

2018 Proposed Budget

CITY OF ST. AUGUSTINE

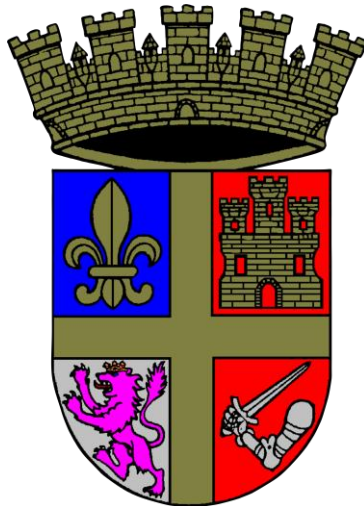
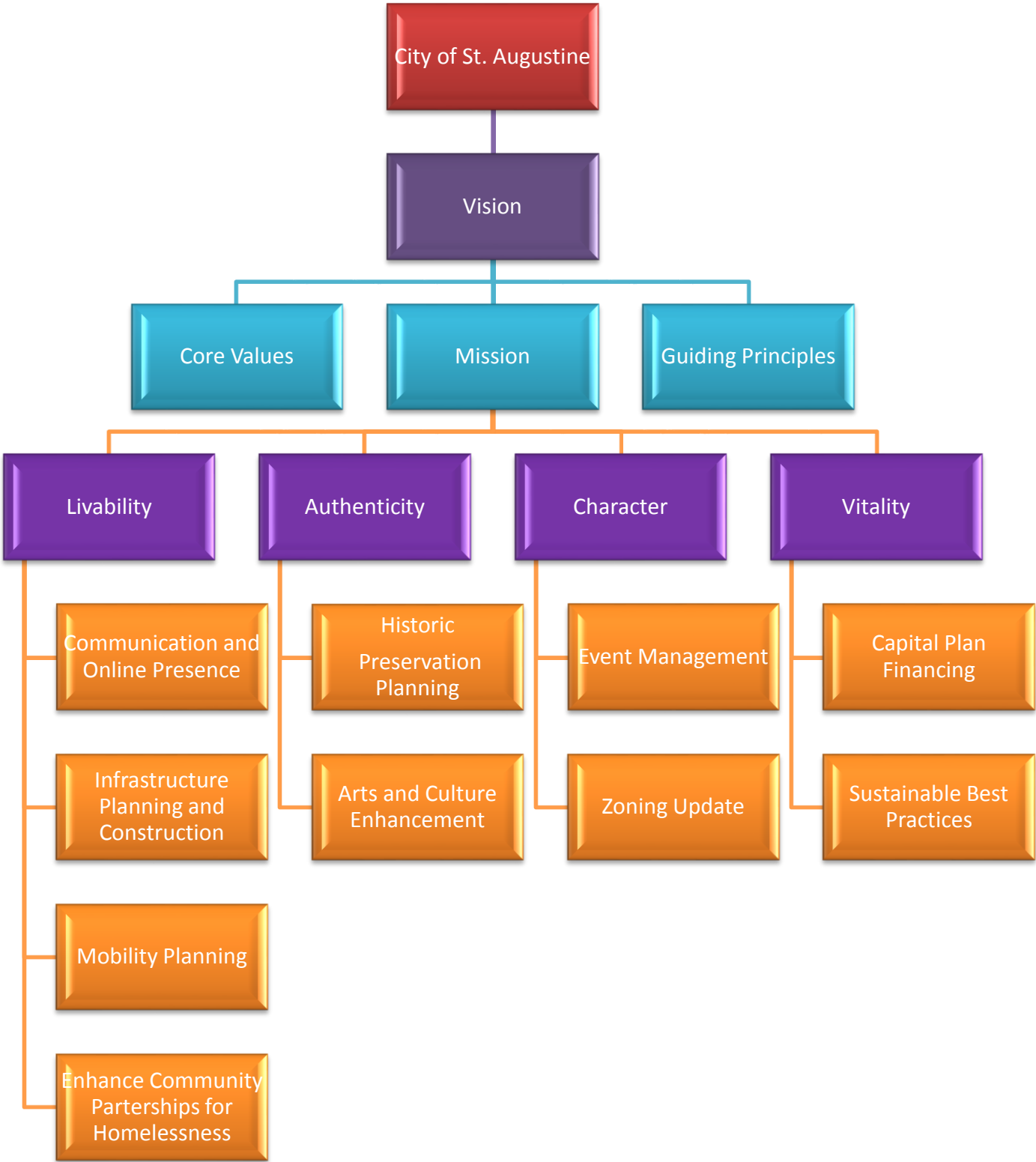


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Hierarchal Organization of the City of St. Augustine Strategic Plan



2017 Summary from the National Citizen Survey™**St. Augustine residents enjoy a high quality of life.**

More than four in five survey respondents rated the overall quality of life in St. Augustine and the City as a place to live as excellent or good; these ratings remained stable over time and were similar to ratings seen in other communities. Rating for several features that enhance quality of life, such as the overall image of the City, its overall appearance and St. Augustine as a place to retire were positively rated by about 8 in 10 respondents, were higher than the national comparisons and remained stable from 2016 to 2017. Eighty-five percent of survey participants planned to remain in St. Augustine for the coming five years, and a similar proportion would recommend living in St. Augustine to someone who asked.

The Natural Environment continues to be a top priority for residents.

This year, as in 2016, St. Augustine residents identified the Natural Environment as a top priority for the community in the coming two years. Ratings within Natural Environment tended to be strong and similar to ratings seen in comparison communities; the only exception was the rating for drinking water, which was lower than those seen in other communities nationwide. About three-quarters of residents or more awarded high marks to the overall quality of the natural environment, cleanliness and air quality, and about 8 in 10 favorably rated several natural environment services including garbage collection, recycling and yard waste pick-up. Ratings for all Natural Environment-related measures remained stable from 2016 to 2017.

Mobility may be a potential area of opportunity.

About 9 in 10 respondents indicated that Mobility should be an important focus area for the St. Augustine community in the coming two years. Ratings within Mobility varied widely, but tended to be similar to or lower than ratings seen in other communities across the nation. About 4 in 10 or fewer respondents gave favorable ratings to the overall ease of travel in the City, the ease of travel by bicycle, the ease of travel by public transportation, ease of travel by car and traffic flow; ratings for all of these measures were lower than the national comparisons and declined from 2016 to 2017. Ratings for Mobility-related services tended to be stronger: about half of respondents or more favorably rated traffic enforcement, street cleaning and street lighting. Further, about three-quarters of respondents had walked or biked instead of driving in the 12 months prior to the survey, which was higher than levels seen in comparison communities, but did decline from 2016 to 2017.

Residents indicated a high level of support for the City addressing various Mobility-related issues in St. Augustine. When asked about various City transportation initiatives, about 9 in 10 participants reported that they would somewhat or strongly support improvements to pedestrian mobility and safety, improvements to bicycle mobility and safety, increasing the use of shuttles to reduce traffic congestion downtown and the implementation of traffic flow adjustments during peak hours and during events.

Positive and Negative Impacts on the FY 2018 Budget

- *Millage rate stays at 7.5 mills. Results in \$500,478 additional ad valorem revenue.*
- *Visitor Information Center Fund increase to \$15 rate results in \$750,000 that will be transferred for Mobility, Historic Preservation and the VIC Sinking Fund.*
- *Parking Meter rate increase to \$2.50 per hour adds \$350,000. This will be transferred to reserves to re-build emergency reserves.*
- *Fire assessment fee adjust. adds \$190,000 in revenue to offset Fire Dept. expenses.*
- *3rd year of Utility Rate increase is implemented resulting in \$750,000 of new revenue.*
- *Solid Waste increase of 5% to help re-build emergency reserves.*

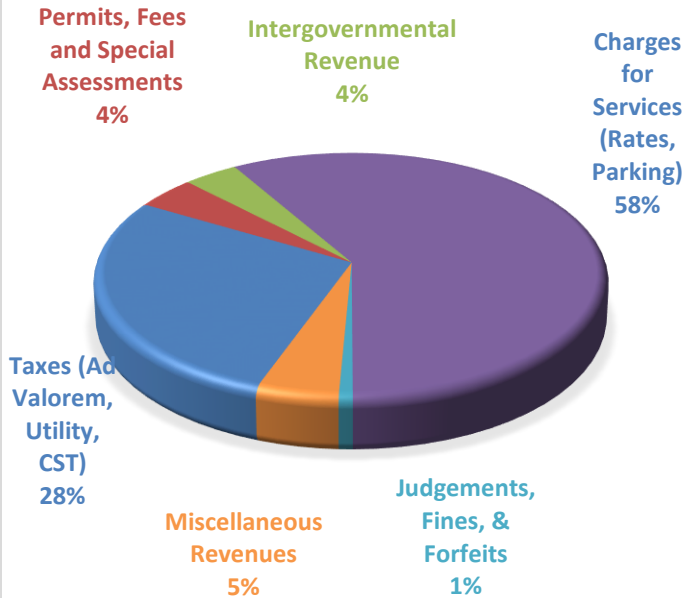
- *No increase in Stormwater rates*
- *Health Insurance rates did not increase (dental increased by 10%).*
- *Workers Comp & Liability Insurance did not increase.*

- *Paving budget increased by \$225,000 over prior year budget for total of \$750,000 plus re-bricking of Sevilla and Charlotte streets.*
- *19 new personnel requests totaling \$1,200,000 (only 2 included in budget for a total of \$150,000)*
- *Personnel compensation includes merit increases and 2nd year of compression totaling \$574,000. Includes Cost of Living adjustment of 1.25%*

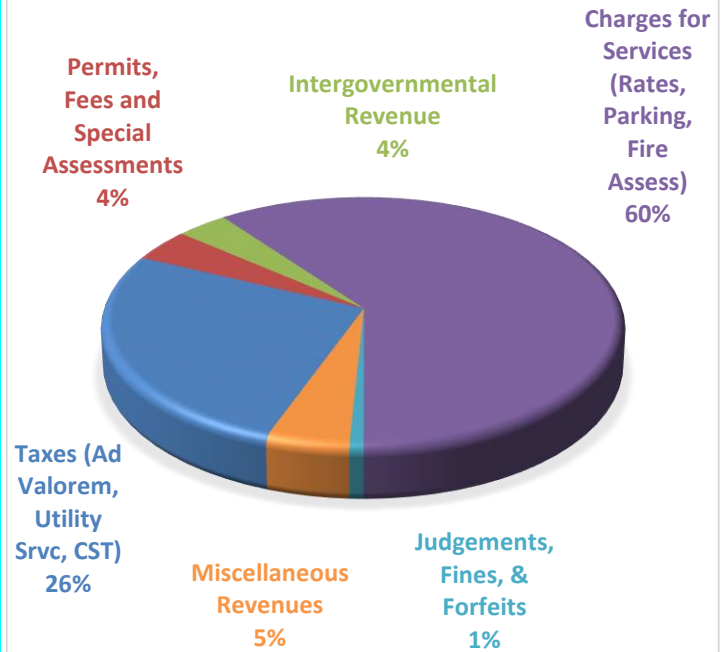
Notes

Where does the money come from?

**2017 BUDGETED REVENUES--
ALL FUNDS**



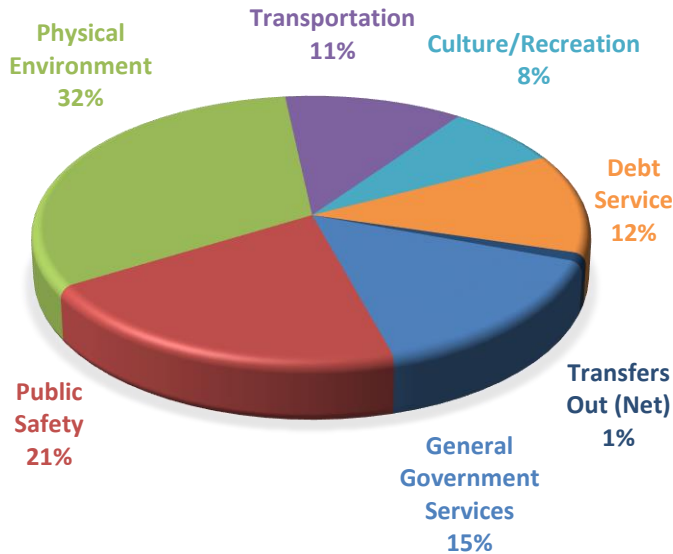
**2018 BUDGETED REVENUES--
ALL FUNDS**



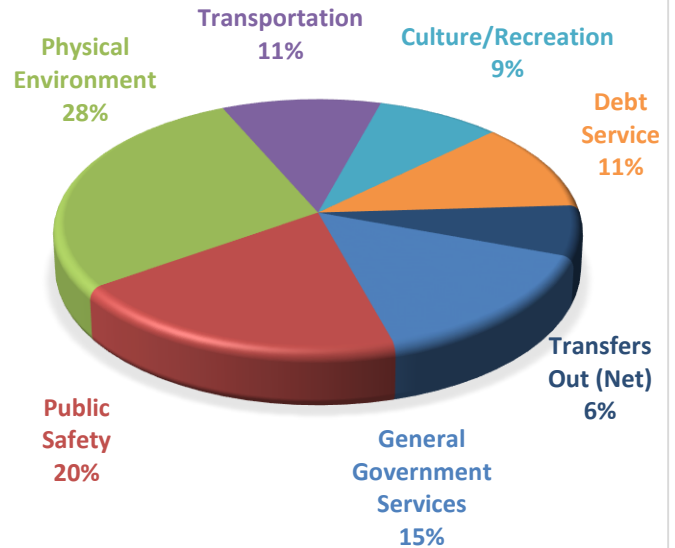
| Revenues by Category | Original Budget 2017 | Final Budget 2017 | Projected 2017 | Budget 2018 |
|---------------------------------------|-------------------------|----------------------|----------------------|----------------------|
| Taxes | \$ 13,839,634 | \$ 13,905,634 | \$ 14,107,500 | \$ 14,245,932 |
| Permits, Fees and Special Assessments | 2,117,200 | 2,117,200 | 2,139,371 | 2,261,700 |
| Intergovernmental Revenue | 1,926,526 | 1,926,816 | 1,918,211 | 1,941,479 |
| Charges for Services | 28,985,794 | 29,298,281 | 29,882,060 | 32,477,979 |
| Judgements, Fines, & Forfeits | 399,516 | 399,516 | 406,692 | 429,450 |
| Miscellaneous Revenues | 2,392,323 | 3,167,478 | 3,363,749 | 2,608,252 |
| Transfers (net) | 0 | 1,733,913 | 1,190,839 | 0 |
| Total | \$ 49,660,993 | \$ 52,548,838 | \$ 53,008,423 | \$ 53,964,792 |

Where Does the Money Go?

