Forfeits	0	0	0	0
Miscellaneous Revenues	36,529	1,574,114	101,359	41,000
Transfers (net)	0	0	0	0
<b>Total</b>	<b>\$1,040,729</b>	<b>\$2,578,314</b>	<b>\$1,120,098</b>	<b>\$1,098,786</b>

## STORMWATER EXPENDITURES BY FUNCTION BUDGET 2021

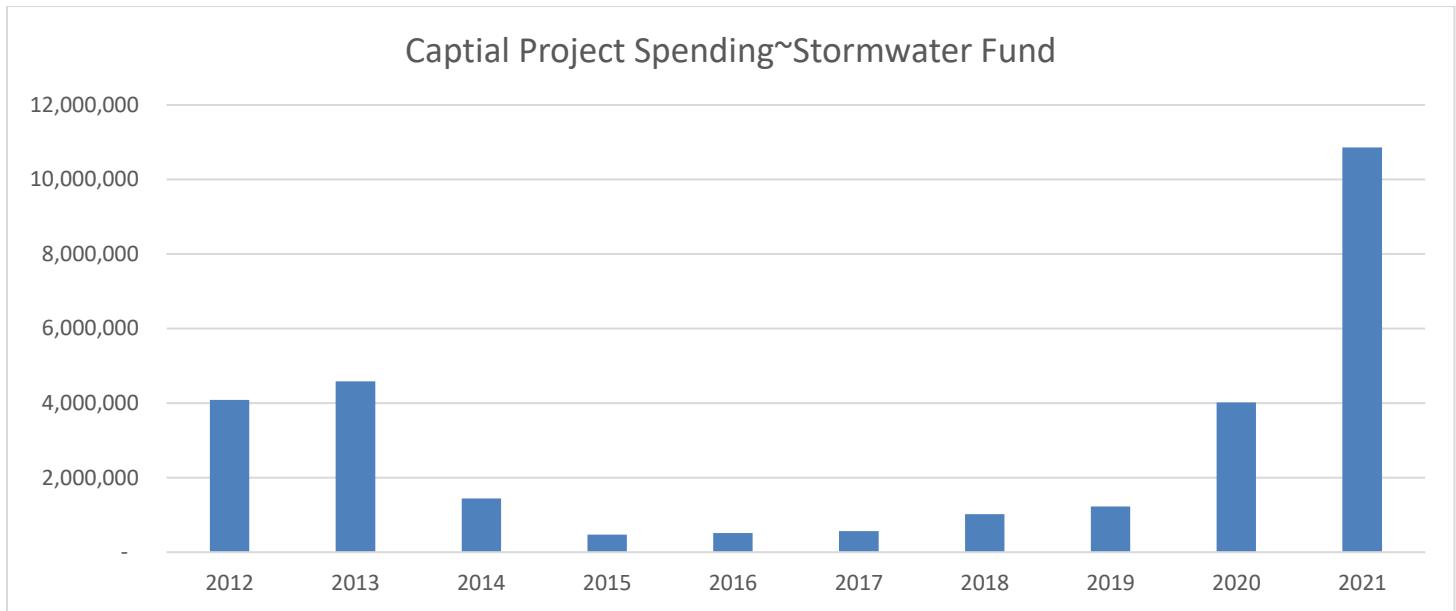


Expenses by Category	Original Budget 2020	Final Budget 2020	Projected 2020	Budget 2021
General Government Services	\$0	\$0	\$0	\$0
Public Safety	0	0	0	0
Physical Environment	532,729	2,070,312	558,712	457,159
Transportation	0	0	0	0
Culture/Recreation	0	0	0	0
Debt Service	284,664	284,664	294,106	294,106
Transfers (net)	223,336	223,338	207,986	347,521
<b>Total</b>	<b>\$1,040,729</b>	<b>\$2,578,314</b>	<b>\$1,060,804</b>	<b>\$1,098,786</b>

## Stormwater Budget Summary

	2020 Original Budget	2020 Final Budget	2020 Projected	2021 Budget
Revenue				
Residential Stormwater	476,200	476,200	457,774	513,600
Commercial Stormwater	528,000	528,000	560,965	583,986
Federal Grants	0	762,750	92,195	0
State Grants	0	774,835	0	0
Other Revenue	36,529	36,529	9,164	1,200
Total Stormwater Fund Revenue	<b>\$1,040,729</b>	<b>\$2,578,314</b>	<b>\$1,120,098</b>	<b>\$1,098,786</b>
Expenses				
Stormwater Operations	532,727	2,070,312	558,712	457,159
Total Stormwater Fund Expenses	<b>\$532,727</b>	<b>\$2,070,312</b>	<b>\$558,712</b>	<b>\$457,159</b>
Interfund Transfers In or Out				
Operating Transfers	131,820	131,820	197,730	76,493
Other Transfers	60,000	60,000	0	0
Total Interfund Transfers In	<b>\$191,820</b>	<b>\$191,820</b>	<b>\$197,730</b>	<b>\$76,493</b>
Administrative Transfers	360,581	360,581	360,581	377,856
Operating Transfers	45,135	45,135	45,135	46,158
Other Transfers	294,106	294,106	294,106	294,106
Total Interfund Transfers Out	<b>\$699,822</b>	<b>\$699,822</b>	<b>\$699,822</b>	<b>\$718,120</b>
Total Fund (Deficit) or Excess	<b>\$0</b>	<b>\$0</b>	<b>\$59,294</b>	<b>\$0</b>

