



2017 PROPOSED BUDGET



CITY OF ST. AUGUSTINE

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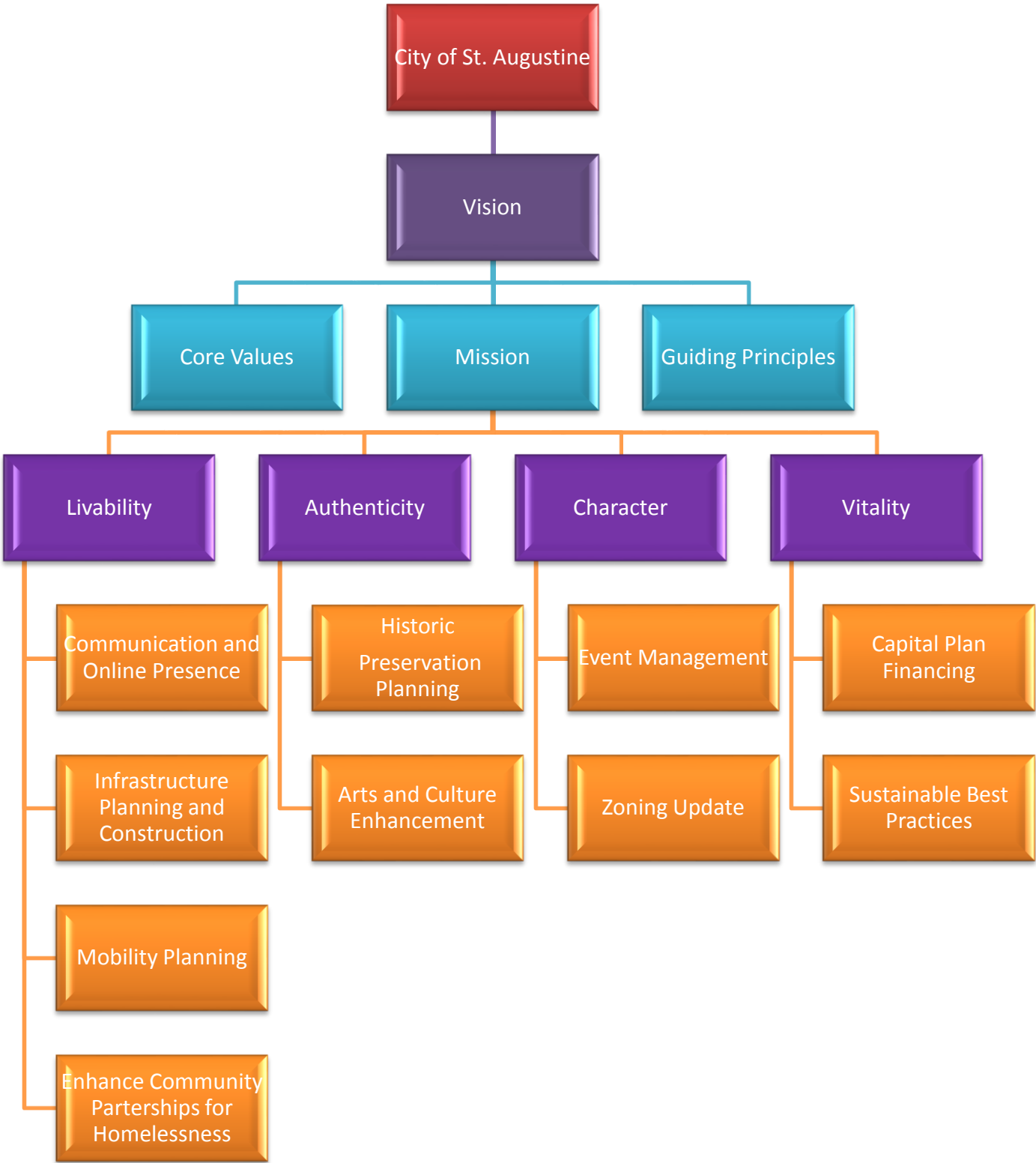
Hierarchal Organization of Fiscal Year 2016 Strategic Plan



2016 Action Items at a Glance

	Action Item	Status
1	City Website	
2	Audiovisual and Public Records Specialist	
3	Reorg. & Addition of Staff Resources	
4	Citizen Survey	
5	Neighborhood Grants	
6	City/Flagler College Livability	
7	Capital Improvement Plan Communication Refinement	
8	Utility Capital Improvement Plan	
9	Stormwater Drainage Improvements	
10	Road and Sidewalk Infrastructure Improvements	
11	Dredging of the Salt Run Channel	
12	Dredging of the San Sebastian Channel	
13	Goal of Police Dept. Accreditation	
14	Kayak Launch	
15	Public Works Complex - Shed Replacement	
16	Riberia Point - Passive Park	
17	VIC - Lighting, Emergency Lighting & Code Blue	
18	VIC Roof Repairs & Parking Garage Repairs	
19	City View Upgrade Implementation	
20	GIS Master Plan	
21	VoIP Phone System Replacement	
22	Living History Grant	
23	Update Event Management Policy, Fee Schedule	
24	Five-Year Mobility Plan	
25	Freight Loading Zone Plan	
26	Mobility Infrastructure	
27	Anderson Circle Flag-Pole Base Renovation	
28	Casa Del Hidalgo Roof	
29	Dental Building Re-Roof, Restroom Repairs	
30	Francis Field Marker	
31	Plaza Gazebo Re-Roof	
32	Historic Preservation Master Plan	
33	Lightner Building Light Cages	
34	Waterworks Building Rehabilitation	
35	Historic Fire-Fighting Truck Rehabilitation	
36	Entry-Corridor Guideline Development	
37	Planned Unit Development Ord.	
38	Zoning Code Update	
39	Develop Financial Planning Models & Fund Balance Policies	
40	Establish Internal Contract Monitoring Function	
41	Fire Assessment Fee Analysis	
42	Fully Integrate Strategic Planning, Budgeting, KPI's and Citizen Survey	
43	Citizen Transparency Module	
44	Performance Measurement System	
45	Conservation Rates Implementation	
46	Recycling	
47	City Hall Lighting Upgrades	
48	Sea Level Rise White Paper	
49	Solar Energy Analysis	
50	Tree Canopy Conservation / Replacement Program	
Status Key		
Project complete.		
Project on or ahead of schedule.		
Project behind schedule.		

Hierarchal Organization of Fiscal Year 2017 Strategic Plan

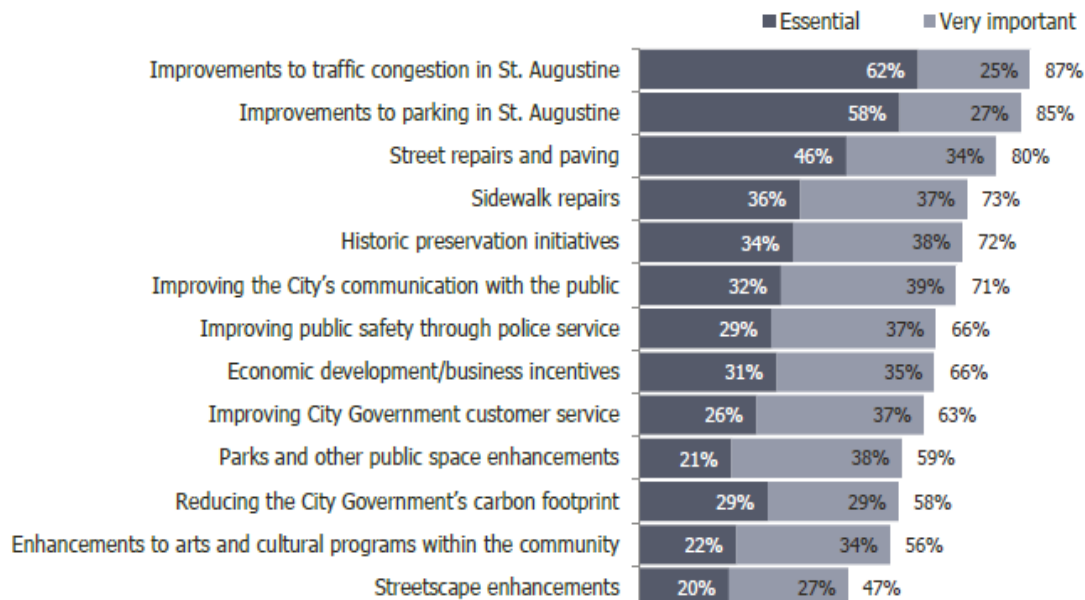


Excerpt from the National Citizen Survey™

The next question asked residents about the importance of several projects and issues for the City to address in the upcoming 2017 budget. Improvements to traffic congestion in St. Augustine was rated the highest importance by almost 9 in 10 residents, followed by improvements to parking in St. Augustine and street repairs and paving. A majority of residents rated the remaining projects as essential or very important to address in the 2017 budget with the exception of streetscape enhancements which was a concern of less than half of residents.

Figure 5: Projects or Issues in the 2017 Budget

Please indicate how important, if at all, each of the following projects or issues will be for the City to address in the 2017 budget:

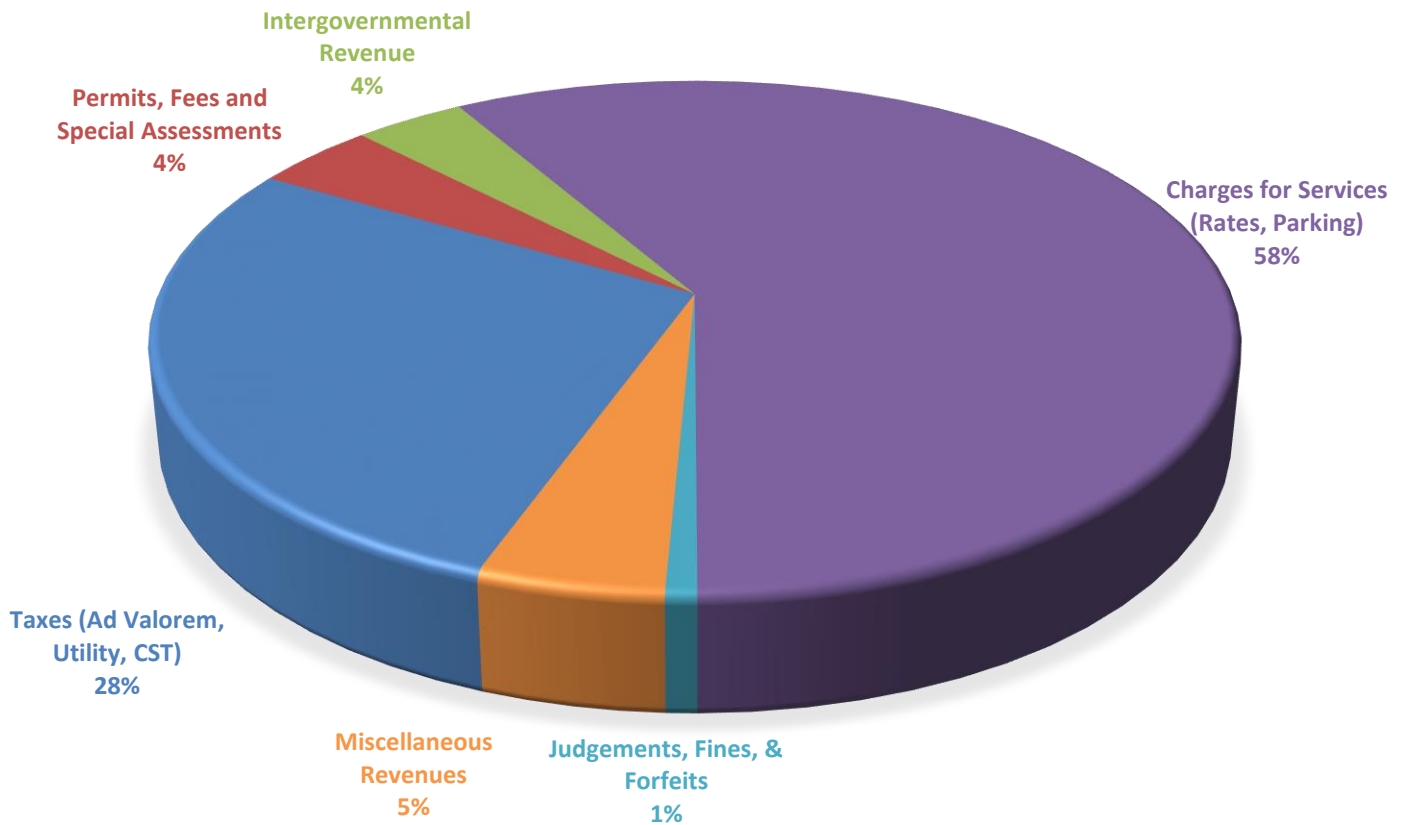


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Where Does the Money Come From?