2017 BUDGETED EXPENDITURES/EXPENSES--ALL FUNDS



2018 BUDGETED EXPENDITURES/EXPENSES-- ALL FUNDS



| Expenditures by Function | Original Budget 2017 | Final Budget 2017 | Projected 2017 | Budget 2018 |
|-----------------------------|-------------------------|----------------------|----------------------|----------------------|
| General Government Services | \$ 7,517,372 | \$ 8,712,936 | \$ 8,609,078 | \$ 8,147,926 |
| Public Safety | 10,253,836 | 10,587,617 | 10,398,325 | 10,610,463 |
| Physical Environment | 15,855,936 | 16,913,063 | 16,525,487 | 15,161,740 |
| Transportation | 5,738,469 | 6,182,550 | 5,986,659 | 5,872,404 |
| Culture/Recreation | 3,764,447 | 4,097,730 | 4,084,491 | 4,605,392 |
| Debt Service | 6,037,942 | 6,054,942 | 5,957,056 | 6,061,098 |
| Transfers Out (Net) | 492,991 | 0 | 0 | 3,505,769 |
| Total | \$ 49,660,993 | \$ 52,548,838 | \$ 51,561,096 | \$ 53,964,792 |

Personnel Additions

| <i>Description</i> | <i>2017 FTEs</i> | <i>2018 Budget</i> |
|---|------------------|--------------------|
| City Commission | 2.5 | 2.5 |
| City Manager Administration | 4 | 4 |
| City Clerk | 4 | 4 |
| Financial Serv. Administration | 3 | 3 |
| Accounting | 2 | 2 |
| Customer Service | 6 | 6 |
| General Services Admin & Purchasing | 9 | 9 |
| Human Resources | 3 | 3 |
| Information Technology | 4 | 4 |
| City Attorney | 3 | 3 |
| Planning & Building (addition of Senior Planner) | 7 | 8 |
| Fleet Operations | 7 | 7 |
| General Facilities | 2 | 2 |
| Police Department (addition of Accreditation Tech) | 66 | 67 |
| Fire Department | 34 | 34 |
| Building & Code Enforcement | 4 | 4 |
| Public Works Administration | 3 | 3 |
| Facility Operations | 8 | 8 |
| Property Services | 12.5 | 12.5 |
| Engineering & Devlp, Mgmt Support | 10 | 10 |
| Historic Preservation | 3 | 3 |
| Streets | 12 | 12 |
| Mobility | 2 | 2 |
| Parking | 5 | 5 |
| Grounds | 8 | 8 |
| Special Events | 3 | 3 |
| Water Treatment Plant | 11 | 11 |
| Meter Maintenance | 8 | 8 |
| Wastewater Treatment Plant | 10 | 10 |
| Transmission Distribution | 19 | 19 |
| Waste Water Collections | 14 | 14 |
| Utility Administration | 4 | 4 |
| Stormwater Operations | 5 | 5 |
| Solid Waste Operations | 19 | 19 |
| Municipal Marina Operations | 13 | 13 |
| VIC Parking Facility | 10 | 10 |
| V.I.C. Center | 7 | 7 |
| VIC Gift Shop | 5 | 5 |
| | 352 | 354 |

Notes

Peer Cities

| City | General Fund Budget | Tax Levy | Population | % of Residential Homestead Exemptions | % with Institutional or Other Exemptions | Number of Employees (FTEs) |
|-----------------------|---------------------|------------|------------|---------------------------------------|--|----------------------------|
| City of St. Augustine | 28,000,000 | 9,500,000 | 13,590 | 27.70% | 2.06% | 352 |
| Fernandina Beach | 17,800,000 | 10,400,000 | 11,970 | 28.18% | 0.52% | 198 |
| Titusville | 37,000,000 | 10,500,000 | 44,077 | 28.02% | 2.66% | 480 |
| Key West | 59,000,000 | 15,800,000 | 24,663 | 16.61% | 0.67% | 467 |
| Mount Dora | 12,300,000 | 54,000,000 | 13,167 | 38.05% | 1.38% | 193 |
| Cocoa Beach | 27,000,000 | 7,800,000 | 11,182 | 28.76% | 0.35% | 258 |
| | | | | | | |

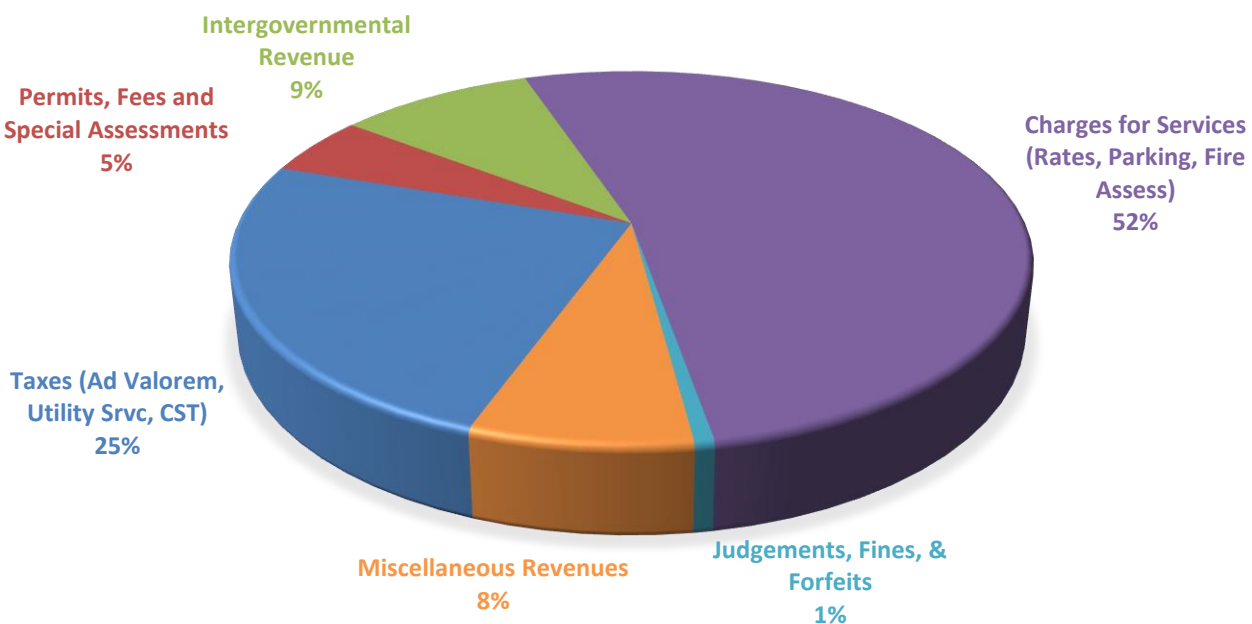
These peer cities were selected using the Florida League of Cities 2015 and 2016 data base and searching for Cities that:

- Are similar in either Population, General Fund Budget and/or Tax Levy
- Have a tourist based economy
- Operate one or more Utility Funds (Utility, Stormwater, Solid Waste)
- Have a similar percentage of properties exempt from Ad Valorem Tax

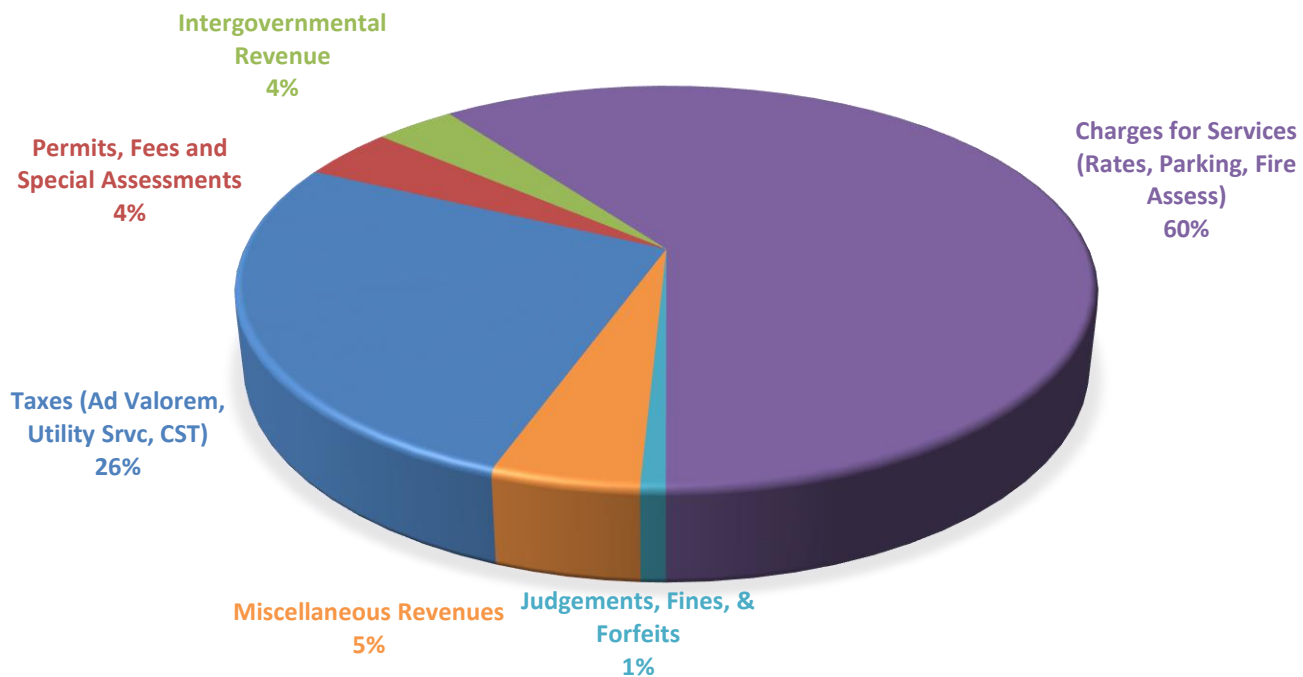
Notes

Peer Cities

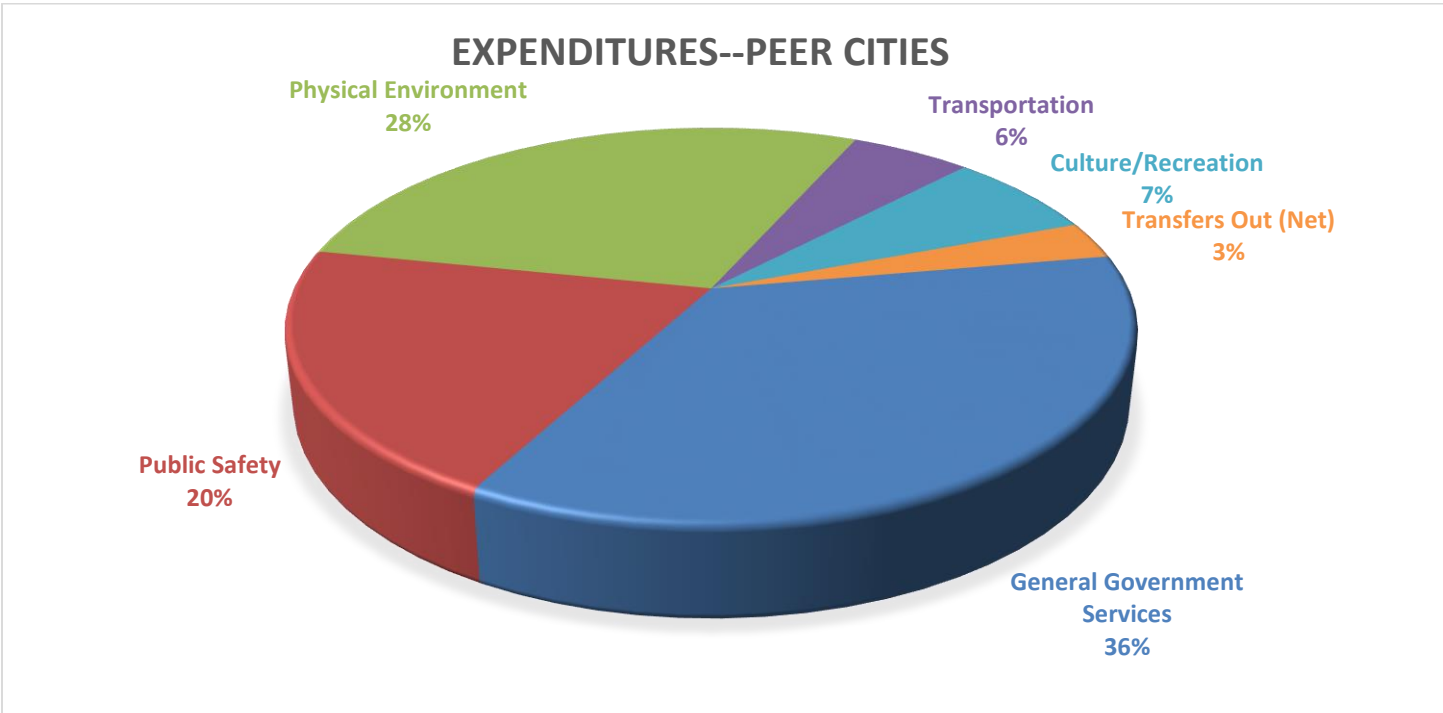
REVENUES--PEER CITIES



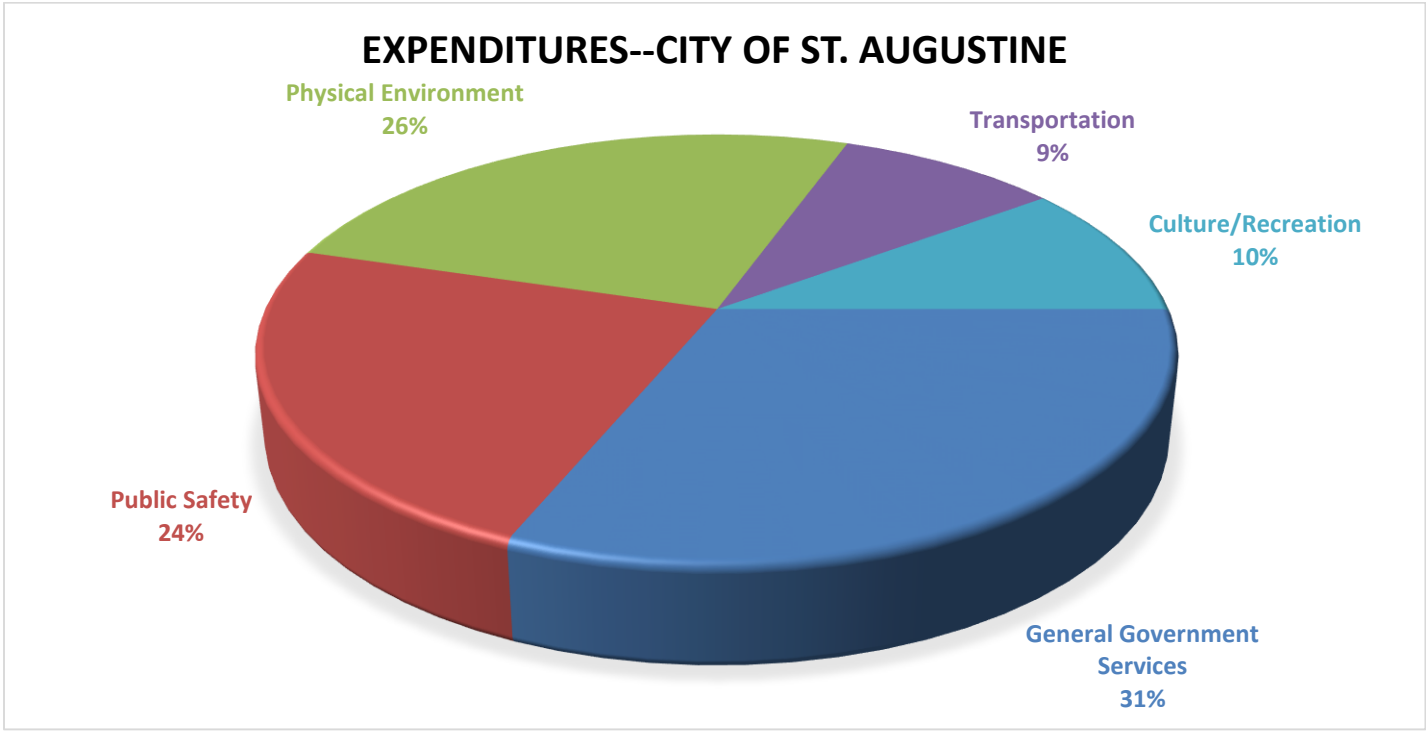
REVENUES--CITY OF ST. AUGUSTINE



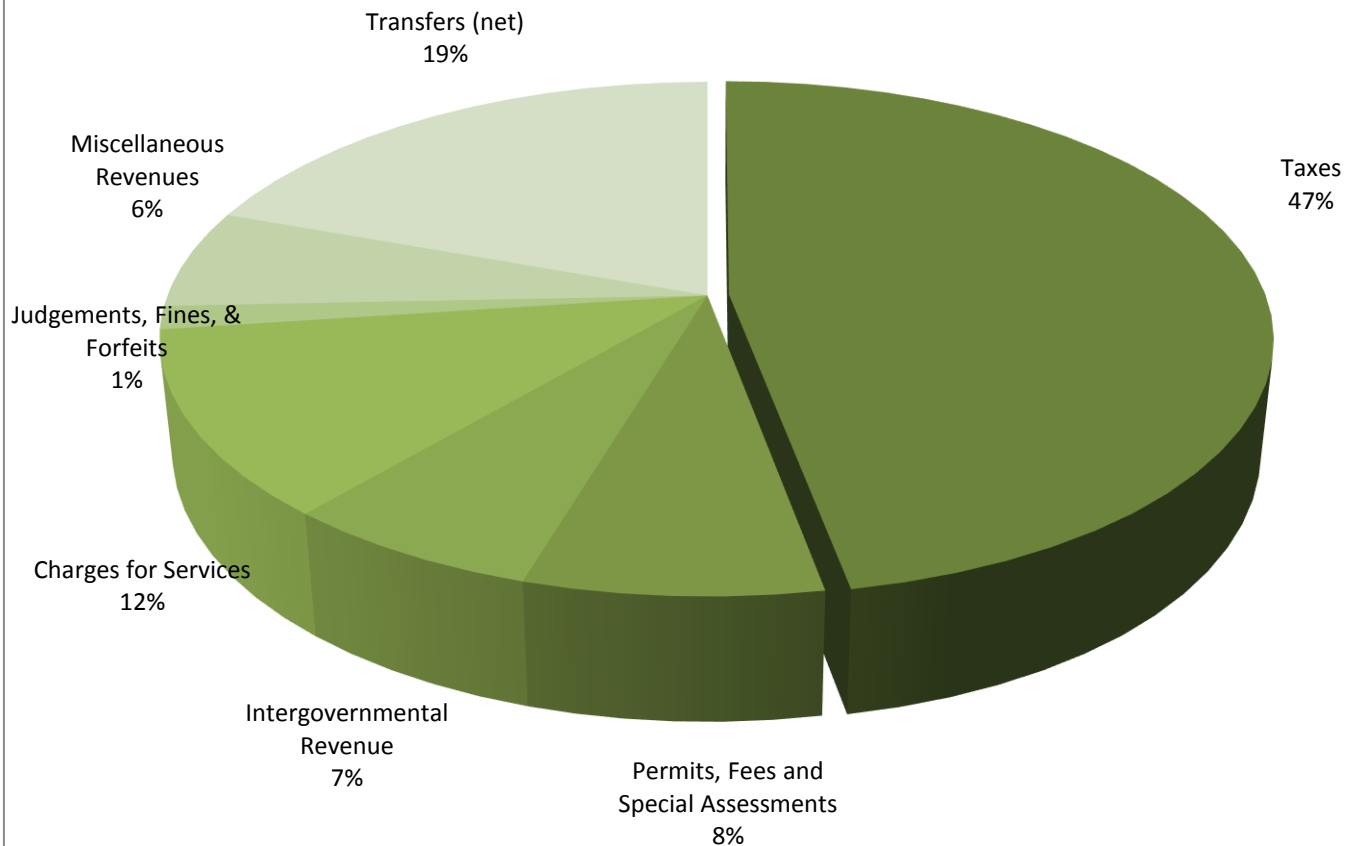
Peer Cities



*Debt Service appears to be combined with General Government when reporting to the State. For comparison purposes, it has been combined with General Government for the City in the graph below.