## Stormwater Fund Capital Improvement Plan



\* *Design of the Lake Maria Sanchez will continue into 2021. Grant seeking for construction continues with construction anticipated in 2021 and 2022.*

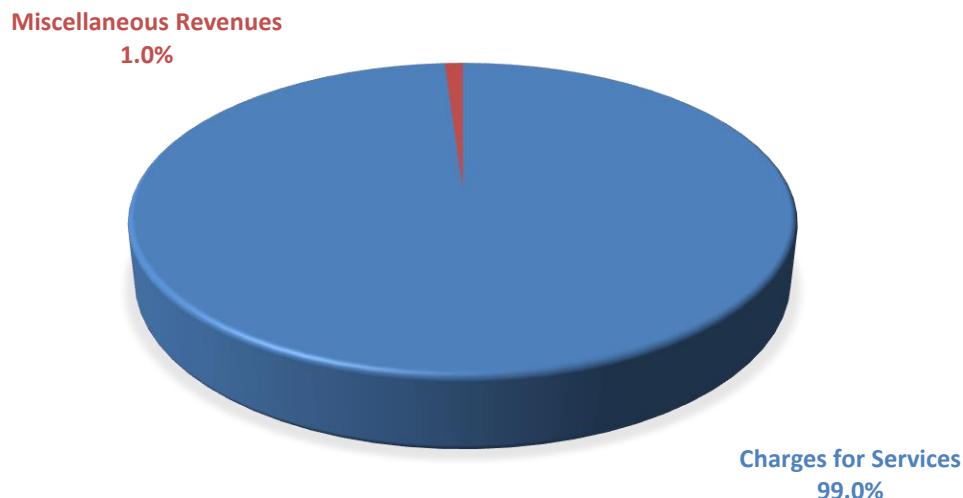
### FY 2021 Stormwater Capital Improvement Plan Highlights:

- Lake Maria Sanchez Flood Mitigation
- South Whitney & West King Street Flood Mitigation
- Continued Outfall Backflow Prevention
- Refurbishment and Re-bricking of Sevilla Street

### FY 2021 Stormwater Rates:

- Current Stormwater rates are \$7.50 per Single Family Unit (SFU)
- FY2021 Budget includes a proposed increase to \$8.00 per SFU
- This generates approximately \$60,000 of revenue needed to keep the fund solvent
- Recommendation to increase by an additional \$0.50 per SFU for each of the next 5 years

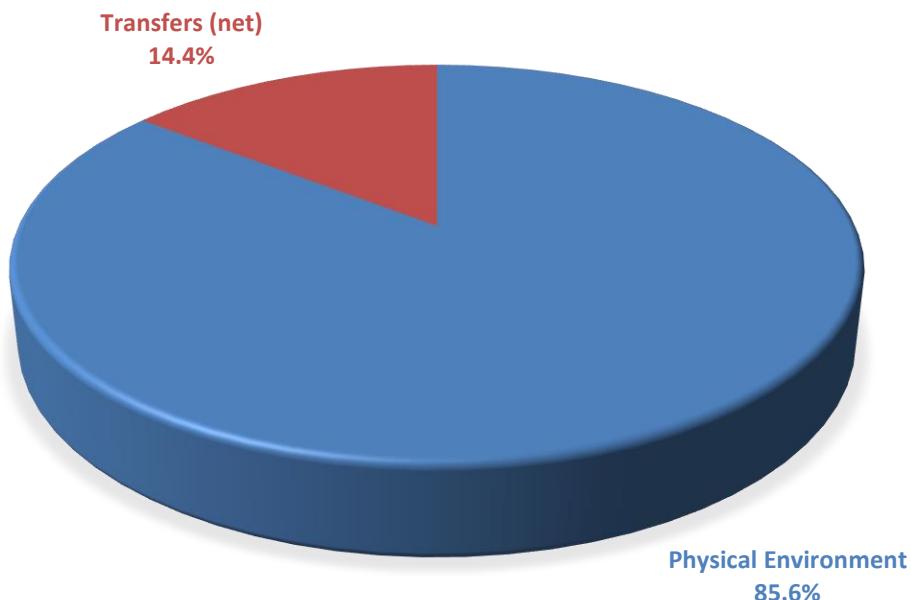
## SOLID WASTE FUND REVENUE BY CATEGORY BUDGET 2021



