



CITY OF
ST AUGUSTINE.
— EST. 1565 —



2020 Proposed Budget

City of St. Augustine

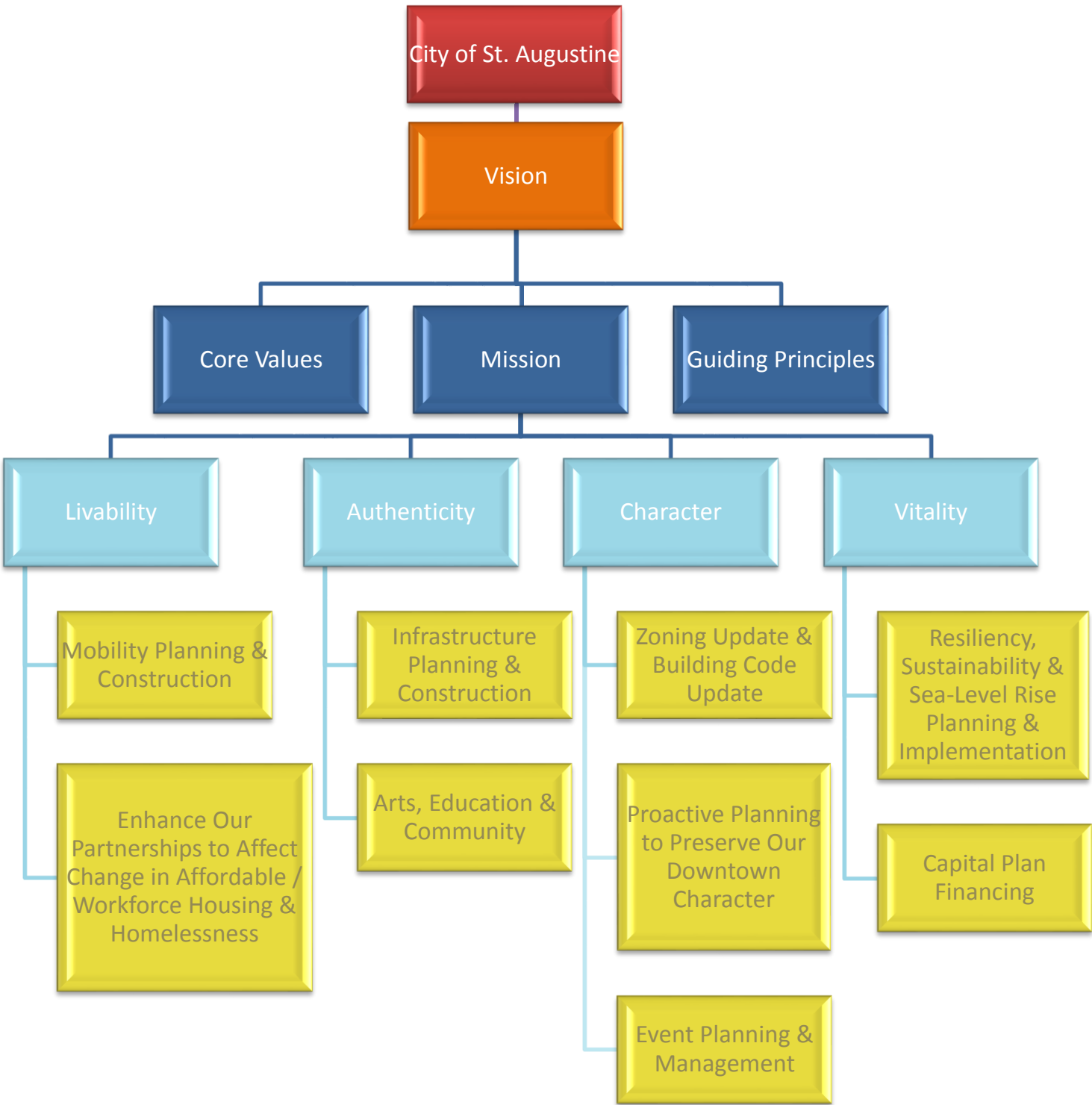
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City of St. Augustine Strategic Plan



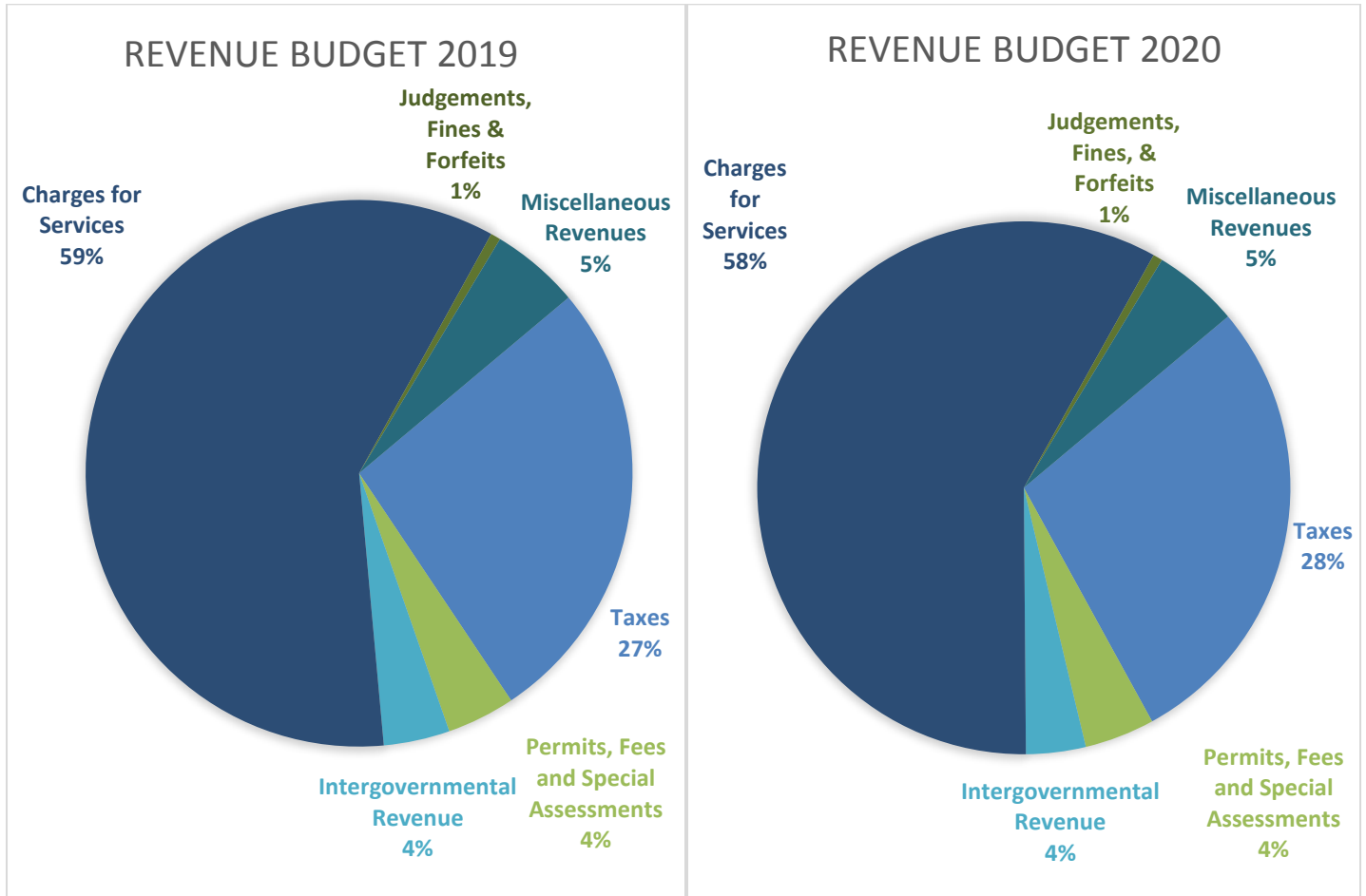
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City Wide Budget: Highlights

- Millage rate stays at 7.5 mills. This results in \$602,315 net additional ad valorem revenue.
- New Police Officers to staff 2 elementary schools (offset by School Board contract).
- New Police Officers to focus on downtown nightlife (offset by alcohol permits).
- New Solid Waste staff to focus on downtown nightlife (offset by alcohol permits).
- Visitor Information Center Fund continues to transfer \$1,250,000 for Mobility, Historic Preservation and VIC Sinking Fund.
- Fire assessment fee now covers 50.55% of Fire Department expenses and adds an additional \$230,000 in revenue.
- 1st year of Stormwater Rate increase results in \$37,500 per \$0.25 increase.
- 5th year of Utility Rate increase is implemented resulting in \$170,000 of new Utility revenue.
- No increase in Solid Waste rates.
- Health Insurance rates stay stable.
- Personnel compensation includes merit increases and final year of compression adjustment.
- General wage increase of 1% is included in compensation.
- Heavy equipment purchases for the Fire Department, Solid Waste Division and Stormwater Division are being funded with an interfund loan.
- VIC will move to an hourly rate instead of daily rate.

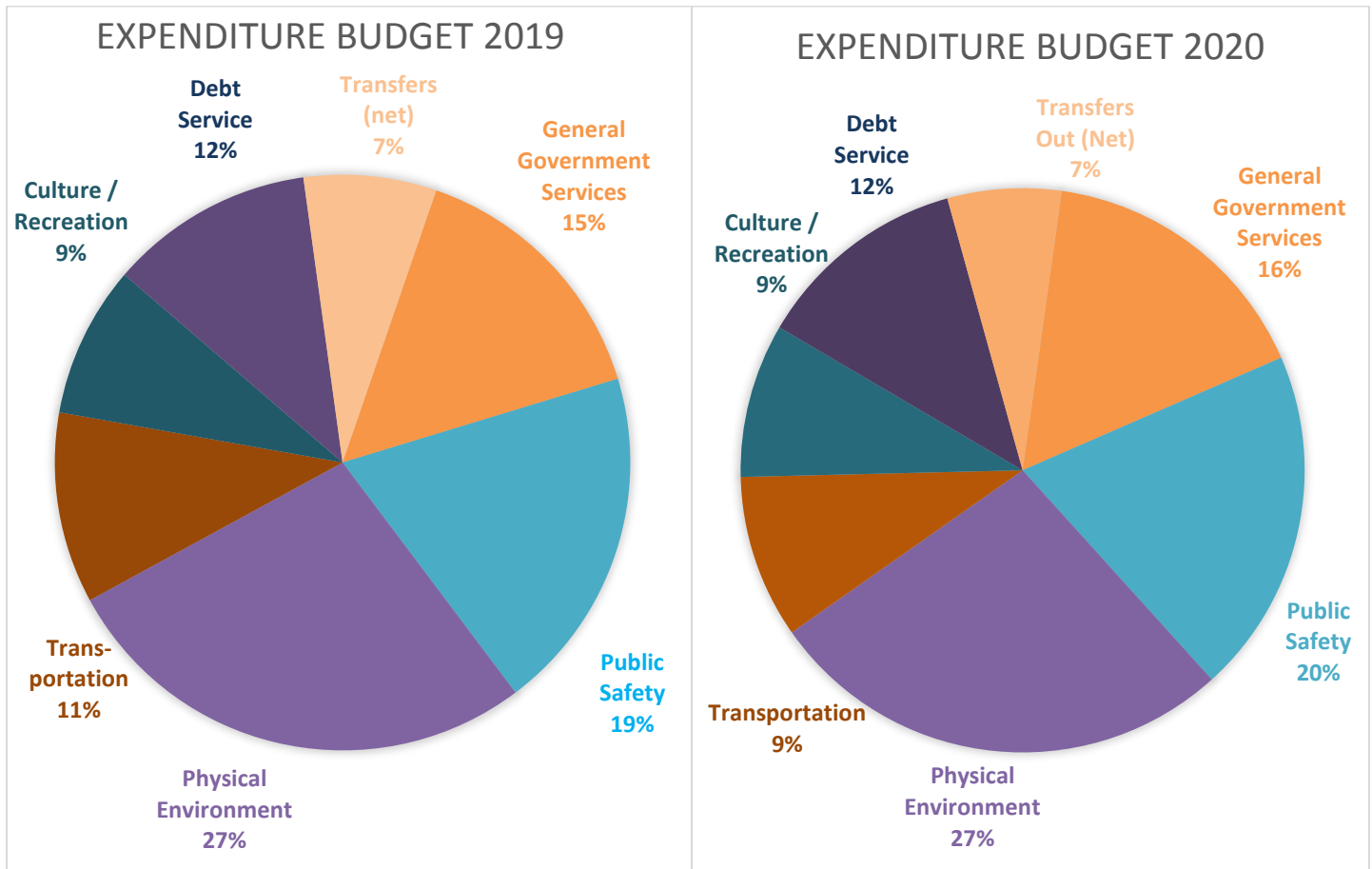
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Where does the money come from?



Revenues by Category	Original Budget 2019	Final Budget 2019	Projected 2019	Budget 2020
Taxes	\$ 15,529,141	\$ 15,529,141	\$ 15,784,570	\$ 16,872,112
Permits, Fees and Special Assessments	2,344,766	2,644,766	2,940,366	2,550,728
Intergovernmental Revenue	2,273,028	2,291,570	2,743,127	2,169,142
Charges for Services	34,558,624	35,612,712	35,706,526	34,935,241
Judgements, Fines, & Forfeits	344,000	344,000	359,772	343,000
Miscellaneous Revenues	3,060,704	5,313,821	5,492,078	3,131,139
Transfers (net)	0	0	0	0
Total	\$ 58,110,263	\$ 61,736,010	\$ 63,026,439	\$ 60,001,362

Where does the money go?