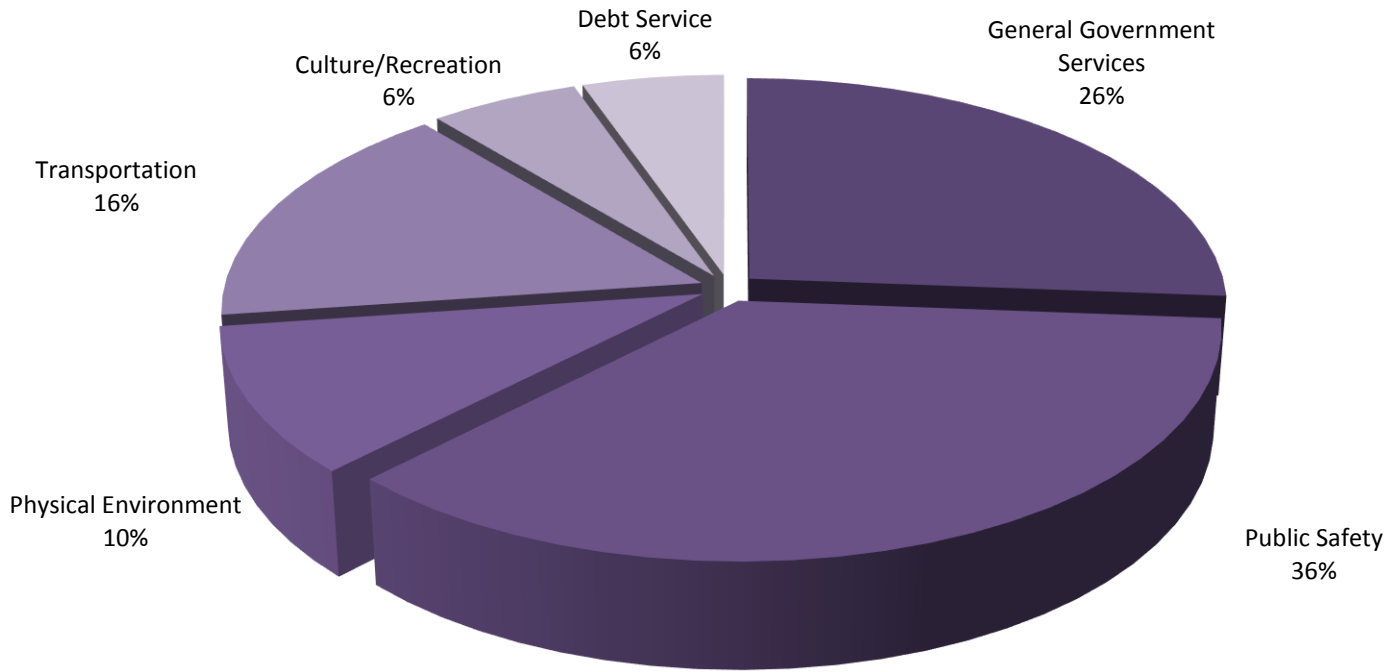


General Fund Revenues by Category 2018 Budget



| Revenues by Category | Original Budget 2017 | Final Budget 2017 | Projected 2017 | Budget 2018 |
|---------------------------------------|-------------------------|----------------------|----------------------|----------------------|
| Taxes | \$ 13,398,350 | \$ 13,464,350 | \$ 13,666,216 | \$ 13,804,648 |
| Permits, Fees and Special Assessments | 2,083,600 | 2,083,600 | 2,097,312 | 2,207,700 |
| Intergovernmental Revenue | 1,917,526 | 1,923,305 | 1,918,211 | 1,936,479 |
| Charges for Services | 3,042,323 | 3,102,245 | 2,936,054 | 3,575,608 |
| Judgements, Fines, & Forfeits | 399,516 | 399,516 | 406,692 | 429,450 |
| Miscellaneous Revenues | 1,709,574 | 2,173,976 | 2,309,412 | 1,806,997 |
| Transfers (net) | 5,457,117 | 6,716,893 | 6,515,305 | 5,548,798 |
| Total | \$ 28,008,006 | \$ 29,863,885 | \$ 29,849,203 | \$ 29,309,680 |

General Fund Expenditures by Function 2018 Budget



| Expenditures by Function | Original Budget 2017 | Final Budget 2017 | Projected 2017 | Budget 2018 |
|-----------------------------|-------------------------|----------------------|----------------------|----------------------|
| General Government Services | \$ 7,051,597 | \$ 8,247,161 | \$ 8,143,303 | \$ 7,682,151 |
| Public Safety | 10,253,836 | 10,587,617 | 10,398,325 | 10,610,462 |
| Physical Environment | 2,897,524 | 2,827,177 | 2,717,756 | 3,040,549 |
| Transportation | 4,691,447 | 5,089,127 | 5,030,098 | 4,737,217 |
| Culture/Recreation | 1,565,227 | 1,564,427 | 1,575,895 | 1,661,986 |
| Debt Service | 1,548,375 | 1,548,376 | 1,475,540 | 1,577,315 |
| Total | \$ 28,008,006 | \$ 29,863,885 | \$ 29,340,917 | \$ 29,309,680 |

General Fund Budget Summary

| Revenue | | 2017 Original Budget | 2017 Final Budget | 2017 Projected | 2018 Budget |
|-----------------------------------|--------------------------------|-------------------------|----------------------|----------------------|----------------------|
| Category | | | | | |
| Taxes | Ad Valorem Fees | 9,779,328 | 9,779,328 | 9,996,452 | 10,410,972 |
| Taxes | Sales and Use Taxes | 916,923 | 916,923 | 881,657 | 832,672 |
| Permits, Fees | Franchise Fees | 1,657,000 | 1,657,000 | 1,610,807 | 1,662,000 |
| Taxes | Utility Service Taxes | 1,435,000 | 1,435,000 | 1,508,319 | 1,510,000 |
| Taxes | Communications Service Tax | 1,138,599 | 1,204,599 | 1,154,151 | 925,004 |
| Taxes | Occupational Licenses | 128,500 | 128,500 | 125,637 | 126,000 |
| Permits, Fees | Building & Sign Permits | 289,000 | 289,000 | 372,300 | 405,000 |
| Permits, Fees | Other Permits & Licenses | 137,600 | 137,600 | 114,205 | 140,700 |
| Intergovernmental | Federal Grants | - | 5,779 | - | - |
| Intergovernmental | State Grants | 20,000 | 20,000 | 20,000 | - |
| Intergovernmental | State Revenue Sharing | 1,871,336 | 1,871,336 | 1,874,572 | 1,913,479 |
| Intergovernmental | County Revenue Sharing | 26,190 | 26,190 | 23,640 | 23,000 |
| Charges for Services | General Govt. Service Fees | 92,130 | 92,130 | 92,916 | 92,500 |
| Charges for Services | Public Safety | 985,693 | 1,045,615 | 1,022,308 | 1,182,238 |
| Charges for Services | Parking Fees | 1,964,500 | 1,964,500 | 1,820,831 | 2,300,870 |
| Judgements & Fines | Court Fines & Forfeitures | 27,516 | 27,516 | 25,713 | 25,700 |
| Judgements & Fines | Violations of Local Ordinances | 23,000 | 23,000 | 30,726 | 25,000 |
| Judgements & Fines | Parking Fines | 349,000 | 349,000 | 350,253 | 378,750 |
| Misc Income | Interest Earnings | 76,000 | 76,000 | 118,808 | 120,540 |
| Misc Income | Rental Income | 1,107,793 | 1,107,793 | 1,112,771 | 1,130,341 |
| Misc Income | Special Assessments | 85,000 | 85,000 | 99,381 | 101,000 |
| Misc Income | Sales/Comp for Loss-Fixed Ass | 80,000 | 63,852 | 90,419 | 64,000 |
| Misc Income | Sale of Scrap | - | - | 2,839 | 1,000 |
| Misc Income | Private Contributions | - | 41,850 | 46,850 | - |
| Misc Income | Other Misc Revenue | 360,781 | 799,481 | 838,343 | 390,114 |
| Total General Fund Revenue | | \$ 22,550,889 | \$ 23,146,992 | \$ 23,333,898 | \$ 23,760,881 |

| Expenditures | | 2017 Original Budget | 2017 Final Budget | 2017 Projected | 2018 Budget |
|--|-----------------------------------|-------------------------|----------------------|----------------------|----------------------|
| <i>Category</i> | | | | | |
| Gen Gov | City Commission | 181,674 | 189,474 | 187,220 | 187,265 |
| Gen Gov | City Manager | 722,822 | 722,822 | 736,246 | 811,811 |
| Gen Gov | City Clerk | 310,888 | 330,313 | 328,297 | 331,201 |
| Gen Gov | Finance Admin | 427,973 | 496,726 | 499,310 | 502,476 |
| Gen Gov | Accounting | 237,965 | 239,064 | 238,394 | 251,362 |
| Gen Gov | Customer Service | 458,581 | 454,916 | 463,871 | 478,223 |
| Gen Gov | Gen Services Admin | 329,537 | 328,517 | 321,027 | 345,243 |
| Gen Gov | Purchasing | 384,522 | 384,522 | 350,856 | 401,309 |
| Gen Gov | Human Resources | 344,896 | 344,896 | 340,978 | 409,484 |
| Gen Gov | Information Technology | 479,414 | 532,303 | 414,364 | 565,926 |
| Gen Gov | City Attorney | 368,587 | 368,587 | 370,315 | 395,876 |
| Gen Gov | Planning & Building Admin | 355,876 | 342,431 | 333,845 | 389,967 |
| Gen Gov | Planning | 479,108 | 573,240 | 590,250 | 585,629 |
| Gen Gov | Fleet Operations | 615,294 | 615,294 | 633,102 | 651,433 |
| Gen Gov | Facilities Management | 854,965 | 1,837,859 | 1,851,235 | 861,011 |
| Gen Gov | Risk Management | 540,679 | 486,197 | 483,994 | 513,935 |
| Public Safety | Police Admin | 1,962,007 | 2,192,652 | 2,107,479 | 2,003,764 |
| Public Safety | Police Operations | 3,524,568 | 3,473,536 | 3,410,997 | 3,487,812 |
| Public Safety | Police Community Resources | 1,120,182 | 1,124,575 | 1,178,993 | 1,240,956 |
| Public Safety | Fire Administration | 292,040 | 293,381 | 259,131 | 266,321 |
| Public Safety | Fire Prevention | 130,531 | 132,031 | 130,547 | 139,685 |
| Public Safety | Fire Fighting | 2,897,311 | 3,039,835 | 2,994,234 | 3,065,134 |
| Public Safety | Building/Code Enforcement | 333,012 | 331,607 | 316,945 | 406,790 |
| Environment | Public Works Admin | 301,608 | 271,608 | 251,941 | 266,716 |
| Environment | Facility Operations | 547,951 | 577,423 | 550,852 | 560,199 |
| Environment | Property Services | 1,002,358 | 980,634 | 959,386 | 1,015,419 |
| Environment | Engineering | 426,275 | 424,255 | 397,391 | 394,454 |
| Environment | Development & Mgmt Support | 446,199 | 447,124 | 434,820 | 460,998 |
| Environment | Historic Preservation/Archaeology | 126,133 | 126,133 | 123,367 | 342,763 |
| Transport. | Streets | 2,721,800 | 3,015,519 | 2,975,931 | 2,997,819 |
| Transport. | Mobility | 787,486 | 787,451 | 804,438 | 606,715 |
| Transport. | Street Lights | 228,697 | 233,581 | 230,517 | 246,400 |
| Transport. | Parking | 953,464 | 1,052,577 | 1,019,211 | 886,282 |
| Culture | Grounds | 763,254 | 768,454 | 802,013 | 863,639 |
| Culture | Galimore Center | 168,155 | 168,155 | 150,830 | 152,600 |
| Culture | Public Affairs | 633,818 | 627,818 | 623,052 | 645,746 |
| Total General Fund Expenditures | | \$ 26,459,630 | \$ 28,315,510 | \$ 27,865,379 | \$ 27,732,363 |