Revenues by Category	Original Budget 2020	Final Budget 2020	Projected 2020	Budget 2021
Taxes	\$0	\$0	\$0	\$0
Permits, Fees and Special Assessments	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	3,846,000	3,846,000	3,871,697	3,870,386
Judgements, Fines, & Forfeits	0	0	0	0
Miscellaneous Revenues	65,500	65,500	69,302	41,000
Transfers (net)	0	0	0	0
<b>Total</b>	<b>\$ 3,911,500</b>	<b>\$ 3,911,500</b>	<b>\$ 3,940,999</b>	<b>\$ 3,911,386</b>

## SOLID WASTE EXPENSE BY FUNCTION

### BUDGET 2021



Expenses by Category	Original Budget 2020	Final Budget 2020	Projected 2020	Budget 2021
General Government Services	\$0	\$0	\$0	\$0
Public Safety	0	0	0	0
Physical Environment	3,186,329	3,723,686	3,729,027	3,346,945
Transportation	0	0	0	0
Culture/Recreation	0	0	0	0
Debt Service	0	0	0	0
Transfers (net)	725,171	187,814	190,171	564,441
<b>Total</b>	<b>\$ 3,911,500</b>	<b>\$ 3,911,500</b>	<b>\$ 3,919,198</b>	<b>\$ 3,911,386</b>

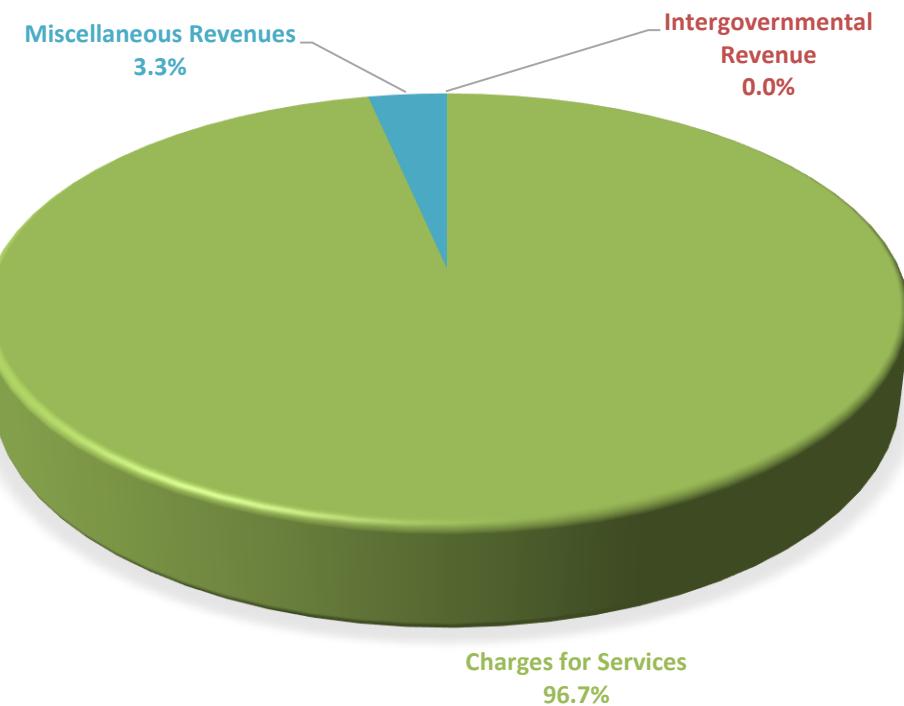
## Solid Waste Fund Budget Summary

	2020	2020	2020	2021
	Original Budget	Final Budget	Projected	Budget
Revenue				
Residential Collection	1,488,000	1,488,000	1,502,529	1,520,386
Commercial Collection	2,358,000	2,358,000	2,369,168	2,350,000
Franchise Fees	48,000	48,000	33,337	32,000
Other Revenue	17,500	17,500	35,965	9,000
Total Solid Waste Fund Revenue	<b>\$3,911,500</b>	<b>\$3,911,500</b>	<b>\$3,940,999</b>	<b>\$3,911,386</b>
Expenses				
Solid Waste Operations	3,186,329	3,723,686	3,729,027	3,346,945
Total Solid Waste Fund Expenses	<b>\$3,186,329</b>	<b>\$3,723,686</b>	<b>\$3,729,027</b>	<b>\$3,346,945</b>
Interfund Transfers In or Out				
General Interfund Transfers	322,928	322,928	322,928	288,979
Other Transfers		537,357		535,000
Total Interfund Transfers In	<b>\$322,928</b>	<b>\$860,285</b>	<b>\$857,928</b>	<b>\$288,979</b>
Administrative Transfers	543,664	543,664	543,664	469,088
Operating Transfers	504,435	504,435	504,435	384,332
Other Transfers	0	0	0	49,013
Total Interfund Transfers Out	<b>\$1,048,099</b>	<b>\$1,048,099</b>	<b>\$1,048,099</b>	<b>\$853,420</b>
Total Fund (Deficit) or Excess	<b>\$0</b>	<b>\$0</b>	<b>\$21,801</b>	<b>\$0</b>