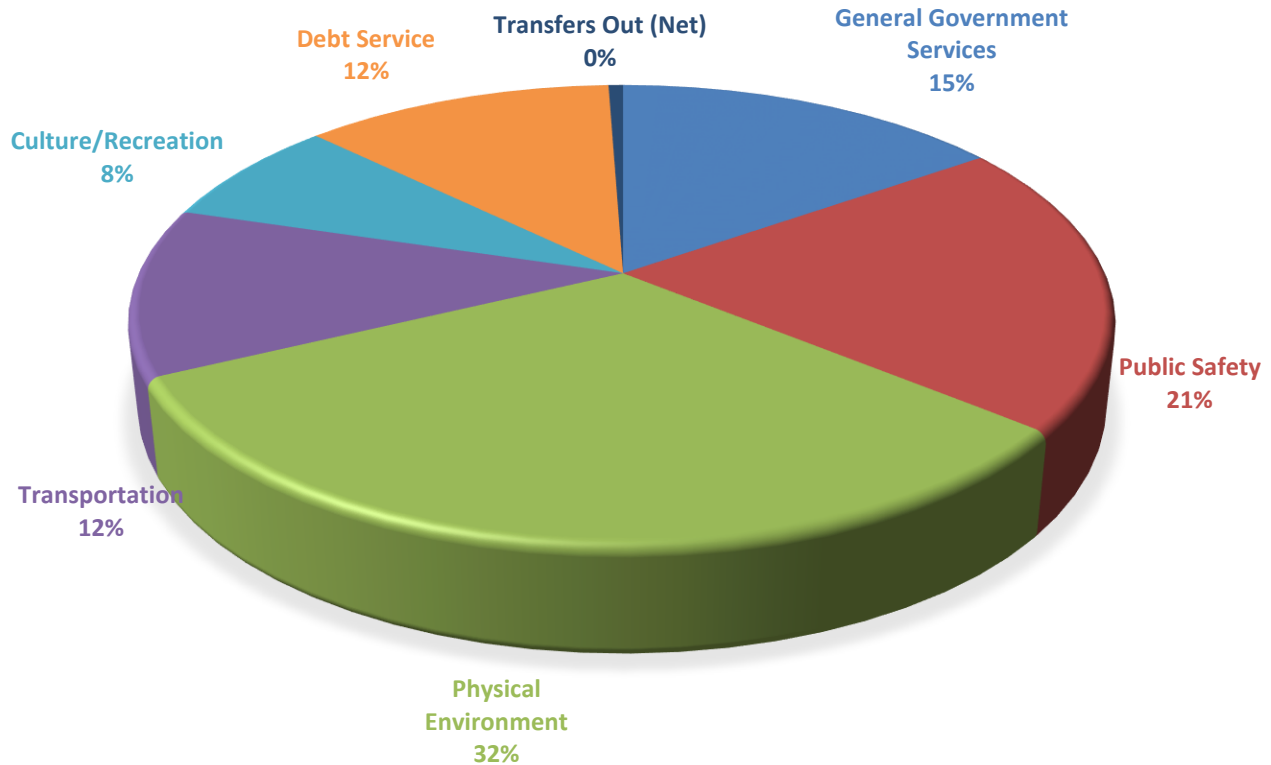
2017 BUDGETED REVENUES--ALL FUNDS



Revenues by Category	Budget 2016	Projected 2016	Budget 2017
Taxes (Ad Valorem, Utility, CST)	\$ 13,024,906	\$ 12,910,308	\$ 13,839,634
Permits, Fees and Special Assessments	2,085,300	2,120,574	2,117,200
Intergovernmental Revenue	1,979,398	2,016,471	1,926,526
Charges for Services (Rates, Parking)	27,201,145	28,379,783	28,985,864
Judgements, Fines, & Forfeits	694,616	643,349	399,516
Miscellaneous Revenues	2,522,895	2,605,507	2,392,253
Transfers In (Net)	2,496,861	916,410	
Total	\$ 50,005,121	\$ 49,592,402	\$ 49,660,993

Where Does the Money Go?

2017 BUDGETED EXPENDITURES/EXPENSES--ALL FUNDS



Expenditures/Expenses by Function	Budget 2016	Projected 2016	Budget 2017
General Government Services	\$ 8,206,556	\$ 7,999,314	\$ 7,578,206
Public Safety	10,477,201	10,443,252	10,256,967
Physical Environment	16,674,556	16,292,045	15,861,008
Transportation	4,835,592	4,664,513	5,876,048
Culture/Recreation	3,954,111	3,614,698	3,768,474
Debt Service	5,857,106	5,887,492	6,037,941
Transfers Out (Net)			282,349
Total	\$ 50,005,121	\$ 48,901,314	\$ 49,660,993

Positive and Negative Impacts on the FY 2017 Budget

- *Millage rate unchanged at 7.5 mills. Results in \$430,000 additional ad valorem revenue.*
- *Visitor Information Center Fund transfers continue to be used for Mobility needs totaling \$300,000.*
- *Decreases in expense for health insurance, worker's compensation insurance and general liability insurance results in \$300,000 savings.*
- *2nd year of Utility Rate increase is implemented resulting in \$365,000 of new revenue.*

- *Fire assessment fee adjusted but remains revenue neutral*
- *No increase in Stormwater rates*
- *No increase in Solid Waste rates*
- *No increase in Marina rates*
- *No increase in Parking rates*
- *Transfer to Historic Preservation continues*

- *Deferred maintenance and replacement of infrastructure and equipment leads to increased capital requests of over \$1,000,000.*
- *30 new personnel requests totaling \$1,500,000 (only 10 included in budget for a total of \$500,000)*
- *Personnel compensation includes Cost of Living increase of 1.5% and 2nd year of compression totaling \$500,000.*
- *Debt service payments increase by \$180,000.*

Position Requests

Of the 30 positions requested for FY 2017, 10 are included in this budget:

General Fund:

Customer Service Representative	
IT Technician	
Planner I	
Purchasing Manager	
Purchasing Clerk	
Custodian (2)	
Maintenance Technician	
Carpenter (2)	
GIS Staff	+1
Engineer (Part time)	
Arts & Culture Liaison	
Materials Control Clerk	
Street Worker (2)	+1
Communications Officer (2)	+1
Police Officer (4)	(Grant Funding Requested for 3 Officers)
Social Media Officer	

Utility Fund:

Utility Technician	
General Maintenance Worker (WWC)	+1

Stormwater Fund:

Laborer	+1
Foreman	+1

Solid Waste Fund:

Foreman II	+1
Collector	+1

Visitor Information Center Fund:

Parking Attendant – Lead	+1
Parking Attendant	+1

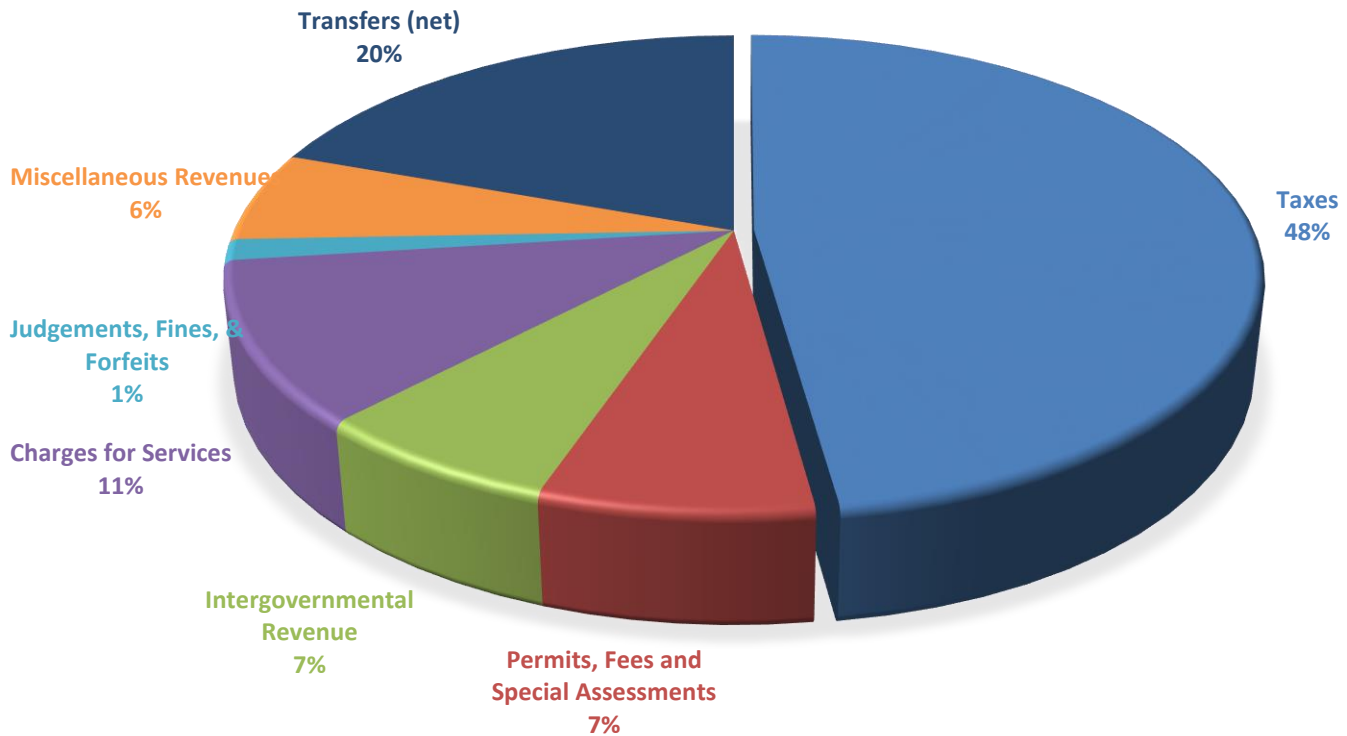
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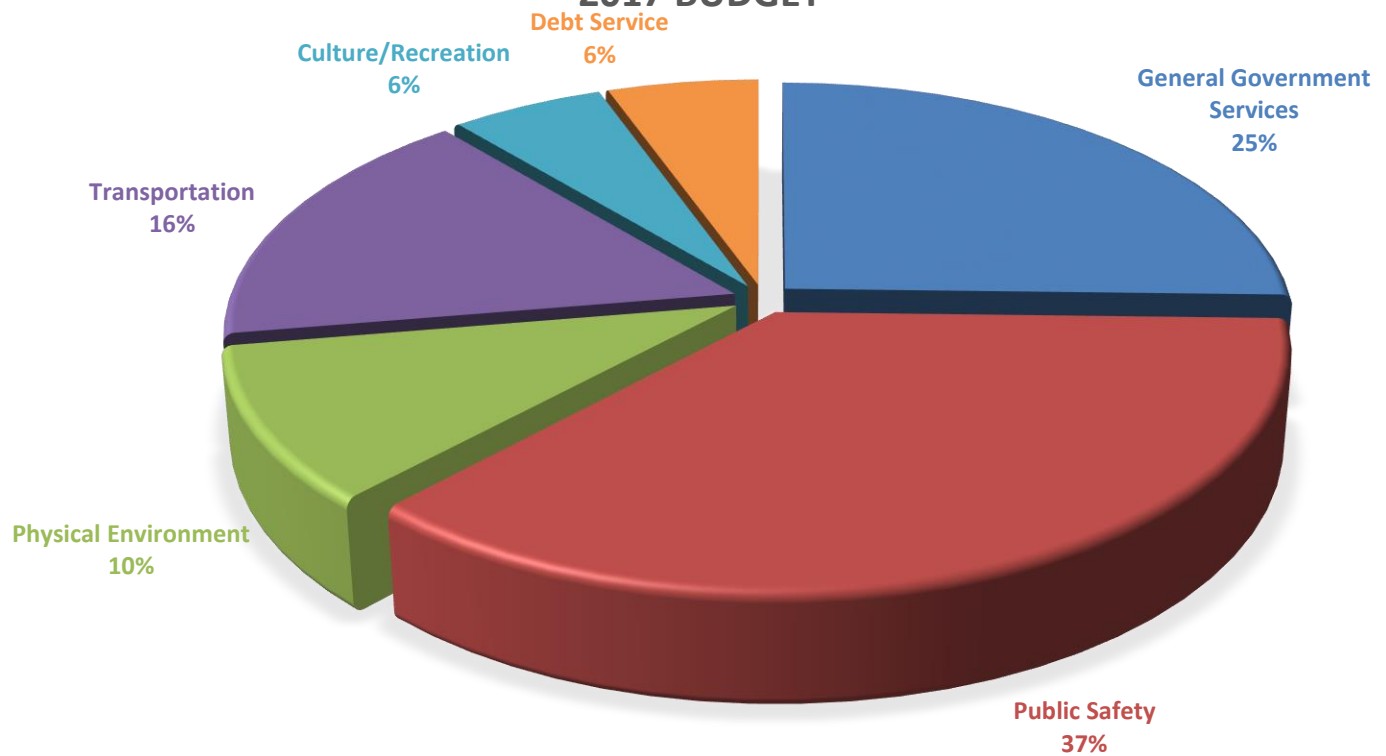
Notes

GENERAL FUND REVENUES BY CATEGORY 2017 BUDGET



Revenues by Category	Budget 2016	Projected 2016	Budget 2017
Taxes	\$ 12,647,453	\$ 12,550,585	\$ 13,398,350
Permits, Fees and Special Assess	2,061,300	2,089,282	2,083,600
Intergovernmental Revenue	1,864,888	1,908,708	1,917,526
Charges for Services	3,006,347	3,064,351	3,042,393
Judgements, Fines, & Forfeits	694,616	643,349	399,516
Miscellaneous Revenues	1,944,220	1,873,890	1,709,503
Transfers (net)	5,897,470	5,470,548	5,457,117
Total	\$ 28,116,294	\$ 27,600,713	\$ 28,008,005