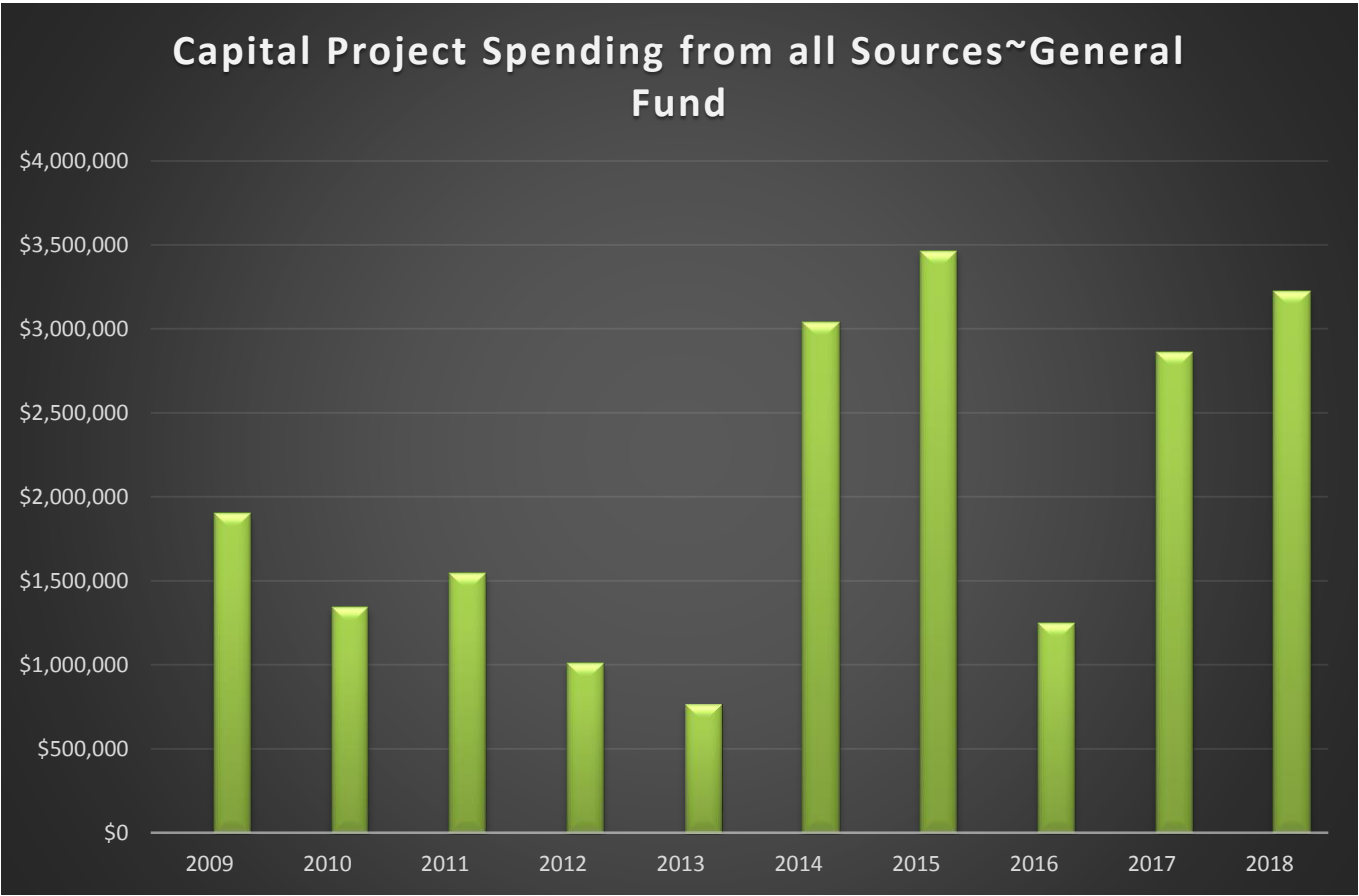
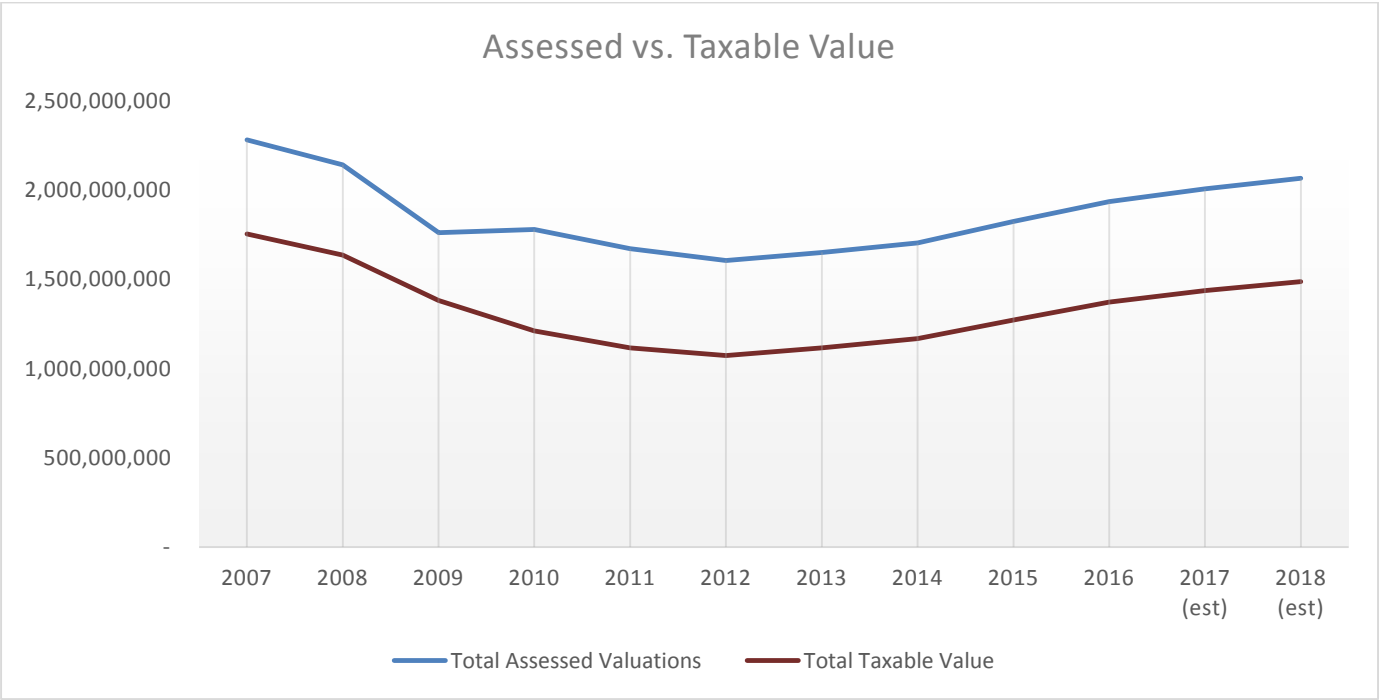
General Fund Budget Summary

| Transfers In or Out | | 2017 Original Budget | 2017 Final Budget | 2017 Projected | 2018 Budget |
|-----------------------------------|-------------------|-------------------------|----------------------|---------------------|---------------------|
| Transfer In | General Interfund | 860,317 | 860,317 | 860,317 | 860,317 |
| Transfer In | Administrative | 3,422,318 | 3,422,317 | 3,423,131 | 3,545,795 |
| Transfer In | Operating | 1,294,572 | 1,312,613 | 1,294,573 | 1,383,223 |
| Transfer In | Other | 1,154,747 | 2,396,485 | 2,280,177 | 1,530,690 |
| Total Transfers In | | 6,731,954 | 7,991,732 | 7,858,198 | 7,320,025 |
| Transfer Out | Debt Service | 1,548,375 | 1,548,376 | 1,475,540 | 1,577,315 |
| Transfer Out | Operating | 631,878 | 631,879 | 597,010 | 577,657 |
| Transfer Out | Other | 642,960 | 642,959 | 745,882 | 1,193,571 |
| Total Transfers Out | | 2,823,213 | 2,823,214 | 2,818,432 | 3,348,543 |
| Total General Fund Revenue | | \$ 3,908,741 | \$ 5,168,518 | \$ 5,039,766 | \$ 3,971,482 |

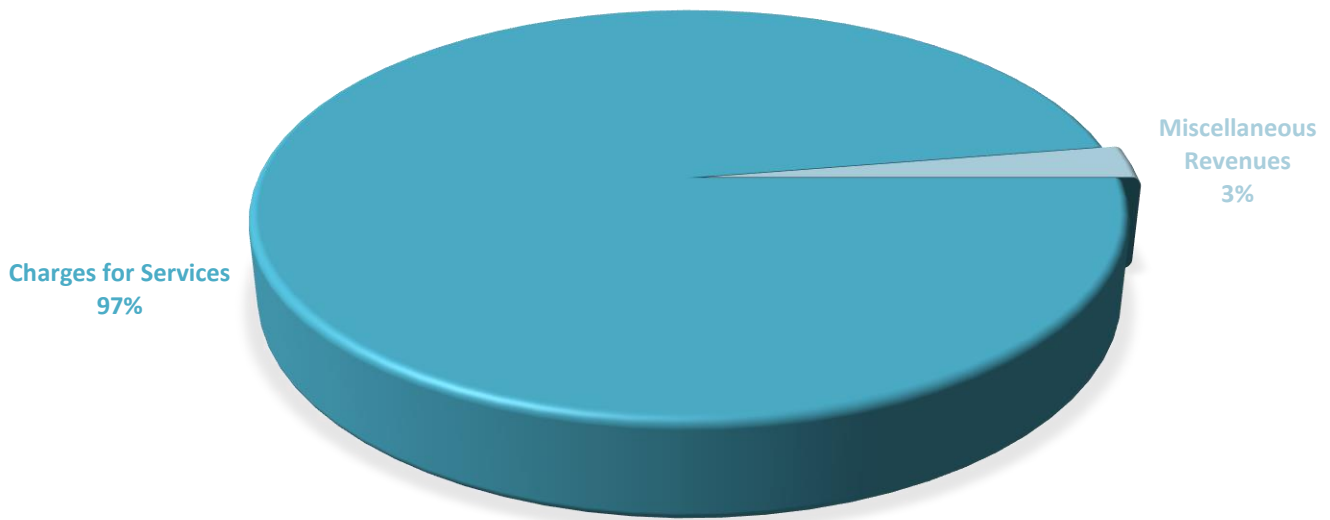
| Totals | 2017 Original Budget | 2017 Final Budget | 2017 Projected | 2018 Budget |
|--|-------------------------|----------------------|-------------------|----------------|
| Total Revenue | 22,550,889 | 23,146,992 | 23,333,898 | 23,760,881 |
| Total Expenditures | 26,459,630 | 28,315,510 | 27,865,379 | 27,732,363 |
| Total Transfers In | 6,731,954 | 7,991,732 | 7,858,198 | 7,320,025 |
| Total Transfers Out | 2,823,213 | 2,823,214 | 2,818,432 | 3,348,543 |
| Total General Fund (Deficit)/Excess | \$ - | \$ - | \$ 508,285 | \$ - |

Current General Fund Reserve Balance: \$7,513,189

\$7,483,630 of this reserved by policy for disaster recovery

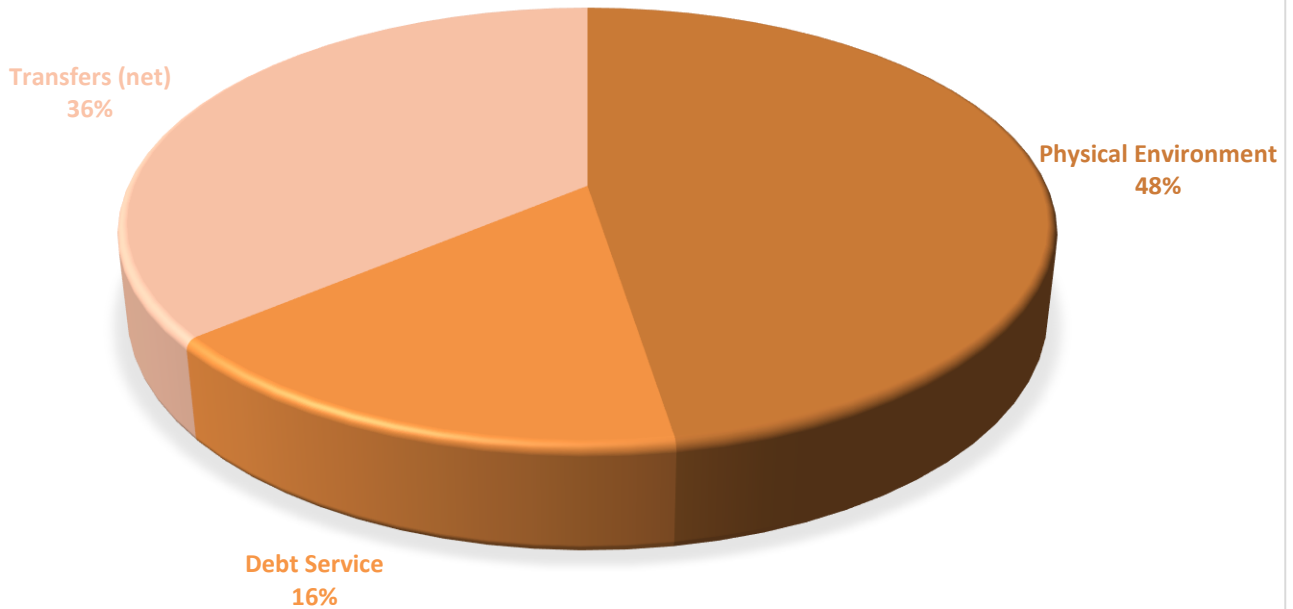


UTILITY FUND REVENUE BY CATEGORY 2018 BUDGET



| Revenues by Category | Original Budget 2017 | Final Budget 2017 | Projected 2017 | Budget 2018 |
|---------------------------------------|-------------------------|----------------------|----------------------|----------------------|
| Taxes | \$ - | \$ - | \$ - | \$ - |
| Permits, Fees and Special Assessments | | | | |
| Intergovernmental Revenue | | | | |
| Charges for Services | 15,274,090 | 15,355,824 | 15,865,543 | 16,438,227 |
| Judgements, Fines, & Forfeits | | | | |
| Miscellaneous Revenues | 319,196 | 609,196 | 671,390 | 479,222 |
| Transfers (net) | | | | |
| Total | \$ 15,593,286 | \$ 15,965,020 | \$ 16,536,933 | \$ 16,917,448 |

UTILITY FUND EXPENSE BY FUNCTION 2018 BUDGET



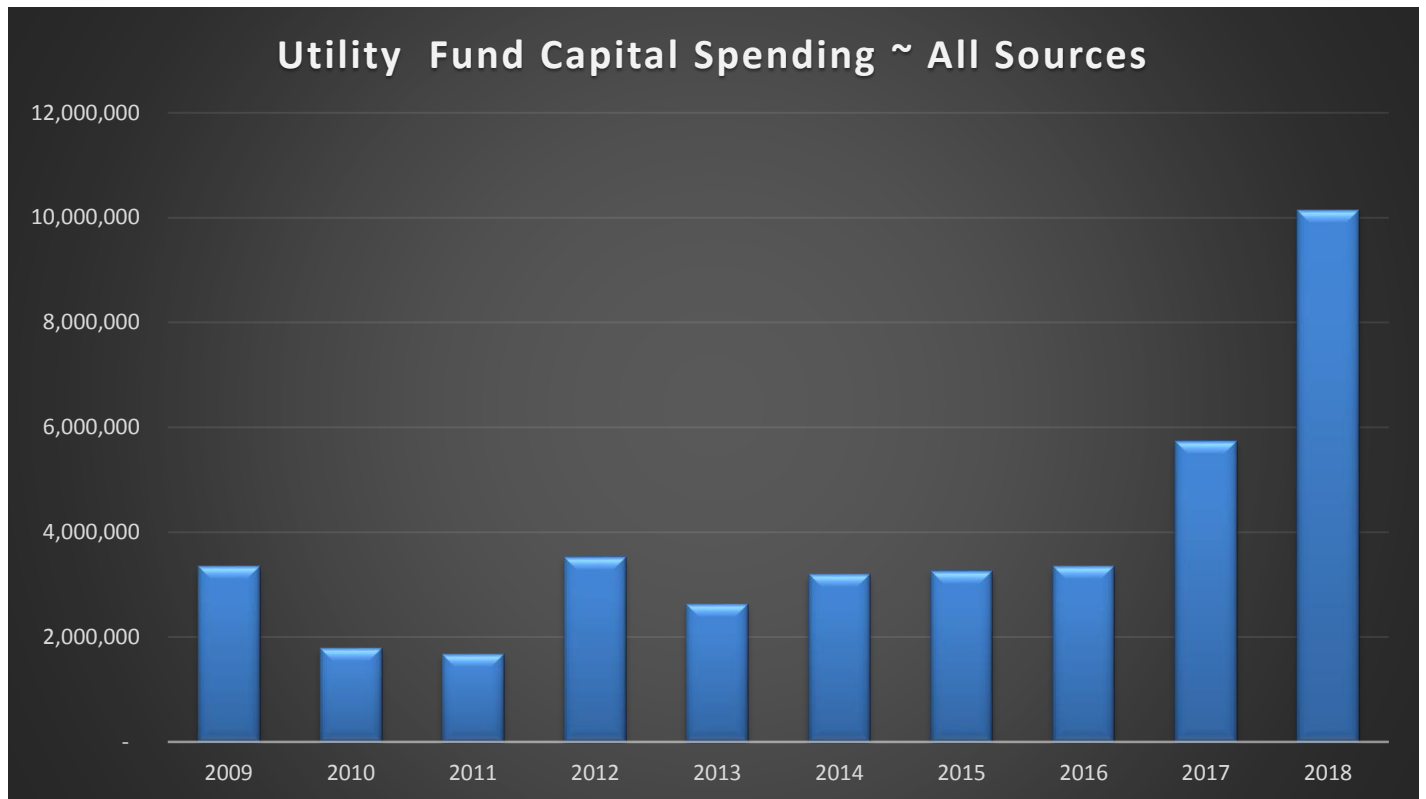
| Expenditures by Function | Original Budget 2017 | Final Budget 2017 | Projected 2017 | Budget 2018 |
|-----------------------------|-------------------------|----------------------|----------------------|----------------------|
| General Government Services | \$ - | \$ - | \$ - | \$ - |
| Public Safety | | | | |
| Physical Environment | 8,667,277 | 8,869,700 | 8,704,276 | 8,031,103 |
| Transportation | | | | |
| Culture/Recreation | | | | |
| Debt Service | 2,783,175 | 2,800,175 | 2,778,931 | 2,779,666 |
| Transfers (net) | 4,142,834 | 4,295,145 | 4,625,660 | 6,106,679 |
| Total | \$ 15,593,286 | \$ 15,965,020 | \$ 16,108,867 | \$ 16,917,448 |