Expenditures by Category	Original Budget 2019	Final Budget 2019	Projected 2019	Budget 2020
General Government Services	\$ 8,721,694	\$ 9,355,303	\$ 9,235,311	\$ 9,746,070
Public Safety	11,294,852	11,677,725	12,061,650	11,898,356
Physical Environment	15,879,378	20,579,015	20,549,184	16,175,117
Transportation	6,235,866	7,088,676	6,962,490	5,621,541
Culture/Recreation	4,955,606	4,967,805	4,935,287	5,296,696
Debt Service	6,690,496	6,913,833	6,953,129	7,348,371
Transfers (net)	4,332,371	1,153,654	1,802,559	3,915,211
Total	\$ 58,110,263	\$ 61,736,011	\$ 62,499,610	\$ 60,001,362

Personnel Additions in the 2020 Budget

Description	2019 FTEs	2020 Budget
City Commission	2.5	2.5
City Manager Administration	4	4
City Clerk	4	4
Financial Serv. Administration	3	3
Accounting	3	3
Customer Service	6	6
General Services Admin. & Purchasing	8	8
Human Resources	3	3
Information Technology	4	4
City Attorney	3	3
Planning & Building (Front Clerk)	8	9
Fleet Operations	8	8
General Facilities	2	2
Police Department (Accreditation Specialist, 2 Officers for downtown *, 2 Officers for Schools*)	69	74
Fire Department	34	34
Building & Code Enforcement	4	4
Public Works Administration	2	2
Facility Operations	8	8
Property Services	13	13
Engineering & Devl., Mgmt. Support	11	10.5
Historic Preservation	4	4
Streets	11	11
Mobility (1 Admin. Assistant for Mobility, City Clerk, Public Affairs)	2	3
Parking	5	5
Grounds	9	9
Special Events	3	3
Water Treatment Plant	11	11
Meter Maintenance	8	8
Wastewater Treatment Plant	9	9
Transmission Distribution	19	19
Waste Water Collections	14	14
Utility Administration (Environmental Program Coordinator)	5	6
Stormwater Operations	5	5
Solid Waste Operations (2 crew members dedicated to downtown*)	19	21
Municipal Marina Operations	12	12
VIC Parking Facility	11	11
VIC Center	6.5	6.5
VIC Gift Shop	5	5
	359	368.5

*Positions funded in part by new revenues (School Board or Alcohol Permits)

Notes

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Peer Cities

City	General Fund Budget	Tax Levy	Population	Residential Homestead Exemptions	Institutional or Other Exemptions
City of St. Augustine	32,000,000	10,305,598	13,747	28.38%	1.91%
Fernandina Beach	20,000,000	10,973,784	12,229	28.84%	0.22%
Key West	64,000,000	15,815,079	24,663	16.61%	0.47%
Mount Dora	18,000,000	5,638,894	13,949	39.20%	1.16%
Cocoa Beach	35,000,000	9,257,293	11,276	28.53%	0.22%

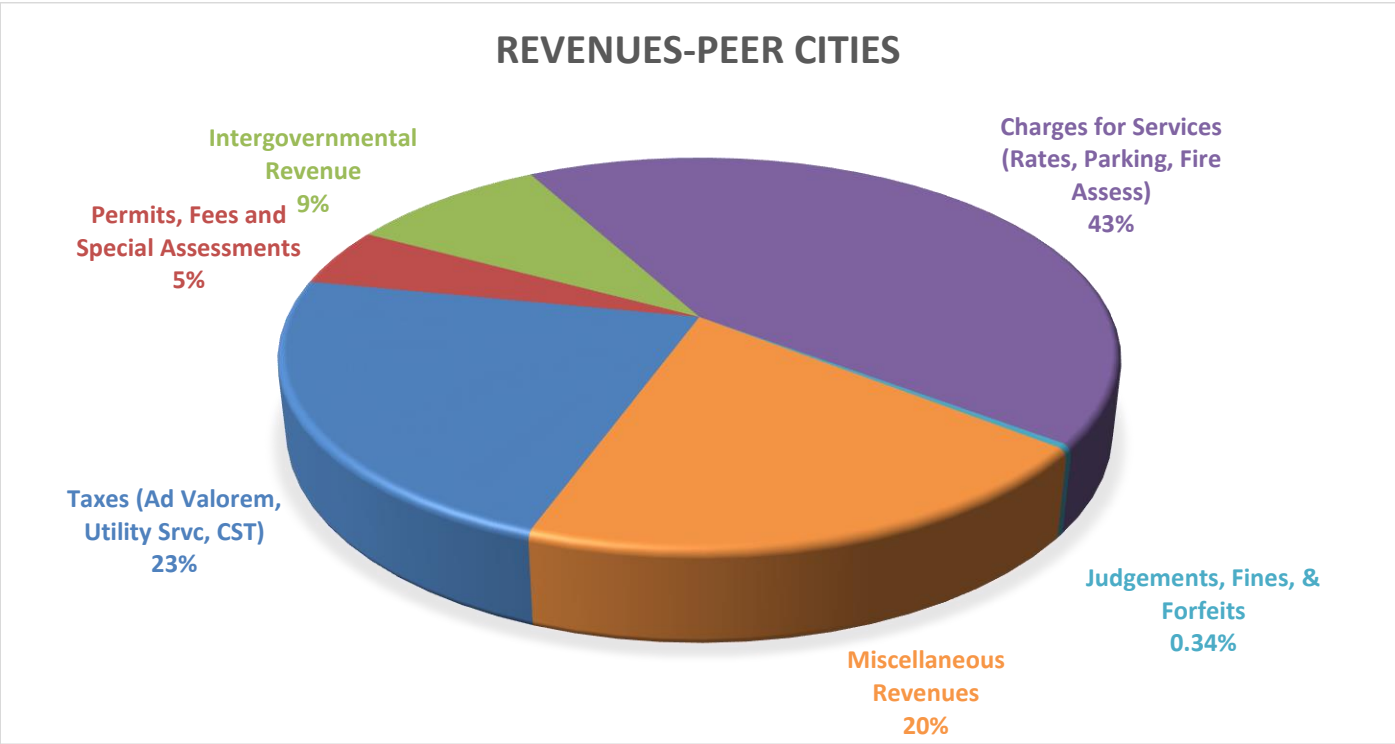
These peer cities were selected using the Florida League of Cities 2018 data base and searching for cities that:

- Are similar in either Population, General Fund Budget and/or Tax Levy
- Have a tourist based economy
- Operate one or more Utility Funds (Utility, Stormwater, Solid Waste)
- Have a similar percentage of properties exempt from Ad Valorem Tax

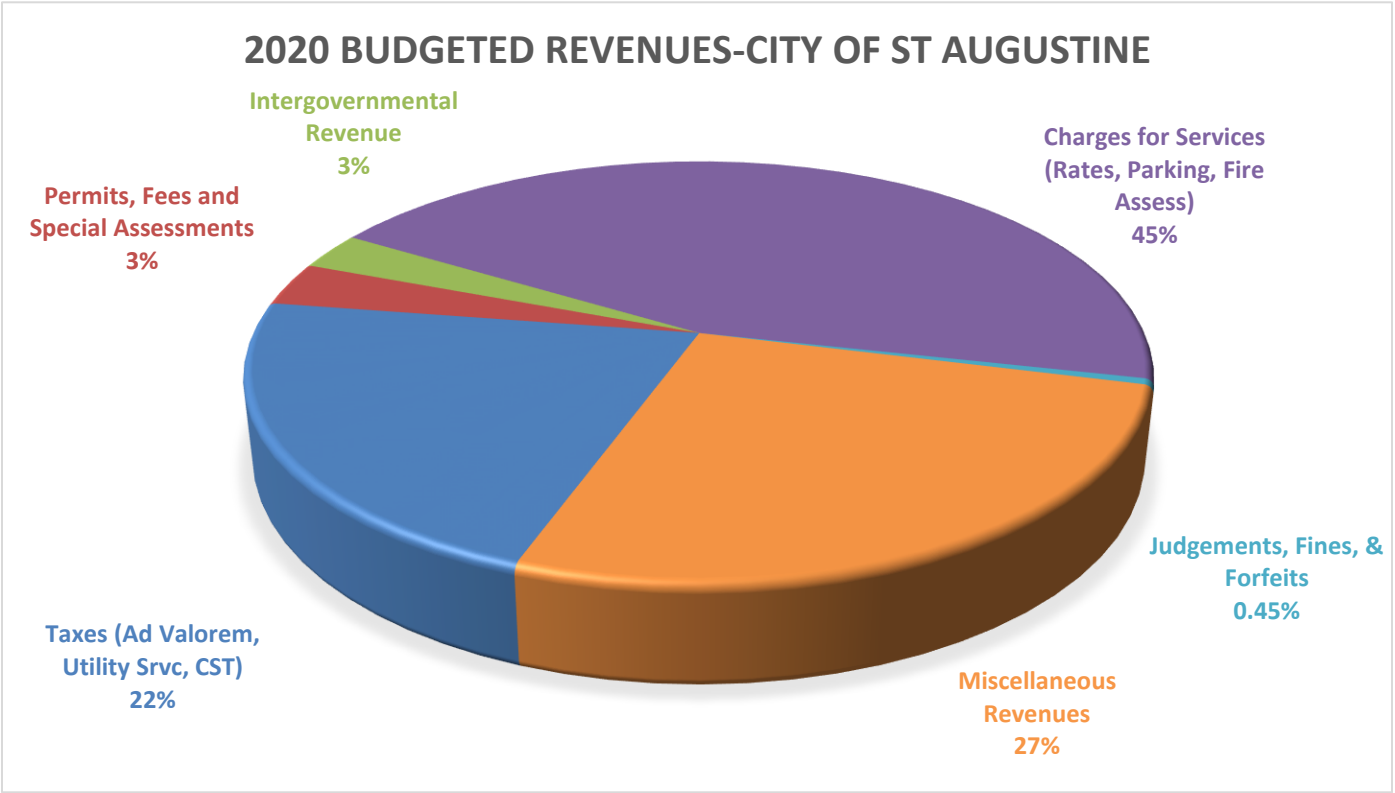
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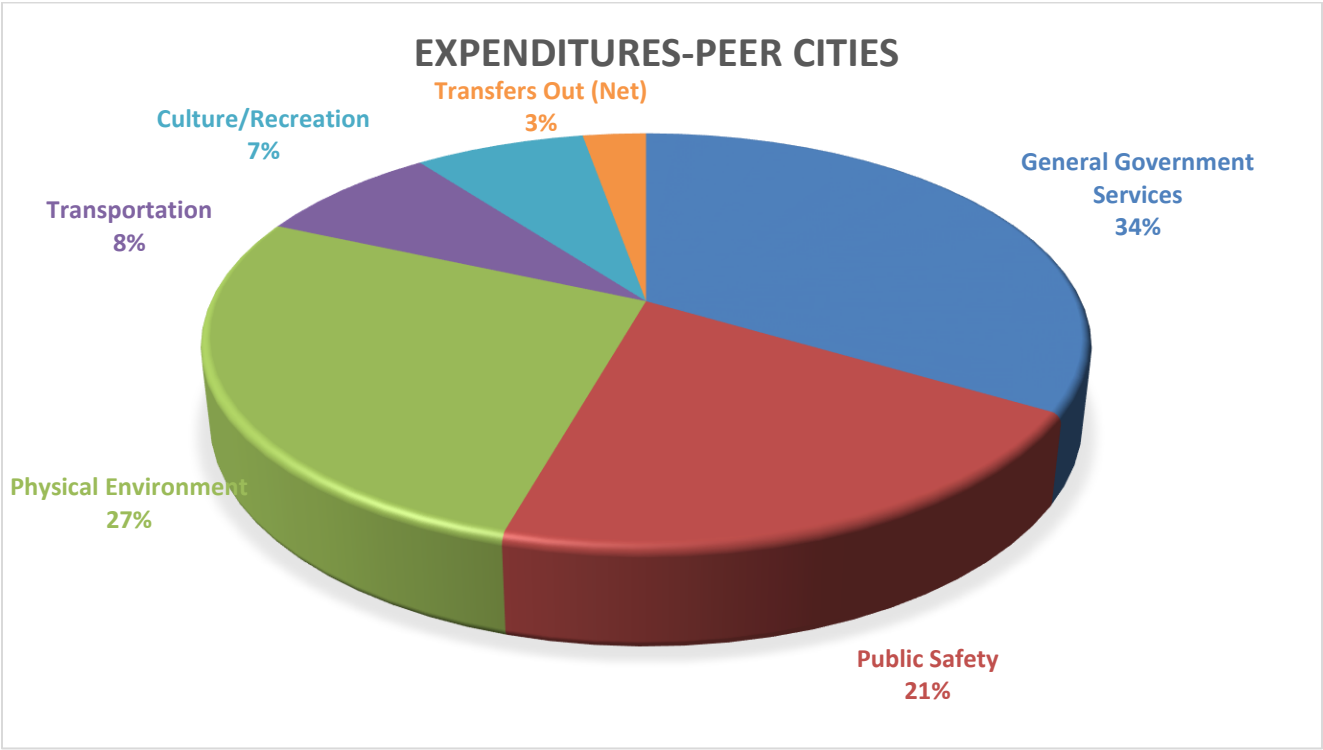
Peer Cities