GENERAL FUND EXPEDITURES BY FUNCTION 2017 BUDGET



Expenditures by Function	Budget 2016	Projected 2016	Budget 2017
General Government Services	\$ 7,914,553	\$ 7,807,339	\$ 7,112,431
Public Safety	10,477,201	10,443,252	10,256,967
Physical Environment	2,773,970	2,655,511	2,902,525
Transportation	3,693,407	3,486,985	4,618,453
Culture/Recreation	1,589,132	1,536,085	1,569,254
Debt Service	1,668,032	1,662,856	1,548,375
Total	\$ 28,116,294	\$ 27,592,028	\$ 28,008,005

**CITY OF ST. AUGUSTINE
BUDGET SUMMARY FOR FY 2017
GENERAL FUND**

GENERAL REVENUE		2016 ORIG BUDGET	2016 FINAL BUDGET	2016 PROJECTED	2017 BUDGET
311.00	AD VALOREM TAXES	9,132,325	9,317,325	9,330,283	9,779,328
312.00	SALES AND USE TAXES	879,788	879,788	910,597	916,923
313.00	FRANCHISE FEES	1,567,000	1,617,000	1,621,427	1,657,000
314.00	UTILITY SERVICE TAXES	1,469,000	1,411,400	1,266,005	1,435,000
315.00	COMMUNICATION SERVICE TAXES	885,440	910,440	913,529	1,138,599
321.00	OCCUPATIONAL LICENSES	128,500	128,500	130,170	128,500
322.00	BUILDING AND SIGN PERMITS	285,200	305,200	319,535	289,000
329.00	OTHER PERMITS AND LICENSES	139,100	139,100	148,320	137,600
331.00	FEDERAL GRANTS	19,045	40,113	33,873	0
334.00	STATE GRANTS	6,000	6,000	6,000	20,000
335.00	STATE REVENUE SHARING	1,773,975	1,793,975	1,843,023	1,871,336
338.00	COUNTY REVENUE SHARING	24,800	24,800	25,811	26,190
341.00	GENERAL GOVT. SERVICE FEES	54,800	54,800	85,055	92,200
342.00	PUBLIC SAFETY	983,951	983,951	988,032	985,693
344.00	PARKING FEES	1,945,596	1,967,596	1,991,264	1,964,500
351.00	COURT FINES AND FORFEITURES	43,000	311,116	292,459	27,516
354.00	VIOLATIONS OF LOCAL ORDINANCE	21,000	21,000	24,300	23,000
359.00	PARKING FINES AND FORFEITURES	364,500	362,500	326,590	349,000
361.00	INTEREST EARNINGS	24,360	54,360	58,684	76,000
362.00	RENTAL INCOME	1,286,291	1,286,292	1,250,887	1,107,795
363.00	SPECIAL ASSESSMENTS	99,850	99,850	92,179	85,000
364.00	SALES\COMP. FOR LOSS - FIXED ASS	129,000	140,702	101,038	80,000
365.00	SALE OF SCRAP	500	500	131	0
366.00	PRIVATE CONTRIBUTIONS	5,000	4,500	8,500	0
369.00	OTHER MISCELLANEOUS REVENUE	354,048	358,016	362,472	360,709
TOTAL GENERAL REVENUE		21,622,069	22,218,824	22,130,164	22,550,889
TOTAL GENERAL FUND REVENUE		21,622,069	22,218,824	22,130,164	22,550,889

<u>OPERATING EXPENDITURES</u>		2016 ORIG BUDGET	2016 FINAL BUDGET	2016 PROJECTED	2017 BUDGET
511.10	CITY COMMISSION	179,823	181,773	180,295	181,374
512.10	CITY MANAGER	534,079	634,592	648,960	722,822
512.20	CITY CLERK	244,560	244,560	272,179	310,888
513.10	F.B.M. ADMINISTRATION	497,436	538,906	527,133	427,973
513.11	ACCOUNTING	224,704	225,903	224,436	237,965
513.14	CUSTOMER SERVICE	448,531	451,641	462,197	487,111
513.20	GENERAL SERVICES ADMINISTRATION	316,543	315,043	306,984	329,537
513.22	PURCHASING	380,544	381,549	367,508	384,522
513.23	HUMAN RESOURCES	324,597	324,597	295,881	344,896
513.24	INFORMATION TECHNOLOGY	527,507	629,486	526,999	479,414
514.20	CITY ATTORNEY	405,890	410,389	395,083	368,587
515.10	PLANNING & BUILDING ADMIN	312,488	394,488	417,222	355,876
515.15	PLANNING	353,494	455,294	529,092	479,108
519.10	FLEET OPERATIONS	569,458	568,902	541,074	596,318
519.89	FACILITIES MANAGEMENT GROUP	953,751	928,909	869,930	840,965
519.90	RISK MANAGEMENT	607,805	607,805	612,571	540,679
521.10	POLICE ADMINISTRATION	1,650,263	1,929,053	1,999,237	1,922,717
521.13	OPERATIONS	3,444,139	3,465,121	3,430,268	3,302,568
521.16	POLICE COMMUNITY RESOURCES	1,182,903	1,184,448	1,203,878	1,120,182
522.10	FIRE ADMINISTRATION	256,995	257,495	239,614	292,040
522.11	PREVENTION	128,982	128,859	126,681	130,531
522.12	FIRE FIGHTING	2,858,199	2,849,975	2,792,376	2,862,311
524.10	BUILDING/CODE ENFORCEMENT	373,761	371,242	344,387	333,012
539.10	PUBLIC WORKS ADMINISTRATION	282,880	282,880	286,004	301,608
539.21	FACILITY OPERATIONS	538,680	534,137	517,508	547,951
539.23	PROPERTY SERVICES	983,970	983,970	937,619	1,007,358
539.30	ENGINEERING	357,712	364,202	362,601	426,275
539.31	DEVELOPMENT & MGMT SUPPORT	434,695	431,881	383,175	446,199
539.40	ARCHAEOLOGY	146,177	146,177	137,881	126,133
541.10	STREETS	1,362,398	1,325,549	1,268,460	1,321,036
541.20	MOBILITY	184,522	309,622	294,835	287,583
541.90	STREET LIGHTS	229,952	219,952	218,324	228,697
545.10	PARKING	924,093	925,997	915,825	848,971
572.10	GROUPS	703,034	691,849	689,111	740,255
572.11	GALIMORE CENTER	158,655	158,655	152,148	168,155
574.90	PUBLIC AFFAIRS	685,073	673,528	625,868	634,818
TOTAL OPERATING EXPENDITURES		23,768,294	24,528,430	24,103,348	24,136,434
CAPITAL EXPENDITURES					
566.20	BUILDINGS	178,990	499,249	506,747	33,530
566.30	INFRASTRUCTURE	1,090,350	1,018,875	895,997	1,724,666
566.40	MACHINERY & EQUIPMENT	228,844	401,710	423,078	565,000
TOTAL CAPITAL EXPENDITURES		1,498,184	1,919,834	1,825,823	2,323,196

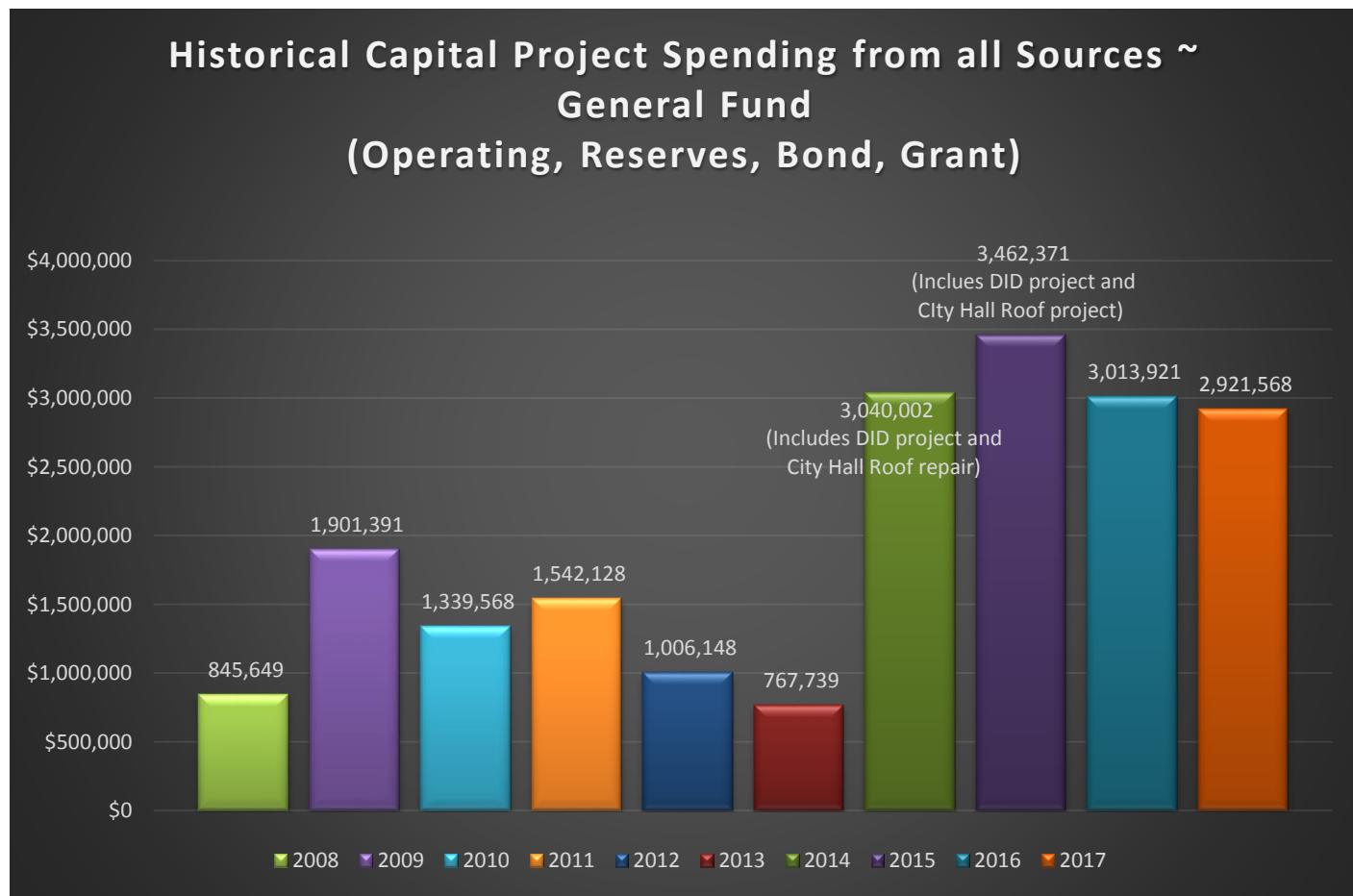
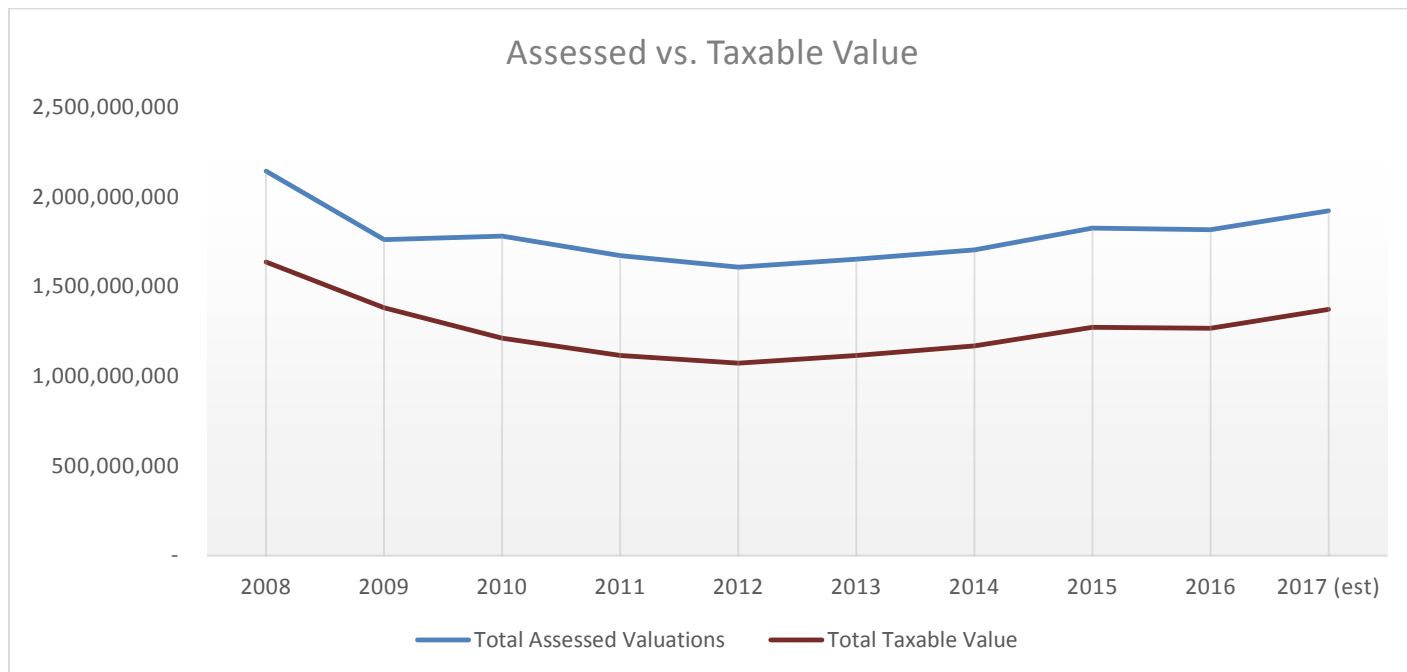
	2016 ORIG BUDGET	2016 FINAL BUDGET	2016 PROJECTED	2017 BUDGET
TOTAL REVENUE	21,622,069	22,218,824	22,130,164	22,550,889
TOTAL EXPENDITURES	25,266,478	26,448,264	25,929,170	26,459,630
<u>INTERFUND TRANSFERS IN OR OUT</u>				
381.00 GENERAL INTERFUND TRANSFERS	860,317	860,317	860,317	860,317
382.00 ADMIN AND SUBSIDY TRANSFERS	3,536,037	3,536,037	3,536,037	3,422,318
387.00 OPERATING TRANSFERS	1,288,364	1,288,364	1,288,364	1,294,572
388.00 OTHER TRANSFERS	842,200	1,500,931	1,383,731	1,154,749
TOTAL INTERFUND TRANSFERS IN	6,526,918	7,185,649	7,068,449	6,731,955
582.00 DEBT SERVICE TRANSFERS	1,668,030	1,668,030	1,662,856	1,548,375
587.00 OPERATING TRANSFERS	689,267	689,267	689,267	631,878
588.00 OTHER TRANSFERS	525,212	598,912	908,634	642,959
TOTAL INTERFUND TRANSFERS OUT	2,882,509	2,956,209	3,260,756	2,823,213
TOTAL GENERAL FUND (DEFICIT)/EXC	0	0	8,686	0