Current Utility Fund Reserve Balance: \$5,253,403

\$3,462,188 of this reserved by policy for disaster recovery. These figures based on expected FEMA reimbursement for storm damage. All capital projects are included in "Transfers" as funds are transferred to the R&R account and capital projects are expended here.

| | 2017 Original Budget | 2017 Final Budget | 2017 Projected | 2018 Budget |
|--|---------------------------------|------------------------------|---------------------------|------------------------|
| <i>Revenue</i> | | | | |
| Water Sales-Inside City | 3,894,245 | 3,894,245 | 3,902,665 | 4,127,068 |
| Water Sales-Outside City | 3,281,296 | 3,281,296 | 3,534,913 | 3,738,170 |
| Sewer Sales-Inside City | 4,018,500 | 4,018,500 | 4,077,112 | 4,311,546 |
| Sewer Sales-Outside City | 2,654,709 | 2,654,709 | 2,804,720 | 2,965,992 |
| Water Tapping Fees | 192,700 | 255,894 | 307,307 | 307,307 |
| Water Flow Based Fees | 485,000 | 503,540 | 515,047 | 365,047 |
| CCEC Fees | 16,140 | 16,140 | 16,292 | 16,440 |
| Misc. Service Fees | 125,000 | 125,000 | 110,771 | 108,000 |
| Forcemain Overlay | 117,600 | 117,600 | 83,061 | 85,000 |
| Sewer Tapping Fees | 64,000 | 64,000 | 94,956 | 94,956 |
| Sewer Flow Based Fees | 424,900 | 424,900 | 418,700 | 318,700 |
| Interest Earnings | 49,200 | 49,200 | 98,096 | 121,900 |
| Sale of Fixed Assets | - | - | 19,311 | 10,000 |
| Other Miscellaneous Revenue | 269,996 | 559,996 | 553,983 | 347,322 |
| <i>Total Revenue</i> | \$ 15,593,286 | \$ 15,965,020 | \$ 16,536,935 | \$ 16,917,449 |
| <i>Expenses</i> | | | | |
| Utility Administration | 1,499,263 | 602,171 | 582,519 | 699,505 |
| Water Treatment Plant | 1,545,967 | 1,572,593 | 1,485,515 | 1,516,824 |
| Meter Maintenance | 567,004 | 586,352 | 560,602 | 635,705 |
| Wastewater Treatment Plant | 1,831,375 | 1,901,109 | 1,791,929 | 1,870,937 |
| Transmission & Distribution | 1,676,981 | 2,543,718 | 2,398,114 | 1,826,380 |
| Wastewater Collections | 1,546,687 | 1,663,757 | 1,885,597 | 1,481,750 |
| Principal | 2,245,000 | 2,245,000 | 2,245,000 | 2,315,000 |
| Interest | 535,175 | 535,175 | 502,793 | 449,666 |
| Other Debt Service Costs | 3,000 | 20,000 | 31,138 | 15,000 |
| <i>Total Expenses</i> | \$ 11,450,452 | \$ 11,669,875 | \$ 11,483,208 | \$ 10,810,767 |
| <i>Interfund Transfers In or Out</i> | | | | |
| Operating Transfers | 583,550 | 583,550 | 583,551 | 545,000 |
| Other Transfers | 1,045,598 | 1,250,287 | 1,246,086 | 184,791 |
| <i>Total Transfers In</i> | \$ 1,629,148 | \$ 1,833,837 | \$ 1,829,638 | \$ 729,791 |
| Administrative | 2,150,412 | 2,150,412 | 2,150,412 | 2,276,524 |
| Operating | 955,413 | 955,413 | 920,554 | 1,042,506 |
| Other | 2,666,157 | 3,023,157 | 3,384,332 | 3,517,444 |
| <i>Total Transfers Out</i> | \$ 5,771,982 | \$ 6,128,982 | \$ 6,455,298 | \$ 6,836,473 |
| <i>Total Fund (Deficit) or Excess</i> | \$ - | \$ (0) | \$ 428,066 | \$ (0) |

Utility Fund Capital Improvement Plan



FY 2018 Utility Capital Improvement Plan Highlights:

Refurbishment and re-bricking of Sevilla Street

Watermain projects: San Marco, Fullerwood, North City

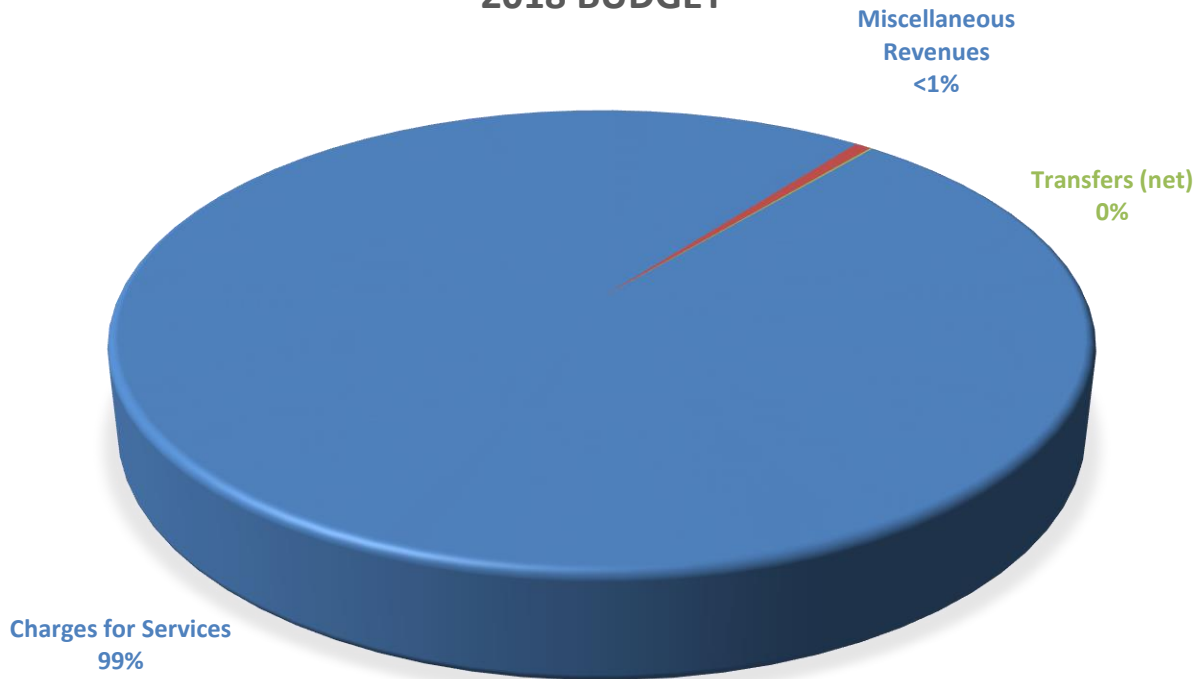
Storm Damaged Lift Station Repair and Rebuild

Continuous I&I Elimination Program

Continuous upgrades to Lift Stations and Force mains

Water Meter replacement program

STORMWATER REVENUE BY CATEGORY 2018 BUDGET

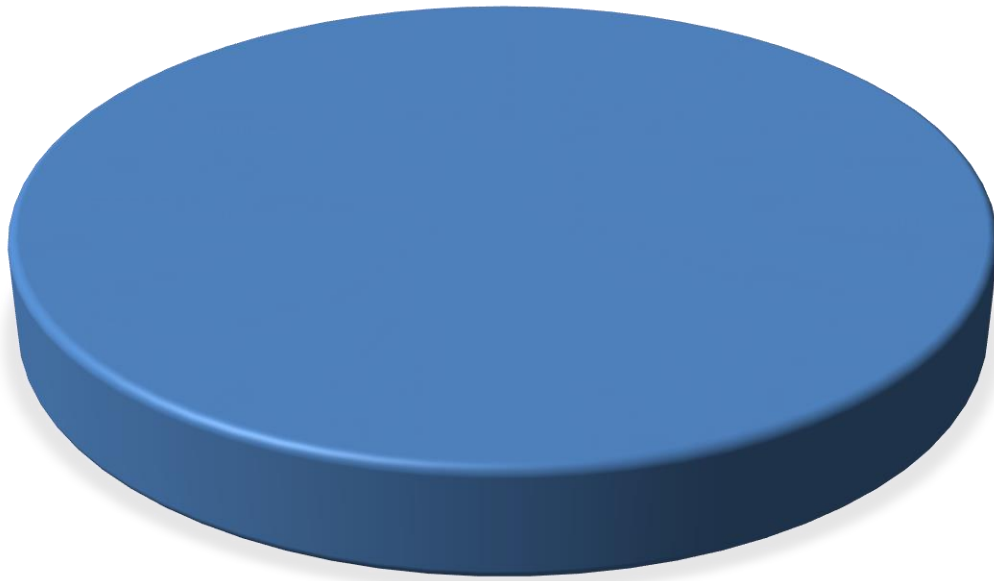


| Revenues by Category | Original Budget 2017 | Final Budget 2017 | Projected 2017 | Budget 2018 |
|---------------------------------------|-------------------------|----------------------|---------------------|-------------------|
| Taxes | \$ - | \$ - | \$ - | \$ - |
| Permits, Fees and Special Assessments | | | | |
| Intergovernmental Revenue | | | | |
| Charges for Services | 934,570 | 934,570 | 925,079 | 944,350 |
| Judgements, Fines, & Forfeits | | | | |
| Miscellaneous Revenues | 10,800 | 10,800 | 49,854 | 6,000 |
| Transfers (net) | 199,757 | 1,117,547 | 1,135,602 | 889 |
| Total | \$ 1,145,127 | \$ 2,062,917 | \$ 2,110,535 | \$ 951,238 |

Current Stormwater Fund Reserve Balance: \$725,904

\$233,643 of this reserved by policy for disaster recovery

STORMWATER EXPENSE BY FUNCTION 2018 BUDGET



Physical Environment
100%

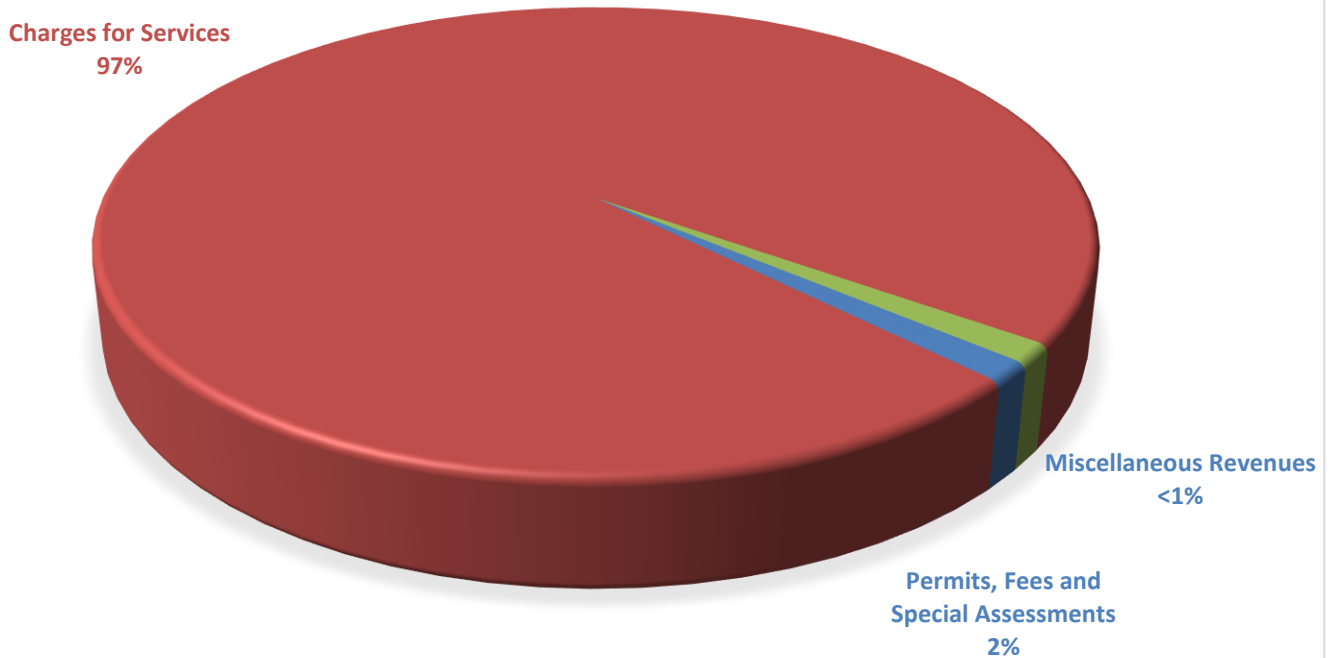
| Expenditures by Function | Original Budget 2017 | Final Budget 2017 | Projected 2017 | Budget 2018 |
|---------------------------------|---------------------------------|------------------------------|---------------------------|--------------------|
| General Government Services | \$ - | \$ - | \$ - | \$ - |
| Public Safety | | | | |
| Physical Environment | 1,145,127 | 2,062,971 | 1,940,430 | 951,238 |
| Transportation | | | | |
| Culture/Recreation | | | | |
| Debt Service | | | | |
| Transfers (net) | | | | |
| Total | \$ 1,145,127 | \$ 2,062,971 | \$ 1,940,430 | \$ 951,238 |

Stormwater Budget Summary

| | 2017 Original Budget | 2017 Final Budget | 2017 Projected | 2018 Budget |
|---------------------------------------|-------------------------|----------------------|-------------------|----------------|
| Revenue | | | | |
| Residential Stormwater | 435,000 | 435,000 | 423,821 | 439,350 |
| Commercial Stormwater | 499,570 | 499,570 | 501,218 | 505,000 |
| Other Revenue | 10,800 | 10,800 | 49,894 | 6,000 |
| Total Revenue | 945,370 | 945,370 | 974,933 | 950,350 |
| Expenses | | | | |
| Stormwater Operations | 496,727 | 496,727 | 381,968 | 478,577 |
| Stormwater Capital Outlay | 648,400 | 1,566,244 | 1,558,462 | 472,661 |
| Total Expenses | 1,145,127 | 2,062,971 | 1,940,430 | 951,238 |
| Interfund Transfers In or Out | | | | |
| Operating Transfers | 96,155 | 96,155 | 122,006 | 95,864 |
| Other Transfers | 648,400 | 1,566,244 | 1,558,641 | 472,661 |
| Total Transfers In | 744,555 | 1,662,399 | 1,680,647 | 568,525 |
| General & Admin Transfers Out | 281,307 | 281,307 | 281,554 | 303,129 |
| Operating Transfers | 40,155 | 40,155 | 40,155 | 41,172 |
| Other Transfers | 223,336 | 223,336 | 223,336 | 223,336 |
| Total Transfers Out | 544,798 | 544,798 | 545,045 | 567,637 |
| Total Fund (Deficit) or Excess | - | - | 170,105 | - |

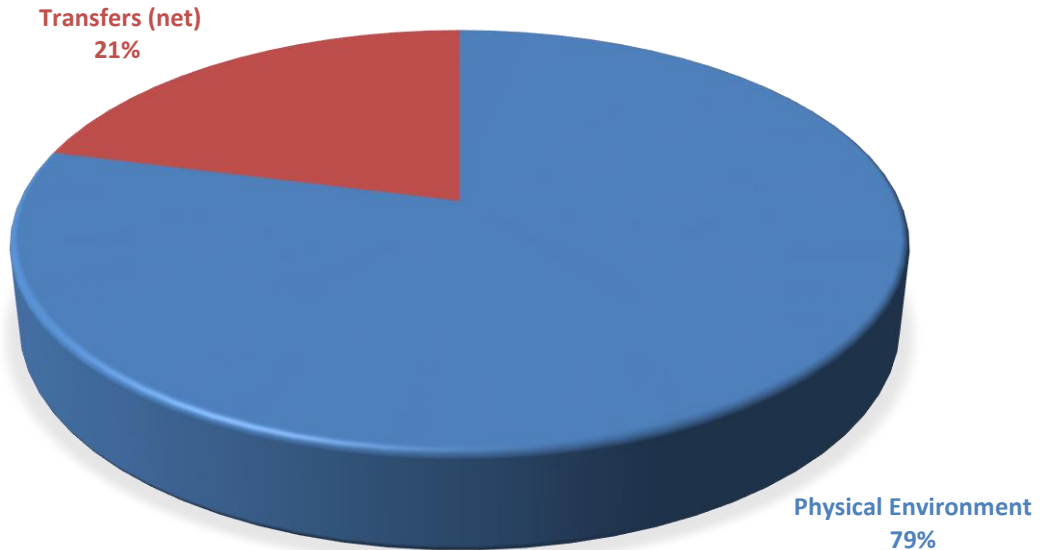
Notes

SOLID WASTE REVENUE BY CATEGORY 2018 BUDGET



| Revenues by Category | Original Budget 2017 | Final Budget 2017 | Projected 2017 | Budget 2018 |
|---------------------------------------|-------------------------|----------------------|---------------------|---------------------|
| Taxes | \$ - | \$ - | \$ - | \$ - |
| Permits, Fees and Special Assessments | 33,600 | 33,600 | 42,059 | 54,000 |
| Intergovernmental Revenue | | | | |
| Charges for Services | 3,600,000 | 3,600,000 | 3,654,601 | 3,912,317 |
| Judgements, Fines, & Forfeits | | | | |
| Miscellaneous Revenues | 52,796 | 52,796 | 29,911 | 7,000 |
| Transfers (net) | | | | |
| Total | \$ 3,686,396 | \$ 3,686,396 | \$ 3,726,571 | \$ 3,973,317 |