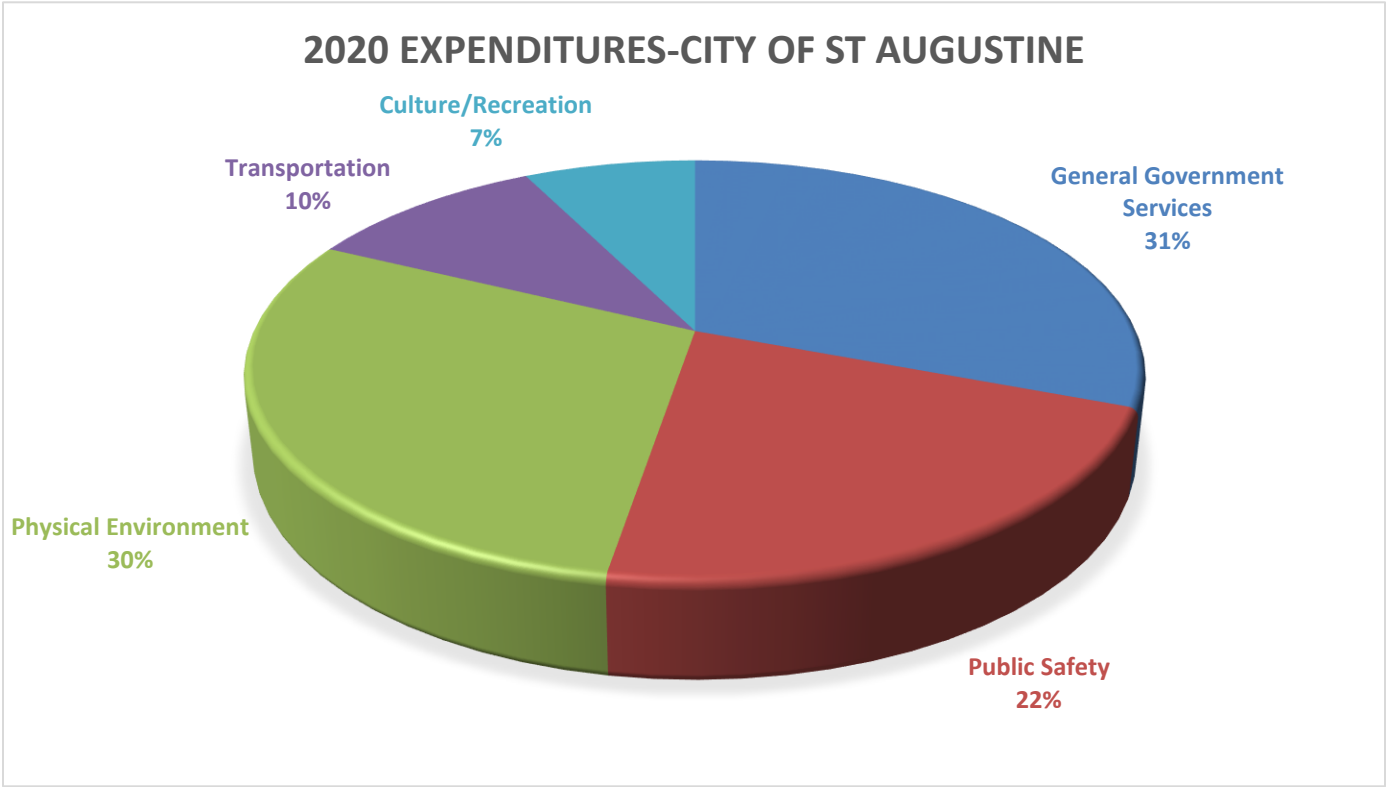
*Pension earnings are included in “Miscellaneous Revenues.” This revenue is not included in other areas of the budget book. It is included here only for comparison purposes with our peers.



Peer Cities



*Debt Service appears to be combined with General Government when reporting to the State. For comparison purposes, it has been combined with General Government for the City in the graph below.

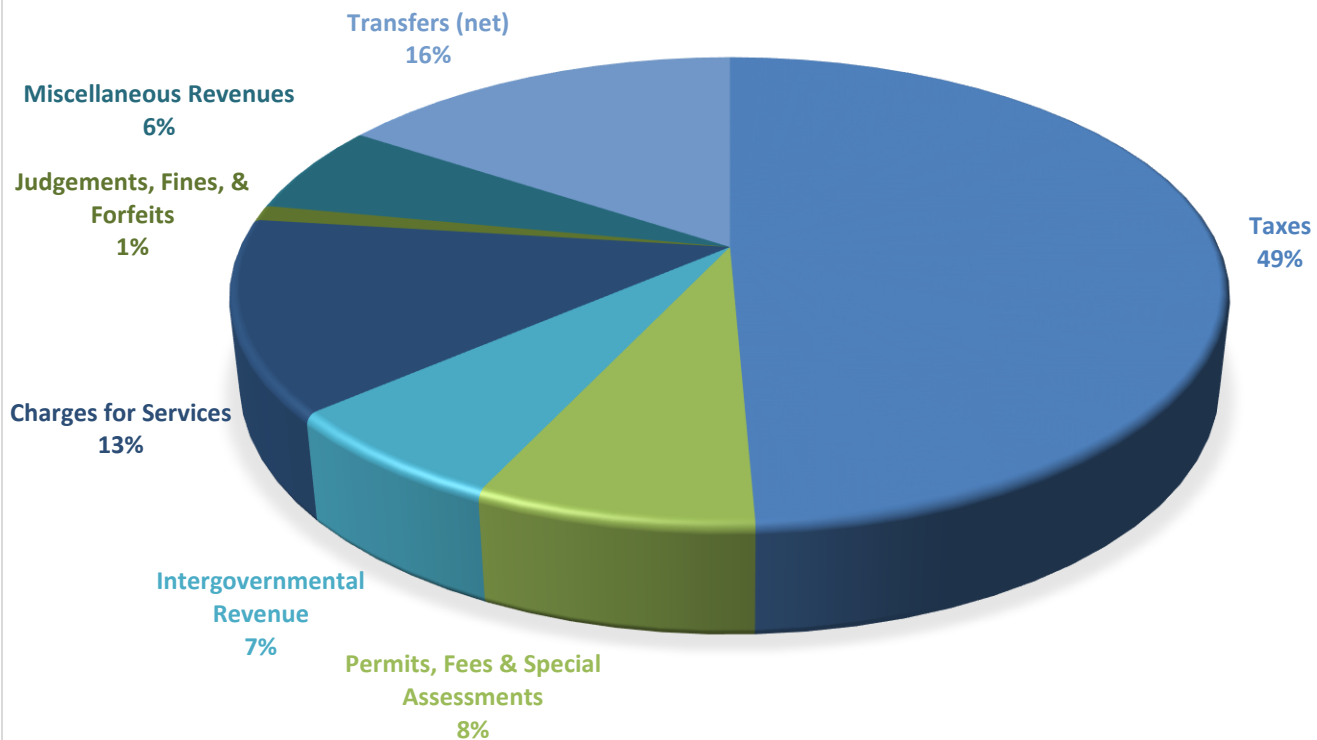


Reserve Balance Update ~ 7/31/2019 (in thousands)

Fund	General	Utility	Storm-water	Solid Waste	Marina	VIC	Total
Total Cash on Hand 7/31/19	\$13,708	\$21,236	\$1,111	\$775	\$4,769	\$4,256	\$45,855
Estimated Accounts Payable/ Budget Commitments	(10,171)	(2,000)	(2,500)	(420)	(300)	(1,700)	(17,091)
Estimated Accounts Receivable/ Budget Expectations	5,500	2,256	1,859	625	99	250	10,589
VIC Sinking Fund Reserved						(844)	(844)
Reserved for Customer Deposits		(613)					(613)
Reserved for Capacity Increases		(7,309)					(7,309)
Reserved for West Augustine		(1,100)					(1,100)
Renewal & Replacement Fund		(5,692)					(5,692)
Hurricane Matthew A/R or (remaining spend)	300	(1,250)					(950)
Hurricane Irma A/R or (remaining spend)		(238)					(238)
Planned re-payment of debt					(3,500)		(3,500)
Reserve balance	\$9,337	\$5,291	\$471	\$980	\$1,068	\$1,962	\$19,108
Reserve Requirement for 2020 Proposed Budget	9,125	4,507	260	978	847	1,022	16,739
Unrestricted Reserves	\$212	\$783	\$211	\$2	\$220	\$941	\$2,369

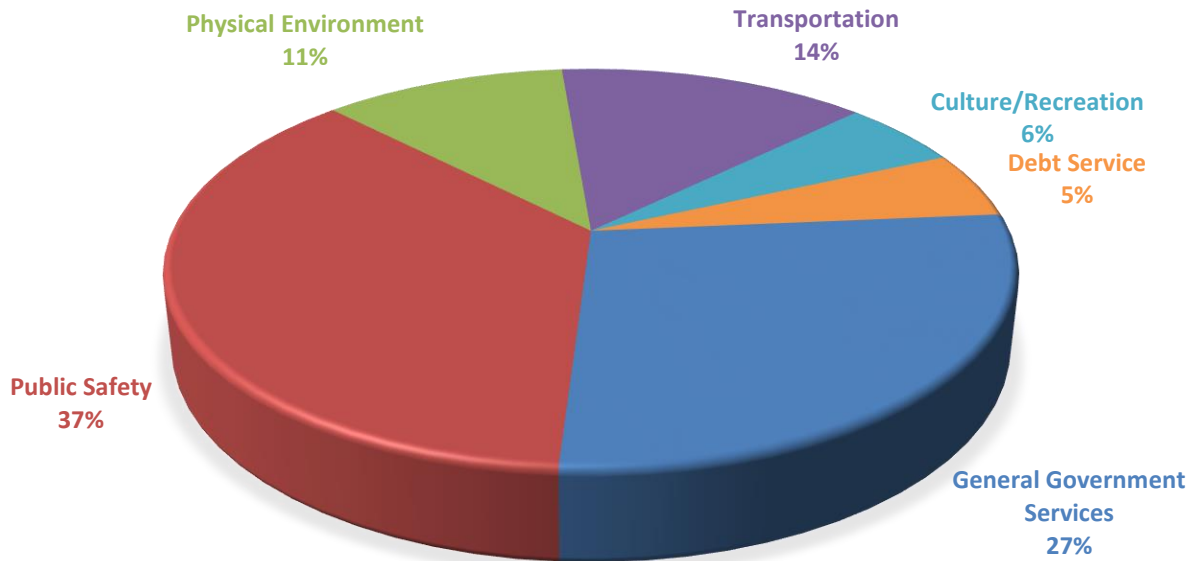
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GENERAL FUND REVENUES BY CATEGORY 2020 BUDGET



Revenues by Category	Original Budget 2019	Final Budget 2019	Projected 2019	Budget 2020
Taxes	\$ 14,875,921	\$ 14,875,921	\$ 15,131,253	\$ 16,025,399
Permits, Fees and Special Assessments	2,315,774	2,615,774	2,893,415	2,502,728
Intergovernmental Revenue	2,266,028	2,284,570	2,369,964	2,162,142
Charges for Services	4,082,725	3,979,400	3,980,885	4,319,100
Judgements, Fines & Forfeits	333,605	344,000	359,772	343,000
Miscellaneous Revenues	1,955,803	1,961,545	2,446,707	2,021,760
Transfers (net)	5,269,369	6,442,698	6,374,450	5,117,742
Total	\$ 31,099,225	\$ 32,503,908	\$ 33,556,446	\$ 32,491,871

GENERAL FUND EXPENDITURE BY FUNCTION BUDGET 2020



Expenditures by Category	Original Budget 2019	Final Budget 2019	Projected 2019	Budget 2020
General Government Services	\$ 7,934,328	\$ 8,241,436	\$ 8,685,711	\$ 8,900,814
Public Safety	11,294,852	11,677,725	12,061,650	11,898,356
Physical Environment	3,625,921	3,693,996	3,587,631	3,591,147
Transportation	5,133,317	5,761,141	5,656,531	4,569,668
Culture/Recreation	1,619,096	1,637,900	1,528,098	1,783,017
Debt Service	1,491,711	1,491,711	1,509,996	1,748,869
Total	\$ 31,099,225	\$ 32,503,909	\$ 33,029,617	\$ 32,491,871