Current General Fund Reserve Balance: \$8,041,694

\$7,825,921 of this reserved by policy for disaster recovery

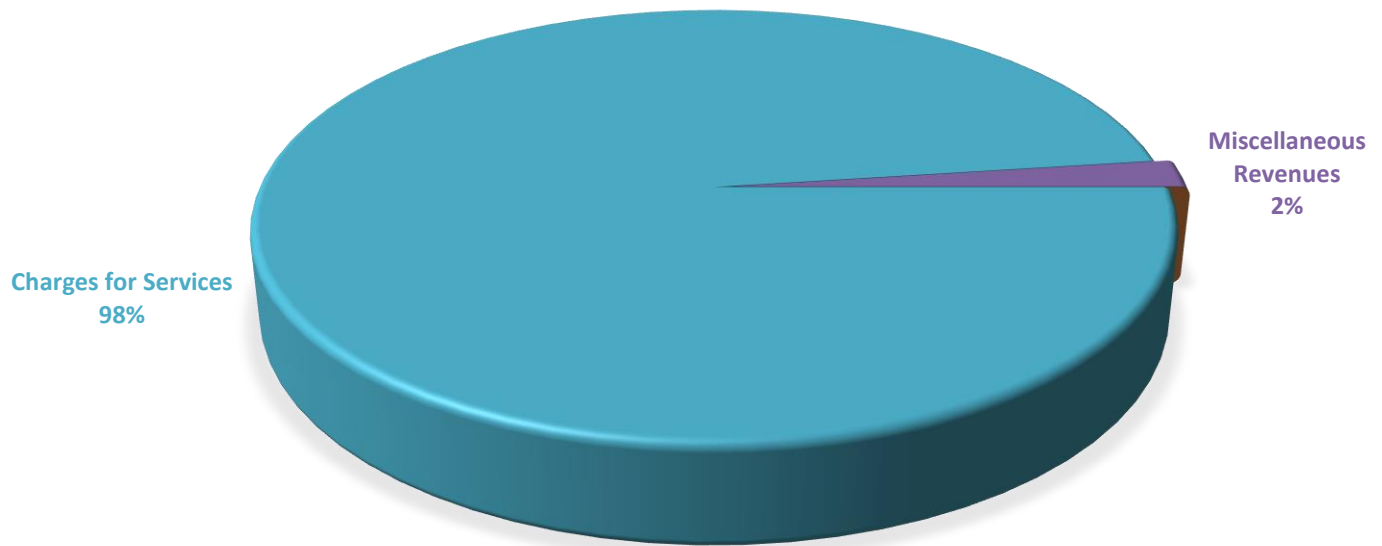
General Fund Capital Improvement Plan

Service Area/Project Description	FY 2017
GOVERNMENTAL FUNDS	
General Government	
Seawall Connectivity (SEAW2)	\$475,200
Waterworks Bldg Rehab	\$350,000
City Hall Renovations	\$80,000
City Hall Reroof Phase II	\$43,000
General Government Total	\$ 948,200
Public Safety	
Fire Truck	\$46,744
Brush Truck	\$35,861
Public Safety Total	\$ 82,605
Physical Environment	
PW Compound Metal Shed	\$81,000
Davenport Park Parking Imp.	\$450,000
Physical Environment Total	\$ 531,000
Transportation	
Charlotte St Recon(CHARS)	\$209,763
Road Rehabilitation	\$525,000
Freight/Delivery Zones	\$150,000
King/Cordova Median	\$25,000
Anderson/S. Whitney Sidewalk	\$50,000
Transportation Total	\$ 959,763
Culture/Recreation	
Salt Run Dredging, Ph.7 (SRDG1)	\$400,000
Culture/Recreation Total	\$ 400,000
GOVERNMENTAL FUNDS TOTAL	\$ 2,921,568



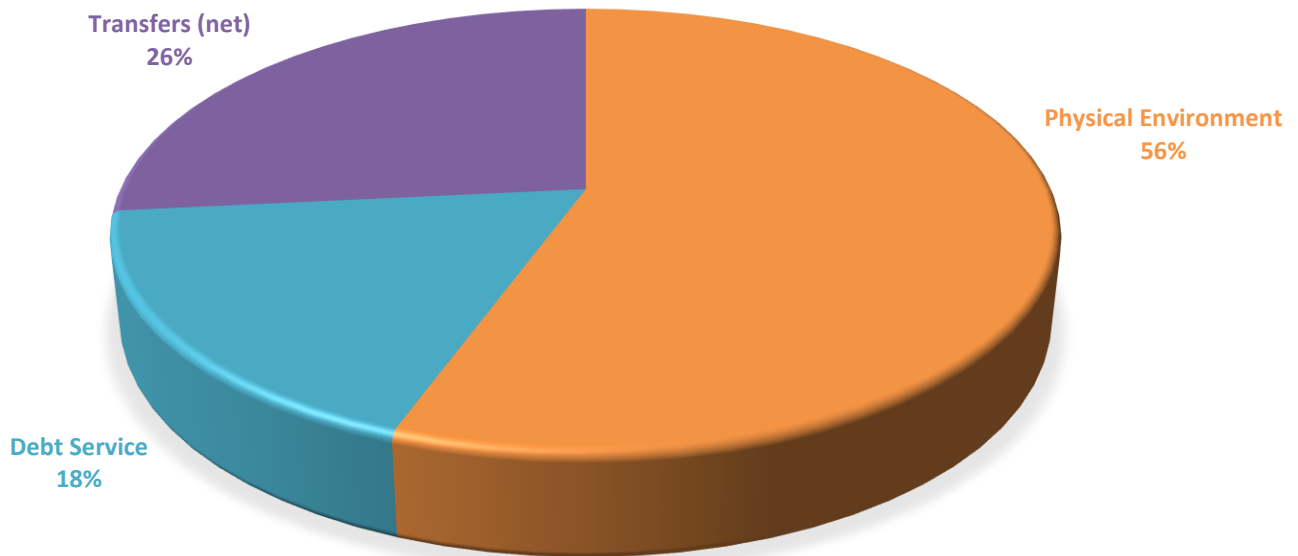
Notes

UTILITY FUND REVENUE BY CATEGORY 2017 BUDGET



Revenues by Category	Budget 2016	Projected 2016	Budget 2017
Intergovernmental Revenue	\$ 89,760	\$ 89,760	\$ -
Charges for Services	13,668,846	14,810,948	15,274,090
Miscellaneous Revenues	267,465	339,625	319,196
Total	\$ 14,026,071	\$ 15,240,334	\$ 15,593,286

UTILITY FUND EXPENSE BY FUNCTION 2017 BUDGET



Expenses by Function	Budget 2016	Projected 2016	Budget 2017
Physical Environment	\$ 8,502,435	\$ 8,199,338	\$ 8,667,278
Debt Service	2,840,325	2,839,076	2,783,175
Transfers (net)	2,683,311	4,150,794	4,142,833
Total	\$ 14,026,071	\$ 15,189,208	\$ 15,593,286

Current Utility Fund Reserve Balance: \$5,213,333

Current Utility Fund R&R Balance: \$1,531,718

Total Uncommitted Utility Funds: \$4,352,322

**CITY OF ST. AUGUSTINE
BUDGET SUMMARY FOR FY 2017
UTILITY FUND**

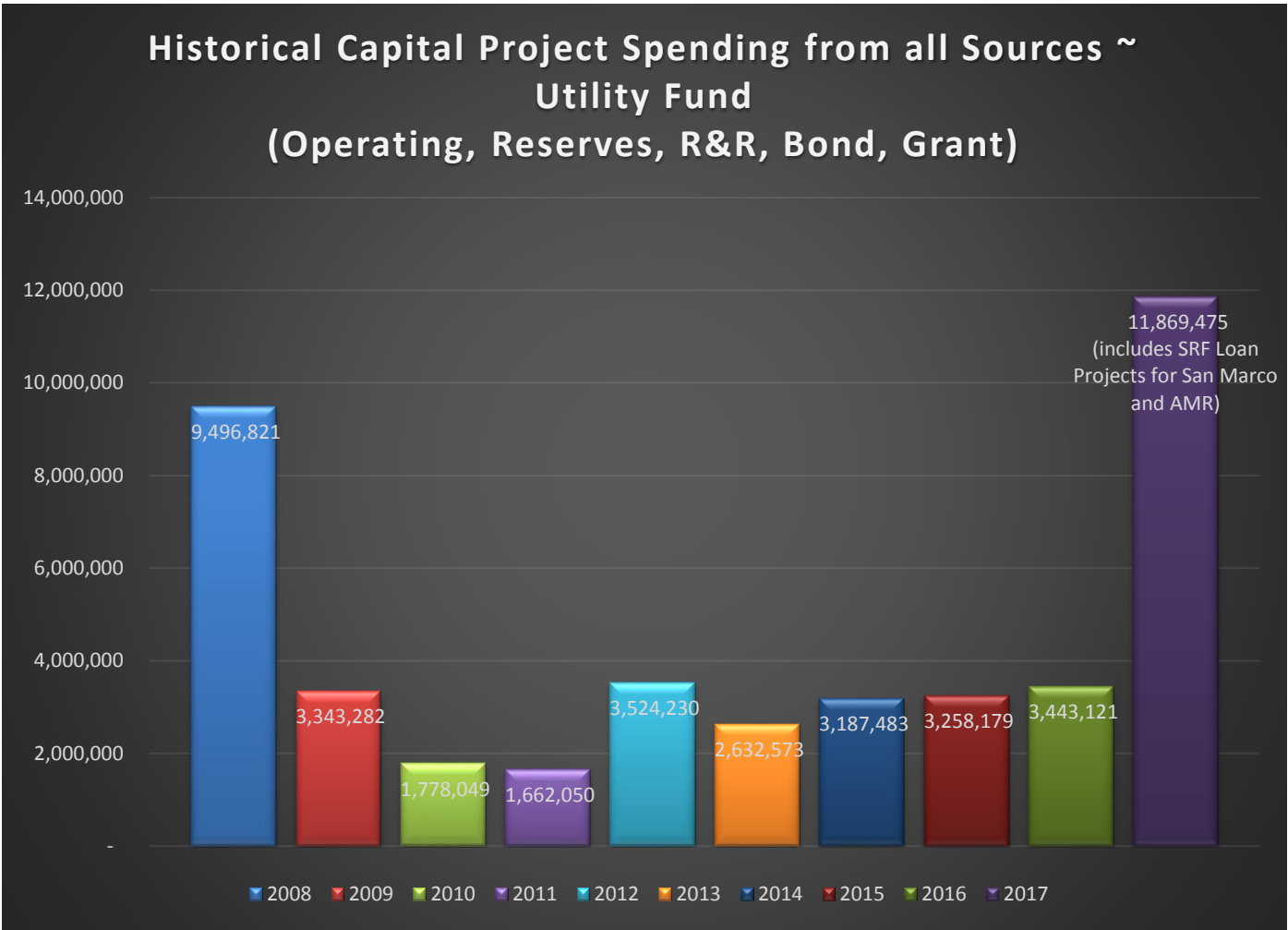
<u>OPERATING REVENUE</u>		2016 ORIG BUDGET	2016 FINAL BUDGET	2016 PROJECTED	2017 BUDGET
343.31	WATER SALES INSIDE CITY	3,155,134	3,360,134	3,715,572	3,894,245
343.32	WATER SALES OUTSIDE CITY	3,023,951	3,023,951	3,168,932	3,281,296
343.51	SEWER SALES INSIDE CITY	3,629,887	3,629,887	3,815,079	4,018,500
343.52	SEWER SALES OUTSIDE CITY	2,338,268	2,338,268	2,510,363	2,654,709
TOTAL OPERATING REVENUE		12,147,240	12,352,240	13,209,944	13,848,750
<u>NON-OPERATING REVENUE</u>					
343.35	WATER TAPPING FEES	152,700	192,700	211,665	192,700
343.36	WATER FLOW BASED FEES	374,447	374,447	607,334	485,000
343.38	CCEC FEES	16,080	16,080	16,163	16,140
343.39	MISC. SERVICE FEES	118,800	118,800	125,108	125,000
343.53	FORCEMAIN OVERLAY	160,072	160,072	115,444	117,600
343.55	SEWER TAPPING FEES	55,590	55,590	72,821	64,000
343.56	SEWER FLOW BASED FEES	398,917	398,917	452,470	424,900
343.93	OTHER ADMINISTRATIVE CHARGES	0	0	0	0
TOTAL NON-OPERATING REVENUE		1,276,606	1,316,606	1,601,004	1,425,340
<u>OTHER REVENUE</u>					
361.00	INTEREST EARNINGS	27,462	27,465	45,129	49,200
364.00	SALE\COMP. FOR LOSS - FIXED ASSE	0	0	225	0
344.00	GRANTS	0	89,760	89,760	0
369.00	OTHER MISCELLANEOUS REVENUE	240,000	240,000	294,272	269,996
TOTAL OTHER REVENUE		267,462	357,225	429,385	319,196
TOTAL UTILITY FUND REVENUE		13,691,308	14,026,071	15,240,334	15,593,286