SOLID WASTE EXPENSE BY FUNCTION 2018 BUDGET



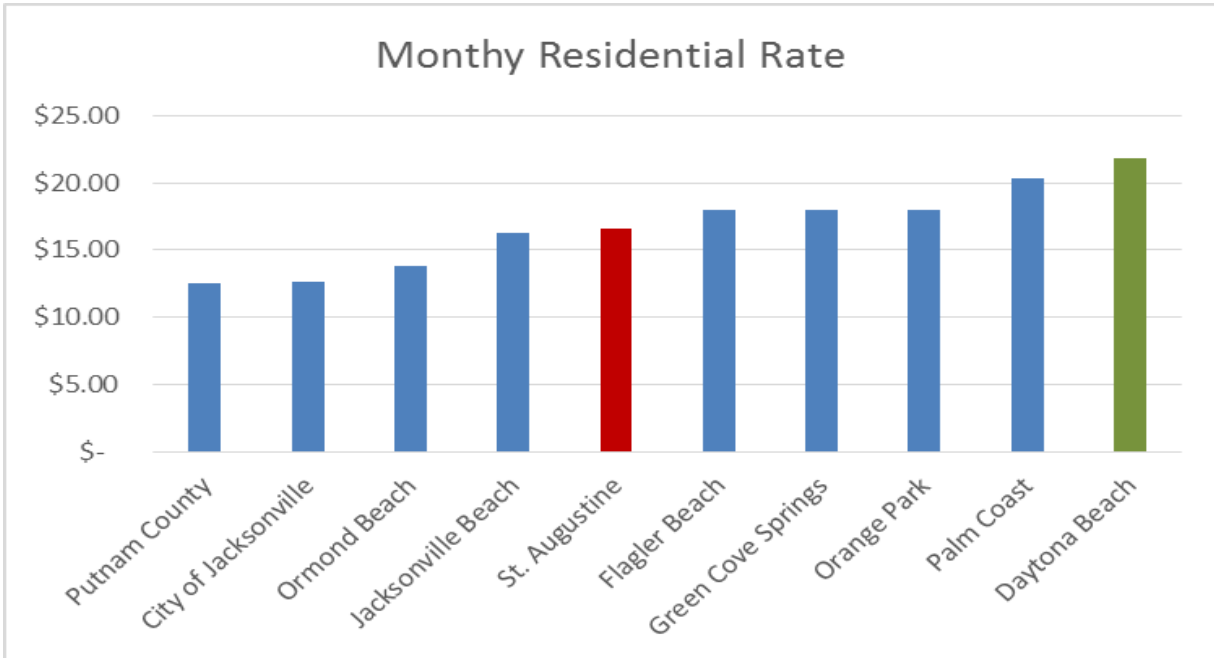
| Expenditures by Function | Original Budget 2017 | Final Budget 2017 | Projected 2017 | Budget 2018 |
|-----------------------------|-------------------------|----------------------|---------------------|---------------------|
| General Government Services | \$ - | \$ - | \$ - | \$ - |
| Public Safety | | | | |
| Physical Environment | 3,146,008 | 3,153,215 | 3,163,025 | 3,138,850 |
| Transportation | | | | |
| Culture/Recreation | | | | |
| Debt Service | | | | |
| Transfers (net) | 540,388 | 533,181 | 546,292 | 834,467 |
| Total | \$ 3,686,396 | \$ 3,686,396 | \$ 3,709,317 | \$ 3,973,317 |

***FY 2017: Current Solid Waste Fund Reserve Balance: \$993,608
\$667,478 of this reserved by policy for disaster recovery***

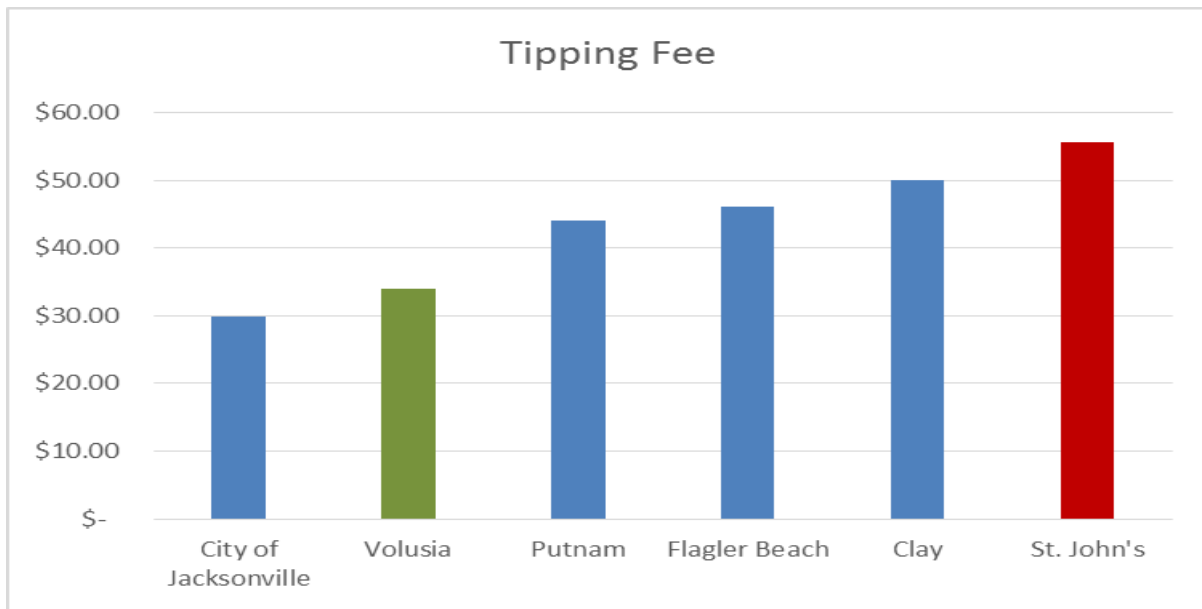
FY 2018: Current Solid Waste Fund Reserve Balance: After anticipated FEMA reimbursement, \$459,000. Emergency shortfall of almost \$500,000 in FY 2018. Transfers (net) include \$71,498 to rebuild reserves.

A residential rate increase of 5% (\$0.83) is being proposed:

- 1) Operating expenses have continued to rise (see chart below)
- 2) Hurricane Matthew required the use of reserves that must be rebuilt



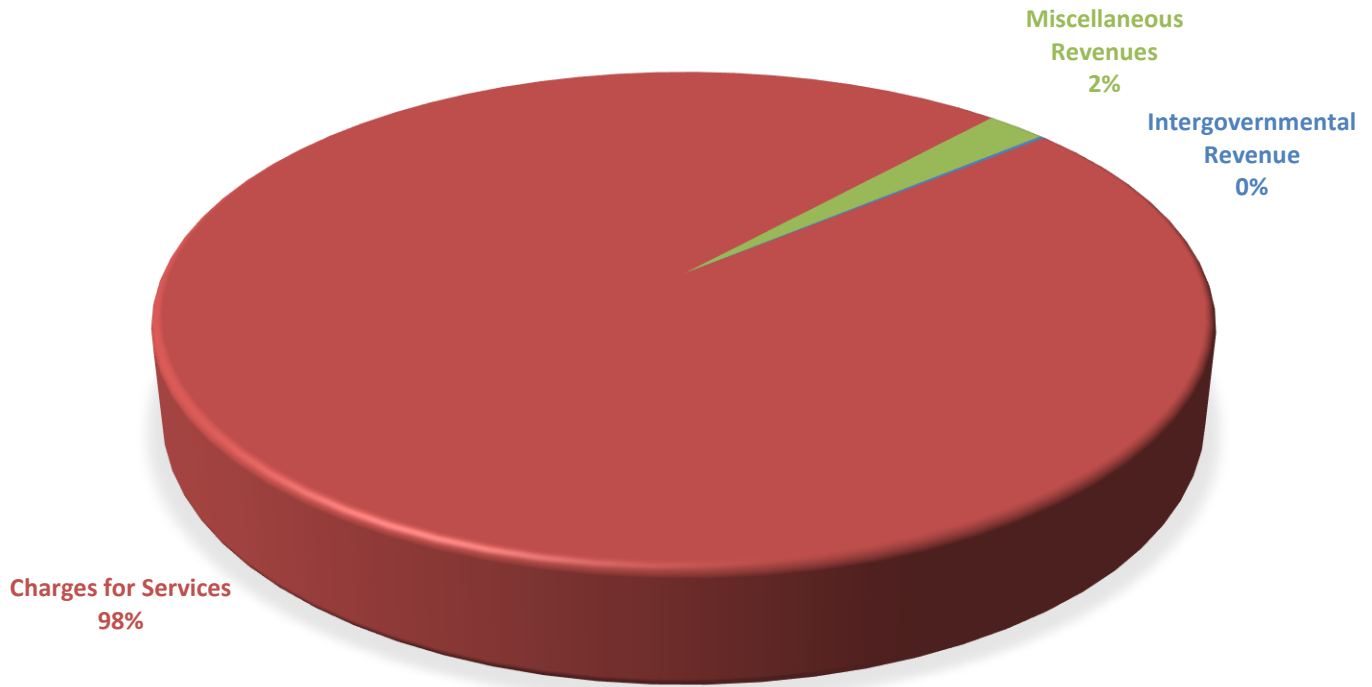
St. Johns County tipping fees are the highest compared to neighboring counties and are expected to rise again in FY 2018. Annually, the new residential rate will be \$209, slightly less than St. John's County's annual rate.



Solid Waste Fund Budget Summary

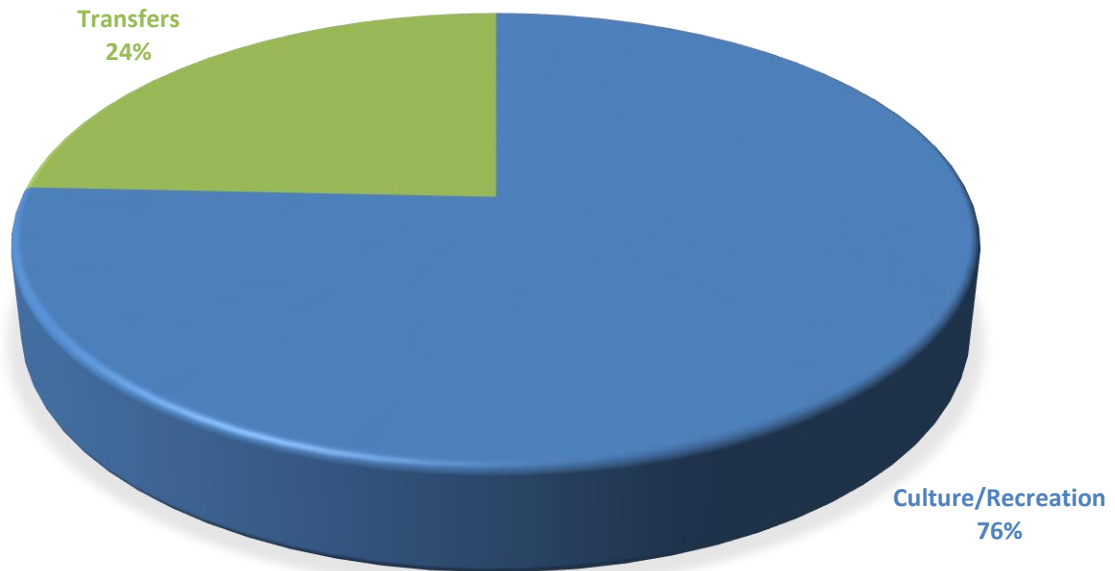
| | 2017 Original Budget | 2017 Final Budget | 2017 Projected | 2018 Budget |
|--|---------------------------------|------------------------------|---------------------------|------------------------|
| <i>Revenue</i> | | | | |
| Residential Collection | 1,398,000 | 1,398,000 | 1,412,289 | 1,501,464 |
| Commercial Collection | 2,202,000 | 2,202,000 | 2,242,312 | 2,410,853 |
| Franchise Fees | 33,600 | 33,600 | 42,059 | 54,000 |
| Other Revenue | 52,796 | 52,796 | 29,911 | 7,000 |
| <i>Total Revenue</i> | 3,686,396 | 3,686,396 | 3,726,571 | 3,973,317 |
| <i>Expenses</i> | | | | |
| Solid Waste Operations | 3,146,008 | 3,153,215 | 3,163,025 | 3,138,850 |
| <i>Total Expenses</i> | 3,146,008 | 3,153,215 | 3,163,025 | 3,138,850 |
| <i>Interfund Transfers In or Out</i> | | | | |
| General Interfund Transfers | 15,000 | 15,000 | 15,000 | 15,000 |
| Other Transfers | 220,000 | 227,207 | 214,170 | - |
| <i>Total Transfers In</i> | 235,000 | 242,207 | 229,170 | 15,000 |
| General & Admin Transfers Out | 545,786 | 545,786 | 545,862 | 524,471 |
| Operating Transfers | 229,602 | 229,602 | 229,600 | 253,498 |
| Other Transfers | | | | 71,498 |
| <i>Total Transfers Out</i> | 775,388 | 775,388 | 775,462 | 849,467 |
| <i>Total Fund (Deficit) or Excess</i> | - | - | 17,254 | - |

MARINA REVENUE BY CATEGORY 2018 BUDGET



| Revenues by Category | Original Budget 2017 | Final Budget 2017 | Projected 2017 | Budget 2018 |
|---------------------------------------|-------------------------|----------------------|---------------------|---------------------|
| Taxes | \$ - | \$ - | \$ - | \$ - |
| Permits, Fees and Special Assessments | | | | |
| Intergovernmental Revenue | 9,000 | 3,511 | | 5,000 |
| Charges for Services | 2,247,397 | 2,392,397 | 2,581,490 | 2,895,340 |
| Judgements, Fines, & Forfeits | | | | |
| Miscellaneous Revenues | 82,542 | 92,542 | 64,596 | 64,765 |
| Transfers (net) | | | | |
| Total | \$ 2,338,939 | \$ 2,488,450 | \$ 2,646,086 | \$ 2,965,105 |

MARINA EXPENSE BY FUNCTION 2018 BUDGET



| Expenditures by Function | Original Budget 2017 | Final Budget 2017 | Projected 2017 | Budget 2018 |
|-----------------------------|-------------------------|----------------------|---------------------|---------------------|
| General Government Services | \$ - | \$ - | \$ - | \$ - |
| Public Safety | | | | |
| Physical Environment | | | | |
| Transportation | | | | |
| Culture/Recreation | 1,770,632 | 1,920,143 | 1,809,666 | 2,245,583 |
| Debt Service | | | | |
| Transfers (net) | 568,307 | 568,307 | 581,822 | 719,522 |
| Total | \$ 2,338,939 | \$ 2,488,450 | \$ 2,391,488 | \$ 2,965,105 |

Current Marina Fund Reserve Balance: \$560,120

\$582,485 should be reserved by policy for disaster recovery

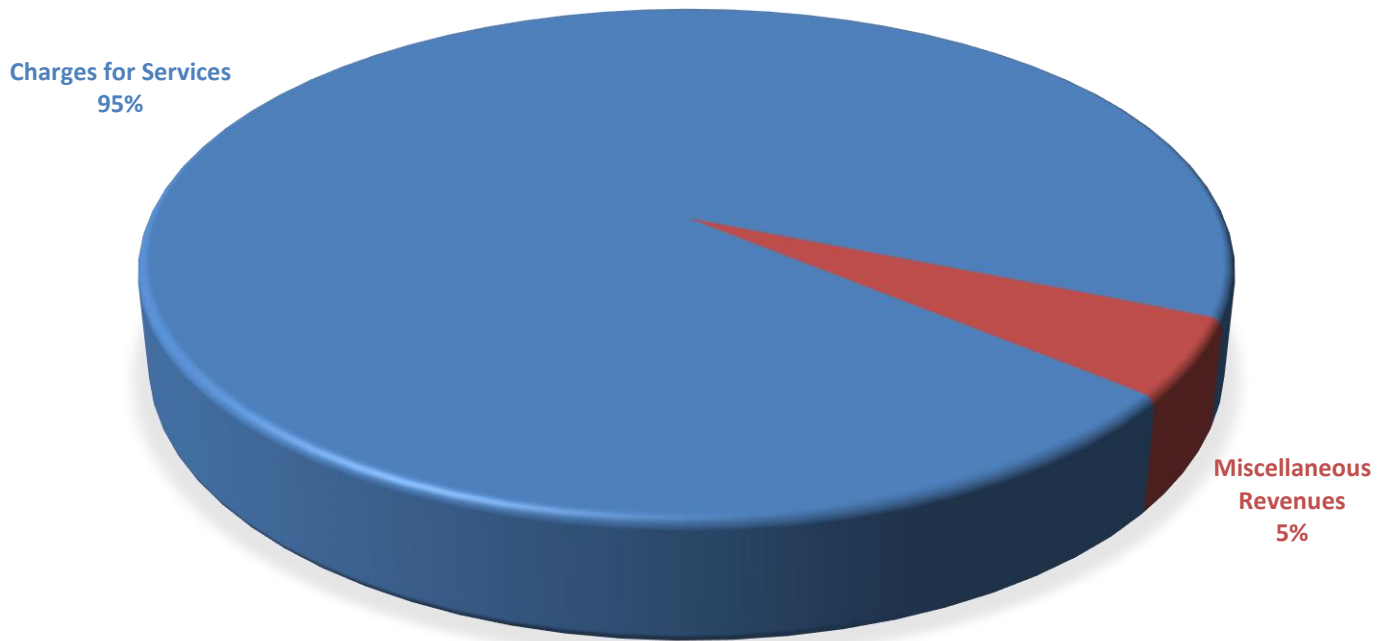
These figures are dependent on expected FEMA reimbursement for storm damage.