General Fund Budget Summary

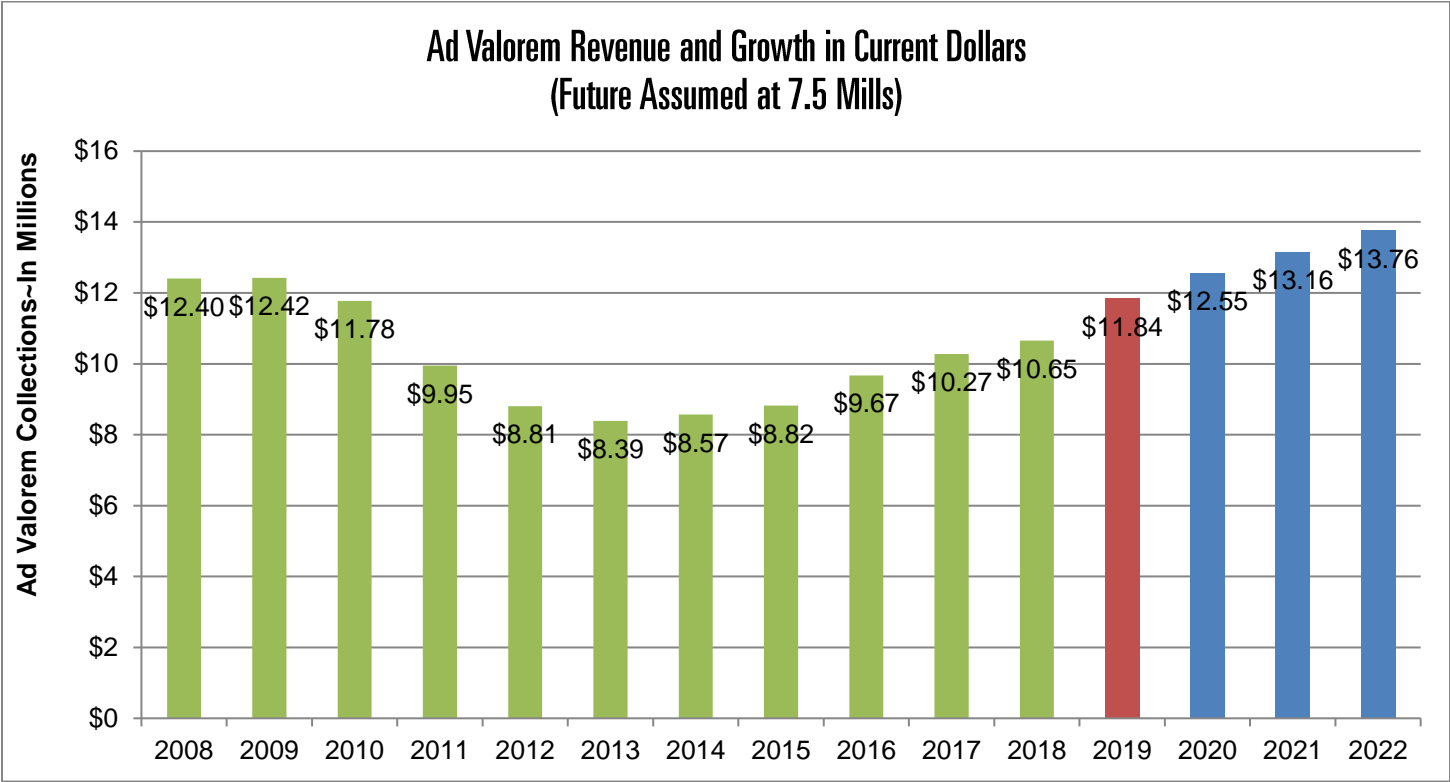
		2019 ORIG BUDGET	2019 FINAL BUDGET	2019 PROJECTED	2020 BUDGET
GENERAL REVENUE					
Taxes	AD VALOREM TAXES	11,425,932	11,425,932	11,673,677	12,552,833
Taxes	SALES AND USE TAXES	856,306	856,306	922,309	936,815
Permits, Fees	FRANCHISE FEES	1,690,774	1,690,774	1,715,204	1,775,728
Taxes	UTILITY SERVICE TAXES	1,561,597	1,561,597	1,559,763	1,547,870
Taxes	COMMUNICATION SERVICE TAXES	906,336	906,336	850,817	862,131
Taxes	OCCUPATIONAL LICENSES	125,750	125,750	124,687	125,750
Permits, Fees	BUILDING AND SIGN PERMITS	479,500	779,500	999,489	504,500
Permits, Fees	OTHER PERMITS AND LICENSES	145,500	145,500	178,722	222,500
Intergovernmental	FEDERAL GRANTS	0	18,542	0	5,500
Intergovernmental	STATE GRANTS	310,000	310,000	360,000	130,000
Intergovernmental	STATE REVENUE SHARING	1,933,028	1,933,028	1,958,544	2,000,642
Intergovernmental	COUNTY REVENUE SHARING	23,000	23,000	51,420	26,000
Charges for Services	GENERAL GOVT. SERVICE FEES	120,000	120,000	121,721	116,500
Charges for Services	PUBLIC SAFETY	1,428,517	1,428,517	1,458,282	1,662,404
Charges for Services	PARKING FEES	2,534,208	2,499,808	2,400,882	2,540,196
Judgements & Fines	COURT FINES AND FORFEITURES	24,605	35,000	56,030	40,000
Judgements & Fines	VIOLATIONS OF LOCAL ORDINANCE	6,000	6,000	2,926	3,000
Judgements & Fines	PARKING FINES AND FORFEITURES	303,000	303,000	300,816	300,000
Misc Income	INTEREST EARNINGS	220,000	220,000	350,511	313,000
Misc Income	RENTAL INCOME	1,137,814	1,137,814	1,273,455	1,172,693
Misc Income	SPECIAL ASSESSMENTS	58,000	58,000	89,094	40,000
Misc Income	SALES\COMP. FOR LOSS - FIXED ASSETS	40,000	40,000	126,693	45,000
Misc Income	SALE OF SCRAP	2,092	2,092	72	500
Misc Income	PRIVATE CONTRIBUTIONS	60,000	1,250	20,091	0
Misc Income	OTHER MISCELLANEOUS REVENUE	435,743	502,389	586,791	450,567
TOTAL GENERAL REVENUE		25,827,702	26,130,135	27,181,996	27,374,129

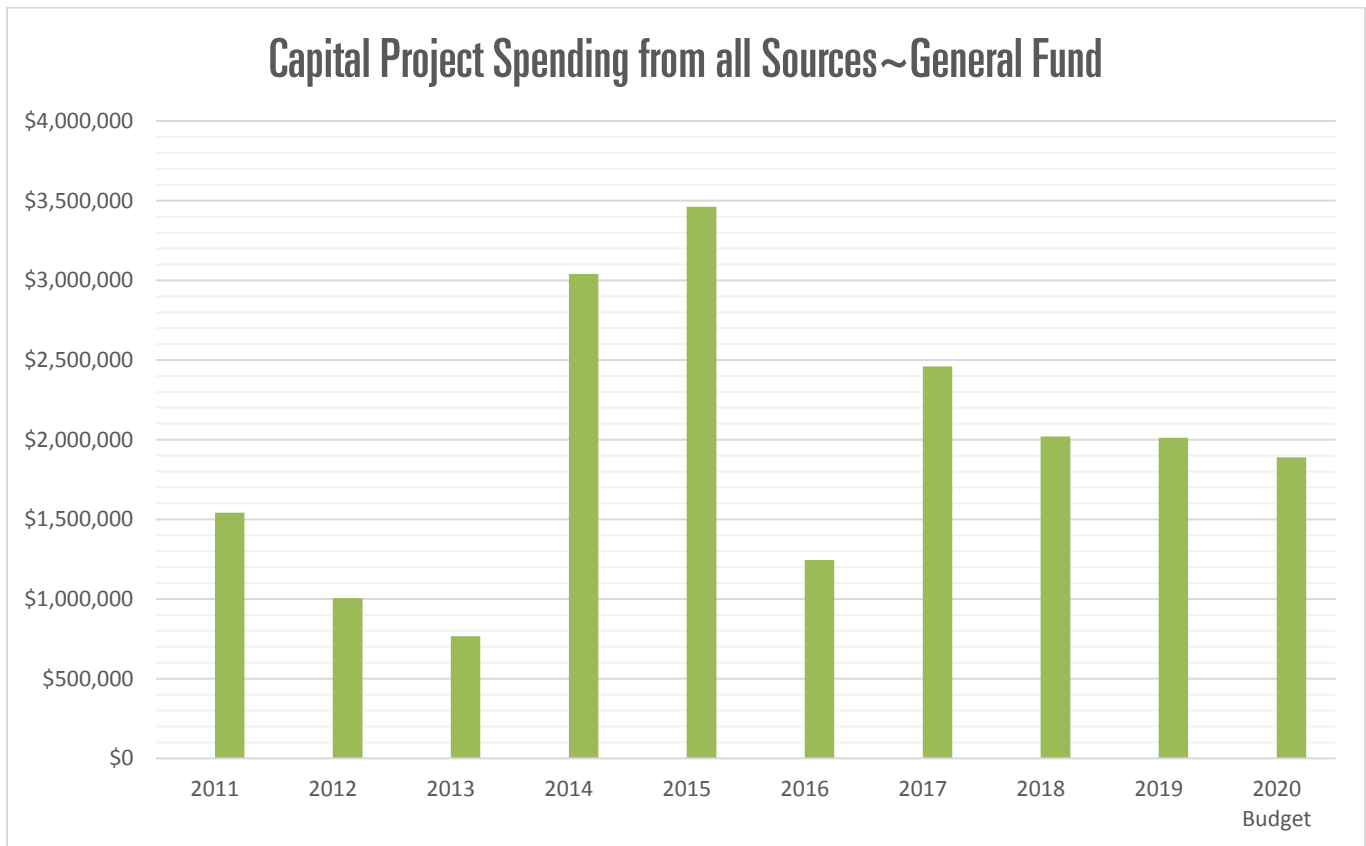
		2019	2019	2019	200	% change
CATEGORY	OPERATING EXPENDITURES	ORIG BUDGET	FINAL BUDGET	PROJECTED	BUDGET	19 PROJ. to 20 BUDGET
Gen Gov	CITY COMMISSION	188,549	188,549	187,705	186,339	-0.73%
Gen Gov	CITY MANAGER	911,931	994,143	990,693	1,014,713	2.42%
Gen Gov	CITY CLERK	371,517	377,030	372,812	382,255	2.53%
Gen Gov	F.B.M. ADMINISTRATION	439,018	486,538	492,162	469,782	-4.55%
Gen Gov	ACCOUNTING	324,441	324,441	331,207	314,929	-4.91%
Gen Gov	CUSTOMER SERVICE	512,533	512,533	531,396	547,048	2.95%
Gen Gov	GENERAL SERVICES ADMIN	437,609	437,609	420,042	441,844	5.19%
Gen Gov	PURCHASING	368,734	363,734	349,602	352,736	0.90%
Gen Gov	HUMAN RESOURCES	351,308	354,508	359,191	392,523	9.28%
Gen Gov	INFORMATION TECHNOLOGY	557,873	570,398	694,116	832,793	19.98%
Gen Gov	CITY ATTORNEY	405,469	405,469	419,387	461,459	10.03%
Gen Gov	PLANNING & BUILDING ADMIN	366,834	366,834	378,416	350,772	-7.31%
Gen Gov	PLANNING	580,366	616,807	617,799	521,540	-15.58%
Gen Gov	FLEET OPERATIONS	708,197	707,647	690,974	846,755	22.55%
Gen Gov	FACILITIES MANAGEMENT	885,889	1,011,136	1,356,901	1,258,928	-7.22%
Gen Gov	RISK MANAGEMENT	524,060	524,060	493,309	526,400	6.71%
Public Safety	POLICE ADMINISTRATION	2,114,137	2,145,475	2,185,111	2,232,976	2.19%
Public Safety	OPERATIONS	3,688,582	3,681,327	3,496,591	5,251,883	50.20%
Public Safety	POLICE COMMUNITY RESOURCES	1,368,231	1,426,918	1,884,929	74,223	-96.06%
Public Safety	FIRE ADMINISTRATION	284,605	284,605	296,087	290,282	-1.96%
Public Safety	PREVENTION	160,964	163,560	188,594	143,676	-23.82%
Public Safety	FIRE FIGHTING	3,209,191	3,206,698	3,248,159	3,403,561	4.78%
Public Safety	BUILDING/CODE ENFORCEMENT	469,142	769,142	762,179	501,754	-34.17%
Environ	PUBLIC WORKS ADMIN	254,079	254,079	250,442	239,329	-4.44%
Environ	FACILITY OPERATIONS	683,857	683,857	667,364	598,406	-10.33%
Environ	PROPERTY SERVICES	1,041,108	1,040,365	1,021,537	1,082,040	5.92%
Environ	ENGINEERING	444,318	456,853	431,086	479,526	11.24%
Environ	DEVELOP. & MGMT SUPPORT	480,897	486,280	463,642	507,627	9.49%
Environ	HISTORIC PRESERVATION / ARCHAEOLOGY	721,662	772,562	753,559	684,219	-9.20%
Transport	STREETS	3,237,711	3,736,026	3,710,612	2,472,240	-33.37%
Transport	MOBILITY	832,744	991,254	930,603	1,030,421	10.73%
Transport	PARKING	1,062,862	1,033,861	1,015,315	1,067,007	5.09%
Culture	GROUND	798,474	797,488	726,637	852,234	17.28%
Culture	GALIMORE CENTER	154,325	154,325	143,220	154,115	7.61%
Culture	PUBLIC AFFAIRS	658,580	686,087	658,241	776,667	17.99%
TOTAL OPERATING EXPENDITURES		29,599,797	31,012,198	31,519,620	30,743,002	-2.46%

General Fund Budget Summary

Transfers In or Out	2019 Original Budget	2019 Final Budget	2019 Projected	2020 Budget
General Interfund	860,317	860,317	860,316	750,201
Administrative	3,733,288	3,733,288	3,733,288	3,916,088
Operating	1,345,243	1,345,243	1,329,200	1,448,332
Other	1,480,402	2,576,503	2,593,224	1,081,517
Total Transfers In	\$7,419,250	\$8,515,351	\$8,516,028	\$7,196,138
Debt Service	1,491,711	1,491,711	1,509,996	1,748,869
Operating	593,624	577,657	577,657	844,721
Other	1,561,820	1,563,920	1,563,921	1,233,675
Total Transfers Out	\$3,647,155	\$3,633,288	\$3,651,574	\$3,827,265
Total General Fund Transfers In or Out	\$3,772,095	\$4,882,063	\$4,864,454	\$3,368,873

Total	2019 Original Budget	2019 Final Budget	2019 Projected	2020 Budget
Total Revenue	25,827,702	26,130,135	27,181,996	27,374,129
Total Expenditures	-29,599,797	-31,012,198	-31,519,620	-30,743,002
Total Transfers In	7,419,250	8,515,351	8,516,029	7,196,138
Total Transfers Out	-3,647,155	-3,633,288	-3,651,574	-3,827,265
Total General Fund (Deficit)/Excess	\$ 0	\$ 0	\$526,831	\$ 0