## Notes

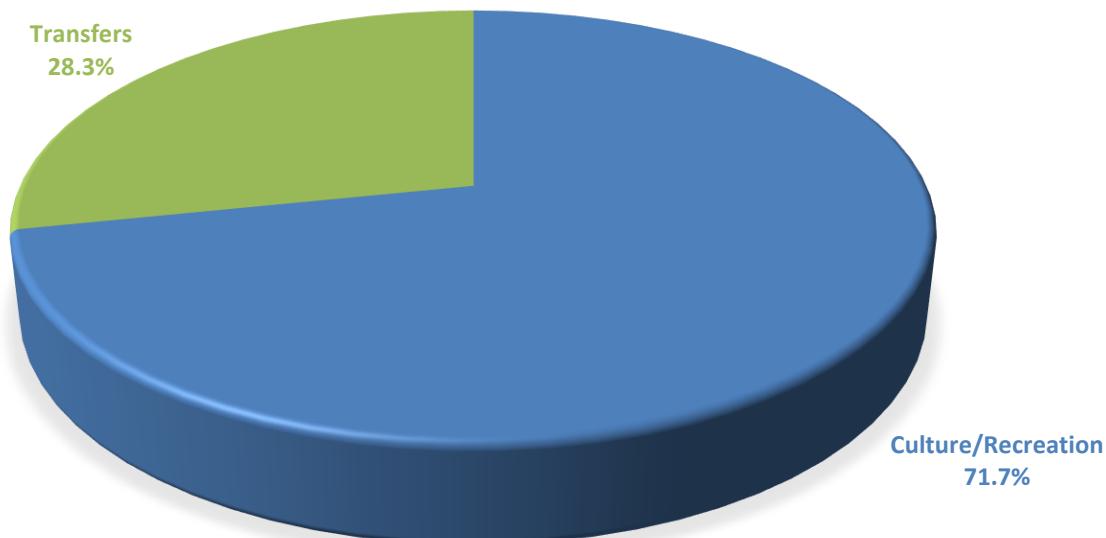
## MARINA REVENUES BY CATEGORY

### 2021 BUDGET



Revenues by Category	Original Budget 2020	Final Budget 2020	Projected 2020	Budget 2021
Taxes	\$0	\$0	\$0	\$0
Permits, Fees and Special Assessments	0	0	0	0
Intergovernmental Revenue	7,000	7,000	0	0
Charges for Services	3,314,200	3,314,200	2,834,601	2,787,400
Judgements, Fines, & Forfeits	0	0	0	0
Miscellaneous Revenues	74,782	74,782	79,856	95,158
Transfers (net)	0	0	0	0
<b>Total</b>	<b>\$ 3,395,982</b>	<b>\$ 3,395,982</b>	<b>\$ 2,914,457</b>	<b>\$ 2,882,558</b>

**MARINA EXPENDITURES BY CATEGORY**  
**2021 BUDGET**



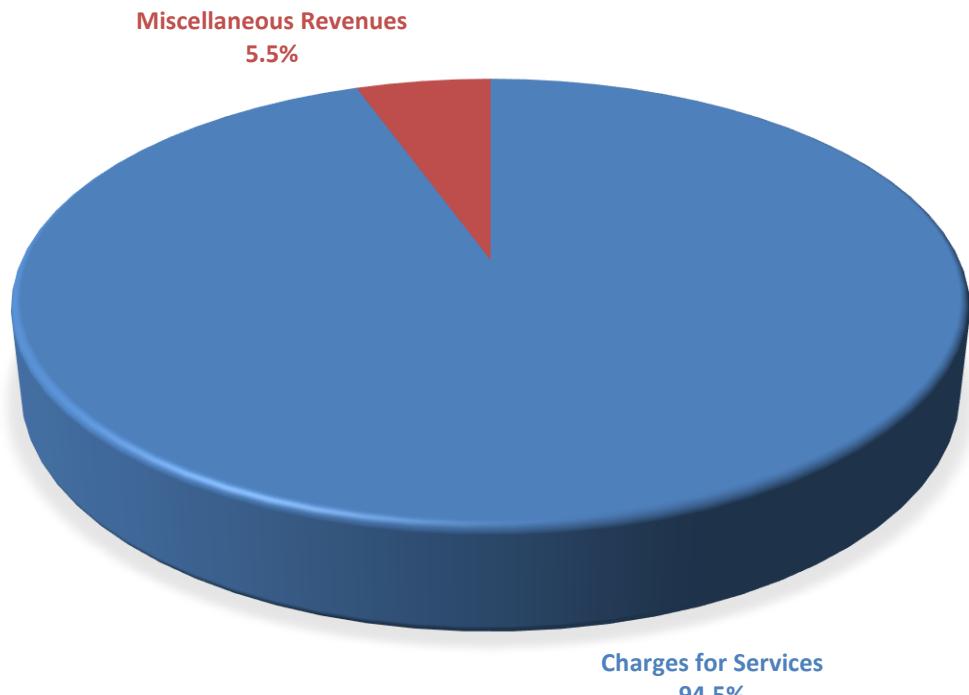
Expenses by Category	Original Budget 2020	Final Budget 2020	Projected 2020	Budget 2021
General Government Services	\$0	\$0	\$0	\$0
Public Safety	0	0	0	0
Physical Environment	0	0	0	0
Transportation	0	0	0	0
Culture/Recreation	2,566,201	2,888,620	2,422,163	2,068,194
Debt Service	242,614	242,614	0	0
Transfers (net)	587,167	264,748	414,007	814,364
<b>Total</b>	<b>\$3,395,982</b>	<b>\$3,395,982</b>	<b>\$2,836,170</b>	<b>\$2,882,558</b>