	2016 BUDGET	2016 BUDGET	2016 PROJECTED	2017 BUDGET
TOTAL REVENUE	13,691,308	14,026,071	15,240,334	15,593,286
<u>OPERATING EXPENSES</u>				
536.10 UTILITY ADMINISTRATION	563,727	611,638	698,851	579,262
533.10 WATER TREATMENT PLANT	1,494,457	1,486,059	1,454,198	1,545,966
533.11 METER MAINTENANCE	537,623	538,973	544,469	567,003
535.10 WASTEWATER TREATMENT PLANT	1,786,062	1,774,943	1,656,843	1,831,375
535.11 TRANSMISSION & DISTRIBUTION	1,453,492	1,471,442	1,336,749	1,498,780
535.12 WASTEWATER COLLECTIONS	1,303,144	1,338,875	1,317,749	1,406,688
TOTAL OPERATING EXPENSES	7,138,505	7,221,930	7,008,858	7,429,077
<u>CAPITAL EXPENSES</u>				
all 566.30 INFRASTRUCTURE	1,515,000	710,776	635,574	1,035,000
all 566.40 MACHINARY & EQUIPMENT	160,000	569,729	554,906	203,200
TOTAL CAPITAL EXPENSES	1,675,000	1,280,505	1,190,480	1,238,200
<u>DEBT SERVICE</u>				
533.80 PRINCIPAL	2,150,000	2,150,000	2,150,000	2,245,000
533.80 INTEREST	687,325	687,325	687,326	535,175
533.80 OTHER DEBT SERVICE COSTS	3,000	3,000	1,750	3,000
TOTAL DEBT SERVICE	2,840,325	2,840,325	2,839,076	2,783,175
<u>INTERFUND TRANSFERS IN OR OUT</u>				
381.00 GENERAL INTERFUND TRANSFERS	0	0	0	0
387.00 OPERATING TRANSFERS	683,001	683,001	683,001	583,550
388.00 OTHER TRANSFERS	1,841,571	1,858,878	1,428,662	1,045,598
TOTAL INTERFUND TRANSFERS IN	2,524,572	2,541,879	2,111,663	1,629,148
581.00 GENERAL & ADMIN/SUBSIDY TRANSFER	2,190,811	2,190,814	2,190,814	2,150,412
587.00 OPERATING TRANSFERS	883,308	883,308	883,308	955,413
588.00 OTHER TRANSFERS	1,487,931	2,151,068	3,226,124	2,666,157
TOTAL INTERFUND TRANSFERS OUT	4,562,050	5,225,190	6,300,246	5,771,981
TOTAL UTILITY FUND (DEFICIT) OR EXCESS	0	0	13,337	(0)

Utility Fund Capital Improvement Plan

Service Area/Project	
Description	FY 2017
PROPRIETARY FUNDS	
Utility Fund	
Charlotte St Recon(CHARS)	\$135,000
San Marco Watermain Repl	\$2,900,000
Holmes/King Street WM Repl	\$200,000
May Street WM Replacement	\$180,000
Meter Replacement Program	\$2,242,422
St Augustine Blvd WM Replacement	\$120,000
Miruela St WM Replacement	\$160,000
Orange/Smith WM Loop	\$79,000
W. Augustine Sewer	\$250,000
Control Panel Replacement	\$90,000
I&I Elimination Program (R0179)	\$500,000
Pumping Stations Re-piping	\$30,000
Pump Station Rehab.	\$325,000
Pump Station Full Repla	\$80,000
W. San Carlos Intersection	\$475,000
Well Pump Rehabilitation	\$140,000
RO Concentrate Discharge	\$1,769,940
RAS & Clarifier Rehab	\$2,108,113
S. Dixie Highway (SDHIB)	\$85,000
Utility Fund	
Total	\$ 11,869,475

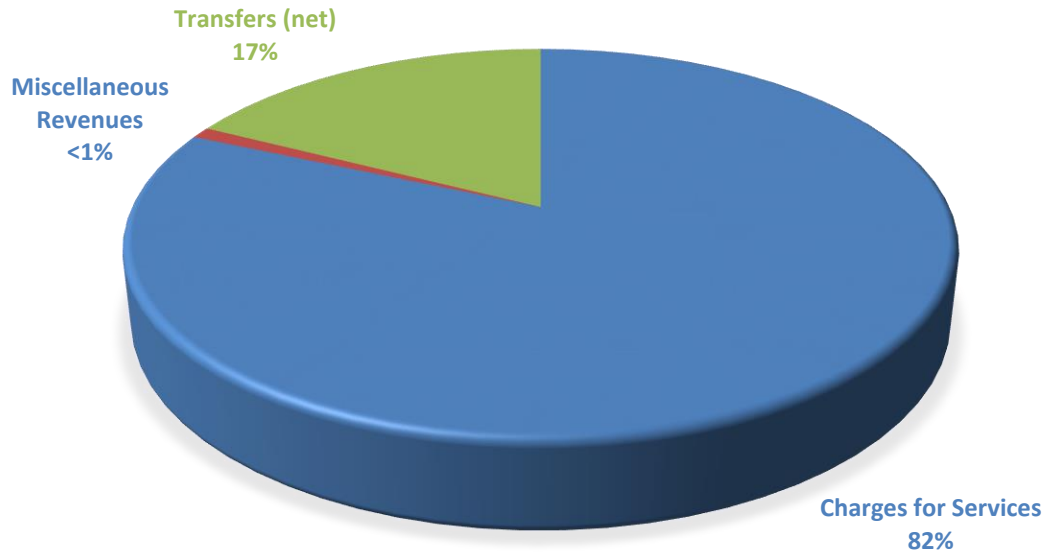
★ Total project costs are represented in the full Capital Improvement Plan.
 Amounts here represent the portion remaining to be spent.



Notes

Notes

STORMWATER REVENUE BY CATEGORY 2017 BUDGET

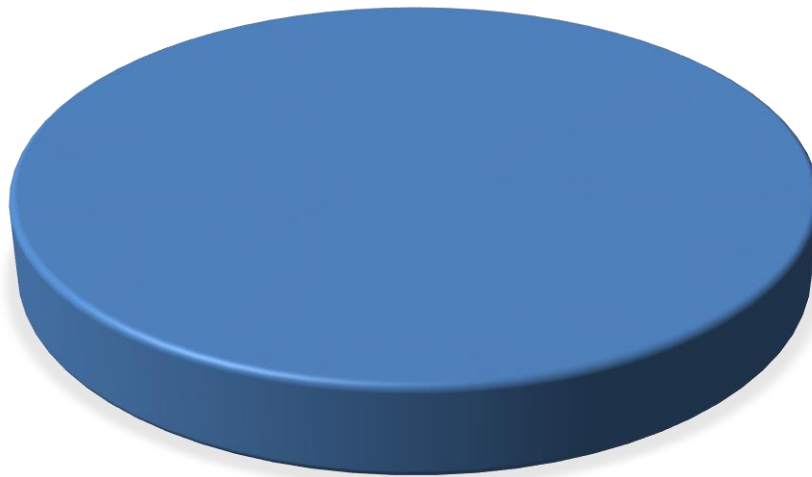


Revenues by Category	Budget 2016	Projected 2016	Budget 2017
Charges for Services	\$ 961,200	\$ 918,051	\$ 934,570
Miscellaneous Revenues	2,250	7,400	10,800
Transfers (net)	983,000	1,201,253	199,757
Total	\$ 1,946,450	\$ 2,126,704	\$ 1,145,127

Current Stormwater Fund Reserve Balance: \$1,622,868

\$118,572 of this reserved by policy for disaster recovery

STORMWATER EXPENSE BY FUNCTION 2017 BUDGET



Physical Environment
100%

Expenses by Function	Budget 2016	Projected 2016	Budget 2017
Physical Environment	\$ 1,946,450	\$ 1,903,552	\$ 1,145,127
Total	\$ 1,946,450	\$ 1,903,552	\$ 1,145,127

Stormwater Fund Capital Improvement Plan

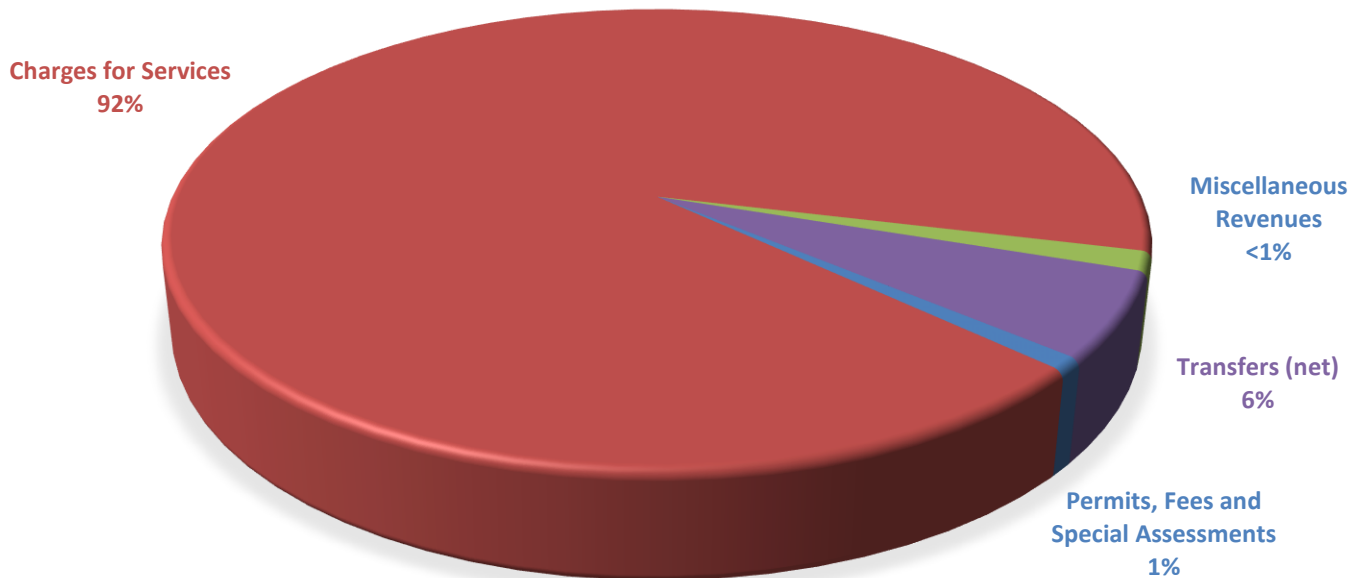
Service Area/Project	
Description	FY 2017
Stormwater Fund	
Charlotte St Recon(CHARS)	\$25,000
S. Dixie Highway (SDHIB)	\$315,000
Downtown Drainage Imp.	\$75,000
Davis Shores Backflow Prev.	\$100,000
Coquina Ditch Drainage Imp	\$111,440
Hermosa Outfall Storm Sewer Offset	\$50,000
Stormwater Fund	
Total	\$ 676,440

**CITY OF ST. AUGUSTINE
BUDGET SUMMARY FOR FY 2017
STORMWATER FUND**

		2016 ORIG BUDGET	2016 FINAL BUDGET	2016 PROJECTED	2017 BUDGET
<u>OPERATING REVENUE</u>					
343.91	RESIDENTIAL STORMWATER	421,200	421,200	432,202	435,000
343.92	COMMERCIAL STORMWATER	540,000	540,000	485,849	499,570
TOTAL OPERATING REVENUE		961,200	961,200	918,051	934,570
<u>OTHER REVENUE</u>					
361.00	INTEREST EARNINGS	2,250	2,250	7,400	10,800
364.00	SALE\COMP. FOR LOSS - FIXED ASSE	0	0	0	0
TOTAL OTHER REVENUE		2,250	2,250	7,400	10,800
TOTAL REVENUE		963,450	963,450	925,451	945,370
<u>OPERATING EXPENSES</u>					
538.10	STORMWATER OPERATIONS	450,405	451,794	346,779	496,726
TOTAL OPERATING EXPENSES		450,405	451,794	346,779	496,726
<u>CAPITAL EXPENSES</u>					
INFRASTRUCTURE		1,260,000	1,442,860	1,506,478	558,400
MACHINERY & EQUIPMENT		28,000	51,796	50,296	90,000
TOTAL CAPITAL EXPENSES		1,288,000	1,494,656	1,556,774	648,400
<u>INTERFUND TRANSFERS IN OR OUT</u>					
381.00	GENERAL INTERFUND TRANSFERS	0	0	0	0
387.00	OPERATING TRANSFERS	72,699	72,699	73,251	96,156
388.00	OTHER TRANSFERS	1,254,257	1,462,302	1,680,003	648,400
TOTAL INTERFUND TRANSFERS IN		1,326,956	1,535,001	1,753,254	744,556
581.00	GENERAL & ADMIN/SUBSIDY TRANSFER	299,519	299,519	299,519	281,308
587.00	OPERATING TRANSFERS	29,146	29,146	29,146	40,155
588.00	OTHER TRANSFERS	223,336	223,336	223,336	223,336
TOTAL INTERFUND TRANSFERS OUT		552,001	552,001	552,001	544,799
TOTAL STORMWATER FUND (DEFICIT) OR EXCESS		0	0	223,151	0