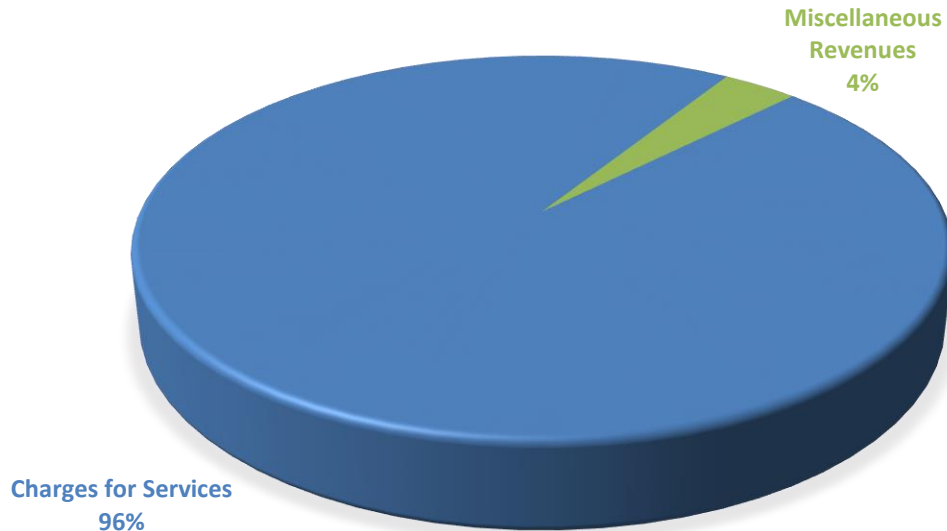


2020 General Fund Capital Spending Includes:

- Water Works Building Rehabilitation (with Grant funds) and Restroom Construction
- New Fire Truck
- Replacement of final Fire Station #1 Bay Doors
- Re-bricking of Sevilla Street
- Freight/Delivery Zone Improvements
- Continued Parking/Access Management Implementation that Includes VIC Garage
- Crosswalk Improvements
- Sidewalk Improvements
- Road Rehabilitation (Paving)

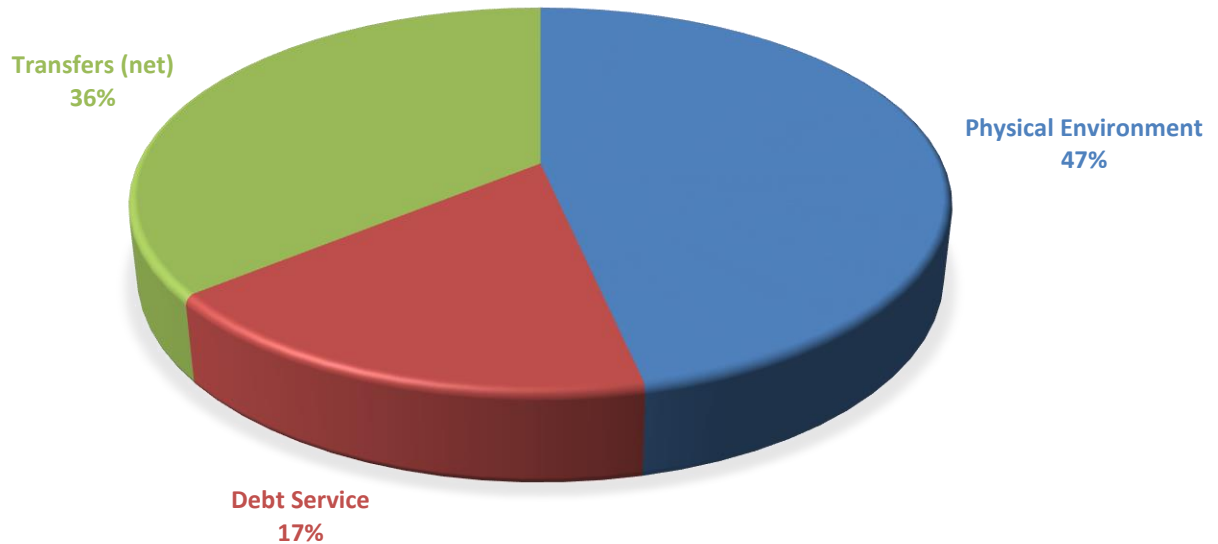
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UTILITY FUND REVENUE BY CATEGORY BUDGET 2020



Revenues by Category	Original Budget 2019	Final Budget 2019	Projected 2019	Budget 2020
Taxes	\$0	\$0	\$0	\$0
Permits, Fees and Special Assessments	0	0	0	0
Intergovernmental Revenue	0	0	370,973	0
Charges for Services	18,111,102	18,187,100	18,652,301	18,354,742
Judgements, Fines, & Forfeits	0	0	0	0
Miscellaneous Revenues	714,400	739,000	1,114,116	675,000
Transfers (net)	0	0	0	0
Total	\$18,825,502	\$18,926,100	\$20,137,390	\$19,029,742

UTILITY FUND EXPENSE BY FUNCTION BUDGET 2020

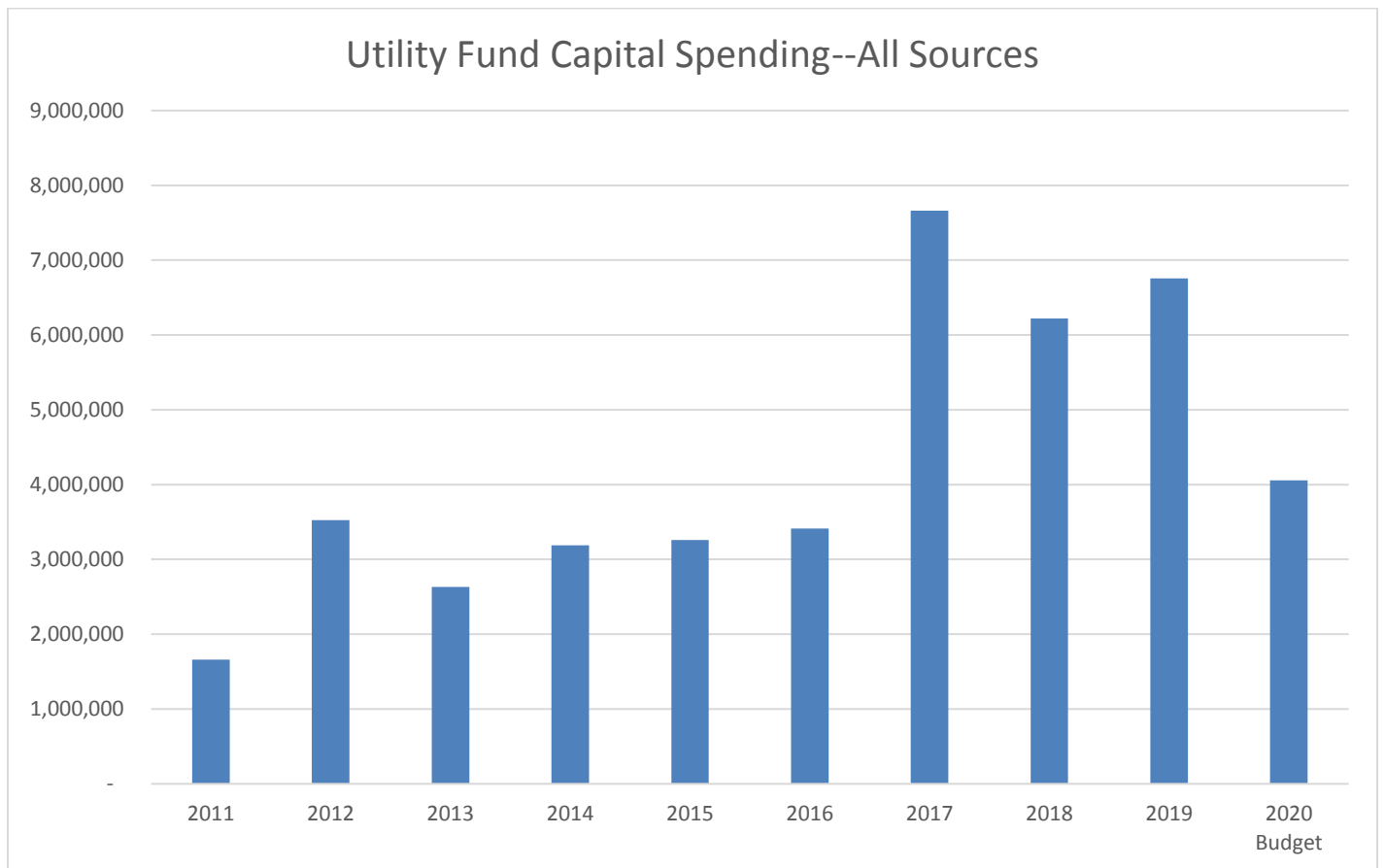


Expenses by Category	Original Budget 2019	Final Budget 2019	Projected 2019	Budget 2020
General Government Services	\$0	\$0	\$0	\$0
Public Safety	0	0	0	0
Physical Environment	8,295,824	9,723,256	9,716,998	8,864,914
Transportation	0	0	0	0
Culture/Recreation	0	0	0	0
Debt Service	3,322,156	3,322,156	3,270,290	3,336,156
Transfers (net)	7,207,522	5,880,688	6,668,759	6,828,672
Total	\$18,825,502	\$18,926,100	\$19,656,047	\$19,029,742

Utility Fund Budget Detail

Revenue	2019 Original Budget	2019 Final Budget	2019 Projected	2020 Budget
Water Sales Inside City	4,346,325	4,346,325	4,340,742	4,377,742
Water Sales Outside City	3,923,325	3,923,325	4,084,474	4,100,000
Sewer Sales Inside City	4,747,754	4,747,754	4,627,154	4,708,000
Sewer Sales Outside City	3,181,298	3,181,298	3,217,094	3,255,000
Water Tapping Fees	395,000	471,000	393,453	400,000
Water Flow Based Fees	500,000	500,000	1,045,350	500,000
CCEC Fees	17,400	17,400	25,063	24,000
Misc. Service Fees	100,000	100,000	90,484	90,000
Forcemain Overlay	100,000	100,000	176,491	150,000
Sewer Tapping Fees	300,000	300,000	238,328	250,000
Sewer Flow Based Fees	500,000	500,000	784,643	500,000
Interest Earnings	234,400	234,400	302,206	275,000
Sale of Fixed Assets	0	0	16,955	0
Grants	0	0	370,973	0
Other Misc. Revenue	480,000	504,600	423,982	400,000
Total Utility Fund Revenue	\$ 18,825,502	\$ 18,926,102	\$ 20,137,392	\$ 19,029,742
Expenses				
Utility Admin.	816,483	2,184,426	2,136,181	844,859
Water Treatment Plant	1,627,948	1,640,734	1,653,801	1,645,937
Meter Maintenance	655,256	646,271	632,463	646,647
Wastewater Treatment Plant	1,810,578	1,848,850	1,863,075	2,059,175
Transmission & Distribution	1,839,573	1,869,247	1,863,013	2,010,144
Wastewater Collections	1,545,986	1,537,916	1,568,464	1,657,236
Principal	2,360,000	2,360,000	2,189,690	2,994,690
Interest	947,156	947,156	1,078,550	341,466
Other Debt Service	15,000	15,000	2,050	0
Total Utility Fund Expenses	\$ 11,617,980	\$ 13,049,600	\$ 12,987,287	\$ 12,200,154
Interfund Transfers In or Out				
Operating Transfers	592,139	592,139	592,348	593,303
Other Transfers	24,104	1,318,074	1,306,820	968,002
Total Interfund Transfers In	\$ 616,243	\$ 1,910,213	\$ 1,899,168	\$ 1,561,305
Administrative Transfers	2,430,819	2,430,819	2,430,820	2,455,123
Operating Transfers	1,065,723	1,065,723	1,010,971	1,011,911
Other Transfers	4,327,223	4,290,173	5,126,137	4,922,944
Total Interfund Transfers Out	\$ 7,823,765	\$ 7,786,715	\$ 8,567,928	\$ 8,389,978
Total Fund (Deficit) or Excess	\$ -	\$ -	\$ 481,343	\$ -

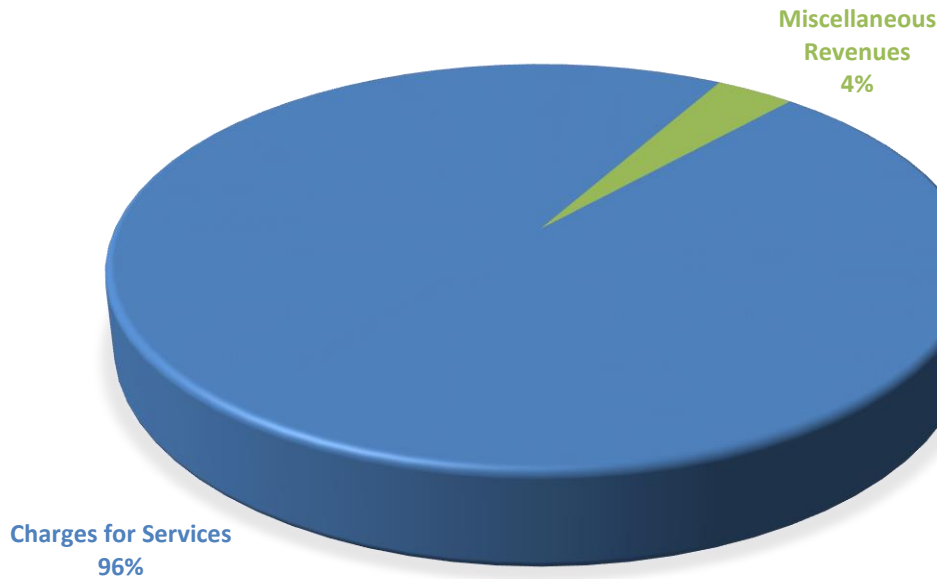
Utility Fund Capital Improvement Plan



FY 2020 Utility Capital Improvement Plan Highlights:

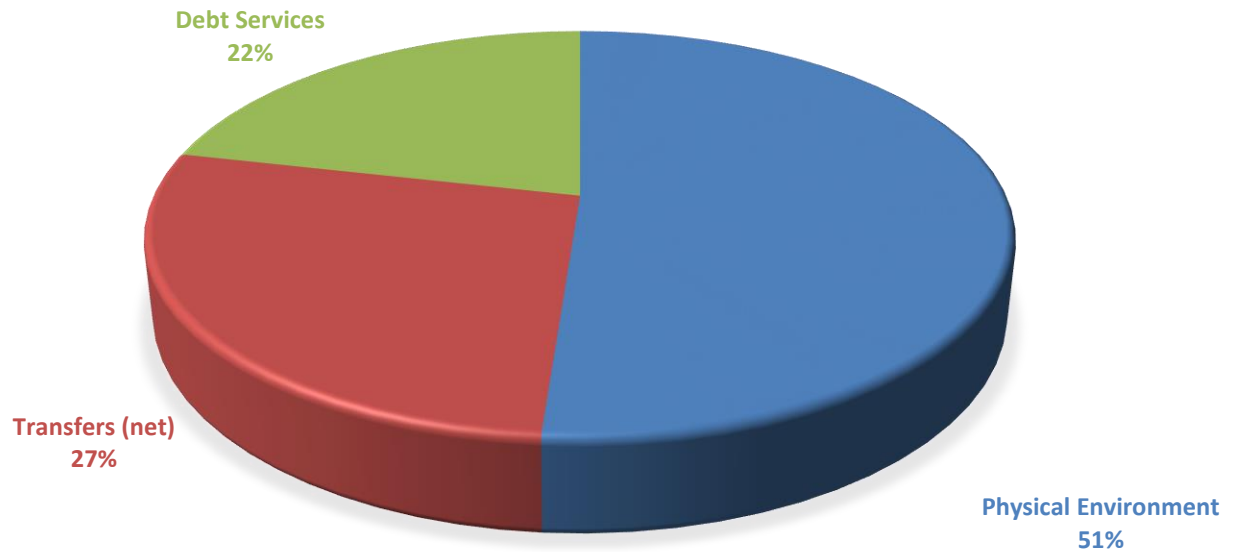
- Refurbishment and Re-Bricking of Sevilla Street
- Watermain Projects
- Storm Damaged Lift Station Repair/Rebuild/Mitigation
- Continuous I&I Elimination Program
- Continuous Upgrades to Lift Stations and Forcemains
- Flood Proofing of Wastewater Treatment Plant
- North City Water Main Project (final project of 2017 SRF funding)

STORMWATER REVENUE BY CATEGORY BUDGET 2020



Revenues by Category	Original Budget 2019	Final Budget 2019	Projected 2019	Budget 2020
Taxes	\$0	\$0	\$0	\$0
Permits, Fees and Special Assessments	0	0	0	0
Intergovernmental Revenue	0	2,214,723	2,205,119	0
Charges for Services	953,103	971,349	971,203	1,004,200
Judgements, Fines, & Forfeits	0	0	0	0
Miscellaneous Revenues	25,000	25,000	34,604	36,529
Transfers (net)	99,781	1,063,170	1,068,639	0
Total	\$1,077,884	\$4,274,242	\$4,279,565	\$1,040,729

STORMWATER EXPENSE BY FUNCTION BUDGET 2020

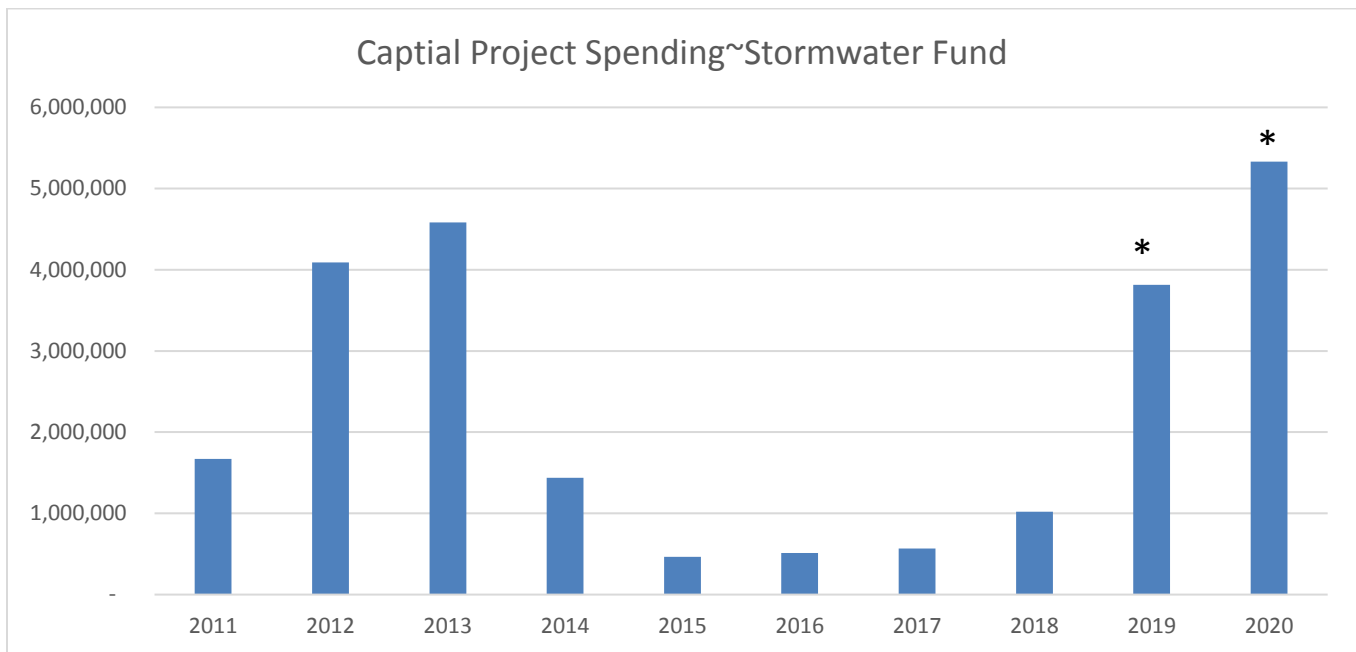


Expenses by Category	Original Budget 2019	Final Budget 2019	Projected 2019	Budget 2020
General Government Services	\$0	\$0	\$0	\$0
Public Safety	0	0	0	0
Physical Environment	854,548	4,050,906	4,069,639	532,729
Transportation	0	0	0	0
Culture/Recreation	0	0	0	0
Debt Service	223,336	223,336	209,043	223,336
Transfers (net)	0	0	0	284,664
Total	\$1,077,884	\$4,274,242	\$4,278,682	\$1,040,729

Stormwater Budget Summary

	2019 Original Budget	2019 Final Budget	2019 Projected	2020 Budget
Revenue				
Residential Stormwater	440,902	440,902	440,864	476,200
Commercial Stormwater	512,201	530,447	530,339	565,500
Other Revenue	25,000	2,239,723	2,239,723	36,529
Total Stormwater Fund Revenue	\$ 978,103	\$ 3,211,072	\$ 3,210,926	\$ 1,078,229
Expenses				
Stormwater Operations	474,073	474,573	486,992	472,729
Stormwater Capital Outlay	380,475	3,576,333	3,582,647	60,000
Total Stormwater Fund Expenses	\$ 854,548	\$ 4,050,906	\$ 4,069,639	\$ 532,729
Interfund Transfers In or Out				
Operating Transfers	106,538	106,538	106,659	131,821
Other Transfers	372,931	1,336,320	1,336,320	60,000
Total Interfund Transfers In	\$ 479,469	\$ 1,442,858	\$ 1,442,979	\$ 191,821
Administrative Transfers	334,508	334,508	334,508	360,581
Operating Transfers	45,180	45,180	39,832	45,135
Other Transfers	223,336	223,336	209,043	331,606
Total Interfund Transfers Out	\$ 603,024	\$ 603,024	\$ 583,383	\$ 737,322
Total Fund (Deficit) or Excess	\$ -	\$	\$ 883	\$ -

Stormwater Fund Capital Improvement Plan



** Design of the Lake Maria Sanchez project began in 2019. Construction is expected to begin in 2020 and continue into 2021 and 2022.*

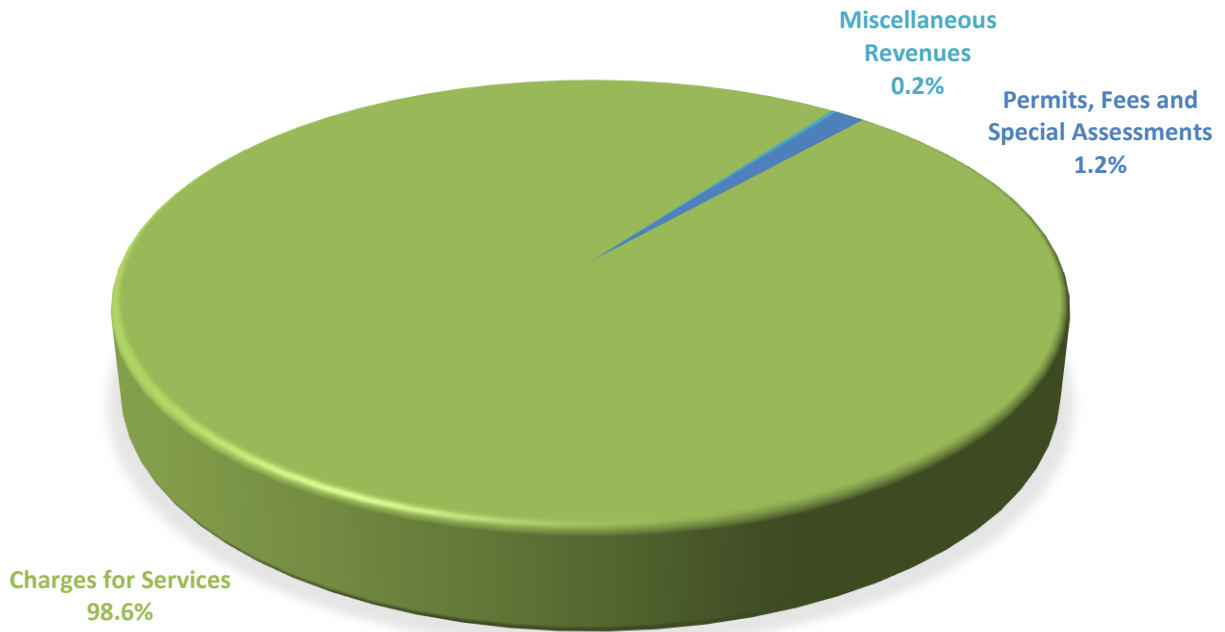
FY 2020 Stormwater Capital Improvement Plan Highlights:

- Lake Maria Sanchez Flood Mitigation
- South Whitney & West King Street Flood Mitigation
- Continued Outfall Backflow Prevention
- Refurbishment and Re-bricking of Sevilla Street

FY 2020 Stormwater Rates:

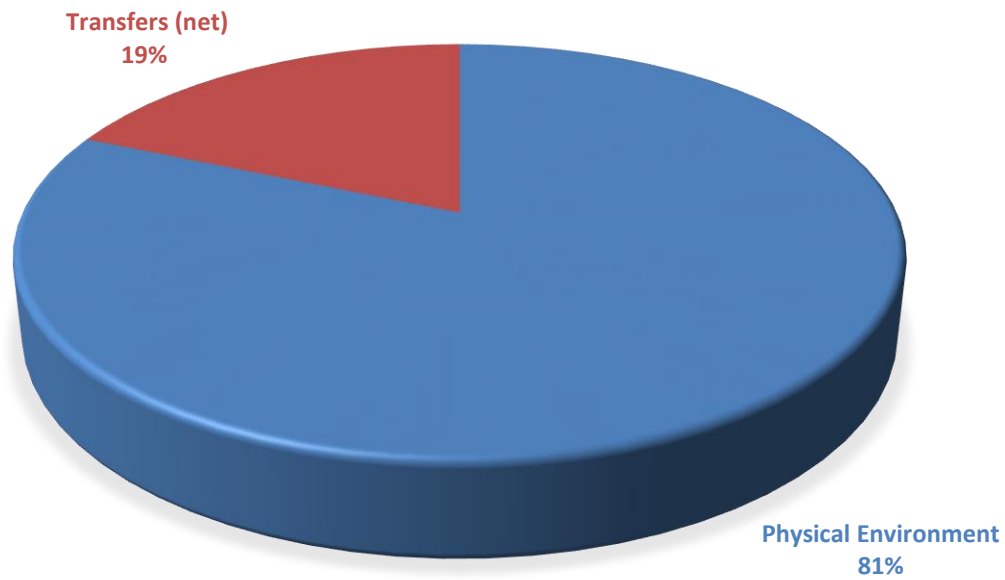
- Current Stormwater rates are \$5.00 per Single Family Unit (SFU)
- FY2020 Budget includes a proposed increase to \$5.25 per SFU
- This generates approximately \$37,500 per year for Stormwater maintenance
- Recommendation to increase by an additional \$0.25 per SFU for each of the next 5 years