Marina Fund Budget Summary

| | 2017 Original Budget | 2017 Final Budget | 2017 Projected | 2018 Budget |
|--|---------------------------------|------------------------------|---------------------------|------------------------|
| <i>Revenue</i> | | | | |
| Gasoline | 276,000 | 321,000 | 324,064 | 416,640 |
| Diesel Fuel | 861,300 | 961,300 | 1,130,791 | 1,236,700 |
| Electricity | 80,000 | 80,000 | 85,000 | 100,000 |
| Dockage | 1,030,000 | 1,030,000 | 1,040,920 | 1,142,000 |
| Cable TV | - | - | 672 | - |
| Miscellaneous Revenue | 42,097 | 52,097 | 22,745 | 24,100 |
| Grants | 9,000 | 3,511 | - | 5,000 |
| Interest Earnings | - | - | 664 | - |
| Rental Income | 40,542 | 40,542 | 41,217 | 40,665 |
| <i>Total Revenue</i> | \$ 2,338,939 | \$ 2,488,450 | \$ 2,646,071 | \$ 2,965,105 |
| <i>Expenses</i> | | | | |
| Operations | 1,770,632 | 1,920,143 | 1,809,666 | 2,245,583 |
| <i>Total Expenses</i> | \$ 1,770,632 | \$ 1,920,143 | \$ 1,809,666 | \$ 2,245,583 |
| <i>Interfund Transfers In or Out</i> | | | | |
| Operating Transfers | 27,031 | 27,031 | 13,515 | 27,032 |
| <i>Total Transfers In</i> | \$ 27,031 | \$ 27,031 | \$ 13,515 | \$ 27,032 |
| Administrative | 236,989 | 236,989 | 236,988 | 233,610 |
| Other | 358,349 | 358,349 | 358,349 | 512,944 |
| <i>Total Transfers Out</i> | \$ 595,338 | \$ 595,338 | \$ 595,337 | \$ 746,554 |
| <i>Total Fund (Deficit) or Excess</i> | \$ - | \$ 0 | \$ 254,583 | \$ 0 |

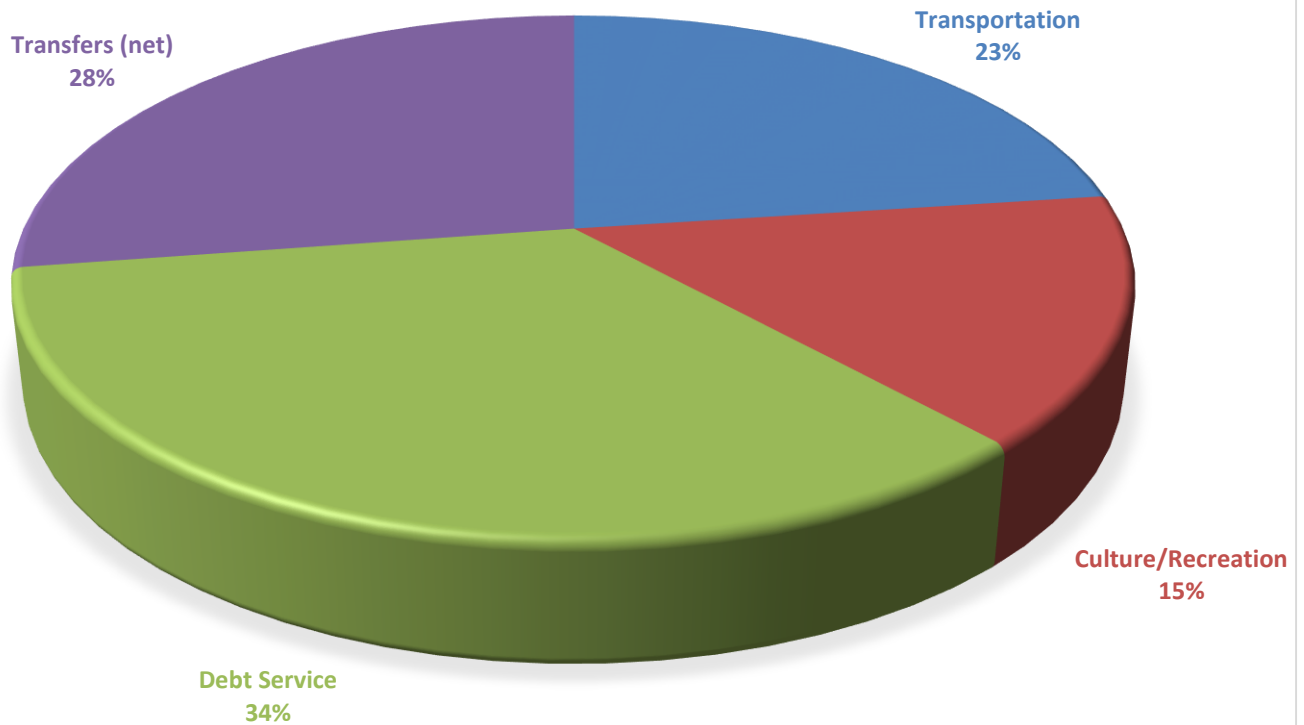
Notes

VISITOR INFORMATION CENTER REVENUE BY CATEGORY 2018 BUDGET



| Revenues by Category | Original Budget 2017 | Final Budget 2017 | Projected 2017 | Budget 2018 |
|---------------------------------------|-------------------------|----------------------|---------------------|---------------------|
| Taxes | \$ - | \$ - | \$ - | \$ - |
| Permits, Fees and Special Assessments | | | | |
| Intergovernmental Revenue | | | | |
| Charges for Services | 3,887,414 | 3,913,245 | 3,919,295 | 4,712,137 |
| Judgements, Fines, & Forfeits | | | | |
| Miscellaneous Revenues | 228,167 | 228,167 | 238,545 | 244,268 |
| Transfers (net) | | | | |
| Total | \$ 4,115,581 | \$ 4,141,412 | \$ 4,157,840 | \$ 4,956,405 |

VISITOR INFORMATION CENTER EXPENSE BY FUNCTION 2018 BUDGET



| Expenditures by Function | Original Budget 2017 | Final Budget 2017 | Projected 2017 | Budget 2018 |
|-----------------------------|-------------------------|----------------------|---------------------|---------------------|
| General Government Services | \$ - | \$ - | \$ - | \$ - |
| Public Safety | | | | |
| Physical Environment | | | | |
| Transportation | 1,047,022 | 1,093,423 | 956,561 | 1,135,187 |
| Culture/Recreation | 428,588 | 727,261 | 812,399 | 759,924 |
| Debt Service | 1,706,391 | 1,706,391 | 1,702,585 | 1,704,117 |
| Transfers (net) | 723,008 | 614,338 | 617,262 | 1,357,177 |
| Total | \$ 3,905,009 | \$ 4,141,413 | \$ 4,088,807 | \$ 4,956,405 |

Current Visitor Information Center Fund Reserve Balance: \$818,457

\$1,035,353 should be reserved by policy for disaster recovery

Visitor Information Center Fund Budget Summary

| | 2017 Original Budget | 2017 Final Budget | 2017 Projected | 2018 Budget |
|---------------------------------------|-------------------------|----------------------|---------------------|---------------------|
| Revenue | | | | |
| Parking Revenue | 3,388,000 | 3,413,831 | 3,359,555 | 4,162,137 |
| Gift Shop Revenue | 499,414 | 499,414 | 559,740 | 550,000 |
| TDC Funding | 171,268 | 171,268 | 171,268 | 171,268 |
| Miscellaneous Revenue | 56,900 | 56,900 | 67,277 | 73,000 |
| Total Revenue | \$ 4,115,582 | \$ 4,141,413 | \$ 4,157,840 | \$ 4,956,405 |
| Expenses | | | | |
| Parking Facility | 1,047,022 | 1,093,423 | 956,561 | 1,135,187 |
| Visitor Information Center | 297,838 | 298,673 | 296,539 | 232,904 |
| Gift Shop | 341,323 | 428,588 | 515,860 | 527,020 |
| Principal | 729,450 | 729,450 | 729,450 | 747,602 |
| Interest | 976,941 | 976,941 | 972,515 | 956,515 |
| Other Debt Costs | - | - | 620 | - |
| Total Expenses | \$ 3,392,574 | \$ 3,527,075 | \$ 3,471,545 | \$ 3,599,228 |
| Interfund Transfers In or Out | | | | |
| Other Transfers | 718,516 | 845,227 | 842,303 | 853,673 |
| Total Transfers In | \$ 718,516 | \$ 845,227 | \$ 842,303 | \$ 853,673 |
| Administrative | 208,314 | 208,314 | 208,314 | 216,267 |
| Operating | 199,643 | 217,684 | 217,685 | 211,016 |
| Historic Preservation | 100,000 | 100,000 | 100,000 | 350,000 |
| Sinking Fund | 100,000 | 100,000 | 100,000 | 250,000 |
| Mobility | 300,000 | 300,000 | 300,000 | 650,000 |
| Other | 533,567 | 533,567 | 533,567 | 533,567 |
| Total Transfers Out | \$ 1,441,524 | \$ 1,459,565 | \$ 1,459,565 | \$ 2,210,850 |
| Total Fund (Deficit) or Excess | \$ - | \$ - | \$ 69,034 | \$ - |

Mobility, Parking and Access Management Infrastructure- Estimates

| Item | # | Cost |
|--|----|---------------------|
| VIC Garage ITS Signage | 4 | \$ 80,000 |
| VIC Garage Access Control ALPR | 7 | \$ 105,000 |
| VIC Garage Annual Fixed Camera License | 7 | \$ 3,500 |
| VIC Garage ALPR - -Supply per Level | 3 | \$ 120,000 |
| VIC Garage Gate Equipment | 7 | \$ 45,500 |
| Parking Enforcement ALPR | 2 | \$ 70,000 |
| Parking Enforcement Vehicles | 2 | \$ 30,000 |
| Parking Enforcement Enforcement Software | 1 | \$ 104,000 |
| Parking Enforcement Handhelds | 5 | \$ 21,500 |
| Parking Enforcement Out-of-state tag service | 2 | \$ 3,600 |
| Parking Enforcement Server & Software | 1 | \$ 14,000 |
| Parkeon Paystations TPALS To Replace Single Space | 21 | \$ 176,820 |
| Parkeon Paystations TPALS To Replace Existing Strada | 23 | \$ 193,660 |
| Parkeon Paystations Fee for Pay by Plate increase | 35 | \$ 5,760 |
| Contingency 10% Equipment & Software | 1 | \$ 97,334 |
| ITS/TDM Consulting Services | 1 | \$ 25,000 |
| Marketing, Branding, Website & App Development - 3 Year Contract | 1 | \$ 125,000 |
| Tolamato Lot Design and Construction - Freight Delivery | 1 | \$ 279,326 |
| TOTAL: | | \$ 1,500,000 |

VIC Rates Adjusted to \$15

Adjusting the rate to \$15 from \$12 will generate approximately \$750,000 in additional revenue. This revenue will be used to increase the funding for 2 of our top Strategic Items: **Mobility and Historic Preservation**

| | | |
|--|--|---------------------|
| FY 2017 Transfers from VIC Parking Revenues | | |
| Historic Preservation | | \$ 100,000 |
| Mobility Studies & Infrastructure | | \$ 300,000 |
| VIC Sinking Fund for Future Repairs | | \$ 100,000 |
| | | \$ 500,000 |
| | | |
| FY 2018 Transfers from Rate Increase | | |
| Historic Preservation | | \$ 250,000 |
| Mobility Personnel, Operations, Studies Infrastructure | | \$ 350,000 |
| VIC Sinking Fund for Future Repairs | | \$ 150,000 |
| | | \$ 750,000 |
| | | |
| Total Transfers from VIC Parking Revenues in FY 18 Budget | | |
| Historic Preservation (<i>Water Works Building rehab, implementation of Historic Preservation Master Plan, improvements to Archaeology program</i>) | | \$ 350,000 |
| Mobility Personnel, Operations, Studies, Infrastructure (<i>meets existing budget and additional debt service from refunding as described on page 6</i>) | | \$ 650,000 |
| VIC Sinking Fund for Future Repairs | | \$ 250,000 |
| | | \$ 1,250,000 |

Notes

| |
|---|
| <i>Historic Preservation Transfer from VIC Summary</i> |
|---|

- *2016 Transfer to General Fund for portion of Alcazar Hotel Light Cages (\$20,000) and for portion of Casa Del Hidalgo roof (\$60,000)*
- *2017 Transfer to General Fund for Alcazar Hotel Roof work (\$54,250), for Alcazar Hotel Iron Gates (\$30,000) and for Monument work (\$5,000)*
- *2018 Transfer for Water Works Building Grant match (\$170,000), implementation of Historic Preservation Master Plan (\$100,000) and upgrades to Archaeology program operations (\$80,000).*

Notes

Historic Area CRA (HACRA) Budget Summary

| | 2017 Original Budget | 2017 Final Budget | 2017 Projected | 2018 Budget |
|---------------------------------------|-------------------------|----------------------|-------------------|----------------|
| Revenue | | | | |
| Incremental Taxes | 290,054 | 290,054 | 300,468 | 343,520 |
| Total Revenue | \$ 290,054 | \$ 290,054 | \$ 300,468 | \$ 343,520 |
| Expenses | | | | |
| Operations | - | - | - | - |
| Total Expenses | \$ - | \$ - | \$ - | \$ - |
| Interfund Transfers In or Out | | | | |
| Transfer from General Fund | 425,538 | 425,538 | 425,538 | 503,991 |
| Total Transfers In | \$ 425,538 | \$ 425,538 | \$ 425,538 | \$ 503,991 |
| Debt Service Transfer to VIC | 715,592 | 715,592 | 726,006 | 847,511 |
| Total Transfers Out | \$ 715,592 | \$ 715,592 | \$ 726,006 | \$ 847,511 |
| | | | | |
| Total Fund (Deficit) or Excess | \$ - | \$ - | \$ 0 | \$ - |

Lincolnvile CRA (LCRA) Budget Summary

| | 2017 Original Budget | 2017 Final Budget | 2017 Projected | 2018 Budget |
|---------------------------------------|-------------------------|----------------------|-------------------|----------------|
| Revenue | | | | |
| Incremental Taxes | 151,230 | 151,230 | 151,012 | 187,408 |
| Total Revenue | \$ 151,230 | \$ 151,230 | \$ 151,012 | \$ 187,408 |
| Expenses | | | | |
| Operations | 465,775 | 469,859 | 97,078 | 833,028 |
| Total Expenses | \$ 465,775 | \$ 469,859 | \$ 97,078 | \$ 833,028 |
| Interfund Transfers In or Out | | | | |
| Transfer from General Fund | 220,344 | 220,344 | 220,344 | 273,057 |
| Transfer from Surplus Carryforward | 94,201 | 98,285 | 98,285 | 372,563 |
| Total Transfers In | \$ 314,545 | \$ 318,629 | \$ 318,629 | \$ 645,620 |
| Other Transfers | | | | |
| Total Transfers Out | \$ - | \$ - | \$ - | \$ - |
| Total Fund (Deficit) or Excess | \$ - | \$ 0 | \$ 372,563 | \$ 0 |

The Lincolnvile Community Redevelopment Area (LCRA) Steering Committee meets August 22nd to finalize and recommend a detailed budget to the City Commission (as the Community Redevelopment Agency) The St. Augustine Community Redevelopment Agency will see this approved detail at the September 11, 2017 meeting.