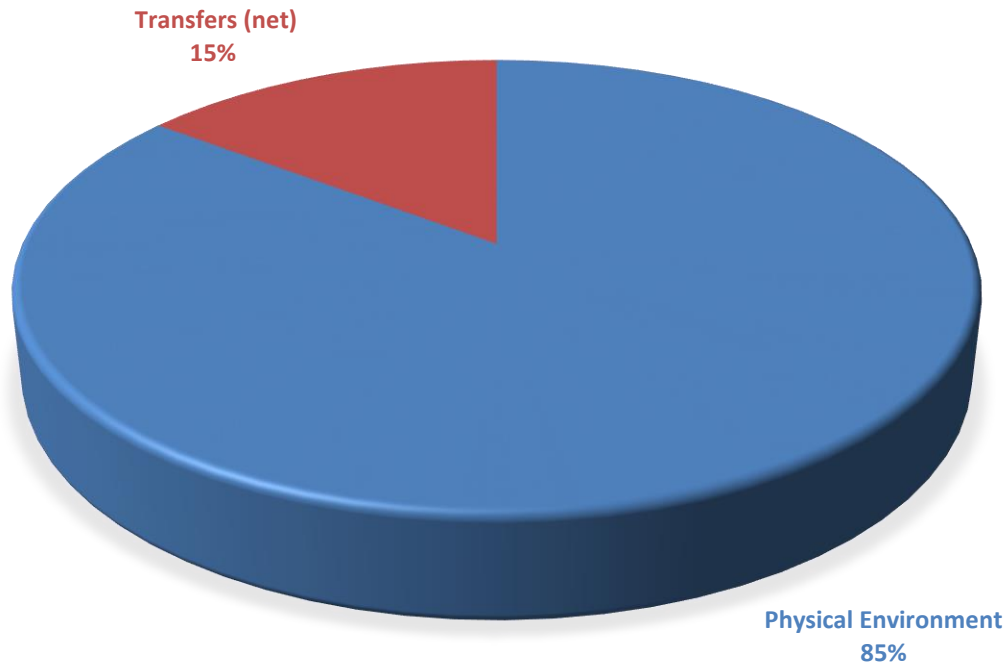
Notes

SOLID WASTE REVENUE BY CATEGORY 2017 BUDGET



Revenues by Category	Budget 2016	Projected 2016	Budget 2017
Permits, Fees and Special Assessments	\$ 24,000	\$ 31,292	\$ 33,600
Charges for Services	3,453,800	3,561,609	3,600,000
Miscellaneous Revenues	950	76,953	52,796
Total	\$ 4,234,065	\$ 4,425,169	\$ 3,686,396

**SOLID WASTE EXPENSE BY FUNCTION
2017 BUDGET**






Expenses by Function	Budget 2016	Projected 2016	Budget 2017
Physical Environment	\$ 3,451,701	\$ 3,533,644	\$ 3,146,079
Transfers (net)	27,049	27,049	540,316
Total	\$ 3,451,701	\$ 3,533,644	\$ 3,686,396

Current Solid Waste Fund Reserve Balance: \$993,608

\$667,478 of this reserved by policy for disaster recovery

**CITY OF ST. AUGUSTINE
BUDGET SUMMARY FOR FY 2017
SOLID WASTE FUND**

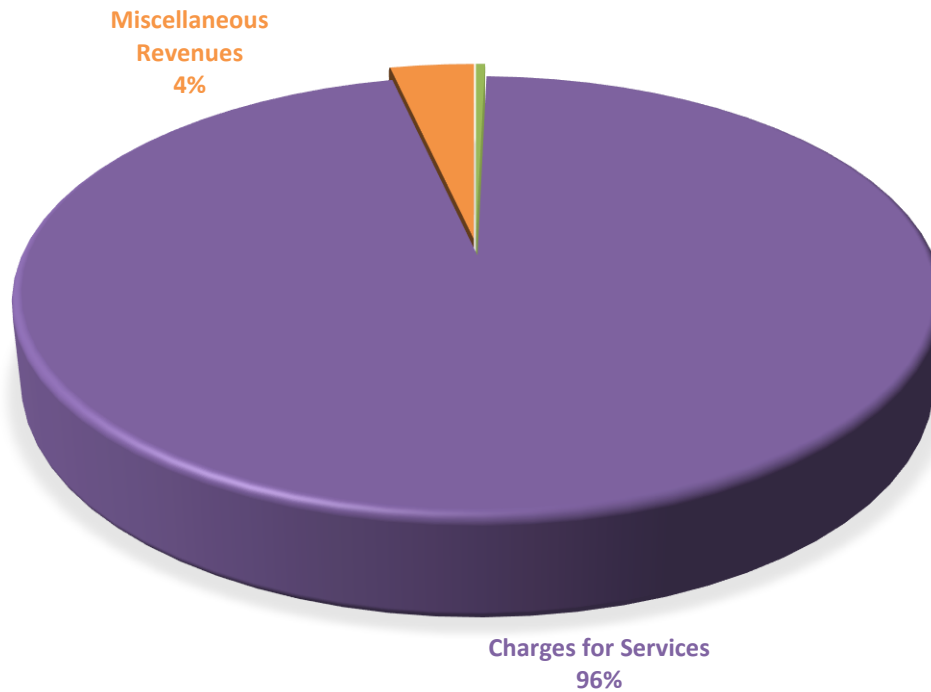
		2016 ORIG BUDGET	2016 FINAL BUDGET	2016 PROJECTED	2017 BUDGET
<u>OPERATING REVENUE</u>					
343.41	RESIDENTIAL COLLECTION	1,366,800	1,366,800	1,394,200	1,398,000
343.42	COMMERCIAL COLLECTION	2,087,000	2,087,000	2,167,410	2,202,000
	TOTAL OPERATING REVENUE	3,453,800	3,453,800 	3,561,609 	3,600,000
<u>NON-OPERATING REVENUE</u>					
343.49	MISCELLANEOUS REVENUE	24,000	24,000	31,292	33,600
	TOTAL NON-OPERATING REVENUE	24,000	24,000	31,292	33,600
<u>OTHER REVENUE</u>					
361.00	INTEREST EARNINGS	950	950	3,516	6,600
364.00	SALE\COMP. FOR LOSS - FIXED ASSE	0	0	72,199	45,000
365.00	SALE OF SURPLUS MATERIALS	0	0	1,238	1,196
368.00	REIMBURSEMENTS	0	0	0	0
	TOTAL OTHER REVENUE	950	950	76,953	52,796
	TOTAL SOLID WASTE FUND REVENUE	3,478,750	3,478,750	3,669,854 	3,686,396

	2016 ORIG BUDGET	2016 FINAL BUDGET	2016 PROJECTED	2017 BUDGET
TOTAL REVENUE	3,478,750	3,478,750	3,669,854	3,686,396
<u>OPERATING EXPENSES</u>				
534.10 SOLID WASTE OPERATIONS	2,984,912	2,984,912	3,076,854	2,926,079
534.10 SOLID WASTE CAPITAL OUTLAY	15,000	466,789	456,789	220,000
TOTAL OPERATING EXPENSES	2,999,912	3,451,701	3,533,644	3,146,079
<u>INTERFUND TRANSFERS IN OR OUT</u>				
381.00 GENERAL INTERFUND TRANSFERS	15,000	15,000	15,000	15,000
383.00 SUBSIDY TRANSFERS	0	0	0	0
387.00 OPERATING TRANSFERS	0	0	0	0
388.00 OTHER TRANSFERS	288,526	740,315	740,315	220,000
TOTAL INTERFUND TRANSFERS IN	303,526	755,315	755,315	235,000
581.00 GENERAL & ADMIN/SUBSIDY TRANSFER	591,027	591,027	591,027	545,295
587.00 OPERATING TRANSFERS	191,337	191,337	191,337	230,021
588.00 OTHER TRANSFERS	0	0	0	0
TOTAL INTERFUND TRANSFERS OUT	782,364	782,364	782,364	775,316
TOTAL SOLID WASTE FUND (DEFICIT) OR EXCESS	0	0	109,162	0

Notes

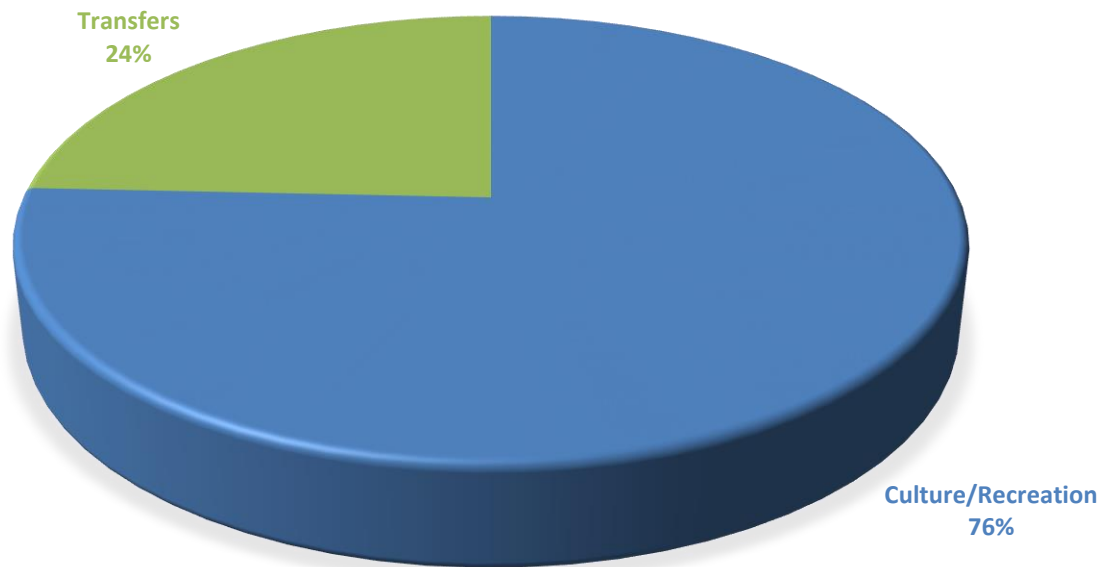
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MARINA REVENUE BY CATEGORY 2017 BUDGET



Revenues by Category	Budget 2016	Projected 2016	Budget 2017
Intergovernmental Revenue	\$ 24,750	\$ 18,003	\$ 9,000
Charges for Services	2,478,750	2,177,157	2,247,397
Miscellaneous Revenues	79,459	82,901	82,542
Total	\$ 2,582,959	\$ 2,278,061	\$ 2,338,939

**MARINA EXPENSE BY FUNCTION
2017 BUDGET**



Expenditures/Expenses by Function	Budget 2016	Projected 2016	Budget 2017
Culture/Recreation	\$ 2,023,656	\$ 1,703,311	\$ 1,770,632
Debt Service	175,066	163,545	0
Transfers	384,237	390,480	568,307
Total	\$ 2,582,959	\$ 2,257,336	\$ 2,338,939

Current Marina Fund Reserve Balance: \$343,378

\$506,229 should be reserved by policy for disaster recovery

Marina Fund Capital Improvement Plan

Service Area/Project	
Description	FY 2017
Municipal Marina Fund	
Seawall Connectivity (SEAW2)	\$65,450
Municipal Marina Fund	
Total	\$ 65,450