## Marina Fund Budget Summary

	2020 Original Budget	2020 Final Budget	2020 Projected	2021 Budget
Revenue				
Gasoline	475,200	475,200	378,630	380,400
Diesel Fuel	1,634,000	1,634,000	1,378,000	1,219,000
Electricity	95,000	95,000	98,244	98,000
Dockage	860,000	860,000	722,311	830,000
Mooring Field	250,000	250,000	257,473	260,000
Over/Short	0	0	(57)	0
Misc. Revenue	32,902	32,900	24,311	33,000
Grants	7,000	7,000	0	0
Interest Earnings	0	0	24,441	20,000
Rental Income	41,880	41,880	31,104	42,158
Total Marina Fund Revenue	<b>\$3,395,982</b>	<b>\$3,395,980</b>	<b>\$2,914,457</b>	<b>\$2,882,558</b>
Expenses				
Marina Operations	2,566,201	2,888,618	2,422,163	2,068,194
Debt Service	242,614	242,614	0	0
Total Marina Fund Expenses	<b>\$2,808,815</b>	<b>\$3,131,232</b>	<b>\$2,422,163</b>	<b>\$2,068,194</b>
Interfund Transfers In or Out				
Operating Transfers	24,323	24,323	24,323	18,922
Other Transfers	0	322,419	0	0
Total Interfund Transfers In	<b>\$24,323</b>	<b>\$346,742</b>	<b>\$24,323</b>	<b>\$18,922</b>
Administrative Transfers	438,329	438,329	438,330	459,874
Operating Transfers	0	0	0	0
Other Transfers	173,161	173,161	0	373,412
Total Interfund Transfers Out	<b>\$ 11,490</b>	<b>\$611,490</b>	<b>\$438,330</b>	<b>\$833,286</b>
Total Fund (Deficit) or Excess	<b>\$0</b>	<b>\$0</b>	<b>\$78,287</b>	<b>\$0</b>