Storm Damage and FEMA Reimbursement Summary

| City of St. Augustine Damage Assessment | | | | |
|---|---|-------------------|--------------------------------------|---------------------------------------|
| Category | Project | Total Cost | Anticipated FEMA Reimbursement | Anticipated State Reimbursement |
| A | Debris Removal, Period 1 | 1,348,679 | 1,146,377 | 101,151 |
| | Debris Removal, Period 2 | 339,229 | 271,383 | 33,923 |
| | Debris Removal, Period 3 | 61,223 | 45,917 | 7,653 |
| B | Emergency Protective Services | 512,138 | 384,103 | 64,017 |
| C | Roads & Bridges (none) | - | | |
| D | Water Control Facilities | 26,620 | 19,965 | 3,328 |
| | Lake Maria Sanchez | | | |
| E | Buildings & Equipment | 605,306 | 453,980 | 75,663 |
| | 1 Fire Boat | 172,050 | | |
| | 2 Cisco Catalyst Switch | 4,745 | | |
| | 2 Speed Monitor Sign | 6,960 | | |
| | 2 Police Department Security Gate | 3,282 | | |
| | 2 Overhead Doors-Pubic Works | 4,580 | | |
| | 2 Compactors | 18,037 | | |
| | 2 Utility Buildings | 10,558 | | |
| | 2 Street Light Repairs | 43,451 | | |
| | 3 Alcazar Room, Conf. Room, | 103,448 | | |
| | 3 Boiler-City Hall | 85,457 | | |
| | 3 Chiller--City Hall | 13,392 | | |
| | 3 Water Extraction-Alcazar Room | 16,858 | | |
| | 3 Elevators-City Hall | | | |
| | 4 Water Extraction-Lightner Museum | 45,422 | | |
| | 4 Water Extraction-Pena Peck House | 5,548 | | |
| | 4 Other Pena Peck House Damage | 550 | | |
| | 4 Llambias House Damage | 26,376 | | |
| | 4 Elevators-Lightner Museum | 27,539 | | |
| | 5 Boat Lifts | 17,054 | | |
| F | Utilities | 10,372,690 | 7,779,518 | 1,296,586 |
| | 1 Lift Station Replacements (LS 5, 12, 23, 50) | | | |
| | 1 Consultant to Inspect all others | 372,690 | | |
| | 1 Estimate for other repairs (LS 4, 6,7,10,11,) | 10,000,000 | | |
| G | Parks, Rec, Other | 1,687,666 | 1,265,750 | 210,958 |
| | 1 Marina | 1,087,605 | | |
| | 2 Lighthouse Ave | 224,379 | | |
| | 2 Lighthouse Pier | 81,321 | | |
| | 2 Lighthouse Boat Ramp and Dock | 2,200 | | |
| | 3 Inlet Drive | 241,842 | | |
| | 4 Kayak Launch, Pomar | 15,000 | | |
| | 4 Galimore Pool Pumps | 16,319 | | |
| | 4 Electrical Outlets for Nights of Lights | 19,000 | | |
| Totals | | 14,953,551 | 11,366,993 | 1,793,279 |

Assuming all FEMA and State Funding is received, the City's will be responsible for matching funds of \$1,793,279.

Notes

| |
|---|
| <i>New Strategic Action Items for 2018</i> |
|---|

Goal 1: Livability**Objective 1: Communications and Online Presence to Promote Citizen Engagement****Initiative—Promote Citizen Engagement**

| | |
|---|-----------------|
| <i>New Action Item: Customer Service Process Analysis</i> | <i>\$50,000</i> |
|---|-----------------|

Objective 2: Infrastructure Planning & Construction**Initiative—Provide clean water and reliable infrastructure**

| | |
|--|---------------------|
| <i>New Action Item: Utility Capital Improvement Plan</i> | <i>\$10,146,167</i> |
|--|---------------------|

Initiative—Complete the adopted Stormwater Master Plan

| | |
|--|------------------|
| <i>New Action Item: Stormwater Drainage Improvements</i> | <i>\$415,510</i> |
|--|------------------|

| | |
|---|-----------------|
| <i>New Action Item: Road Reconstruction</i> | <i>\$75,600</i> |
|---|-----------------|

Initiative—Evaluate and prioritize investments in technology platforms

| | |
|---|--------------------|
| <i>New Action Item: Mobility & Parking Technology</i> | <i>\$1,500,000</i> |
|---|--------------------|

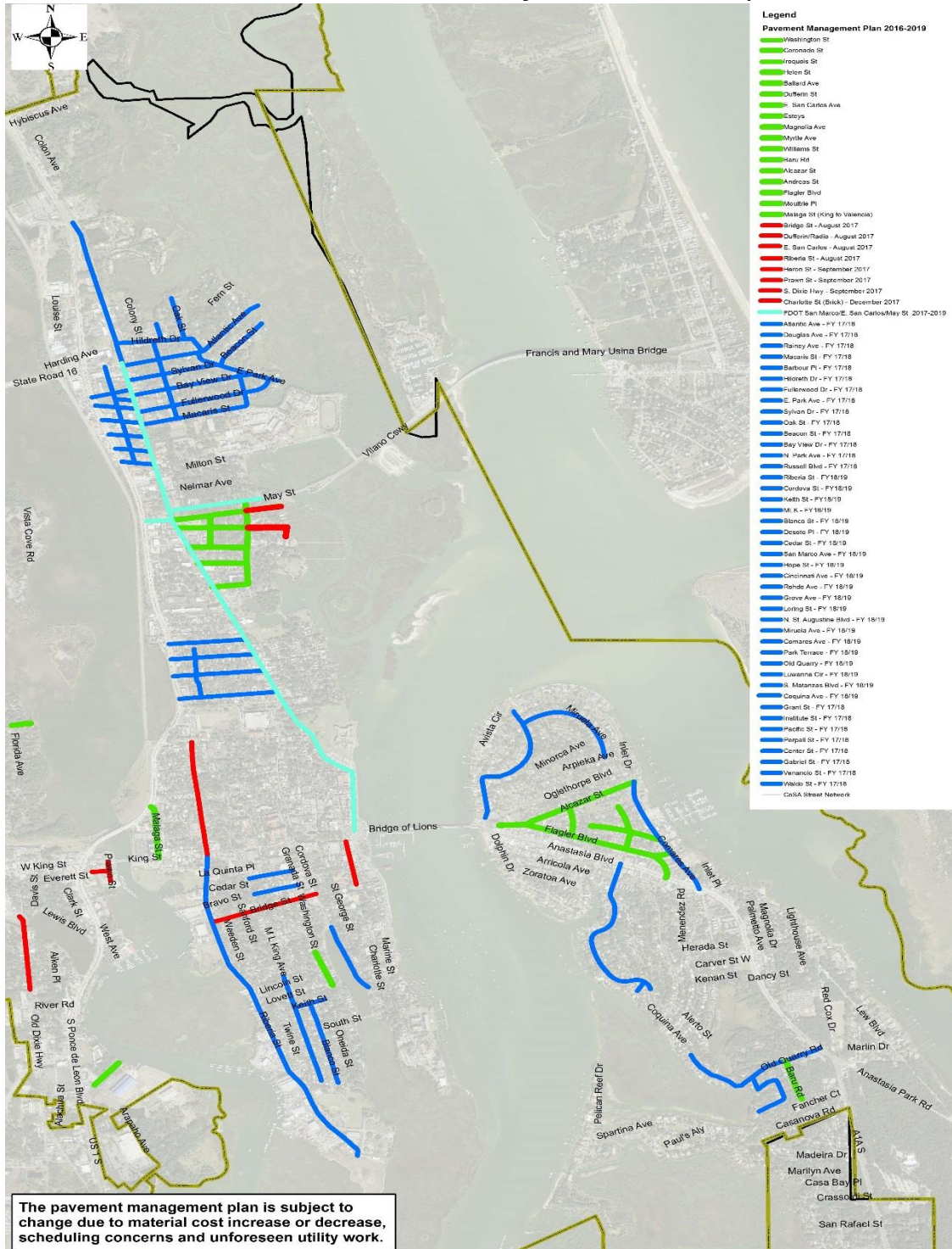
| | |
|---|-----------------|
| <i>New Action Item: Code Enforcement Technology upgrade</i> | <i>\$50,000</i> |
|---|-----------------|

| | |
|--|-----------------|
| <i>New Action Item: Solid Waste Technology upgrade</i> | <i>\$15,000</i> |
|--|-----------------|

Goal 1: Livability (continued)

Initiative—Street paving and repair

New Action Item: Road & Sidewalk Infrastructure Improvement \$1,300,000



Goal 1: Livability (continued)

Legend

Pavement Management Plan 2016-2019

| |
|---|
| Washington St |
| Coronado St |
| Iroquois St |
| Helen St |
| Ballard Ave |
| Dufferin St |
| E. San Carlos Ave |
| Estey's |
| Magnolia Ave |
| Myrtle Ave |
| Williams St |
| Baru Rd |
| Alcazar St |
| Andreas St |
| Flagler Blvd |
| Moultrie Pl |
| Malaga St (King to Valencia) |
| Bridge St - August 2017 |
| Dufferin/Radio - August 2017 |
| E. San Carlos - August 2017 |
| Riberia St - August 2017 |
| Heron St - September 2017 |
| Prawn St - September 2017 |
| S. Dixie Hwy - September 2017 |
| Charlotte St (Brick) - December 2017 |
| FDOT San Marco/E. San Carlos/May St 2017-2019 |
| Atlantic Ave - FY 17/18 |
| Douglas Ave - FY 17/18 |
| Rainey Ave - FY 17/18 |
| Macaris St - FY 17/18 |
| Barbour Pl - FY 17/18 |
| Hildreth Dr - FY 17/18 |

| |
|----------------------------------|
| Fullerwood Dr - FY 17/18 |
| E. Park Ave - FY 17/18 |
| Sylvan Dr - FY 17/18 |
| Oak St - FY 17/18 |
| Beacon St - FY 17/18 |
| Bay View Dr - FY 17/18 |
| N. Park Ave - FY 17/18 |
| Russell Blvd - FY 17/18 |
| Riberia St - FY 18/19 |
| Cordova St - FY 18/19 |
| Keith St - FY 18/19 |
| MLK - FY 18/19 |
| Blanco St - FY 18/19 |
| Desoto Pl - FY 18/19 |
| Cedar St - FY 18/19 |
| San Marco Ave - FY 18/19 |
| Hope St - FY 18/19 |
| Cincinnati Ave - FY 18/19 |
| Rohde Ave - FY 18/19 |
| Grove Ave - FY 18/19 |
| Loring St - FY 18/19 |
| N. St. Augustine Blvd - FY 18/19 |
| Miruela Ave - FY 18/19 |
| Comares Ave - FY 18/19 |
| Park Terrace - FY 18/19 |
| Old Quarry - FY 18/19 |
| Luwanna Cir - FY 18/19 |
| S. Matanzas Blvd - FY 18/19 |
| Coquina Ave - FY 18/19 |
| Grant St - FY 17/18 |
| Institute St - FY 17/18 |
| Pacific St - FY 17/18 |
| Perpall St - FY 17/18 |
| Center St - FY 17/18 |
| Gabriel St - FY 17/18 |
| Venancio St - FY 17/18 |
| Waldo St - FY 17/18 |
| CoSA Street Network |

Goal 1: Livability (continued)**Objective 3: Event Management**

Initiative—Develop and monitor comprehensive policies to facilitate community events

Objective 4: Mobility Planning

Initiative—Implement a mobility planning function to address both short-term and long-term solutions

| Task | Status | 8/17 | 9/17 | 10/17 | 11/17 | 12/17 | 1/18 | 2/18 | 3/18 | 4/18 | 5/18 | 6/18 | 7/18 | 8/18 | 9/18 | 10/18 | 11/18 | 12/18 | 1/19 | 2/19 | 3/19 | 4/19 | 5/19 |
|---|----------|------|------|-------|-------|-------|------|------|------|------|------|------|------|------|------|-------|-------|-------|------|------|------|------|------|
| Smart Parking Management System | | | | | | | | | | | | | | | | | | | | | | | |
| Review Technology and Products | Active | | | | | | | | | | | | | | | | | | | | | | |
| Budget & Finance | Active | | | | | | | | | | | | | | | | | | | | | | |
| Select Parking System | Inactive | | | | | | | | | | | | | | | | | | | | | | |
| Implement Selected Parking System | Inactive | | | | | | | | | | | | | | | | | | | | | | |
| Redesign Tolomato Lot for Delivery & Freight Loading | | | | | | | | | | | | | | | | | | | | | | | |
| Conceptual Design | Active | | | | | | | | | | | | | | | | | | | | | | |
| Engineering Design & Permitting | Inactive | | | | | | | | | | | | | | | | | | | | | | |
| Bid & Construction | Inactive | | | | | | | | | | | | | | | | | | | | | | |
| Time Restrictions in Loading Zones | | | | | | | | | | | | | | | | | | | | | | | |
| Design & Permit | Active | | | | | | | | | | | | | | | | | | | | | | |
| Stakeholder Workshops | Inactive | | | | | | | | | | | | | | | | | | | | | | |
| Bid & Installation | Inactive | | | | | | | | | | | | | | | | | | | | | | |
| Restructure Permits, Fines & Fees | | | | | | | | | | | | | | | | | | | | | | | |
| Develop Permit, Fines & Fee Schedule | Inactive | | | | | | | | | | | | | | | | | | | | | | |
| Modify City Ordinance | Inactive | | | | | | | | | | | | | | | | | | | | | | |
| Truck Routes | | | | | | | | | | | | | | | | | | | | | | | |
| Develop Truck Routes | Inactive | | | | | | | | | | | | | | | | | | | | | | |

Goal 1: Livability (continued)**Objective 4: Mobility Planning (continued)**

Initiative—Implement a mobility planning function to address both short-term and long-term solutions

New Action Item: Transportation Master Plan \$100,000

New Action Item: Design of Smart Messaging System (ITS)
\$100,000

Objective 5: Resources for our Homeless Population

Initiative—Increase public awareness of St. Augustine’s homeless population while offering support in both financial and non-financial ways.

Goal 2: Authenticity**Objective 6: Historic Preservation Planning**

Initiative—Protect the long-term preservation of the community’s architectural and cultural resources for all generations

New Action Item: Waterworks Building Rehabilitation grant and match
\$750,000

New Action Item: Implementation of Historic Preservation Master Plan
\$100,000

Goal 2: Authenticity (continued)**Objective 7: Arts and Culture**

Initiative—Re-institute the historical & cultural aspect of City government to develop programs that educated our residents & visitors

Goal 3: Character**Objective 8: Zoning Update**

Initiative—Preserve the character of St. Augustine

New Action Item: Entry-Corridor Guideline Development \$50,000

New Action Item: Zoning Code Update \$25,000

Goal 4: Vitality**Objective 9: Capital Plan Financing**

Initiative—Develop an integrated model for long-term financial planning that aligns financial capacity with long-term objectives.

New Action Item: Debt Refunding to recognize annual savings

New Action Item: Salary and Benefit Analysis \$70,000

Goal 4: Vitality (continued)

Objective 10: Sustainable Best Practices

Initiative—Develop City values that lead to sustainable practices, environmental conservation and operational change that reduces our carbon footprint.

Action Item: Focus on Resiliency

- *Application for Hazard Mitigation Protection Grant for Lake Maria Sanchez project*
- *Assessment of lift stations and potential mitigation that may be FEMA funded*
- *Review of Waste Water Treatment Plant and potential relocation*

Notes

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Notes