**CITY OF ST. AUGUSTINE
BUDGET SUMMARY FOR FY 2017
MUNICIPAL MARINA FUND**

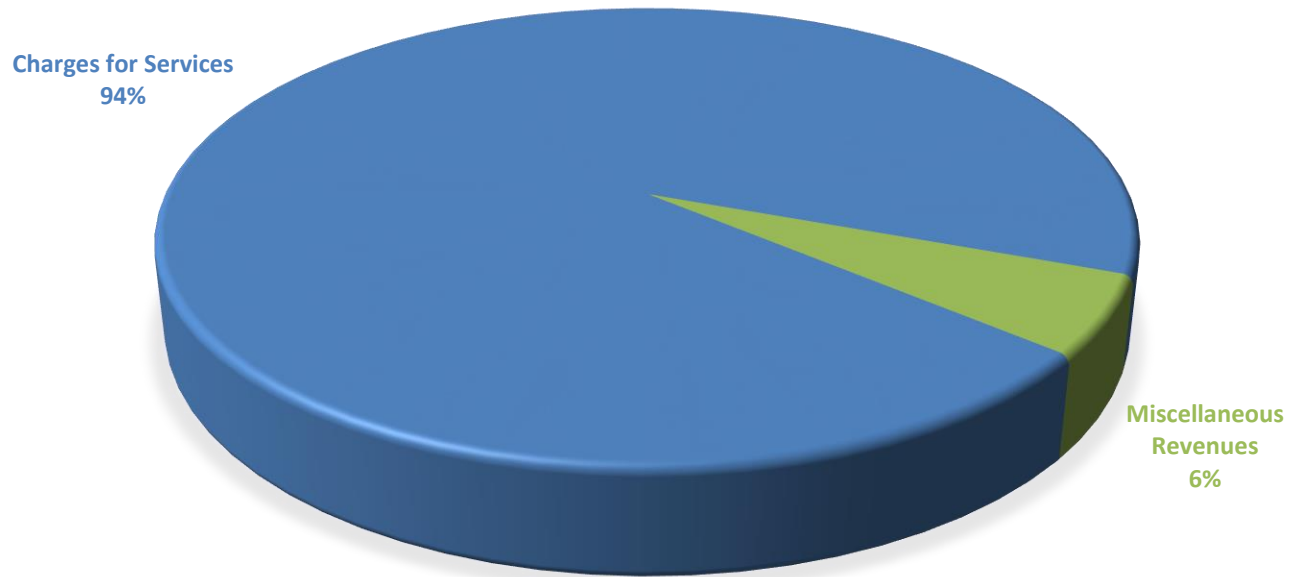
		2016 ORIG BUDGET	2016 FINAL BUDGET	2016 PROJECTED	2017 BUDGET
<u>OPERATING REVENUE</u>					
344.21	GASOLINE	337,450	337,450	277,740	276,000
344.22	DIESEL FUEL	1,141,200	1,141,200	807,815	861,300
344.23	ELECTRICITY	67,000	67,000	75,988	80,000
344.24	OTHER SALES	0	0	0	0
344.25	DOCKAGE	932,000	932,000	1,015,438	1,030,000
344.26	LAUNDRY	0	0	0	0
344.27	OVER/SHORT	0	0	0	0
344.28	CABLE TV	1,000	1,000	105	0
344.29	MISCELLANEOUS REVENUE	100	100	69	97
TOTAL OPERATING REVENUE		2,478,750	2,478,750	2,177,157	2,247,397
<u>NON-OPERATING REVENUE</u>					
334.10	FEDERAL/STATE GRANTS	24,750	24,750	18,003	9,000
TOTAL NON-OPERATING REVENUE		24,750	24,750	18,003	9,000
<u>OTHER REVENUE</u>					
361.00	INTEREST EARNINGS	0	0	101	0
362.00	RENTAL INCOME	40,543	40,543	40,213	40,542
369.00	OTHER MISCELLANEOUS REVENUE	38,916	38,916	42,587	42,000
TOTAL OTHER REVENUE		79,459	79,459	82,901	82,542
TOTAL MUNICIPAL MARINA FUND REVENUE		2,582,959	2,582,959	2,278,061	2,338,939

	2016 ORIG BUDGET	2016 FINAL BUDGET	2016 PROJECTED	2017 BUDGET
TOTAL REVENUE	2,582,959	2,582,959	2,278,060	2,338,939
<u>OPERATING EXPENSES</u>				
575.10 MUNICIPAL MARINA OPERATIONS	2,024,914	2,023,656	1,703,311	1,770,632
TOTAL OPERATING EXPENSES	2,024,914	2,023,656	1,703,311	1,770,632
<u>DEBT SERVICE</u>				
533.80 PRINCIPAL	168,613	168,613	152,539	0
533.80 INTEREST	5,953	5,953	11,006	0
533.80 OTHER DEBT SERVICE COSTS	500	500	0	0
TOTAL DEBT SERVICE	175,066	175,066	163,545	0
<u>INTERFUND TRANSFERS IN OR OUT</u>				
381.00 GENERAL INTERFUND TRANSFERS	0	0	0	0
383.00 SUBSIDY TRANSFERS	27,032	27,032	27,031	27,031
387.00 OPERATING TRANSFERS	0	0	0	0
388.00 OTHER TRANSFERS	7,500	7,500	0	0
TOTAL INTERFUND TRANSFERS IN	34,532	34,532	27,031	27,031
581.00 GENERAL & ADMIN/SUBSIDY TRANSFER	244,162	244,162	244,162	236,989
587.00 OPERATING TRANSFERS	0	0	0	0
588.00 OTHER TRANSFERS	173,349	174,607	173,349	358,349
TOTAL INTERFUND TRANSFERS OUT	417,511	418,769	417,511	595,338
TOTAL MUNICIPAL MARINA FUND (DEFICIT) OR EXCESS	0	0	20,724	0

Notes

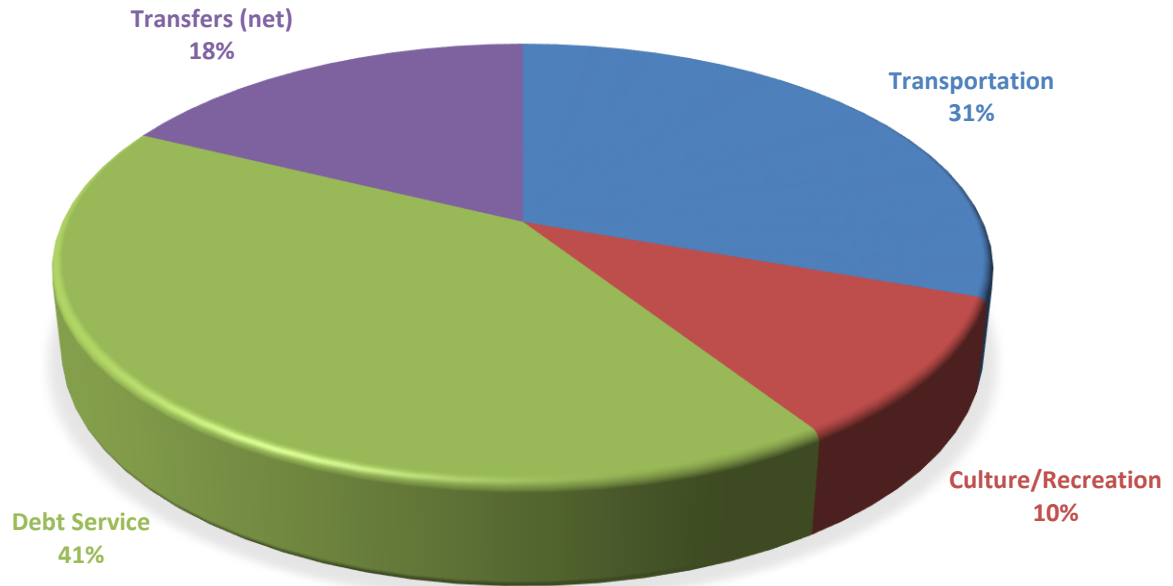
Notes

VISITOR INFORMATION CENTER REVENUE BY CATEGORY 2017 BUDGET



Revenues by Category	Budget 2016	Projected 2016	Budget 2017
Charges for Services	\$ 3,632,202	\$ 3,847,667	\$ 3,887,414
Miscellaneous Revenues	228,551	224,738	228,167
Total	\$ 3,860,753	\$ 4,072,405	\$ 4,115,581

VISITOR INFORMATION CENTER EXPENSE BY FUNCTION 2017 BUDGET



Expenses by Function	Budget 2016	Projected 2016	Budget 2017
Transportation	\$ 1,142,185	\$ 1,177,528	\$ 1,257,595
Culture/Recreation	341,323	375,302	428,588
Debt Service	1,348,749	1,385,560	1,706,391
Transfers (net)	1,028,496	1,133,496	723,008
Total	\$ 3,860,753	\$ 4,071,886	\$ 4,115,581

Current Visitor Information Center Fund Reserve Balance: \$226,316

\$360,787 should be reserved by policy for disaster recovery

**CITY OF ST. AUGUSTINE
BUDGET SUMMARY FOR FY 2017
VISITOR INFORMATION CENTER FUND**

		2016 ORIG BUDGET	2016 FINAL BUDGET	2016 PROJECTED	2017 BUDGET
<u>OPERATING REVENUE</u>					
545.20	VISITOR INFORMATION PARKING	3,215,031	3,254,202	3,352,605	3,388,000
575.30	VISITOR INFORMATION GIFT SHOP	378,000	378,000	495,062	499,414
TOTAL OPERATING REVENUE		3,593,031	3,632,202	3,847,667	3,887,414
<u>NON-OPERATING REVENUE</u>					
575.30	VISITOR INFORMATION	171,316	171,316	171,305	171,268
TOTAL NON-OPERATING REVENUE		171,316	171,316	171,305	171,268
<u>OTHER REVENUE</u>					
575.30	VISITOR INFORMATION	57,235	57,235	53,432	56,900
TOTAL OTHER REVENUE		57,235	57,235	53,432	56,900
TOTAL V.I.C. FUND REVENUE		3,821,582	3,860,753	4,072,405	4,115,581

	2016 ORIG BUDGET	2016 FINAL BUDGET	2016 PROJECTED	2017 BUDGET
TOTAL REVENUE	3,821,582	3,860,753	4,072,405	4,115,581
<u>OPERATING EXPENSES</u>				
545.20 V.I.C. PARKING FACILITY	1,101,826	959,415	871,011	1,037,023
575.20 V.I.C. CENTER	0	182,770	266,517	210,572
575.30 V.I.C. GIFT SHOP	341,323	341,323	375,302	428,588
TOTAL OPERATING EXPENSES	1,443,149	1,483,508	1,512,830	1,676,183
<u>CAPITAL EXPENSES</u>				
566.20 BUILDINGS & BUILDING IMPROVEMEN	0	0	40,000	0
566.40 MACHINARY & EQUIPMENT	0	0	0	10,000
TOTAL OPERATING EXPENSES	0	0	40,000	10,000
<u>DEBT SERVICE</u>				
533.80 PRINCIPAL	428,447	428,447	428,447	729,450
533.80 INTEREST	919,302	919,302	956,494	976,941
533.80 OTHER DEBT SERVICE COSTS	1,000	1,000	620	0
TOTAL DEBT SERVICE	1,348,749	1,348,749	1,385,560	1,706,391
<u>INTERFUND TRANSFERS IN OR OUT</u>				
381.00 GENERAL INTERFUND TRANSFERS	0	0	0	0
383.00 SUBSIDY TRANSFERS	0	0	0	0
387.00 OPERATING TRANSFERS	0	0	0	0
388.00 OTHER TRANSFERS	651,786	651,786	646,786	718,516
TOTAL INTERFUND TRANSFERS IN	651,786	651,786	646,786	718,516
581.00 GENERAL & ADMIN/SUBSIDY TRANSFER	210,311	210,515	210,515	208,314
587.00 OPERATING TRANSFERS	191,598	191,598	191,598	199,643
588.00 HISTORIC PRESERVATION TRANSFER	100,000	100,000	100,000	100,000
588.00 SINKING FUND TRANSFER	200,000	200,000	300,000	100,000
588.00 MOBILITY & INFRASTRUCTURE TRANS	806,598	806,598	806,598	300,000
588.00 OTHER TRANSFERS	172,963	171,571	171,571	533,567
TOTAL INTERFUND TRANSFERS OUT	1,681,470	1,680,282	1,780,282	1,441,524
TOTAL V.I.C. FUND (DEFICIT) OR EXCESS	0	0	519	0

Notes

**CITY OF ST. AUGUSTINE
BUDGET SUMMARY FOR FY 2017
HISTORIC PRESERVATION FUND**

	2016 ORIG BUDGET	2016 FINAL BUDGET	2016 PROJECTED	2017 BUDGET
<u>INTERFUND TRANSFERS IN OR OUT</u>				
381.00 GENERAL INTERFUND TRANSFERS	0	0	0	0
383.00 SUBSIDY TRANSFERS	0	0	0	0
387.00 OPERATING TRANSFERS	0	0	0	0
388.00 OTHER TRANSFERS	100,000	100,000	100,000	100,000
TOTAL INTERFUND TRANSFERS IN	100,000	100,000	100,000	100,000
581.00 GENERAL & ADMIN/SUBSIDY TRANSFER	0	0	0	0
587.00 OPERATING TRANSFERS	100,000	100,000	80,000	89,250
588.00 OTHER TRANSFERS	0	0	0	0
TOTAL INTERFUND TRANSFERS OUT	100,000	100,000	80,000	89,250
TOTAL HP FUND (DEFICIT) OR EXCESS	0	0	20,000	10,750

- 2016 Transfer to General Fund for portion of Alcazar Hotel Light Cages (\$20,000) and for portion of Casa Del Hidalgo roof (\$60,000)
- 2017 Transfer to General Fund for Alcazar Hotel Roof work (\$54,250), for Alcazar Hotel Iron Gates (\$30,000) and for Monument work (\$5,000)

**CITY OF ST. AUGUSTINE
BUDGET SUMMARY FOR FY 2017
HISTORIC AREA CRA**

	2016 ORIG BUDGET	2016 FINAL BUDGE	2016 PROJECTED	2017 BUDGET
<u>OPERATING REVENUE</u>				
311.51 INCREMENTAL TAXES--HACRA	270,456	270,456	257,953	290,054
TOTAL OPERATING REVENUE	270,456	270,456	257,953	290,054
<u>OTHER REVENUE</u>				
361.00 INTEREST EARNINGS	0	0	26	0
TOTAL OTHER REVENUE		0	26	0
TOTAL C.R.A. FUND REVENUE	270,456	270,456	257,979	290,054
<u>OPERATING EXPENSES</u>				
513.10 HISTORICA AREA CRA	0	0	0	0
TOTAL OPERATING EXPENSES	0	0	0	0
<u>INTERFUND TRANSFERS IN OR OUT</u>				
381.00 GENERAL INTERFUND TRANSFERS HACR	376,330	376,330	388,808	425,538
387.00 OPERATING TRANSFERS		0	0	0
388.00 OTHER TRANSFERS		0	0	0
TOTAL INTERFUND TRANSFERS IN	376,330	376,330	388,808	425,538
581.00 GENERAL & ADMIN/SUBSIDY TRANSFER		0	0	0
582.00 DEBT SERVICE	646,786	646,786	646,786	715,592
587.00 OPERATING TRANSFERS		0	0	0
588.00 SURPLUS TRANSFERS		0	0	0
TOTAL INTERFUND TRANSFERS OUT	646,786	646,786	646,786	715,592
TOTAL C.R.A. FUND (DEFICIT) OR EXCESS	0	0	0	0