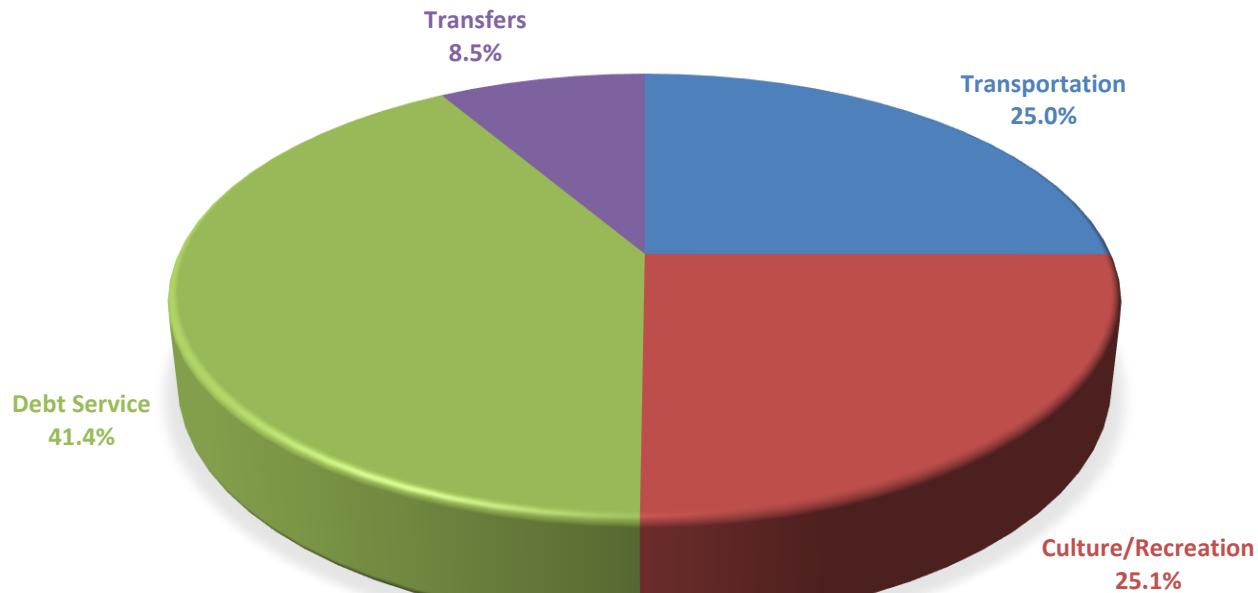
## Notes

## VISITOR INFORMATION CENTER REVENUES BY CATEGORY BUDGET 2021



Revenues by Category	Original Budget 2020	Final Budget 2020	Projected 2020	Budget 2021
Taxes	\$0	\$0	\$0	\$0
Permits, Fees and Special Assessments	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	4,087,000	4,069,000	2,843,428	3,943,350
Judgements, Fines, & Forfeits	0	0	0	0
Miscellaneous Revenues	315,000	288,000	246,972	228,250
Transfers (net)	0	0	0	0
<b>Total</b>	<b>\$ 4,402,000</b>	<b>\$ 4,357,000</b>	<b>\$ 3,090,400</b>	<b>\$ 4,171,600</b>

## VISITORS INFORMATION CENTER EXPENDITURES BY FUNCTION BUDGET 2021



Expenses by Category	Original Budget 2020	Final Budget 2020	Projected 2020	Budget 2021
General Government Services	\$0	\$0	\$0	\$0
Public Safety	0	0	0	0
Physical Environment	0	0	0	0
Transportation	1,135,188	1,327,535	1,305,959	1,043,447
Culture/Recreation	759,924	754,923	798,844	1,048,024
Debt Service	1,726,626	1,726,626	1,726,626	1,727,145
Transfers (net)	675,223	547,916	308,725	352,984
<b>Total</b>	<b>\$4,296,961</b>	<b>\$4,357,000</b>	<b>\$4,140,154</b>	<b>\$4,171,600</b>

## Visitor Information Center Fund Budget Summary

	2020 Original Budget	2020 Final Budget	2020 Projected	2021 Budget
Revenue				
Parking Revenue	3,487,000	3,469,000	2,489,272	3,343,350
Gift Shop Revenue	600,000	600,000	354,156	600,000
TDC Funding	190,000	180,000	180,000	135,000
Misc. Revenue	125,000	108,000	66,972	93,250
Total VIC Fund Revenue	<b>\$4,402,000</b>	<b>\$4,357,000</b>	<b>\$3,090,400</b>	<b>\$4,171,600</b>
Expenses				
Parking Facility	1,052,671	1,326,850	1,390,109	1,043,449
Visitor Information Center	210,070	240,940	201,754	249,719
Gift Shop	737,410	737,410	476,295	798,305
Principal	863,055	863,055	863,055	889,466
Interest	863,571	863,571	863,571	837,679
Other Debt Costs	0	0	0	0
Total VIC Fund Expenses	<b>\$3,726,777</b>	<b>\$4,031,826</b>	<b>\$3,794,784</b>	<b>\$3,818,618</b>
Interfund Transfers In or Out				
Other Transfers	1,235,132	1,259,276	1,235,132	1,457,803
Total Interfund Transfers In	<b>\$1,235,132</b>	<b>\$1,259,276</b>	<b>\$1,235,132</b>	<b>\$1,457,800</b>
Administrative Transfers	267,378	267,378	267,378	284,306
Operating Transfers	276,479	276,479	276,479	276,479
Historic Preservation	350,000	350,000	350,000	350,000
Mobility	650,000	650,000	650,000	650,000
Garage Sinking Fund	250,000	0	0	250,000
Other Transfers	116,498	40,593	0	0
Total Interfund Transfers Out	<b>\$1,910,355</b>	<b>\$1,584,450</b>	<b>\$1,543,857</b>	<b>\$1,810,785</b>
Total Fund (Deficit) or Excess	<b>\$0</b>	<b>\$0</b>	<b>\$(1,013,109)</b>	<b>\$0</b>