SOLID WASTE REVENUE BY CATEGORY BUDGET 2020



Revenues by Category	Original Budget 2019	Final Budget 2019	Projected 2019	Budget 2020
Taxes	\$0	\$0	\$0	\$0
Permits, Fees and Special Assessments	28,992	28,992	46,954	48,000
Intergovernmental Revenue	0	0	0	0
Charges for Services	3,838,106	3,838,106	3,880,318	3,856,000
Judgements, Fines, & Forfeits	0	0	0	0
Miscellaneous Revenues	9,640	9,640	9,456	8,070
Transfers (net)	0	0	0	0
Total	\$3,876,738	\$3,876,738	\$3,936,728	\$3,912,070

SOLID WASTE EXPENSE BY FUNCTION BUDGET 2020



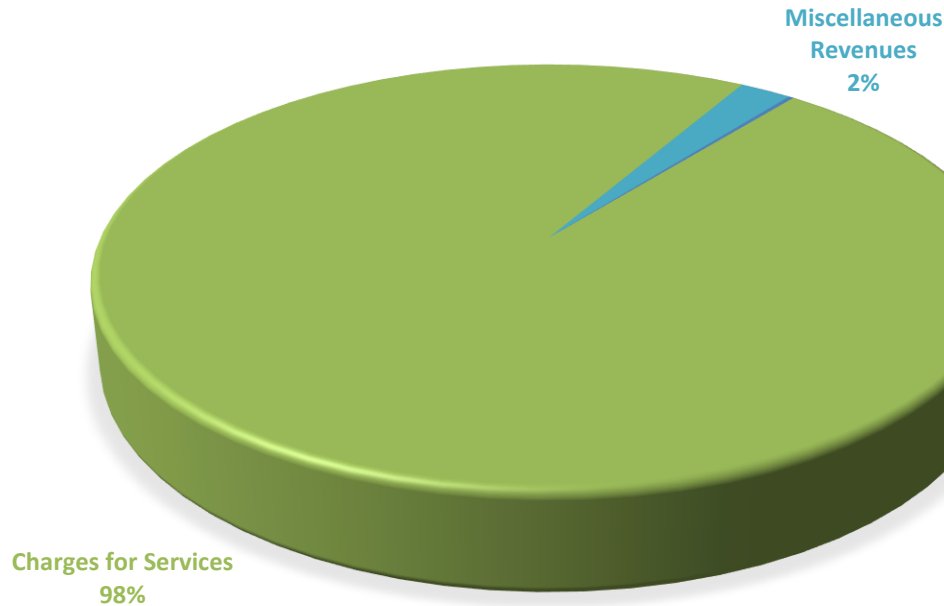
Expenses by Category	Original Budget 2019	Final Budget 2019	Projected 2019	Budget 2020
General Government Services	\$0	\$0	\$0	\$0
Public Safety	0	0	0	0
Physical Environment	3,103,085	3,110,857	3,174,917	3,186,328
Transportation	0	0	0	0
Culture/Recreation	0	0	0	0
Debt Service	0	0	0	0
Transfers (net)	773,653	765,881	760,535	725,742
Total	\$3,876,738	\$3,876,738	\$3,935,452	\$3,912,070

Solid Waste Fund Budget Summary

	2019 Original Budget	2019 Final Budget	2019 Projected	2020 Budget
Revenue				
Residential Collection	1,477,991	1,477,991	1,484,722	1,488,000
Commercial Collection	2,360,115	2,360,115	2,395,596	2,368,000
Franchise Fees	28,992	28,992	46,951	48,000
Other Revenue	9,640	9,640	9,456	8,070
Total Solid Waste Fund Revenue	\$ 3,876,738	\$ 3,876,738	\$ 3,936,725	\$ 3,912,070
Expenses				
Solid Waste Operations	3,103,085	3,110,857	3,174,917	3,186,328
Total Solid Waste Fund Expenses	\$ 3,103,085	\$ 3,110,857	\$ 3,174,917	\$ 3,186,328
Interfund Transfers In or Out				
General Interfund Transfers	15,000	15,000	15,000	322,358
Other Transfers	0	7,772	7,772	0
Total Interfund Transfers In	\$ 15,000	\$ 22,772	\$ 22,772	\$ 322,358
Administrative Transfers	497,098	497,098	497,098	543,664
Operating Transfers	291,555	291,555	286,209	455,423
Other Transfers	0	0	0	49,013
Total Interfund Transfers Out	\$ 788,653	\$ 788,653	\$ 783,307	\$ 1,048,100
Total Fund (Deficit) or Excess	\$ -	\$ -	\$ 1,273	\$ -

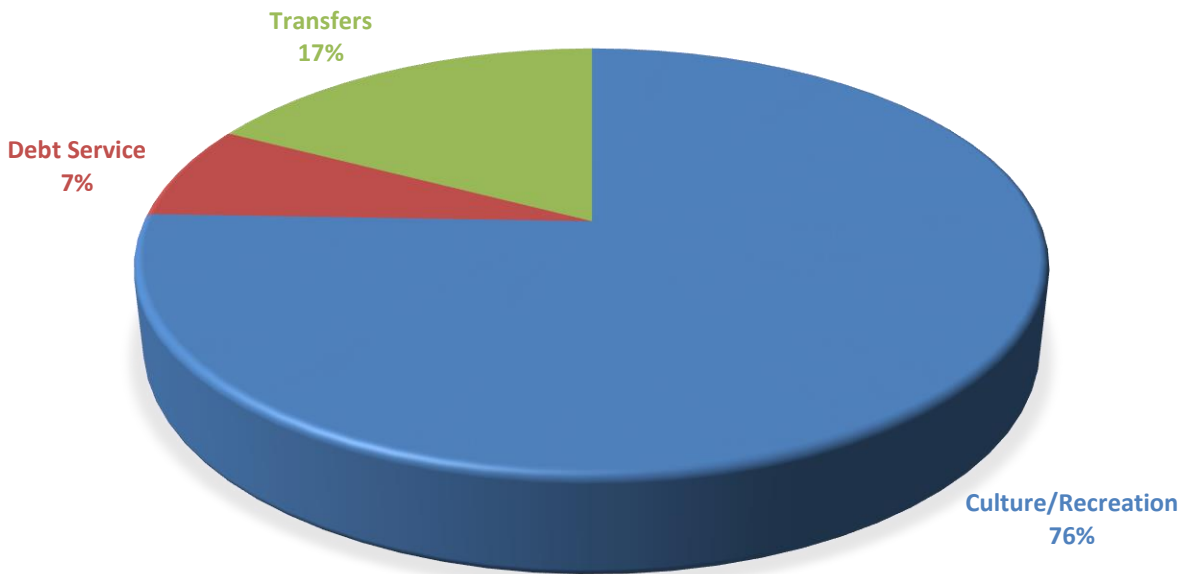
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MARINA REVENUE BY CATEGORY BUDGET 2020



Revenues by Category	Original Budget 2019	Final Budget 2019	Projected 2019	Budget 2020
Taxes	\$0	\$0	\$0	\$0
Permits, Fees and Special Assessments	0	0	0	0
Intergovernmental Revenue	7,000	7,000	2,190	7,000
Charges for Services	3,165,588	3,165,588	3,258,240	3,314,200
Judgements, Fines, & Forfeits	0	0	0	0
Miscellaneous Revenues	72,134	72,134	76,515	74,780
Transfers (net)	0	0	0	0
Total	\$3,244,722	\$3,244,722	\$3,336,945	\$3,395,980

MARINA EXPENSE BY FUNCTION BUDGET 2020



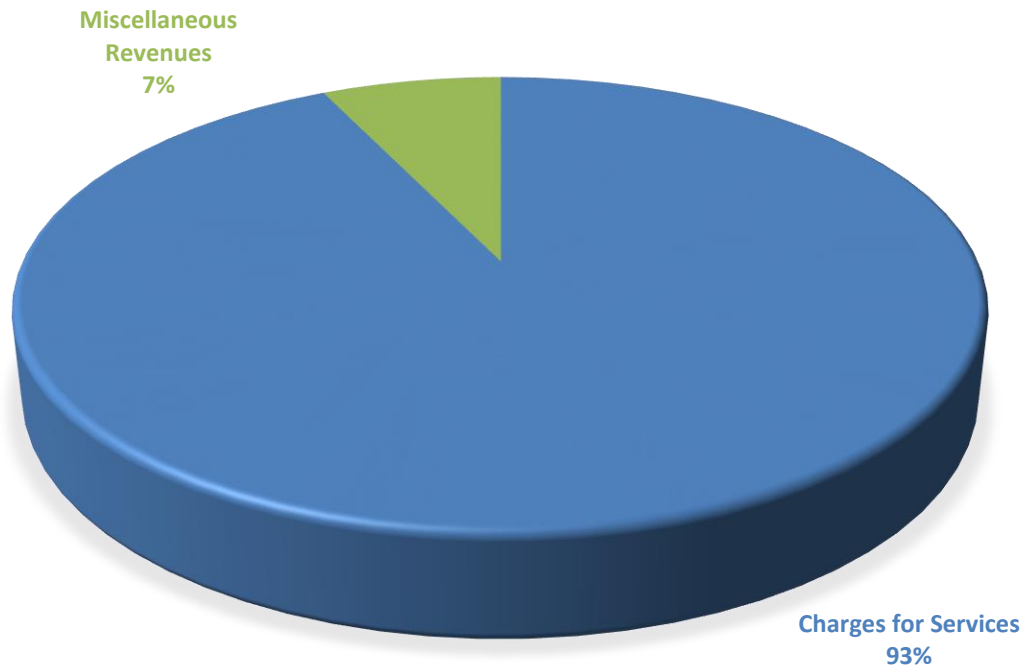
Expenses by Category	Original Budget 2019	Final Budget 2019	Projected 2019	Budget 2020
General Government Services	\$0	\$0	\$0	\$0
Public Safety	0	0	0	0
Physical Environment	0	0	0	0
Transportation	0	0	0	0
Culture/Recreation	2,574,087	2,574,982	2,608,345	2,566,200
Debt Service	100,000	100,000	242,614	242,614
Transfers (net)	570,635	569,740	362,325	587,167
Total	\$3,244,722	\$3,244,722	\$3,213,284	\$3,395,981

Marina Fund Budget Summary

	2019 Original Budget	2019 Final Budget	2019 Projected	2020 Budget
Revenue				
Gasoline	418,950	418,950	452,270	475,200
Diesel Fuel	1,481,550	1,481,550	1,599,146	1,634,000
Electricity	115,000	115,000	91,508	95,000
Dockage	1,150,088	1,150,088	1,115,051	1,110,000
Misc. Revenue	30,250	30,250	25,036	32,900
Grants	7,000	7,000	2,190	7,000
Interest Earnings	0	0	11,073	0
Rental Income	41,884	41,884	40,406	41,880
Total Marina Fund Revenue	\$ 3,244,722	\$ 3,244,722	\$ 3,336,680	\$ 3,395,980
Expenses				
Marina Operations	2,574,087	2,574,982	2,608,345	2,566,200
Debt Service	100,000	100,000	242,614	242,614
Total Marina Fund Expenses	\$ 2,674,087	\$ 2,674,982	\$ 2,850,959	\$ 2,808,814
Interfund Transfers In or Out				
Operating Transfers	24,330	24,330	27,030	24,323
Other Transfers	0	895	895	0
Total Interfund Transfers In	\$ 24,330	\$ 25,225	\$ 27,925	\$ 24,323
Administrative Transfers	240,079	240,079	240,078	289,344
Operating Transfers	0	0	0	0
Other Transfers	354,886	354,886	150,172	322,145
Total Interfund Transfers Out	\$ 594,965	\$ 594,965	\$ 390,250	\$ 611,489
Total Fund (Deficit) or Excess	\$ -	\$ -	\$ 123,396	\$ -

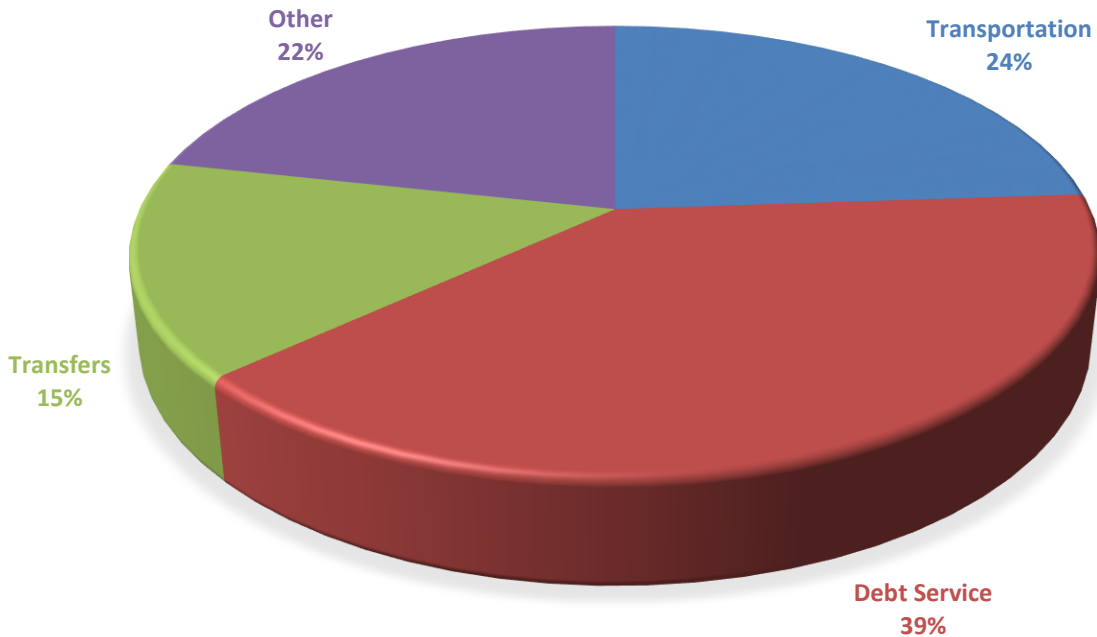
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VISITOR INFORMATION CENTER REVENUE BY CATEGORY BUDGET 2020