**CITY OF ST. AUGUSTINE
BUDGET SUMMARY FOR FY 2017
LINCOLNVILLE CRA**

		2016 ORIG BUDGET	2016 FINAL BUDGET	2016 PROJECTED	2017 BUDGET
<u>OPERATING REVENUE</u>					
311.50	INCREMENTAL TAXES--LCRA	106,997	106,997	101,770	151,230
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	TOTAL OPERATING REVENUE	106,997	106,997	101,770	151,230
<u>OTHER REVENUE</u>					
361.00	INTEREST EARNINGS	0	0	0	0
<hr/>					
	TOTAL OTHER REVENUE	0	0	0	0
TOTAL C.R.A. FUND REVENUE		106,997	106,997	101,770	151,230
<u>OPERATING EXPENSES</u>					
513.11	LINCOLNVILLE CRA	292,003	292,003	191,975	465,775
<hr/>					
TOTAL OPERATING EXPENSES		292,003	292,003	191,975	465,775
<u>INTERFUND TRANSFERS IN OR OUT</u>					
381.00	GENERAL INTERFUND TRANSFERS LCRA	148,881	148,881	148,281	220,344
387.00	OPERATING TRANSFERS		0	0	0
388.00	OTHER TRANSFERS	36,125	36,125	36,125	94,201
<hr/>					
TOTAL INTERFUND TRANSFERS IN		185,006	185,006	184,406	314,545
581.00	GENERAL & ADMIN/SUBSIDY TRANSFER	0	0	0	0
582.00	DEBT SERVICE	0	0	0	0
587.00	OPERATING TRANSFERS	0	0	0	0
588.00	SURPLUS TRANSFERS	0	0	0	0
<hr/>					
TOTAL INTERFUND TRANSFERS OUT		0	0	0	0
<hr/>					
TOTAL C.R.A. FUND (DEFICIT) OR EXCESS		0	0	94,201	0

The Lincolnville Community Redevelopment Area (LCRA) Steering Committee has prepared and recommends the following FY 2016-2017 budget to the St. Augustine Community Redevelopment Agency for approval.

Lincolnville CRA FY 2016-2017 BUDGET	
Projection of Incoming Tax Increment Revenue (provided by St. Johns County Tax Collector)	\$371,574
Estimate Roll Over From FY 2016 LCRA Trust Fund	\$94,201.94
TOTAL	\$465,775.94
Administrative Costs	
Florida Redevelopment Association (FRA) Membership Dues	\$310
Staff Attendance to FRA Conference (Orlando, October 12-14)	\$395 - Registration \$800- Lodging \$108-Milage \$155-Per Diem
Board Training and other FRA Seminars as applicable for Steering Committee Members	\$1,000
Website Creation and Maintenance Fees	\$1,550
Galimore Center Rental Fee (\$70 @ 12 months)	\$840
Lincolnville Newsletter and other Publications	\$5,000
Promotion of the LCRA at the Lincolnville Festival	\$500
Total	\$10,650
Professional Services	
Reimburse City of St. Augustine for LCRA Study Costs	\$25,000
Consultant Services to Amend the Lincolnville Redevelopment Plan	\$50,000
FY 2017 Goal #1 Retain Long-Term Residents	
Fix-it-Up and Emergency Assistance Programs	\$127,322.46
Remediation of Blighted Structures and the Down-Payment Assistance Program	\$112,534.81
FY 2017 Goal #2 Improve Mobility	
Sidewalks and Infrastructure (3-year fund)	\$90,768.67
FY 2017 Goal #3 Enhance Green Space and Recreational Areas	
Landscape Architect Services for MLK Ave/Neighborhood Streetscaping	\$49,500

****NOTE: The above amounts are subject to change in accordance to the projection of incoming Tax Increment Revenue provided by St. Johns County Tax Collector.**

Notes

Strategic Action Items for 2017

Goal 1: Livability

Objective 1: Communications and Online Presence to Promote Citizen Engagement

Initiative—Enhance the City’s online presence

Action Item: Website Enhancement \$18,000

Action Item: Enhanced video streaming \$15,000

Initiative—Promote Citizen Engagement

Action Item: Citizen Survey \$14,000

Action Item: Neighborhood Grant Program \$15,000

Action Item: Commission Room Video Equipment \$30,000

(Digital equipment provides individual sound control, ability to place titles, logos on screen)

Action Item: Closed Captioning for City Commission meetings \$10,200

Note: Adding Closed Captioning for all City meetings would cost an additional \$14,500 per year.

Goal 1: Livability (continued)**Objective 2: Infrastructure Planning & Construction****Initiative—Provide clean water and reliable infrastructure**

<i>Action Item: Utility Capital Improvement Plan</i>	<i>\$11,869,475</i>
<i>(Includes SRF Loan Funded Projects and R&R Projects)</i>	

Initiative—Complete the adopted Stormwater Master Plan

<i>Action Item: Stormwater Drainage Improvements</i>	<i>\$286,440</i>
<i>(Coquina Ditch, Davis Shores Backflow Prev., S. Dixie Hwy, Downtown Drainage)</i>	

<i>Action Item: Outfall Improvements</i>	<i>\$50,000</i>
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<i>Action Item: Road Reconstruction</i>	<i>\$25,000</i>
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Initiative—Evaluate and prioritize investments in technology platforms

<i>Action Item: GIS Staff & Contractual Labor</i>	<i>\$105,000</i>
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<i>Action Item: VoIP Phone System Replacement</i>	<i>\$55,000</i>
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<i>Action Item: City View Upgrade Implementation</i>	<i>\$0</i>
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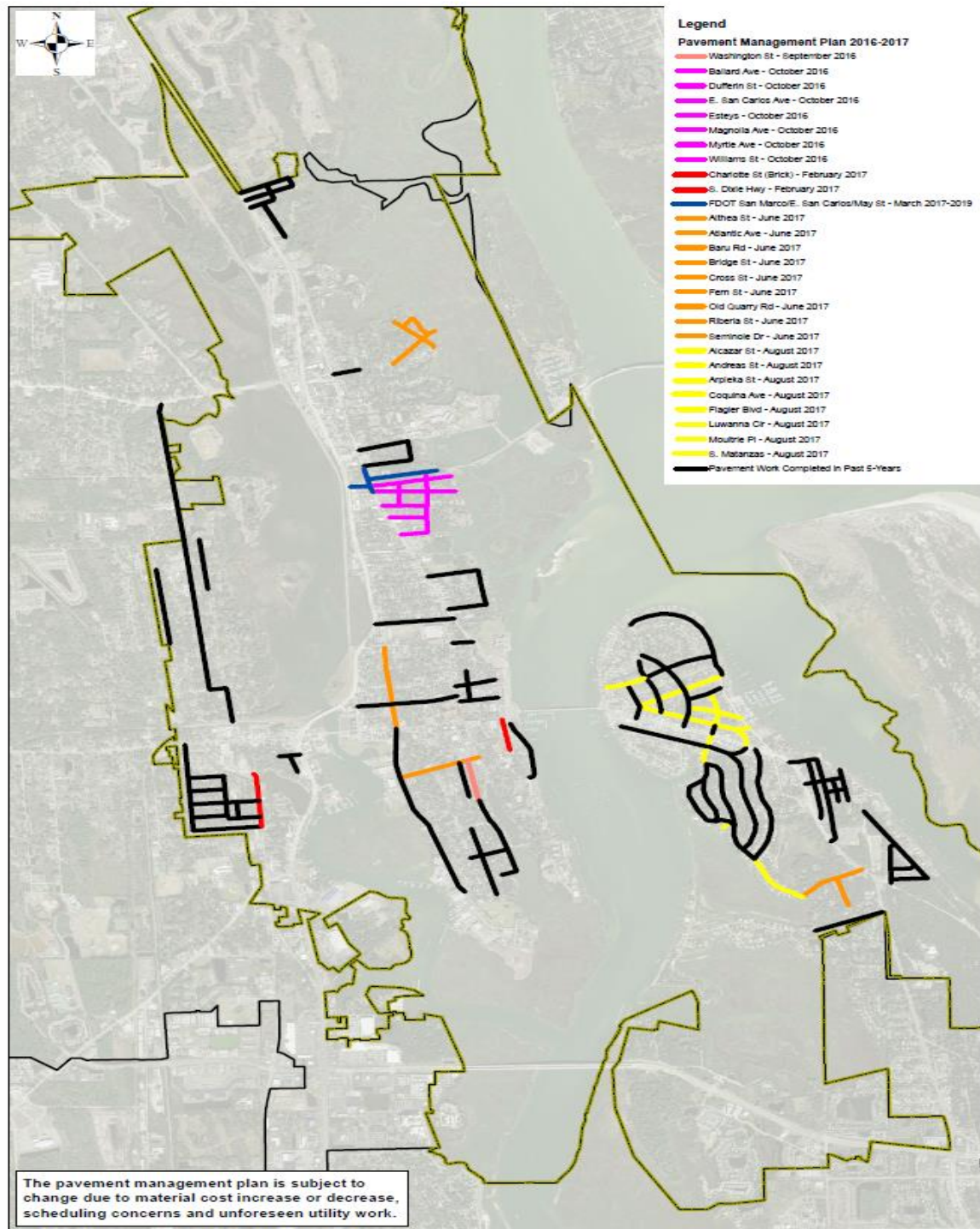
Initiative—Other infrastructure projects

<i>Action Item: Dredging & Mooring Field</i>	<i>\$400,000</i>
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<i>Action Item: Building Improvements Needed to Work</i>	
<i>Towards Goal of Police Dept. Accreditation</i>	<i>\$33,530</i>

Goal 1: Livability (continued)**Initiative—Street paving and repair**

Action Item: Road and Sidewalk Infrastructure Improvement \$810,000



Goal 1: Livability (continued)**Objective 3: Event Management**

Initiative—Develop and monitor comprehensive policies to facilitate community events

Action Item: Implement Event Management Policy & Fee Structure \$0

Action Item: Shuttle program \$85,000

Objective 4: Mobility Planning

Initiative—Implement a mobility planning function to address both short-term and long-term solutions

Action Item: 5 Year Mobility Plan, Phase II \$100,000

Action Item: Mobility Infrastructure and staffing \$600,000

Action Item: Freight Loading Zone Plan \$150,000

Action Item: Residential Parking Ordinance \$0

Action Item: Continue to Identify “Early Wins” \$0

Goal 1: Livability (continued)**Objective 5: Resources for our Homeless Population**

Initiative—Increase public awareness of St. Augustine’s homeless population while offering support in both financial and non-financial ways.

<i>Action Item: Family Reunification Program</i>	<i>\$20,000</i>
<i>Action Item: Home Again St. Johns contribution</i>	<i>\$15,000</i>
<i>Action Item: “Dining with Dignity” Parking Lot</i>	<i>\$6,900</i>
<i>Action Item: St. Francis House Beds</i>	<i>\$18,000</i>

Goal 2: Authenticity**Objective 6: Historic Preservation Planning**

Initiative—Protect the long-term preservation of the community’s architectural and cultural resources for all generations

<i>Action Item: Waterworks Building Rehabilitation</i> (Budget carrying forward from FY 2016. All bid/proposal/contract work complete in FY 2016, work will begin in FY 2017.)	<i>\$350,000</i>
<i>Action Item: Lightner Building Roof Work</i>	<i>\$55,000</i>
<i>Action Item: Lightner Building Iron Gates</i>	<i>\$30,000</i>
<i>Action Item: Pena Peck House Repairs</i>	<i>\$3,500</i>

Goal 2: Authenticity (continued)**Objective 7: Arts and Culture**

Initiative—Re-institute the historical & cultural aspect of City government to develop programs that educated our residents & visitors

Action Item: Concerts in the Plaza \$24,000

Action Item: Sister Cities \$10,000

Action Item: St. Augustine Garrison \$0

Goal 3: Character**Objective 8: Zoning Update**

Initiative—Preserve the character of St. Augustine

Action Item: Entry-Corridor Guideline Development \$50,000

Action Item: Zoning Code Update \$0

Goal 4: Vitality**Objective 9: Capital Plan Financing**

Initiative—Develop an integrated model for long-term financial planning that aligns financial capacity with long-term objectives.

Action Item: Performance Measurement System \$0
(Will include combination of Citizen Survey Results, Quarterly Action Items and Department-Specific measurements for a City-Wide measurement system)

Goal 4: Vitality (continued)

Objective 10: Sustainable Best Practices

Initiative—Develop City values that lead to sustainable practices, environmental conservation and operational change that reduces our carbon footprint.

Action Item: Lighting Upgrades \$25,000

Action Item: Tree Canopy Conservation/Replacement Program \$30,000

(Grant funded: Will continue tree inventory, establish street-tree planting opportunities and guidelines, involve and educate the community)

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