## Notes

## Historic Preservation Transfer from VIC Trends

- **FY 2016 Actual:** Transfer to General Fund for portion of Alcazar Hotel Light Cages (\$20,000) and for portion of Casa Del Hidalgo roof (\$60,000)
- **FY 2017 Actual:** Transfer to General Fund for Alcazar Hotel Roof work (\$54,250), for Alcazar Hotel Iron Gates (\$30,000) and for Monument work (\$5,000)
- **FY 2018 Actual:** Transfer for Water Works Building Grant match of \$170,000 (delayed to FY 2019), implementation of Historic Preservation Master Plan (\$100,000) and upgrades to Archaeology program operations (\$80,000).
- **FY 2019 Actual:** Transfer for Water Works Building Grant match (\$400,000 over 2 years), Resiliency Project Grant match (\$50,000), UF Preservation Institute contribution (\$15,000), funding for an Assistant Archaeologist (salary and benefit totals \$60,000), Historic Preservation and Archaeology increased travel, training, lab equipment (\$25,000).
- **FY2020 Actual:** Water Works Building project underway (\$200,000), UF Preservation Institute contribution (\$15,000), funding for an Assistant Archaeologist (\$60,000). University of South Florida La Florida contribution (\$20,000). Historic Preservation and Archaeology, training, lab equipment.
- **FY 2021 Budget:** Water Works Building project completion will require grant matching funds. Historic preservation master plan (HPMP) priorities: Update the architectural lab facilities assessment and disaster management plan development. (\$135,000).UF Preservation Institute contribution (\$15,000). Funding for an Assistant Archaeologist (\$60,000). University of South Florida La Florida contribution (\$20,000). Restoration of lighted letters on Alcazar Hotel (\$10,000), continued improvements and equipment for the Archaeology department.



## Historic Area CRA (HACRA) Budget Summary

	2020 Original Budget	2020 Final Budget	2020 Projected	2021 Budget
Revenue				
Incremental Taxes	502,696	502,696	438,443	593,321
Total HACRA Fund Revenue	\$ 502,696	\$ 502,696	\$ 438,951	\$ 593,321
Expenses				
Operations	-	-	-	-
Total HACRA Fund Expenses	\$ -	\$ -	\$ -	\$ -
Interfund Transfers In or Out				
Transfer from General Fund	732,436	732,436	732,436	864,480
Total Interfund Transfers In	\$ 732,436	\$ 732,436	\$ 732,436	\$ 864,480
Debt Service Transfer to VIC	1,235,132	1,235,132	1,235,132	1,457,801
Total Interfund Transfers Out	\$ 1,235,132	\$ 1,235,132	\$ 1,235,132	\$ 1,457,801
Total Fund (Deficit) or Excess	\$ -	\$ -	\$ (64,254)	\$ -

## Lincolnville CRA (LCRA) Budget Summary

	2020 Original Budget	2020 Final Budget	2020 Projected	2021 Budget
Revenue				
Incremental Taxes	344,017	344,017	308,886	420,648
Interest Earnings			2,846	
Total LCRA Fund Revenue	<b>\$ 344,017</b>	<b>\$ 344,017</b>	<b>\$ 311,732</b>	<b>\$ 420,648</b>
Expenses				
Operations	845,255	1,640,619	440,170	1,033,540
Total LCRA Fund Expenses	<b>\$ 845,255</b>	<b>\$ 1,640,619</b>	<b>\$ 440,170</b>	<b>\$ 1,033,540</b>
Interfund Transfers In or Out				
Transfer from General Fund	387,584	387,584	387,584	501,239
Transfer from Surplus Carryforward	0	36,285		0
Total Interfund Transfers In	<b>\$ 501,239</b>	<b>\$ 1,296,602</b>	<b>\$ 501,239</b>	<b>\$ 612,892</b>
Transfers for Infrastructure Projects	0	0	0	0
Total Interfund Transfers Out	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>
Total Fund (Deficit) or Excess	<b>\$ 1</b>	<b>\$ 0</b>	<b>\$ 372,801</b>	<b>\$ 0</b>