Revenues by Category	Original Budget 2019	Final Budget 2019	Projected 2019	Budget 2020
Taxes	\$0	\$0	\$0	\$0
Permits, Fees and Special Assessments	0	0	0	0
Intergovernmental Revenue	0	0	0	0
Charges for Services	4,408,000	4,408,000	4,592,654	4,087,000
Judgements, Fines, & Forfeits	0	0	0	0
Miscellaneous Revenues	291,779	291,779	320,393	315,000
Transfers (net)	0	0	0	0
Total	\$4,699,779	\$4,699,779	\$4,913,047	\$4,402,000

VISITOR INFORMATION CENTER EXPENSES BY FUNCTION BUDGET 2020



Expenses by Category	Original Budget 2019	Final Budget 2019	Projected 2019	Budget 2020
General Government Services	\$0	\$0	\$0	\$0
Public Safety	0	0	0	0
Physical Environment	0	0	0	0
Transportation	1,102,549	1,327,535	1,305,959	1,051,873
Culture/Recreation	754,923	754,923	798,844	947,480
Debt Service	1,776,629	1,776,630	1,721,186	1,726,625
Transfers (net)	1,065,678	840,691	847,203	676,022
Total	\$4,699,779	\$4,699,779	\$4,673,192	\$4,402,000

Visitor Information Center Fund Budget Summary

	2019 Original Budget	2019 Final Budget	2019 Projected	2020 Budget
Revenue				
Parking Revenue	3,808,000	3,808,000	3,954,631	3,487,000
Gift Shop Revenue	600,000	600,000	638,023	600,000
TDC Funding	180,000	180,000	180,000	180,000
Misc. Revenue	111,779	111,779	140,393	135,000
Total VIC Fund Revenue	\$ 4,699,779	\$ 4,699,779	\$ 4,913,047	\$ 4,402,000
Expenses				
Parking Facility	1,102,551	1,327,535	1,305,959	1,051,873
Visitor Information Center	203,805	203,805	206,511	210,070
Gift Shop	551,118	551,118	592,333	737,410
Principal	841,610	841,611	841,611	863,054
Interest	935,019	935,019	879,575	863,571
Other Debt Costs	0	0	0	0
Total VIC Fund Expenses	\$ 3,634,103	\$ 3,859,088	\$ 3,825,989	\$ 3,725,979
Interfund Transfers In or Out				
Other Transfers	961,810	1,186,797	1,180,283	1,235,132
Total Interfund Transfers In	\$ 961,810	\$ 1,186,797	\$ 1,180,283	\$ 1,235,132
Administrative Transfers	230,784	230,784	230,784	267,378
Operating Transfers	211,634	211,634	211,634	276,479
Historic Preservation	476,167	476,167	476,166	350,000
Mobility	250,000	250,000	250,000	250,000
Garage Sinking Fund	650,000	650,000	650,000	650,000
Other Transfers	208,902	208,902	208,902	117,295
Total Interfund Transfers Out	\$ 2,027,487	\$ 2,027,487	\$ 2,027,486	\$ 1,911,152
Total Fund (Deficit) or Excess	\$ -	\$ -	\$ 239,855	\$ -

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Historic Preservation Transfer from VIC Trends

- **FY 2016 Actual:** Transfer to General Fund for portion of Alcazar Hotel Light Cages (\$20,000) and for portion of Casa Del Hidalgo roof (\$60,000)
- **FY 2017 Actual:** Transfer to General Fund for Alcazar Hotel Roof work (\$54,250), for Alcazar Hotel Iron Gates (\$30,000) and for Monument work (\$5,000)
- **FY 2018 Actual:** Transfer for Water Works Building Grant match of \$170,000 (delayed to FY 2019), implementation of Historic Preservation Master Plan (\$100,000) and upgrades to Archaeology program operations (\$80,000).
- **FY 2019 Actual:** Transfer for Water Works Building Grant match (\$400,000 over 2 years), Resiliency Project Grant match (\$50,000), UF Preservation Institute contribution (\$15,000), funding for an Assistant Archaeologist (salary and benefit totals \$60,000), Historic Preservation and Archaeology increased travel, training, lab equipment (\$25,000).
- **FY 2020 Budget:** Transfer for Water Works Building Grant Match (\$400,000 over 2 years), UF Preservation Institute (PISA) contribution (\$15,000), University of South Florida La Florida contribution (\$20,000), restoration of lighted letters on Alcazar Hotel (\$8500), continued improvements and equipment for the Archaeology department.

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Historic Area CRA (HACRA) Budget Summary

	2019 Original Budget	2019 Final Budget	2019 Projected	2020 Budget
Revenue				
Incremental Taxes	387,208	387,208	387,208	502,696
Total HACRA Fund Revenue	\$ 387,208	\$ 3487,208	\$ 387,208	\$ 502,696
Expenses				
Operations	-	-	-	-
Total HACRA Fund Expenses	\$ -	\$ -	\$ -	\$ -
Interfund Transfers In or Out				
Transfer from General Fund	568,088	568,088	568,088	732,436
Total Interfund Transfers In	\$ 568,088	\$ 568,088	\$ 568,088	\$ 732,436
Debt Service Transfer to VIC	955,296	955,296	955,296	1,235,132
Total Interfund Transfers Out	\$ 955,296	\$ 955,296	\$ 955,296	\$ 1,235,132
Total Fund (Deficit) or Excess	\$ -	\$ -	\$ -	\$ -

Lincolnvile CRA (LCRA) Budget Summary

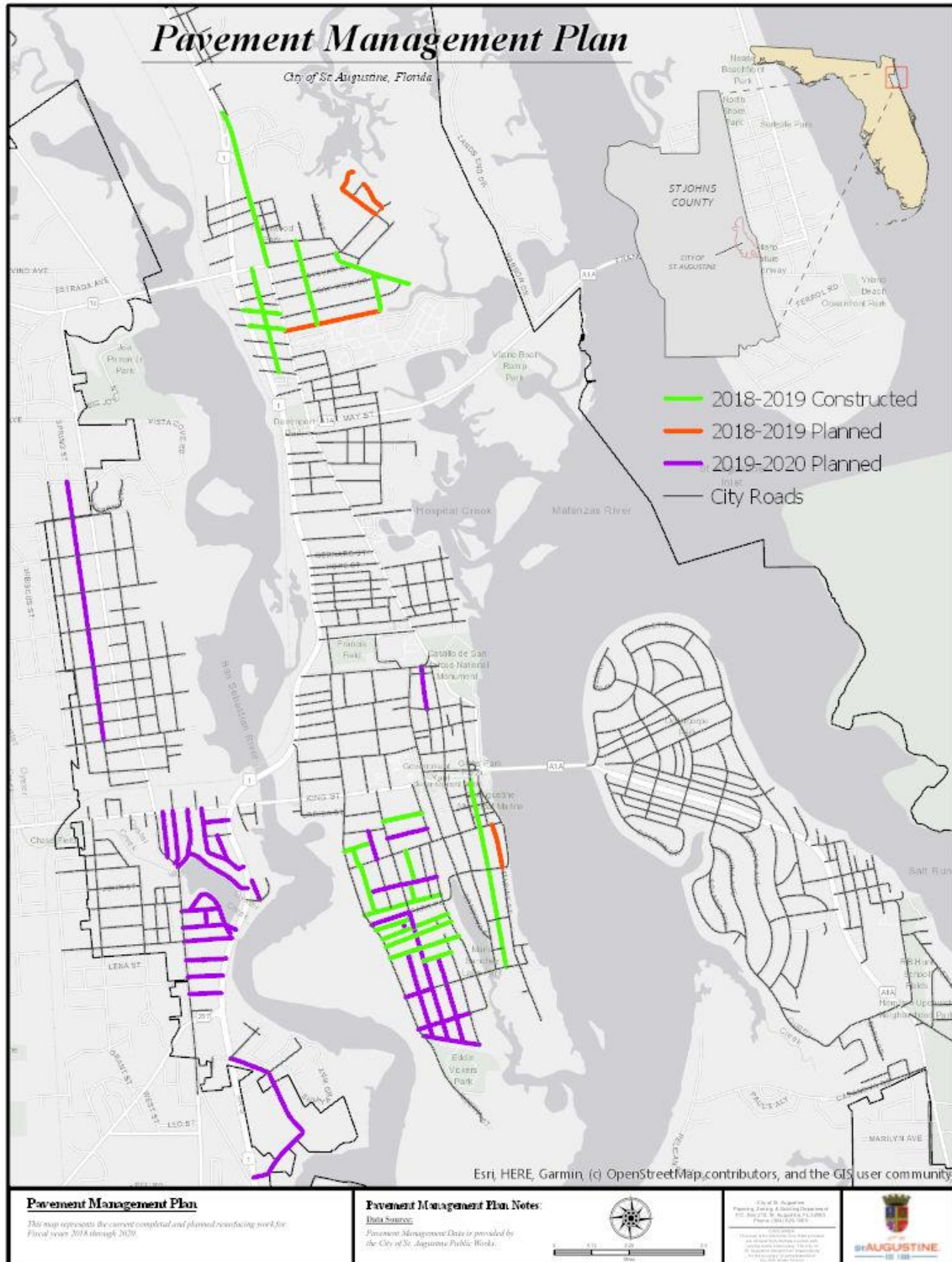
	2019 Original Budget	2019 Final Budget	2019 Projected	2020 Budget
Revenue				
Incremental Taxes	266,012	266,012	266,012	344,017
Total HACRA Fund Revenue	\$ 266,012	\$ 266,012	\$ 266,012	\$ 344,017
Expenses				
Operations	653,596	1,036,845	385,295	845,256
Total HACRA Fund Expenses	\$ 653,596	\$ 1,036,845	\$ 385,295	\$ 845,256
Interfund Transfers In or Out				
Transfer from General Fund	387,584	387,584	387,584	501,239
Transfer from Surplus Carryforward	0	383,249	268,301	0
Total Interfund Transfers In	\$ 387,584	\$ 770,833	\$ 645,620	\$ 501,239
Transfers for Infrastructure Projects	0	0	0	0
Total Interfund Transfers Out	\$ -	\$ -	\$ -	\$ -
Total Fund (Deficit) or Excess	\$ -	\$ -	\$ 536,602	\$ -

Strategic Action Items for 2020

Objective: Infrastructure Planning & Construction

General Fund Action Items:

- Road Resurfacing



Objective: Infrastructure Planning & Construction (continued)

- Sevilla Street Reconstruction/Re-bricking
- Sidewalk Improvements

Utility Fund Action Items:

- Sevilla Street Reconstruction
- Lake Maria Sanchez Flood Mitigation Project
- Continued Water Meter Replacement Program
- North City Water Main Improvement
- High Service Pump Control Refurbishment
- Lift Station Rehab from Storms
- Upgrades to other Lift Stations & Force Mains
- Transfer for West Augustine Sewer Improvements and Connections
- I&I Elimination Program
- Wastewater Treatment Plant Flood Proofing

Stormwater Action Items:

- Sevilla Street Reconstruction
- Lake Maria Sanchez Flood Mitigation Project
- South Whitney & West King Flood Mitigation
- Tideflex Valve Installation

Objective: Mobility Planning & Construction

- Parking and Access Management Implementation
- Adjustment of Garage Rates and On-Street Enforcement Hours
- Freight/Delivery Zone Improvements
- Satellite Parking Operations (partially funded by TDC and events)
- Creation of a “Mobility Hub”
- Cuna Street Improvements

Objective: Zoning Update & Building Code Update

- Completion of the Comprehensive Plan Update
- Various Code Updates Planned (mobility, parking, events, tree code)
- Historic Preservation Master Plan Flood Mitigation
- Vacation Rentals
- Major Software Upgrades for Building Department (City Works)

Objective: Resiliency, Sustainability & Sea-Level Rise Planning & Implementation

- Lake Maria Sanchez Flood Mitigation Project
- Position upgrade to create an “Environmental Program Coordinator”
- Coquina Park Stormwater Improvements
- Management of Fish Island
- TideFlex Valve Installations
- Historic Preservation Master Plan Flood Mitigation Project
- Tablets for Board Members to use during meetings to save printing of hard copies

Objective: Arts, Education & Community

- University of South Florida Project
- Preservation Institute of St. Augustine (PISA)
- Hispanic Culture Film Festival
- 200th Anniversary Celebration

Objective: Enhance our partnerships to affect change in affordable/workforce housing and homelessness

- St. Francis Bed Rental
- Family Reunification Program
- Home Again St. Johns
- West Augustine Utility Connection Program
- Operation New Hope

Objective: Event Planning & Management

- Satellite Parking Operations (partially funded by TDC and events)
- Creation of a “Mobility Hub”

Objective: Proactive Planning to Preserve our Downtown Character

- Addition of 2 Police Officers Assigned to Downtown
- Addition of 2 Solid Waste Crew Members Assigned to Downtown
- Creation of a “Mobility Hub”
- Implementation of Downtown Nightlife Plan

Objective: Capital Plan Financing

- State Revolving Fund Projects
- Transfer of Connection Fees to Reserve Account for Future Capacity Needs
- Increased Transfer of Utility Funds to “R&R” for Capital Projects
- Interfund Loans Established for Large Equipment Purchases

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Notes

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