# Lincolnvile CRA (LCRA) Budget Detail

## Lincolnvile CRA FY 2021 Proposed Budget and FY 2020 Carryforward

BUDGET ITEMS	FY 2020 Budget	FY 2020 Actual	Projected	FY 2021 Budget	FY 2021 Budget
	Combined with Carry Forward	& Projected Spend	2020 Carry Forward		Combined with Carry Forward
<b>Revenues</b>					
Tax Increment Revenue St. Johns County	344,017	344,017	-	420,648	420,648
Tax Increment Revenue COSA transfer	501,239	501,239	-	612,892	612,892
<b>Total Revenues</b>	<b>\$ 845,256</b>	<b>\$ 845,256</b>	<b>-</b>	<b>\$ 1,033,540</b>	<b>\$ 1,033,540</b>
<b>Administrative Costs: 53490</b>					
Florida Redevelopment Association (FRA) Membership	670	1,170	-	1,170	1,170
FRA Travel & Conferences - Administration	5,075	1,577	3,498	-	3,498
Board & Steering Committee Training & Conferences	9,000	-	5,076	-	5,076
Website Creation and Maintenance Fees	3,138	4,953	-	5,000	5,000
Annual Reports and other Publications	599	2,208	-	2,000	2,000
<b>Total Administrative Costs</b>	<b>\$ 18,482</b>	<b>\$ 9,908</b>	<b>\$ 8,574</b>	<b>\$ 8,170</b>	<b>\$ 16,744</b>
<b>Professional Services: 53490 &amp; 51120</b>					
CRA Administration: Salary, Benefits, Supplies	51,500	-	-	75,000	75,000
<b>Total Professional Services</b>	<b>\$ 51,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 75,000</b>	<b>\$ 75,000</b>
<b>Total Admin. &amp; Professional Services</b>	<b>\$ 69,982</b>	<b>\$ 9,908</b>	<b>\$ 8,574</b>	<b>\$ 83,170</b>	<b>\$ 91,744</b>
<b>Furniture and Equipment: 53515</b>					
Portable Podium Stand	-	-	-	-	-
Projector (PowerPoint Presentations)	700	-	-	-	286
Presentation Boards	-	414	-	-	-
<b>Total Furniture &amp; Equipment</b>	<b>\$ 700</b>	<b>\$ 414</b>	<b>\$ 286</b>	<b>\$ -</b>	<b>\$ 286</b>
<b>FY 2019 Goal #1 Retain Long-Term Residents : 53340</b>					
Fix-It-Up Program	341,476	118,000	223,476	-	223,476
Property Acquisition & development	150,000	-	150,000	-	150,000
<b>Total Retain Residents Program</b>	<b>\$ 491,476</b>	<b>\$ 118,000</b>	<b>\$ 373,476</b>	<b>\$ -</b>	<b>\$ 373,476</b>
<b>FY 2019 Goal #2 Preserve Lincolnvile's Historic Character: 53310</b>					
First Baptist Church Phase 1	528,461	46,100	482,361	-	482,361
St. Paul AME Roof	250,000	-	250,000	-	250,000
Future Projects	-	-	-	825,370	825,370
<b>Institutional Rehabilitation Program</b>	<b>\$ 778,461</b>	<b>\$ 46,100</b>	<b>\$ 732,361</b>	<b>\$ 825,370</b>	<b>\$ 1,557,731</b>
<b>FY 2019 Goal #3 Improve Neighborhood Infrastructure/Beautification: 56630</b>					
Implementation of Landscape Master Plan	-	-	228,817	-	228,817
Neighborhood Sidewalks	300,000	72,683	50,000	-	50,000
M.L. King Design	-	-	-	125,000	125,000
<b>Total Neighborhood Improvement Program</b>	<b>\$ 300,000</b>	<b>\$ 72,683</b>	<b>\$ 278,817</b>	<b>\$ 125,000</b>	<b>\$ 403,817</b>
<b>TOTAL BUDGET</b>	<b>\$ 1,640,619</b>	<b>\$ 247,105</b>	<b>\$ 1,393,514</b>	<b>\$ 1,033,540</b>	<b>\$ 2,427,054</b>

\*Please note "projected" amounts are estimated and subject to change based on additional money spent or unspent by the end of the fiscal year

## Notes

## Strategic Action Items for 2021

### ***Objective: Infrastructure Planning & Construction***

#### **General Fund Action Items:**

- Road Resurfacing
- Sevilla Street Reconstruction/Re-bricking

#### **Utility Fund Action Items:**

- Sevilla Street Reconstruction is under design. Construction should begin in FY2021
- Lake Maria Sanchez Flood Mitigation Project
- Continued Water Meter Replacement Program – Final Phase in FY2021
- Lift Station Rehab from Storms
- Upgrades to other Lift Stations & Force Mains
- Transfer for West Augustine Sewer Improvements and Connections
- I&I Elimination Program
- Wastewater Treatment Plant Flood Proofing
- Headworks Project at the Wastewater Treatment Plant

#### **Stormwater Action Items:**

- Sevilla Street Reconstruction
- Lake Maria Sanchez Flood Mitigation Project
- South Whitney & West King Flood Mitigation
- Tideflex Valve Installation

### ***Objective: Mobility Planning & Construction***

- Parking and Access Management Implementation
- May Street Intersection Landscape Improvements
- Cuna Street Improvements
- Downtown Improvement District Phase II

### ***Objective: Zoning Update & Building Code Update***

- Various Grants & Programs through Historic Preservation & Planning
- Various Code Updates Planned (mobility, parking, tree code, mobile food vending sign code)
- Historic Preservation Master Plan / Flood Mitigation code updates
- Vacation Rental Program Implementation
- Major Software Upgrades for Planning & Building Department (City Works)

***Objective: Resiliency, Sustainability & Sea-Level Rise Planning & Implementation***

- Lake Maria Sanchez Flood Mitigation Project
- Management of Fish Island
- TideFlex Valve Installations
- Historic Preservation Master Plan Flood Mitigation Project
- Tablets for Board Members to use during meetings to save printing of hard copies

***Objective: Arts, Education & Community***

- University of South Florida Project
- Preservation Institute of St. Augustine (PISA)

***Objective: Enhance our partnerships to affect change in affordable/workforce housing and homelessness***

- St. Francis Bed Rental
- Family Reunification Program
- Home Again St. Johns
- West Augustine Utility Connection Program
- Operation New Hope

## Notes



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